



phunk junkeez



dreamhouse '



disturbing behavior



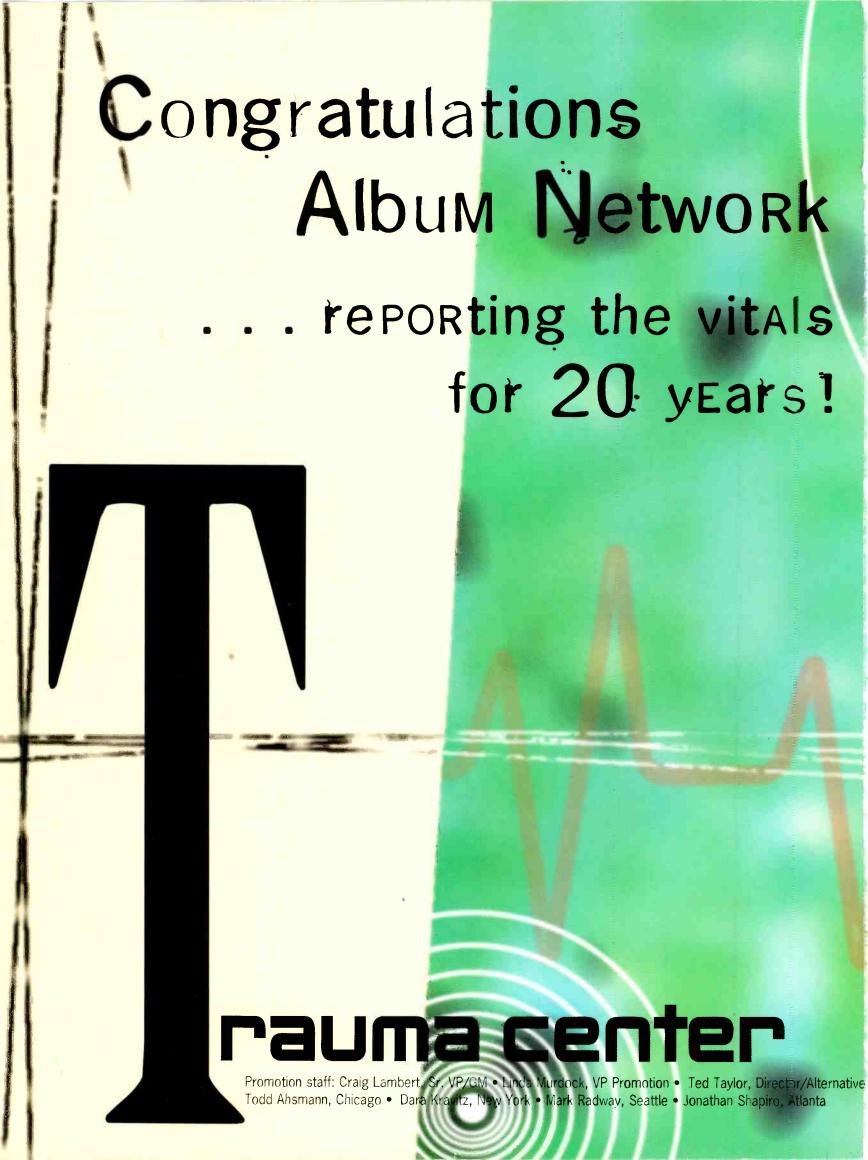
eva trout



- Mari Dew, Director/Rock Sporto Caskey, Coordinator Michelle Fedychynsky, Coordinator
- · Linda Wilson, Detroit







Happy 20th Anniversary

Robert F.X. Sillerman and the SFX Entertainment Companies

Avalon Attractions • Bill Graham Presents • Concert/Southern Promotions
Contemporary Group • DelsenerSlater Enterprises • Don Law Company
Event Merchandising Inc. • Falk Associates Management Enterprises • Oakdale Concerts
PACE Entertainment • SJS Entertainment • Sunshine Promotions

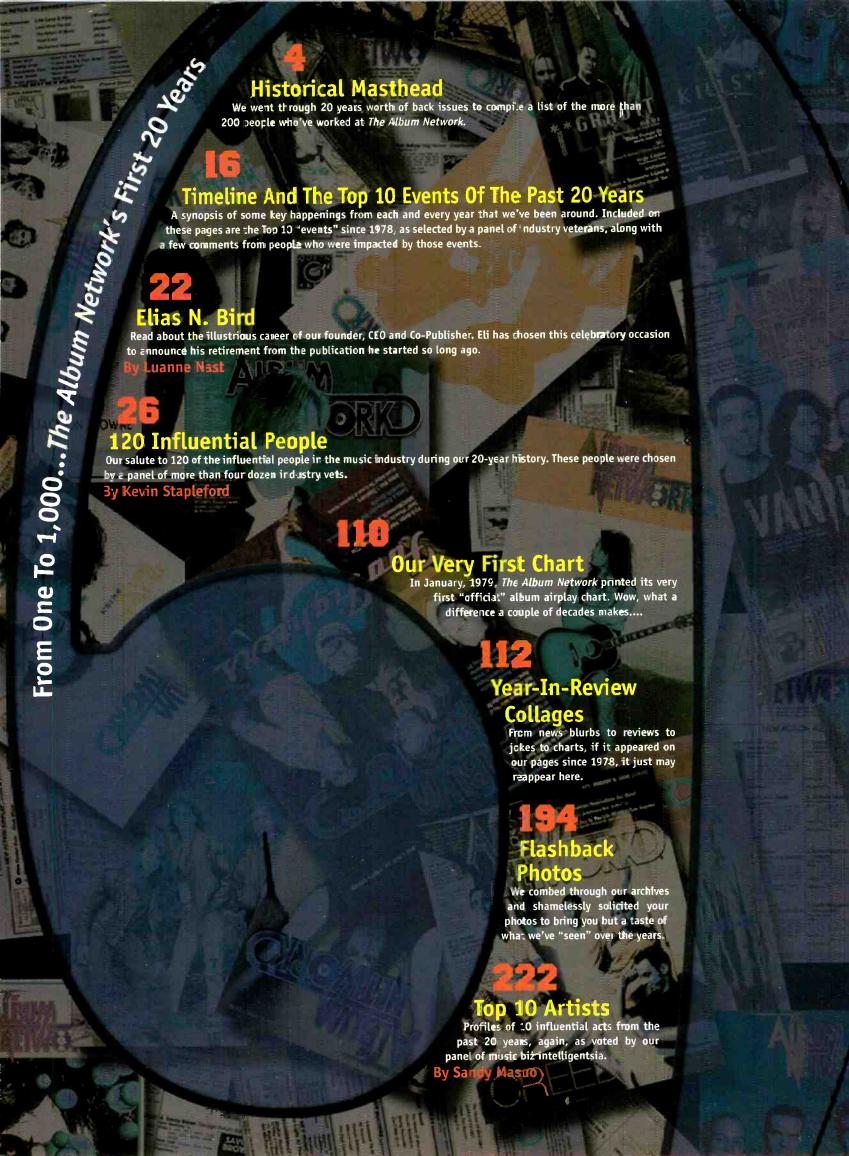


TO THE NETWORKS' CLIENTS AND FRIENDS WHO MADE
THE FIRST TWENTY YEARS PROFITABLE

HAVE A GREAT NIGHT OF CELEBRATION AT PACIFIC PARK

And remember, before Album Network turns 21...40 Million Music Fans will visit the SFX LIVE "amusement parks" Be first in line to buy a ticket and enjoy the ride!





we celebrate these 20 years (our sincerest apologies to anyone we many have somehow overlooked).

Theresa Abrook Gail Aguilar Donna Akahoshi Rocio Almeida Frank Anastasia John Antoon Carter Armstrong Beth Arzy Charlton Atchley Dave Auther Dentsio Baker Steve Baltin Joy Barone Marilyn Barrett Karmen Beck Bruce Bird Eli Bird Gary Bird Neal Bird Sat Bisla Melissa Blazek Lenny Bloch Jackie Bodner Jeanean Bodwell Karol Brack Heather Briscoe Jessie Buenaseda Victor Caballero Jude Calkins Kat Campbell Karen Campos Paul Cartellone Dean Chamberlain cott Chasteen Christine Chiappetta Garvey Clarke Mark Cope Giulio Costanzo Mike Daly **Brian Davis**

Don Davis

Mike Davis

Derek Dearmon Ron Diaz Michelle Dickson David Drynan John Easdale Jeff Eck Diane "Tameecha" Ekmanian Robert "Chucklehead" England Mark Englert Katy Farrell Mark Felsot Barry Fiedel Buzz Fitzgerald Cecilia Franconi Lonn Friend Todd Gallopo Michele Gambardella Cheryl Gaskill Tony Gates Donna Geisinger Trish Geisinger Rhonda Gelman Kelley Kathy Gerrity Pat Gillen Eddie Gonzales Jessie Gonzales Erick Goode Patricia Graf Mark Gregorian Tracey Gromek Raquel Gutierrez Dave Guzy Connie Hahn Kathy Bissonette Hansen Melyssa Harmon

Eric Harter

Todd Harter

Carla Hay

Jeffrey Hempel

Lindy Lyon Hess

Megan Hey Mark Hill Tony Hillerby Vern Holford Kenny Holland **Karen Holmes** Mandy Hsieh Dolores Hudson Victoria Igoumnova Kim In Sung Enny Joo Marianne Kai Christina Kaough Melle Belle Karakawa Felicia Kelly rom Kenney Jennifer Kim Cynthia Kitay **Bob Kranes** Robin Kremen Christine Lamp Matt Lawton W. Christopher Lee Claudia Lester Regina Livesay Marcia Longo Howard Luckman John Lydon John Lyman Meilani MacDonald Tom Maguire Gabriel Maldonado Monte Maione yvette Mariani Kathy Markbreit David Mathes Roger Mayer Scott McClean Don McGregor Debi McNair Scott Meister

Sheryl Meshover

Shannon Milar 1115 Brian Mootle
Fred Moore Stephanie Morris Meaghan Murphy Maria Musaitef Afrodite "Dede" Nardini Luanne Nast Tommy Nast Ellen Naumann Sean Neal PAR MAN Jim Nelson Paul Olshan Wendy Orbas Wes Orshoski Rene Otto Anita Offerman Owen -Brian Owens Glenn Oyabe Yvette Ziraldo Oyabe George Paul Art Phillips Benjamin Plotkin Jake Plotkin Ralph Plotkin Charly Prevos Stan Primmer Alyson Quandt **Jackie Ramos** Stephanie Rechtshaid Redbeard Larry Reisman Sue Rihr Michele Robinson Vanessa Roccki Jonathan L. Rosen Rebecca Ross **Ed Roth**

Debbie Rue

Amiira Ruotola-Largent Rhonda Ryback Scott Saltsman Nicole Sandler Marie Scheibert John Schoenberger Nir Seroussi Gerald T. Shaia Holly Sharpe **Rick Sherman Bob Shulman Greg Siegel Tom Silver** Deborah Smith Steve Smith **Greg Sorrels** Dave Sparks Debbie "Budgie" Sparks Lex Staley Sue Steinberg Tim Stephens lden Keith Stubblefield **Hugh Surratt** Jon Sutherland Jessika Sutton Leigh Taylor Eric Tillman **Bill Tumblin** John Valenzuela John: Van Citters Jim Villanueva Michael Vogel Helen Wagner Lesley Weinberger

Liza West

ance Vantile Whitfield

Pam Wiley

Marina Williams

Glynda Winfield

Hanna Wismer

Linda Yoon

Marty Yost

Here's to Jagermeister for making the last 20 years almost tolerable.



Congratulations Album Network. From your friends at Warner Bros. Records





July 1, 1998

Dear Readers.

One thousand and one Tuesday nights ago, I sat down in front of a rented Selectric® typewriter on the 10th floor of the 9000 Sunset building in Hollywood, with a fresh bottle of Liquid Paper® within reach, to put the first words on paper of the first issue of The Album Network.

Back in those days, the editorial staff of the book was more or less me, myself

But soon, as the business became more successful (and more complicated), first Luanne and then Tommy and then Artie and Vanessa and Robert and dozens more young people joined the team, complementing my skills and experience.

Reflecting today on our 20th anniversary, I must say again that I have been so fortunate to be able to work with so many fine people. The quality of their commitment to The Album Network's reputation for excellence has never been more apparent than in the pages of this fabulous book.

A hundred or more Album Network staffers touched the production of this retrospective in some fashion. But if our 20th anniversary "history lesson" entertains you, it's because Jim Nelson was there to pull all the pieces together (in his abundant spare time, of course).

It's because we had the remarkably good judgment to monopolize Kevin Stapleford's and Dawn Gallagher's lives for the past four months, as they profiled so many "characters" who've made an unforgettable impact on the rock & roll biz during

It's because Lance Whitfield never ceases to amaze with his skill and vision in

And it's because Tommy Nast has the boundless personality and persistence to make everyone want to play on his team (even Bob UK).

Thank you all for 20 years of friendship and commitment to the company I had the great good fortune to bring into the world 20 years ago this week, The Album Network.

Kindest regards,

Steve Smith

President, The Album Network Inc.

Alle Ramile

PS to Deborah and Amy...never coulda made it without your love and patience and

HOCKEY SOURCE SOURCE SERVICE A STRUCTURE A STRUCTURE

Congratulations Album Network on a successful 20 years!

Reprise Records

www.RepriseRec.com



Dear Friends,

I can't believe The Album Network is celebrating its 20th anniversary already. I still remember working in radio back in 1980, calling in my playlist to Luanne Siebert. Who would have thought she'd change her name to Luanne Nast a few short years later and would give me the two greatest adds I've ever gotten—my daughter Ali and my son Nicholas. Having my 16-year anniversary here last week and seeing everyone so hard at work on this anniversary book has caused me to reflect quite a bit, starting with my segue from college radio here in Los Angeles to my pitched Steve Smith to hire me here, and how stoked I was when I learned I got the Job. Since the day I was hired at The Album Network, I've had the pleasure of here to single them all out.

However, first off, I'd like to thank Steve Smith for having the vision to take a rocker out of Upstate New York and guide his street smarts in the right direction. Steve is a tremendous role model not only for me, but for everyone in this building...and, yes, he's still the first one in and the last one to leave our offices \$9% of the time. My personality traits have been influenced by two other close family members: there's only one Gary Bird and believe me, he, too, is one of the best friends a person could have in this lifetime. He continues to teach me new facets of the business world that have made me somewhat business savvy (I hope). And of course, one of the most important individuals in my life is Eli Bird. He's been a part of my family life, my business life and my fun the pages of this book. I want to reiterate her sentiments and acknowledge my for me and my family.

To my staff who put up with my quirks all the time...that's what you get paid for! (Just kidding.) You folks are the best, and I continue to thank you for making me look good all the time.

To Bruce Bird...I miss you every day of my life and will always have a part of

And to all of my friends in this industry past, present and future: I promise to continue to learn from you, and I look forward to spending another 20 years together.

Thank you.

Tommy Nast

Executive Vice President

Thanks For Nailing Us For The Past 20 Years!

Congratulations



July 5, 1998

It's a shade past 10pm on a Sunday night as I begin this "letter from the editor." It is the culmination of six months of work on this book (the past eight or nine weeks of which were pretty much a non-stop blur), and as I formulate these words, I'm struck by how odd it is that I should be writing them in the first place.

You see, back in July of 1978, when Eli Bird, Don McGregor and Steve Smith were using typewriters and adding machines to put together the very first issue of The Album Network, I was an 16-year-old jock on a pint-sized college radio station, conning myself into believing I'd spend my career as a DJ and Music Director at either KMET or KLOS in Los Angeles. I was neither a writer nor an editor then, and therefore the prospect of working for a music publication could not possibly have entered my mind. And yet here I am today, having never been a Music Director, having spent exactly six months doing weekends on KCAL/Riverside, and now the Managing Editor of that magazine which Eli, Steve and Don created 1,000 issues ago. Odd

When Steve, Tommy Nast, Melissa Blazek and I began discussing this book back in January, we were looking for a way to celebrate The Album Network's 20 years without getting all precious; no way we'd have a collection of "gee, look how cool we are" articles. Rather, we wanted to take a fun, light-hearted approach that would allow us to spotlight the industry as The Album Network has seen it these past two decades. Of course, sometimes we made the news, and when we did the spotlight appropriately

The 232-page book you hold now is done in basically six sections, most of which need no explanation from me. But some of the editorial content will make much more sense if you know how it was determined in the first place.

- Our salute to 120 of the influential people in the music industry over our 20-year history. These profiles were respectfully penned with a wink and a nod by one of my favorite writers, Kevin Stapleford (with mucho logistical assistance from Dawn
- summaries on each of 10 influential acts, chronicled by Sandy Masuo, whose writings have appeared in Rolling Stone and the Los Angeles Times, among many others
- the Top 10 "events" that have impacted the music industry, with comments from some of the folks who were most affected by them

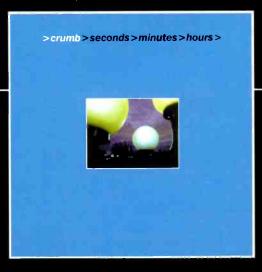
To determine the Top 10 "events," the 120 influential people (notice I have not referred to them as the "most" influential people—a list of that nature would literally be impossible to define) and the 10 influential acts, we enlisted the help of nearly 50 of our friends in high places.

cont...

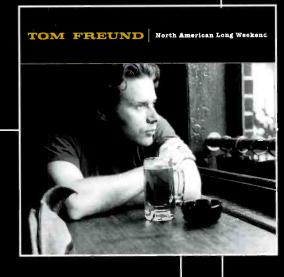
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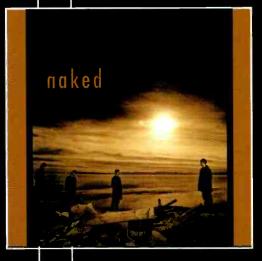
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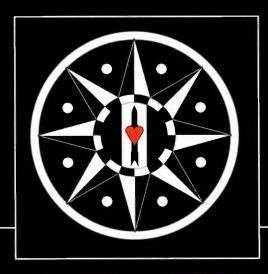


TOM FREUND

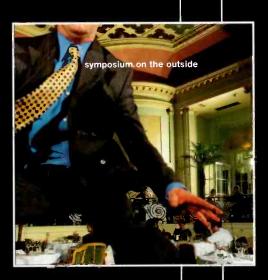


naked





LOVE AND ROCKETS



symposium

The Red Ant Family is happy to join

Album Network in celebrating 20 years of success.



Before I close this letter and finally head home for the night, there are a number of people that I've been looking forward to thanking here publicly, people who gave their time and energy (and in many cases their July 4 weekend) to help make this book happen: Kevin Stapleford, who made me laugh out loud innumerable times with his quirky style of paying homage to our 120 influential people; Gary Bird and Karmen Beck, for helping us track down so many of the 120 people who proved to be elusive; Megan Hey, Kat Campbell, Paul Driscoll, Noah Strote and Dave Guzy, who kept coming back for more though they weren't obliged to do so; Tom Maguire and John Easdale, who "got" to proof much of what you'll read; Melle Karakawa, Denise Baker, Cecilia Franconi and Yvette Mariani, who couldn't be held accountable if they destroyed any and all photo scanners (or me, for that matter), and for whom a couple of pizza lunches are just a small token of my gratitude; Christopher Lee, Marianne Kai, Linda Yoon, Lesley Weinberger and Meilani MacDonald, who, as recent additions to our art department, dove head first right into the frying pan; Frank Anastasia, who continues to deserve far more credit for his efforts than he receives; and Don Davis, who somehow managed to keep track of all the incoming photos.

And finally, I enthusiastically thank the big three: Dave Auther, who (seemingly) effortlessly pulled off the impossible task of producing a book of this magnitude; Lance Whitfield, who would, I'm sure, prefer I not even mention him here, and who has earned my utmost admiration and respect for the enormous volume of work he put into creating a tangible version of what I saw in my head; and my partner, Melissa Blazek, who quite literally saved this book from pulling a Titanic.

Thank you, also, to my wife, Jill Yamashiro, for holding down the fort and never once complaining about how very little I've been home these past few weeks.

Thank you to Tommy and all my teammates here at *The Album Network* who've put up with me through the difficulties and frustrations of this project.

Ultimately, thank you to Eli Bird, Don McGregor and Steve Smith for having the vision 20 years ago to put out the first issue of *The Album Network*, never suspecting they'd one day be providing a then-starry-eyed-16-year-old with what has easily been the single most harrowing and rewarding experience of his professional life.

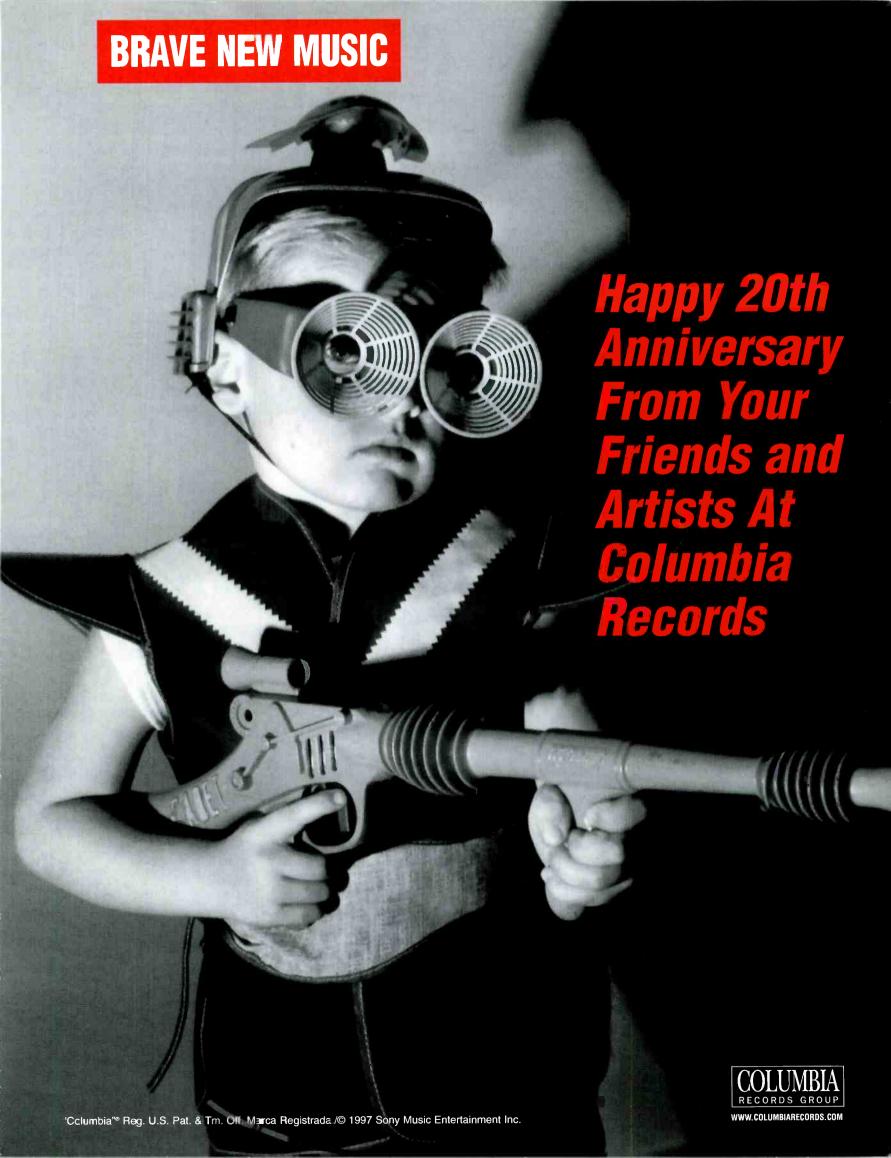
I sure hope you enjoy it. Good night. Or should I say good morning?

Cheers

M Nelson

Vice President and Managing Editor, The Album Network

120 North Victory Boulevard, Burbank, CA 91502



T.J. MARTELL FOUNDATION RECORDS LARGEST SUM YET

The T.J. Martell Foundation has already raised \$8.6 million for leukemia, cancer and AIDS research in 1998, the largest annual sum in the foundation's 23-year history.

Among the reasons for this enormous success are the efforts of the indefatigable Jim Caparro and his PGD staff. Caparro, who was selected as one of *The Album Network*'s 120 Influential People (beginning on page 26), was recently named the T.J. Martell Foundation's 1998 Humanitarian Of The Year.

"I am truly moved and humbled by the outpouring of support and generosity that I have experienced through this fund-raising campaign. My deepest thanks to all those who have worked so hard to make both the campaign and the event a huge success. Our collective energies stand to prove the good we can do when we stand strong as one, dedicated to such a worth-while cause."

-Jim Caparro, President/CEO of PGD

"Day after day during the campaign for our dinner, Jim Caparro showed us in the Foundation his expert leadership, his determination, his tenacity, his humanity and his sincerity. Jim is a very special person, and our Foundation was honored to honor him."

—Tony Martell, T.J. Martell Foundation Chairman and Epic Records Senior VP



Pictured at the T.J. Martell Foundation's celebration dinner in May are (I-r) Epic Records Group Chairman David Glew and his wife Ann, PolyGram Music Group President Roger Ames, Judy and Jim Caparro, BMI President/CEO (and T.J. Martell Foundation Fresident) Frances Preston and Tony Martell.

In recognition of the efforts of Jim Caparro, PGD, Tony Martell, and the volunteers and physicians associated with the T.J. Martell Foundation, *The Album Network*'s 20th anniversary celebration will contribute more than \$30,000 to this year's fund-raising effort. Thanks for helping us help T.J. Martell!

CONGRATULATIONS

ALBUM NETWORK ON YOUR 20TH ANNIVERSARY.



FROM THE ISLAND FAMILY













timeline

- Monday, July 31: The Album Network debuts
 - The members of Kiss each release solo albums on the same day
 - Top new artists: The Cars, Warren Zevon, Elvis Costello,
 Van Halen, REO Speedwagon and Gerry Rafferty

1979

- No Nukes concert
 - Eagles release their final studio album, The Long Run, which was initially going to be titled What Would Robert Mitchum Do?
 - Eleven people are trampled to death at a Who concert in Cincinnati
 - Top new artists: The Knack, Dire Straits, The Blues Brothers, Toto, Joe Jackson, Pat Benatar and Rickie Lee Jones

TOP 10 EVENT

John Lennon's death

"My life/Take it, it's mine to give/Take it and let me live on in you/My life/Take it, it is yours, do what you will/I dedicate it to you."

"Like these words from John's last single, '(Just Like) Starting Over,' most of John's final work either took on a bizarre air of premonition or an urgent poignancy.

"It's December 8, 1980, and my phone is ringing past bedtime. Who's bothering us now? 'Hey man, John Lennon is dead!' Whoa, what? 'He's dead—aren't you watching "Monday Night Football"?' (Hell no, who cares?) But wait a minute...dead? 'He got shot and he's gone....'

"It was one of those galvanizing moments; we all know where we were when we heard. Until that moment, I, like so many others, took so much for granted. I was running 24/7 without pause; this was GOD putting out his hand and saying, for one moment, STOP!

Ironically, I had begun a 10-year run at Capitol Records—a dream job for a Beatles fan—in January, 1980, and would get frequent calls from the Dakota for John's albums. I always played it cool. Since I was going to be having lunch in the area *anyway*, sure, I would pop by and drop off whatever was needed. I called this 'The Punk Meets The Godfather' routine. John was cool. He let me into his world, and always shared a song or a good story about the 'old days.'

"As the weeks, years and now decades have passed, our hearts will always remember the time of the season ("So this is Christmas/And what have you done...").

"We've all moved on, but John was left for the ages."

-DAVE MORRELL, promo man, fan, friend

The birth of Geffen Records

Top new artists: Pretenders, Rossington Collins Band and Christopher Cross

Paul McCartney is busted in Japan for possession of a half-pound of pot

Jon Scott organizes the first "bowling party"

The Album Network's first-ever Yellow Pages Of Rock is published

Farewell: John Lennon and John Bonham

Gas prices top \$1 per gallon for the first time, as shortages cause long lines at the pumps

Rod Stewart goes disco with "Do Ya Think I'm Sexy"

Howard Stern accepts first morning show gig at WCCC/Hartford

Farewell: Sid Vicious

The Saturday Night Fever soundtrack becomes the biggest-selling album to date

Punk and new wave begin to make their mark

The height of disco

Farewell: Keith Moon

MTV is born

The Reagan Years begin

Americans held hostage in Iran

1982

TOP 10 EVENT

The Birth Of MITV

"Before MTV, videos were shot primarily inclaim familiarize people with an artist in areas where the artist couldn't tour. Meat Loaf's Bat Out Off Hell is the best example that comes to mind. After MTV, videos became a markefing tool, a major selling tool, and the primary employer of women in Spandex."

---JIM URIE, Executive Vice Fresident/GM, Universal Music & Video Distribution

"MTV and its various incarnations have obviously had a profound effect on the way.

many people experience music. In fact, their influence on pop curture has affected every aspect of the music business, from radio to touring to record sales. Obviously, **xposure on MTV can accelerate awareress and create evernight stars. However, some of the magic and mystique of the music and it e artistry is compromised. While its influence has been underiable, it is still only an adjunct to the music itself."

-KETN WEATHERLY, VP/Irrogramming, KRDQ/Los Angeles

Female artists and female-led groups break ground: Joan Jett & The Blackhearts, The Go-Go's, Pat Benatar, The Motels, X, Missing Persons, The Bangles, Quarterflash and Bananarama

Tommy Nast leaves radio to join The Album Network, and the world has never been the same

Farewell: Neil Begart

1983

WDHA/Morristown, New Jersey, is the first radio station in America to broadcast a compact disc

Sam Bellamy resigns as PD of KMET/Los Angeles, signaling the beginning of the end for "The Mighty Met"

Heavy I/etal music: Def Leppard, Quiet Riot, Dio, Judas Piest and Iron Maiden help usher in the metal age

Top n≘w artists: Planet P, Quiet Riot, Zebra, Big Country Chris DeBurgh, Scandal and Dio

The British Invasion, redux: The Police, David Bowie, A Floc Of Seagu Is, Duran Duran, Adam Ant, Culture Club, Eurythmics and Thomas Dolty all have hit albums

Michael Jackson's Thriller becomes the biggest-selling album of all time

Top new artists: Asia, INXS, Joan Jett & The Blackhearts, Aldo Nova, Night Ranger, Men At Work, Billy Idol. The Fixx, A Flock Of Seagulls, Huey Lewis & The News, Stray Cats and Saga

Hey dude, let's party: Fast Times At Ridgemont High and Frank and Moon Unit Zappa's "Valley Girl" put LA's San Fernando Valley on the map

Top new artists: R∋d Rider. Bryan Adams, Mötley Crüe, Loverboy, Def Leppard, Donnie Iris, Quarterflash and Point Blank

Two of the year's biggest pop hits come from movie soundtracks: Diana Ross and Lionel Richie's "Endless Love" and Christopher Cross's "Arthur's Theme"

Island Records releases Boy from U2

TOP 10 EVENT

The Introduction Of Compact Discs

"We had to find new ways to market the existing catalog, as well as planning for a birth of CD product, because everything old became new again. Since we always so d music by the artists, we had to go back into the selling of the 'quality' of the source of the music to the existing buyer and a new generation of music fans. This was not hard for me, because I've been a music-junkie all my life. I just loved re-listening to some of my faves and then gearing up to put more product into the stores, which is my job! The CD gave us all lessons in business as to inventories, production, turn-

around time and placement of product, and brought a much needed excitement to a business that was on virtual 'cluise control with the cassette and albums. It made the think like a buyer, as well as a seller."

—FRAN ALIBERTE. Senior VP Sales, WEA

THAN ACIDENTE, CONOT IT DEEDS, W. C.

"It is definitely ε challenge working on such a small space, as cpposed to the big 12-inch albums. Everyone misses the warm fuzzy feeling of an LP, but progress is important."

---MICKEY DIAGE, Director Of Advertising, Capitol Records

TOP 10 EVENT • Charity Concert Festivals, like Live Aid "If Woodstock made society realize what an impact modern music was having on people, then the effect of Live Aid was the realization of the music business's power to do good if enough artists get together. Before, you didn't really feel the potential for the music industry doing good." -GREGG PERLOFF, Co-President of Bill Graham Enterprises, Inc.

10011

The Album Network teams with the Global Satellite Network to produce Power Cuts, our first foray into syndicated radio. The Geno Michellini-hosted program will last well into the '90s

Band Aid: the humanitarian effort to feed the hungry begins in Europe. Compact discs hit the buying market

1985

Ronald Reagan begins his second term in office

Music's healing power continues in America: USA For Africa, Live Aid, Farm Aid

MTV Networks debuts "Video Hits 1" (VH-1 for short) with Marvin Gaye performing "The Star Spangled Banner"

The PMRC (Parents Music Resource Center) first brings up the idea of ratings or warning labels on albums

Wham! becomes the first rock group to gain access to China, playing concerts in Peking and Canton

Top new artists: Mr. Mister, The Firm, The Hooters, John Parr, 'Til Tuesday, Howard Jones and Katrina & The Waves

TOP 10 EVENT • Technology

"It doesn't take a rocket scientist to acknowledge that technology has changed the manner in which we conduct our business. There are very few 'secrets' any longer. No paper adcs, no hidden agendas; everyone has equal access—if they have the financial resources.

"In an odd way, technology has leveled the playing field. Musicians can record entire albums in their own becroom, e.g. Whitetown. No longer do labels receive demo tapes-A&R execs receive CD-Rs of new material. Speed is the other area that technology has impacted: hits are identified—in most cases—a lot soor er. SoundScan and BDS provide an amazing amount of data and the info is then sorted and processed by information-sellers, such as "he Album Network, to make it more user-friendly. With E-mail and faxes, information is exchanged with lightning speed-decisions are made quickly, with a lot of available information. How did we ever live without fax machines?

"The next area that will see the most dramatic change due to technology will be how consumers get access to music. The distribution of music will be radically changed beyond a most anyone's fantasy. For me, the most important fact is the one thing that technology has not changed, nor will it ever: to become a hit, it still has to be a great song. No matter what technology is used to create or deliver, it still has to be a hit song, and that fact will never change!"

-STEVE LEEDS, Senior VP Promotion, Universal Records

"With E-mail, faxes, cellular phones and the ike, I am able to get my job done much more efficiently. Every night while I am on the road, I can check my E-mail when I get back from the show. This allows me to keep in touch with everyone in the company, so that when they get up in the morning, they have the answers to their questions first thing. I think back to the old days, and everything got done, but in that regard it is a

"Conversely, I used to be able to hide-now I get almost 50 E-mails a day. That is the downside, for me. They can always find me." TUCKER WILLIAMSON,

VP Artist Relations & Development, Warner Bros, Records, and, ongtime tour manage

1986

Chuck Berry turns 60 and throws himself a party at New York City's Felt Forum

Amnesty International tour: U2, Sting and Peter Gabriel

The year's biggest tours: Bob Dylan with Tom Petty & The Heartbreakers, ZZ Top, Van Halen, Genesis and Bob Seger

Top new artists: Bruce Hornsby & The Range, David & David, Mike & The Mechanics, Poison, Georgia Satellites, The Outfield, Cinderella and The Smithereens

> American acts gain control of the music scene: Huey Lewis & The News, Bruce Springsteen & The E Street Band, Prince, Madonna, Night Ranger, ZZ Top, John Cafferty & Beaver Brown and Cyndi Lauper

Movie Music Mania: soundtracks for Purple Rain, Ghostbusters, Eddie And The Cruisers, Footloose, The Big Chill, Hard To Hold and The Woman In Red are very big sellers

Top new artists: The Alarm, Ratt, Julian Lennon, John Cafferty & Beaver Brown, Stevie Ray Vaughan, Bon Jovi, Honeymoon Suite, (everybody) Wang Chung (tonight) and Corey Hart

1987

A sex scandal, starring Donna Rice, ends the presidential hopes of Gary Hart (my, how times have changed)

The Album Network and Bullet Productions premiere "In The Studio" with KTXQ/Dallas's Redbeard as host

Hard rock heaven: Bon Jovi, Whitesnake, Def Leppard, Aerosmith. Kiss, Heart, Poison, Great White, Rush, Tesla, Anthrax and Guns N' Roses bring metal to the forefront of rock music again

Virgin Records is born in the States

Successful soundtracks: Dirty Dancing, Top Gun, La Bamba, The Lost Boys and Who's That Girl?

Top new artists: Guns N' Roses, Richard Marx, Cutting Crew, Robert Cray, World Party, Crowded House, The Cruzados and BoDeans

Sony Corporation acquires CBS Records for \$2 billion

Van Halen's Monsters Of Rock tour

Eighteen years after *Deja Vu*, Crosby, Stills, Nash & Young record their sophomore outing, *American Dream*

Top new artists: Melissa Etheridge, Henry Lee Summer, Tommy Conwell & The Young Rumblers, The Jeff Healey Band, Kingdom Come, The Traveling Wilburys, Rhythm Corps, Tracy Chapman and White Lion

1989

George Bush enters the White House

Time Inc.'s \$14 billion acquisition of Warner Communications leads to the creation of Time Warner Inc.

TOP 10 EVENT SoundScan

"From the beginning I've always been a ma or proponent of SoundScan, even though I enjoyed the smoke and mirrors. It has been, along with BDS, one of the most important management tools in the industry. It allows nointibution abels and distribution companies—to find the real opportunities for our music, and because of that we can act more quickly, spend more intelligently and succeed much more often in breaking and spreading records and artists. While it's possible to quibble about numbers. SoundScan is reliably accurate and always direct onally correct. The biz of music is as much about marketing as it is about sales, as much about creating demand as it is about providing supply. SoundScan is an ind spensable and beautiful thing."

-PETE JONES, President, BMG

"Before SoundScan, the weekly work focus was getting the attention of the weekly Billboard reporters on the records you were working, with very little regard to selthrough, allowing a sizable 'cottage industry' to foster with the proliferation of 'free goods.' Since the introduction of capturing actual piece counts to calculate the weekly sales chart for Billboard, thus eliminating the 'subjective reporting of sales' for the sales chart, our collective resources have shifted from the Billboard reporter to the consumer, driving them into retail for the sale.

"The new 'cottage industry' now growing is outside marketing companies that develop a plan to influence the consumer with extra impressioning of the artist you're working. All in all, it's a much healthier industry since we've moved from the 'smoke and mirror era' to the 'SoundScan era.""

-DAVID FITCH, VP Sales, RCA Records

PolyGram acquires Island Records for \$272 million

Thorn-EMI buys SBK Entertainment Inc. for \$295 million

The Who reunite for a worldwide tour; ex-Small Faces drummer Kenny Jones replaces the late Keith Moon

Bay Area Earthquake: Bill Graham Presents and radio stations donate time to raise money for victims of the tragedy

Top new artists: Bad English, Bonham, Winger, Living Colour, Skid Row, Tesla, Joe Satriani, Lenny Kravitz, Warrant and Anderson, Bruford, Wakeman and Howe

Farewell: Rick Carroll

TOP 10 EVENT

BDS Monitoring

"BDS, quite simply, eliminated the paper add. When that happened, the playing field between 'direct-format' competitors got a whole lot more level. As well, labels were able to more carefully and sensibly appropriate their resources to truly break artists."

-KEITH FASTINGS, Program Director,

"BDS has changed the whole face of how we do our job (when BDS is accurate). It gives one a better read on how long to stay with a record, as well as when to get off a recorc. It is a tremendous help to know in which dayparts your record has been spun, and how many times it was played. BDS makes us more effective in getting 'the big picture' on certain tracks. [However], sometimes you wonder if it has taken some of the excitement and passion out of the business."

—GEORGE CAPPELLINI, VP Rock Promotion, Elektra Records

1990

MCA buys Geffen for almost \$550 million

Matsushita buys MCA for \$6.5 billion

PolyGram buys A&M Records for \$460 million

New labels: DGC, Charisma, EastWest America, Interscope, Zoo, Giant and Hollywood

 Milli Vanilli get caught cheating and lose their Grammy

Top new artists: The Black Crowes,
Damn Yankees, Jude Cole, Alannah Myles,
The Rembrandts, Eric Johnson, Colin James,
Giant, Slaughter, Michael Penn, Nelson.
Sinéad O'Connor and Vixen

Farewell: Stevie Ray Vaughan

1991

SoundScan premieres

Wheelin' and dealin': Aerosmith signs contract with Sony Music for \$25 million. Michael Jackson re-commits with Sony for almost \$60 million. Janet Jackson's new contract with Virgin is estimated to be between \$33-45 million. Mötley Crüe signs \$35 million deal with Elektra

CD sales surpass cassette sales for the first time

"Desert Storm" liberates Kuwait

More new labels: Capricorn, Impact, Zoo and Imago

Top new artists: Nirvana, Jesus Jones, Extreme, The Law, Marc Cohn, Alice In Chains, Drivin' N' Cryin' and Chris Isaak

Farewell: Bill Graham, Miles Davis and Freddie Mercury

timeline

Friday, April 3: The Album Network waves good-bye to the old "staple in the corner" format and offers a warm welcome to the new glossy, four-color magazine format

Bill Clinton becomes the first presidential hopeful to appear on MTV

MTV's "Choose Or Lose" campaign increases participation of 18- to 24-year-old voters by 20%

1993

Bill Clinton checks in to the White House

 PolyGram's Island Records makes \$60 million deal with U2

The Senate passes the "Motor Voter Bill," due in large part to the music industry's Rock The Vote coalition

The Rock and Roll Hall of Fame and Museum officially breaks ground in Cleveland

The US Post Office releases its first ever Rock & Roll/Rhythm & Blues stamps

PolyGram acquires Motown for \$301 million

Snoop Doggy Dog arrested on murder charges

TOP 10 EVENT The Alternative Radio Revolution

"Any music revolution is nearly always spawned by the public's lack of tolerance for med ocrity. As it pertains to alternative music for the masses, *Nevermind* was the Pandora's Box. Although there was no refuting the music before, it was the first time in a long while where the underground had now surfaced to the mainstream. As for the music industry, it caused negative and positive upheaval. A&R departments were quickly dispatching their sonic clone versions in order to compete, at the same time flushing from their roster any band that had a lead singer in tight pants and long hair.

"Promotion, for myself, became a full-circle experience. It was where I started five years earlier at a small independent. It was as passionate then, but now there was a greater chance for touching the mainstream. We were experiencing history."

-MATT POLLACK, Head of Promotion, V2 Records

"Alternative music wasn't really much of a competitive concern of mine while consulting mainstream [Rock] and Active Rock stations, until the advent of the "grunge revolution" in 1990/91. The grunge revolution changed things in two ways: 1) Rock stations had to begin playing alternative music, albeit grunge alternative, to beat their surging Alternative competitors (and it is still amazing to me the number of Rock stations that avoided grunge altogether, and suffered because of it); 2) for the first time in years, there were finally great-sounding, talented, guitar-rock artists making great records again that you could listen to at home. Temple Of The Dog, Pearl Jam, STP and Alice In Chains gave Rock Radio programmers music that not only their audience [loved], but they also enjoyed. Before grunge, not many consultants or programmers (certainly none would admit it) were listening to Winger or White Lion on their home CDs."

—DAVE BREWER, Pollack Media

Epic announces formation of Sony 550 Music

Top new artists: The Cranberries, The Smashing Pumpkins, Radiohead, Brother Cane, Jackyl, Big Head Todd & The Monsters, Gin Blossoms, Stone Temple Pilots, Ian Moore and Blind Melon

Farewell: Ed Leffler

Label deals: RCA pays ZZ Top \$30 million, while Time Warner pays \$60 million to Madonna and \$100 million to Prince

Thorn-EMI buys Virgin Music Group for \$877 million

Party on, Wayne. Party on, Garth

Top new artists: Pearl Jam, Tori Amos, Arc Angels, Spin Doctors, Sass Jordan, Ugly Kid Joe, Lynch Mob, Matthew Sweet, Jeffrey Gaines, Sarah McLachlan and Cracker

Farewell: Camel Management's Bruce Bird

TOP 10 EVENT • Adult Rock Radio

"Triple-A had a slower impact on AOR than Classic Flock, but it was equally important. Up until the advent of Triple-A, AOR thrived on perceptions of depth and variety. AOR was a melding of more complex textures than Classic Rock.

"But when Triple-A appeared on the scene, it caused AOR stations to re-evaluate; depth and variety images gave way to an easier-to-articulate-and-understand two-by-four to the head of Rock's image.

"Eventually, Triple-A had a major hand in causing AOR radio stations to become Rock stations."

-CLARK RYAN, Vice President/General Manager, KISW Seattle

"When Triple-A Radio developed as a format, it came at a time when Rock Radio wasn't exposing artists with a sound geared toward the 25-44 demo...especially female artists, such as Sheryl Crow, Joan Osborne, Shawn Colvin, Paula Cole and Sarah McLachlan. Triple-A also quickly became a home for artists with an off-center sound, such as The Dave Matthews Band, Blues Traveler and The Wallflowers. Finally, it provided a friendly oasis for many heritage artists, such as Jackson Browne, John Mellencamp and Tom Petty, who were no longer getting the kind of airplay exposure they once enjoyed."

--- DAVE EINSTEIN, Senior Director Adult Rock Promotion, Mercury Records

1994

A 6.8 earthquake rocks *The*Album Network...and the rest of greater Los Angeles feels it too

Plays Per Week

Woodstock '94

Pearl Jam files antitrust complaint against Ticketmaster, alleging inflated ticket prices

After 25 years as Chairman/CEO, Mo Ostin announces his retirement from Warner Bros. to run DreamWorks

Elektra, EastWest and Asylum merge to form the Elektra Entertainment Group

Top ∎ew artists: Collective Soul, Oasis, Candlebox, Counting Crows, Hootie & The Blowfish, Green Day, The Offspring, The Freddy Jones Band, The Screamin' Cheetah Wheelies and Beck

Farewell: Kurt Cobain

Unidentified man delivers a bomb to KEGL/Dallas

O.J. Simpson (not) guilty

Seagram buys controlling 80% stake in MCA

Doug Morris files \$50 million suit against Time Warner, citing breach of contract

The Rock and Roll Hall of Fame and Museum (finally) opens in Cleveland

Infinity pays FCC \$1.7 million to settle indecency claims filed against Howard Stern

Beatlemania 1995: 2.7 million copies of *Anthology* 1 shipped overnight, with one store reporting sales of some 30,000 copies in 90 minutes

Top new artists: Everclear, Foo Fighters, Dave Matthews Band, Better Than Ezra, Silverchair, Bush, Alanis Morissette, Sponge, Sheryl Crow, Presidents Of The USA, Joan Osborne and Korn

Farewell: Charlie Minor, Robert "Wolfman Jack" Smith, Jerry Garcia and Shannon Hoon

1996

The Telecom Bill passes

Giant Records renamed Revolution

 Westinghouse Electric Corporation and Infinity Broadcasting Corp. merge to become the largest radio group ever

Record industry holds summit to hash out a wide-ranging plan to educate and assist artists and professionals with drug-related problems

MTV debuts M2

R.E.M. and Warner Bros. ink \$80 million deal

1997

President Bill Clinton starts his repeat engagement

- First time ever the indie sector overtakes the majors to reach the #1 spot in total US album market share
- Sony and Mariah Carey launch Crave
- Insane Clown Posse's *The Great Milenko* is hastily yanked from record stores when Disney learns of controversial lyrics
- Elton John's "Candle In The Wind 1997" becomes the biggest-selling single in history, being certified eight times Platinum in its first week
- SFX Broadcasting acquires Bill Graham Presents, Contemporary Group, Concert/ Southern Promotions, Network Magazine Group and SJS Entertainment
 - Top new artists: Matchbox 20, Third Eye Blind, Smash Mouth, Cool For August, Days Of The New, Creed, Kenny Wayne Shepherd, Jonny Lang, Sevendust, Abra Moore and Duncan Sheik
 - Farewell: Michael Hutchence, The Notorious B.I.G., Princess Diana and Jeff Buckley

Gary Cherone becomes the new singer in Van Halen

Top new artists: Dishwalla, Tonic, No Doubt, Garbage, Primitive Radio Gods, Spacehog, Seven Mary Three, Dog's Eye View, The Nixons, Jars Of Clay, The Why Store, Fiona Apple, Type O Negative, The Verve Pipe and Jewel

Farewell: John Hey, Tupac Shakur, Sublime's Brad Nowell, Jonathan Melvoin of The Smashing Pumpkins, Styx's John Panozzo and Steve Feinstein

[] [] [(so far...)

Friday, July 3: issue #1000 of The Album Network

Pay-For-Play

TOP 10 EVENT

The Telecom Bill

"The Telecommunications Bill, as it has taken effect, has changed the face of radio broadcasting drastically. It has taken the fun out of the all-out radio wars because people are afraid of offending the guy down the street, who may take things personally, and then may end up being your boss."

---GREG AUSHAM, Program Director, Alternative reporter WZAZ, Active Rocker WAZU & Rock outlet WLVQ/Columbus, Ohio

"The passing of the Telecommunications Bill continues to be challenging. We constantly must remind ourselves, 'The way we did it, no longer applies.' Programmers today have become business people. We are learning to creatively maximize opportunities while responsibly managing the cost of doing business. Change is tough. Changing creative, focused, passionate, sensitive broadcasters is an enjoyable full-time job."

—JACK EVANS, Regional VP of Programming/Jacor

Capstar Broadcasting gets okay from government to acquire SFX Broadcasting for \$2.1 billion

Q Prime Management purchases 50% stake in Volcano Entertainment

Mötley Crüe's Tommy Lee sentenced to six months in jail, 200 hours of community service and made to donate \$5,000 to a battered women's shelter

Seagram Euys PolyGram for \$10.4 billion

Twin \ Tone Records becomes the first label to distribute music exclusively via the Internet

 Top new a-tists: Fastball, Marcy Playground, Cherry Poppin' Daddies and Natalie Imbruglia

Farewell: Sonny Bono, Carl Perkins, Carl Wilson, Tim Kelly (Slaughter), Falco and Frank Sinatra

The

Album

Network's

CONSIDERING THE YOUTHFUL, ever-changing face of the music industry, there aren't many

ever-changing face of the music industry, there aren't many people in the business today who actually "remember when" this magazine published its first issue on Monday, July 31, 1978. Likewise, only a select few can claim industry careers encompassing the better part of four decades. Further still, only a handful can, in all honesty, be considered true music business pioneers.

Album Network Co-Publisher Elias N. Bird is one such frontiersman. Long before *The Album Network* published its first issue, Eli had already made his own indelible mark. His career, reflecting a rare ability to judge musical talent, along with a keen business sense, touched the lives of many top recording artists and industry professionals.

Bill Leopold, namesake of W.F. Leopold Management, explains, "I've considered Eli one of my best friends for close to 20 years, so I guess it's no surprise that one of the most vivid memories I have of my entire career took place in Eli's living room. It was the night I played Melissa Etheridge for him for the first time. I will never forget watching Eli literally jump out of his chair when he heard 'Bring Me Some Water.' That's when I knew for sure we had something. It's because of Eli's passion for music, and for Melissa's music in particular, which reverberated through the entire Album Network staff, that we were able to break Melissa Etheridge to the world."

Eli's passion for music dates all the way back to his 10th year, when he first learned to play the tenor sax, and blossomed over the next 13 years. During that time, he formed a band (The Bel-Aires), earned a college degree in economics and enrolled in law school.

Then one night at the Village Gate in New York City, Eli saw his longtime musical idol John Coltrane for the first time. It was then and there, when he heard Coltrane blow the "triple tongue" (three notes played almost instantaneously), that Eli put down his saxophone forever and decided he'd better utilize that economics degree and stick to the business of music.





Shortly thereafter, newly married and with a baby on the way, Eli was introduced by friend Dennis Ganim to Jack Bratel, Branch Manager of the brand-new Liberty Records Distributing Company of Ohio (LRDC). On July 23, 1963, Eli's career in the music business was officially launched when he accepted a position doing Local Sales/Promotion for Liberty, covering Northeastern Ohio, Western New York, Western Pennsylvania, and part of West Virginia, with promotion territories extending all the way to Columbus, Dayton, Cincinnati and Louisville, Kentucky. (As an interesting aside, Eli's then brother-in-law Joe Simone, who deserves his own feature article, began his career at Liberty Distribution on the same day.)

In 1965, Bratel and Liberty VP/Sales Kenny Revercomb promoted Eli to Assistant Cleveland Branch Manager; nine months later he was upped to Chicago Branch Manager, covering Illinois, Wisconsin and Eli and his local promotion man a guy by the name of Russ Bach, were largely responsible for breaking The Hollies, with their first hit "Bus Stop."

Kenny Revercomb, who also served as President of Imperial Records, remembers the early days. "In those days titles didn't mean a whole lot. To be successful in the record business you had to be a jack of all trades, and just be and do whatever you needed to at the time. In those days, you didn't need appointments to see radio ...you could just walk right in and see whoever you needed to. I remember one day driving from New Orleans to Atlanta trying to promote Willie Nelson, who was on our label for five years—unfortunately five years long before he became a superstar—we spotted a transmitter with a big sign—'WIGS'—so we pulled over and ran into the nearest building. I introduced myself and Eli to the first guy we came across, then started trying to promote him on Willie. The guy said, 'Well, I don't know much about music, but I can sell you a hairpiece!'"

After helping push The Hollies toward superstardom, Eli's career really began to take off. By June of 1966, with the country torn apart by the war in Vietnam, and the face of the music industry changing daily, he headed west to Los Angeles

as National Branch Director for LRDC. He held that position through 1968, when he made the move to Imperial Records, and its umbrella of labels, which included Minute (whose roster boasted Fats Domino), World Pacific, Pacific Jazz and Johnny Rivers' label, Soul City.

The LA lifestyle came easy to Eli, and by 1967 he was ensconced in the growing Los Angeles rock scene. He spent many an evening at Pete Townshend's house on Highland Avenue, in the company of some of rock & roll's elite—people like Jimi Hendrix, Janis Joplin and Bob Dylan.

Eli recalls one bull session at Townshend's which centered around the definition of a hit record, and Dylan putting it something like this: "The record guys try to make it like a formula. But as a songwriter, I feel successful if my work appeals to the masses, to my fellow man. I've been criticized for becoming 'mass appeal,' but I have no regrets about that. It's my goal to communicate with as many as I can." Eli agrees.

One of the first record execs to pick up on the trend of underground FM radio, Eli wishes he could have signed Hendrix and Joplin. He believes he could have, if he'd only been able to convince the label's top brass of the power and potential of rock & roll. But in 1967, few could understand the value of the "underground" culture or its music. In fact, Eli, coworker Bud Dain, and Clive Davis were the only industry executives who cared enough to attend the Monterey Pop Festival that year.

When Liberty Records took over Imperial, then merged with United Artists, Eli's career advanced again. He was appointed Vice President/General Manager for Liberty and Imperial Records, and in 1971, climbed to Executive Vice President for both labels.

During Eli's tenure at Liberty and Imperial, the word "hot" does not adequately describe the labels' status. Liberty and Imperial artists constantly populated the charts, as mary as seven or eight at a time, artists such as The Hollies, The 5th Dimension, Jackie DeShannon ("What The World Needs Now Is Love" and "Put A Little Love In Your Heart"), The Classics IV ("Spooky," "Traces" and "Stormy"), Little Anthony & The

continued ➤

Ode To Eli

I was asked to write the story Of Mr. Eli Bird But I must admit I found it hard To put you into words

One thing's for sure, You've been around Your legend's widely known In this land from town to town

A record man, a father A small business tycoon A lot of folks 'round here believe 'Twas you that hung the moon

But you and I know better We know you're just a man Who made the most of what life offered Made it look just like a plan ,

In doing so you gave so much To more than just a few There's many who are better off All because of you

Without you, Album Network
Would still be just a dream
You made it look so easy
At least that's how it seemed

To those of us who know you best
To those whose lives you've touched
Your presence here will indeed be missed
More than words can say
Your heart beats in these pages
Each and every day

Years from now when this magazine Is published every week We'll remember that it's through your dreams We've got a place to speak

To lead this business forward
To a brand-new century
We'll need much more than wisdom,
more than the printed word
We'll be guided by the foresight
Of Mr. Eli Bird

-Year Milestone Also Marks The End Of An Era

Founder Elias N. Bird Steps Into Retirement By Luanne Nast



Imperials, The Spencer Davis Group (which evolved into Traffic), Shirley Bassey, Gary Lewis & The Playboys, The Ventures, Bobby Vee, Julie London, Martin Denny, The Hour Glass (which later became The Allman Brothers Band), Cher (whose cover version of "All I Really Wanna Do," released in 1964, actually topped the version of the same song released by The Byrds at the same time!) and The O'Jays...and that list doesn't even include the artists personally signed by Eli!

One of Eli's proudest memories is acquiring the Progressive Blues Experiment album, featuring Johnny Winter, for \$25,000. The record went on to become the third best-selling album in the label's history, behind The Chipmunks and Johnny Rivers.

Another prized signing, which Eli and fellow record man Bob Skaff landed together, was The Cornelius Brothers & Sister Rose, whose hits included "Treat Her Like A Lady." Not only did they acquire this gem at the bargain basement price of \$1,500, they also convinced the band to hand over half the publishing royalties.

Eli also signed War and The Move, a band fronted by Jeff Lynne that eventually turned into ELO. Eli also fondly remembers the day his pal and former coworker Dennis Ganim asked him to listen to a new band from Boulder, Colorado, he'd just finished producing. Eli signed the band, Sugarloaf, immediately, and "Green Eyed Lady" went on to top the charts.

In the early days, most recording contracts were made solely with the leader or frontman of a group. For example, Sonny & Cher recorded for Atco, but the record deal, technically, was with Sonny Bono. Eric Burdon & War recorded for MGM, but the deal, technically, was with Burdon. This legal gaffe enabled the sharp-thinking minds at Liberty/Imperial to come in and sign both Cher and War to separate contracts. Lawyers, artists, managers and record company officials took note, and the practice of signing every member of a group was born.

All in all, Eli's years with Liberty/Imperial were triumphant and joyous ones in which much was accomplished. He holds deep respect for Liberty Records President Alvin S. Bennett, and considers Kenny Revercomb and Rick Frio, who jointly headed up Imperial, as well as Liberty's Bob Fead, his mentors in this business. But all good things must come to an end.

In 1972, somewhat discouraged by philosophical differences, first with Al Bennett and later with the UA regime, about the type of music that should be on the labels, Eli and producer extraordinaire Charlie Green (Sonny & Cher, Cher, Buffalo Springfield, Iron Butterfly Dr. John) accepted a one-year custom label deal from Tony Martell, then President of Gulf & Western.

In November, 1973, Eli relocated to New York City as VP/Marketing for MGM, and two years later moved back to LA to take over as VP/Marketing for Playboy Records.

Coincidentally (or maybe not), the two years Eli spent there were the first two years the label turned a profit. Mickey Gilley was the #1 country artist of the year, Barbie Benton had multi-format hits on Country, Top 40 and MOR, Al Wilson tore up the R&B charts with "The Snake," and Hamilton, Joe Frank & Reynolds were rolling like gangbusters.

Eli was thrilled to be back in LA and thrilled to be part of another big success story. But in 1977, when Barbie Benton and Hugh Hefner decided to go their separate ways, Hefner handed the label over to Columbia for promotion and distribution, and the Playboy staff was dismantled.

That sudden turn of events prompted Eli to go into business for himself. Shortly thereafter Eli, Barry Fiedel (who departed in 1979) and John Antoon (who left in 1981) rented an apartment near the Sunset Strip, where, equipped with a few phone lines, a typewriter and a small copy machine, they published the first issue of *The Confidential Report* in November of 1977. That little issue, just four pages in length (actually two pages printed front and back) had a big impact on the industry.

By the spring of 1978 Eli had hired Don McGregor, and the idea of an album rock tipsheet began to stir. At the suggestion of Casablanca album promotion man Bobby Applegate, Bird and McGregor contacted a young, up-and-coming Program Director from Austin named Steve Smith.

"June 30, 1978 my life changed forever," recalls Album Network Co-Publisher Steve Smith. "Don McGregor and Barry Fiedel yanked me out of Austin, Texas, to create the first issue of The Album Network, and introduced me to Eli Bird. Looking back over the past two decades, it's safe to say that I've learned more from, and worked closer to, Eli Bird than any other person in my business life. After 20 years working side by side, we're not seeing as much of each other as we did for so many years, but his influence is with me every day. Thanks so much, Eli, for all you taught me, and for all that your leadership meant to the success of The Album Network...its people and its publications."

By June of that same year, Steve, his wife Deborah and daughter Amy, had taken up residence in LA, and development of *The Album Network* was officially underway. A few short weeks later the first issue was published, and the next 20 years are now history.

In that time, *The Album Network* has spawned *The Yellow Pages Of Rock, Urban Network, Network 40, VIRTUALLYALTERNATIVE, totallyadult, <i>The Educated Guess, aggro-ACTIVE*, a tremendously successful syndicated radio network, and a host of ancillary businesses.

Aside from his numerous and varied contributions to the Network magazines over the past 20 years, Eli has been a strong and guiding force for the *Urban Network* staff in the development of their hugely successful "Power Jam" conventions, and was instrumental in developing the careers of Night Ranger and Damn Yankees, among others.

Urban Network President Miller London elaborates, "Working with Eli has been one of the high points in my career. Eli has made working here a joy. He is very serious about business, but at the same time, he possesses such great people skills that he makes nearly everyone feel good about their individual contributions. He's a true gentleman and it's been a great experience working with him."

Network 40 Executive VP/GM Gerry Cagle expresses similar sentiments. "I have known Eli Bird for more than 25 years. In that time, he has epitomized everything that is good about our business. In my years at Network 40, Eli has been the heart and soul in a business that often lacks both."

Jerry Jaffe of Management by Jaffe attests, "Like in the song, Eli can be a set of 'walking contradictions,' and at times a stubborn son of a gun, but Eli never flinches when it comes to loyalty and comradeship. (Wanna argue?) Even, at times, when we went a couple of months incommunicado, stuck in our respective niches on different coasts, his everwelcome presence was tangible. When I was going into my 10th year at PolyGram in the mid.'80s, it was Eli who understood that my paranoia was not totally unfounded. And if only (I sometimes reflect) I took literally his sagacious and tough advice, who knows what might have been. An immutable truth, and bette than a shrink, is the Eli Bird sense of justice."

Aside from his Pacino-like persona, his spit polished, no-nonsense savvy, and "don't mess with me" demeanor, Eli is, above all, an individual with a lot of heart and loads of character. He's first and foremost a family man and loyal friend. He's superstitious and sentimental, a lucky son of a gun, a goodwill ambassador and a true people person with an unfailing memory that won't let a good turn go unnoticed.

Album Network Executive VP Tommy Nast expounds. "I am proud to call Eli Bird my friend. I can honestly say that throughout my 16 years at *The Album Network*, Eli has given me inspiration each and

every day. He's as close to being a member of my family (and I to his) as it gets, and for that I am very fortunate. I have gained an invaluable amount of experience and knowledge from working closely with him all these years. But that is something that comes naturally for Eli. Those around him always benefit from his wisdom. I wish him success and love, and look forward to spending more quality time with one of the best friends a person could ask for."

SFX Network Magazine Group President Gary Bird shares some thoughts about his big brother. "For as long as I can remember, Eli has been my mentor. He helped me land my first job as a promotion man, then took me under his wing and taught me the ropes. I guess you could say I used to idolize my brother. I remember being enthralled by his stories of the record business. It's because he shared so much that I never even considered any other career. I learned a lot from Eli, because he always took the time to help me however he could, to pass on the benefits of his experience. I consider myself fortunate to have Eli for a brother and to know him as a partner."

Considering his genuine love of music, it's not at all surprising that the aspect of his career Eli has enjoyed the most is helping records and artists he's believed in go to #1. "Because I was a musician for 13 years," he says, "I have a great respect for anyone with musical ability. I love being in a position to help them get maximum exposure for their art form."

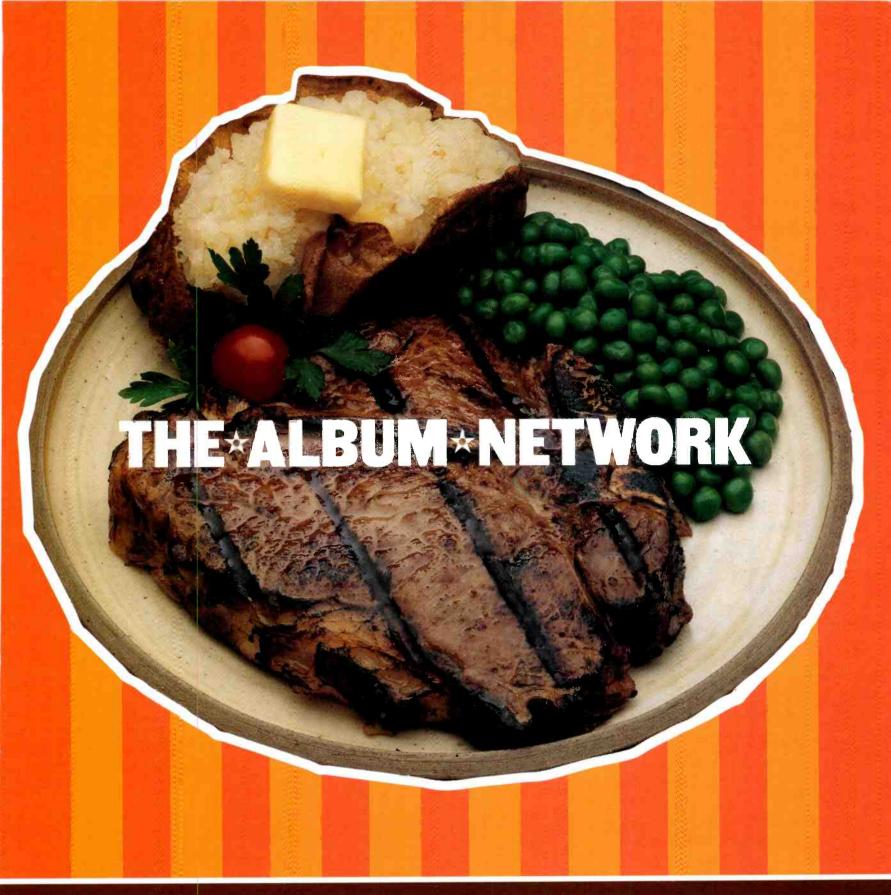
Yet, true to character, Bird lists the careers of his younger brothers, and of friends and co-workers he's helped along the way, as his proudest accomplishments. "Bruce was working as a milkman when he slipped and fell on the ice, and nearly broke his back. That's when I helped him get his start as a Junior Salesman. He went on to become President of Casablanca Record and Film Works, then head of a very successful management company.

"Likewise, in 1972, I lied about Gary's age to help him get an LA local job for Polydor when he was just 17 years old—I hope there's a statute of limitations on fraud. One year later, he was transferred to the Ohio area, where he was mentored by Bruce and myself. He went on to become one of the most successful independent promotion men in the history of our business, and has since become one of the most successful executives in the record business, period.

"The satisfaction | fee| in my heart is undefinable. My biggest satisfaction comes from having watched people like Gary, Bruce, my son Neal, Steve Smith, Tommy Nast, Luanne Siebert Nast, Karmen Beck, Gerry Cagle, Miller London and so many other wonderful people come to fruition and contribute so much to this industry."

In announcing his retirement, Eli explains, "I've given the record business my all, and I'm thankful to say I've gotten back 10-fold. I'm forever grateful to the industry and to the past and present Network Group employees who have allowed me to make this decision. After all, nothing's more important than family, so after a whirlwind 35 years, I'm ready to devote some time to my two teenage children, my three adult children and my soon-to-be three grandchildren, and that's exactly what I plan to do."

From 1981 to 1992, Luanne Nast worked closely with Eli Bird, the final three years as Vice President/ Managing Editor of *The Album Network*. These days Luanne is a full-time mom, with five-year-old All Anne and nine-month-old Nicholas. She also spends a great deal of time as Chairperson for the "After Dark at Hollywood Park" event with the T.J. Martell Foundation, and with her extensive community work, she's saving the world, one item at a time.



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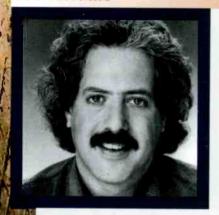


ELEKTRA ENTERTAINMENT GROUP

The Album Network's

By KEVIN STAPLEFORD

Lee Abrams



Quick! What do WKTU's original "Disco" format, Ted Nugent's morning show, Radio Disney, the "NAC" format, Z-Rock and the mid-'80s face-lift of Rolling Stone have in common? Lee Abrams, that's what.

With a programming career spanning three decades, and having consulted stations in over 200 markets (including 97 of the Top 100), Mr. Abrams has managed to poke his nose into almost everything. You want to know about the rise and fall of various formats during the life span of *The Album Network?* Ask him, because he knows. You want to see a parade of the crazy hairdos from the same period? Ask us, we have pictures of all of them on top of Abrams' head.

Abrams, after all, was the guy who first put the

words "album-oriented" next to the word "rock." It happened in 1970, and the result was heard on over 200 stations before the decade was over. Abrams was the original consultant to MTV. Abrams created the first upper-demo AOR station at KFOG/San Francisco in 1982. Abrams designed Z-Rock, the first national satellite station. Abrams invented the cotton gin. You get the point.

From his spacious enclave in Dallas, Abrams has put his stamp on almost every rock station in the land that ever earned the "legendary" moniker: WNEW, WLUP, KMET, WDVE, WWDC, KQRS, WRIF, WMMR, WMMS. With the 1996 creation of his newest venture, Lee Abrams Inc., he's ready for decade number four.

Fran Aliberte



Some call him Francis, others "Frannie," but we refer to Fran Aliberte as one of the most innovative and influential sales and marketing mavens in the business.

The world of record sales has been very good to Aliberte, and vice-versa. This mutually beneficial relationship started when he paid for his college tuition by working part-time in the warehouse of Mutual Distributors, which was owned by record pioneer Lee Hartstone. Honing his skills in the art of salesmanship, Aliberte also did time selling hot dogs and programs at Harvard Stadium, and he captained the Zamboni machine for three seasons at Boston Arena.

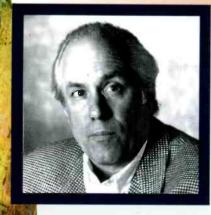
In 1972, right out of college, he jumped into the business full-time at Music Merch, a distributor populated by Boston music veterans like Howie Ring,

Jerry Brenner and Ernie Campagna. When a certain warehouse employee was suspected of stealing product, Aliberte's boss asked him to hide on top of a 20-foot pallet of records and "bust the guy in the act." He did it, and lived to tell about it. Welcome to the real world.

Aliberte joined the WEA organization in 1974, and is now guiding the national sales and marketing efforts for Warner, Elektra and Atlantic as its Senior VP, Music Sales. His other chief responsibility is "writing checks" for his two daughters, Nicole and Melissa.

Now the proudly unapologetic owner of a bright red Corvette, Aliberte works incessantly to keep the WEA Distribution entity in the industry's #1 position. "If you gotta do something, do it right," he says, "or stay home and watch Jerry Springer."

Bruce Allen



Bruce Allen of Vancouver, BC, is a consummate fisherman. His annual expeditions have become legendary, and invitations are highly prized. Through the years, however, he's also managed to bag an amazing string of trophies *outside* of the water, guiding the careers of major rock artists for a quarter century.

In 1973, Allen assumed the managerial reigns of a fledgling band called Bachman Turner Overdrive. By the end of the next year, the National Association of Recording Merchandisers presented BTO with the award for the Best Selling Album By A Group (BTO II). Not too shabby, for a start.

In 1981, Allen discovered a group called Loverboy. Since then, they've sold over 7,000,000 albums, and have been awarded 13 Gold and five Platinum albums. Allen made Loverboy one of the pioneers in

linking major corporations and rock music in 1982, with a tour sponsored by Nissan. (Allen, however, cannot be held accountable for that silly headband that Loverboy's Mike Reno always wore.)

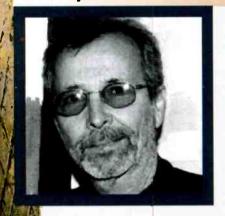
For the past 20 years, Allen has also been developing the career of another Canadian you might know, Mr. Bryan Adams. To date, the team has sold in excess of 45,000,000 records worldwide, had a #1 album (Reckless) and four #1 singles ("Heaven," "(Everything I Do) I Do It For You," "All For Love" and "Have You Ever Really Loved A Woman"), becoming the first Canadian artist to do so.

Recently, Allen has impacted the world of country music in a major way, guiding the careers of Canadian veteran Anne Murray and the fast-rising Martina McBride. So what's this guy baiting his hook with anyway?

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Herb Alpert



Sure, this list of influential people includes a few pioneers who started little record labels that grew into international powerhouses. Only *one* of them, however, has personally sold over 72,000,000 records worldwide. That would be Herb Alpert.

Alpert took up the trumpet at the age of eight and hit the LA jazz circuit while in his teens. After enlisting in the Army, he played solo trumpet with the 6th Army Band at The Presidio in San Francisco. In 1958, upon his discharge, Alpert met Lou Adler and the pair embarked on a musical partnership, writing songs like "Wonderful World" for Sam Cooke and producing "Alley Oop" for Dante And The Evergreens. In the early '60s he met Jerry Moss, and together they started A&M Records, utilizing their initials where no corporate name would do.

It was Alpert's converted garage in which they layered horn parts into a quasi-Mariachi meld that

Moss tagged "The Tijuana Brass." In 1962, *The Lonely Bull* sold over 7,000,000 copies. Soon, Herb Alpert and his Tijuana Brass were recording a string of hits, and A&M's roster grew to include Sergio Mendes, Chris Montez and Burt Bacharach. In the '70s, Alpert renewed his partnership with Lou Adler by launching the A&M-distributed Ode Records, bringing forth Carole King's groundbreaking album, *Tapestry*.

As the next three decades passed, artists such as The Carpenters, Peter Frampton, The Police, Janet Jackson and Bryan Adams churned out hits for A&M. More recently, the label was purchased by PolyGram; Alpert departed in 1993, and he and his longtime partner (and fellow Album Network honoree) Jerry Moss introduced Almo Sounds the next year. Included on their emerging list of artists is the Platinum-selling Garbage...and a trumpet player named Herb something or other.

Michele Anthony



Every record company executive gets their start in basement mailrooms, hanging out in smoky nightclubs, or removing all the brown candy from rock stars' backstage bowls of M&Ms, right?

Wrong. In fact, if you try and swing that one by Michele Anthony (Executive Vice President, Sony Music Entertainment), she might sue you—all by her bad self.

You see, while other top executive résumés go no further than including "Executive Board Member: Rock and Roll Hall of Fame Foundation" (oh sure, it's on hers too), Anthony's résumé sports little gems like "Member: State Bar of California" and "Member: Beverly Hills and Los Angeles Bar Associations."

Sure, in her current role she is involved with the management, operation and administration for all divisions within Sony Music Entertainment (including their worldwide strategic planning). Yes, she started at Sony in 1990 as Senior Vice President, where she established and managed the company's regional A&R offices, and played a pivotal role in securing deals with

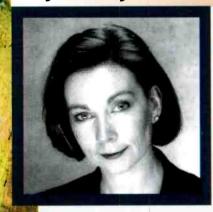
The Offspring, Pearl Jam, Alice In Chains and Aerosmith. Before that, though, she was a partner in the entertainment law firm of Manatt, Phelps, Rothenberg & Phillips, where her clients included Gun N' Roses, Ozzy Osbourne, Soundgarden, the Pixies and Sub Pop Records.

In 1992, she founded the Annual Women's Health Luncheon, an annual meeting of top female entertainment executives. The luncheon raises awareness on key health issues of importance to all women, as well as needed funds for prominent organizations such as Silent Witness, the Memorial Sloan-Kettering Breast Cancer Research Center, the Kristen Carr Fund, Home Alive, Rock For Choice and the Feminist Majority Foundation.

You see, other executives may have written reviews for music rags, but Anthony was the author of things like "Protection Against the Unauthorized Use of Title of a Song as the Title of a Motion Picture; Doctrine of Unfair Competition in California under the Lanham Act."

So keep those remarks about brown M&Ms to yourself.

Polly Anthony



The Presidents of Epic Records and 550 Music have very close ties. They share the same background, the same tastes in clothes, and they both like the same kind of pizza. Heck, they even arrive at the office in the same car! You know why?

They're the same person: Ms. Polly Anthony.

In 1994, Anthony was named the President of 550 Music. When it was launched, she said that her goal was to "build a new label based on Epic as the model."

In an age when startup labels come and go with the wind, 550 is still around. It's thriving, in fact, on the unbellevable success of artists like Celine Dion, whose album Falling Into You has sold 25,000,000 copies worldwide since its release in 1995, and whose most recent release, Let's Talk About Love, has sold 23,000,000 copies worldwide. This was before Celine Dion even thought about singing the theme to Titanic. Anyway, the powers at Sony were so impressed with Anthony's 550 Music, that they asked her run the label upon which it was modeled. In 1997, she was upped

again, this time as President of Epic, making her one of the precious few people on Earth who run two major labels at the same time. We're not talking figuratively here, because Epic and 550 Music have remained autonomous labels.

"Polly has proven time and time again her ability to understand, develop, and establish artists from all walks of music," said Dave Glew, chairman of Epic, upon Anthony's second presidential appointment in the course of three years.

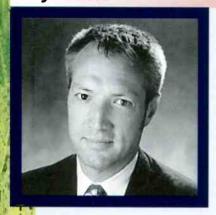
These unprecedented accomplishments followed nearly 20 years with the Epic family. She joined CBS Records in 1978 in the West Coast Promotion Department of Portrait Records, and became Manager, Adult Contemporary Promotion for Epic in 1981. Named Associate Director two years later, in 1984 she rose to the department's directorship. In 1988, Polly Anthony was brought to New York City as Vice President, Pop Promotion, and she was named Epic's Senior Vice President, Promotion in 1990.

JIE ALCUM STAPLEFORD By KEVIN STAPLEFORD

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Gary Arnold



Gary Arnold walked into his local record store in Ft. Wayne, Indiana, and saw a promotional poster for Neil Young's latest album. He wanted it.

So, he walked up to the counter and asked if he could buy it. The clerk said that promotional posters were only for people who worked at the store, Disc Records. Accordingly, Arnold asked for a job, and he ended up getting both. Happily, Arnold loved working at Disc, and wound up becoming Manager within a month. Eventually, Disc Records moved him to Chicago, where he became a Regional Manager in 1972.

Good thing he liked Neil Young.

Anyway, Arnold moved to Albany, New York, in 1980 to become District Manager for a chain of 30 stores. Soon, he was brought into the inside world of the

parent company, TransWorld Entertainment, as a buyer and Merchandise Manager, helping grow its record chain from 30 to over 300 stores.

Looking for a change, he worked for the Walt Disney Company and helped them start up Hollywood Records in 1990. Looking for another change, he ventured out on his own, forming an independent marketing company. After it (as he put it) "failed," he looked for yet another change. Luckily, Best Buy called and invited him to Minneapolis, where he was hired as a Merchandise Manager in 1994.

No longer looking for a change, Arnold found himself elevated to Vice President of Marketing in 1996, and Senior Vice President earlier this year. In this capacity, he is responsible for the nearly \$2,000,000,000 entertainment software division, including music, movies, interactive games, and computer software.

Irving Azoff



Thank goodness Irving Azoff doesn't have to worry about carrying his own business cards (by now we assume he has someone who handles that for him). You'd hire someone like that too, if each card had to be enlarged enough to include every role that Azoff has played over the years: agent, personal manager, concert promoter, movie producer, independent record label owner, merchandiser, music publisher and CEO of one of the "Big Six" corporate record companies.

We hear he's a pretty good dancer, too.

It all began in 1974, when Azoff founded Front Line Management. Under his tutelage, the personal management firm became one of the industry's most successful, guiding the careers of Steely Dan, Jimmy Buffett and the Eagles (perhaps you've heard of them). During his "Front Line years," Azoff also found

time to create Full Moon Records. This served as a nice home for soundtracks to movies that he produced, like *Urban Cowboy* and *Fast Times At Ridgemont High*.

In 1990, Azoff founded the Azoff Entertainment Company, a joint venture with Time Warner. Under the "Revolution" and "Giant" logos, he keeps busy with music, publishing, merchandising and film concerns. He also manages Don Henley, the Eagles and Journey, and does windows.

All this might make you wonder...what does a guy like Irving Azoff do when he's got a spare moment? Hmm, why not reunite the Eagles for a multi-Platinum album, and a two-year world tour just in time for their induction into the Rock and Roll Hall of Fame?

Sounds like something Mr. Azoff might do.

Val Azzoli



What do you do after working with a legendary band like The Rolling Stones on a monolithic project like their *Steel Wheels* tour? Well, for one thing, you might want to work alongside a legend like Ahmet Ertegun and join him in heading a monolithic company like Atlantic Records.

Why not? That's what Val Azzoli did.

Azzoli arrived at Atlantic, fresh from his work with The Stones, in 1990 and was named Vice President of the label the next year. Before '91 was over, he was appointed Senior Vice President/General Manager, overseeing Atlantic's day-to-day operations. In '93 his business card dropped the word "Senior" in favor of "Executive," and in '94 the word "Vice" was dropped, making him the *President* of The Atlantic Group. Then, in the beginning of 1996, he became its Co-Chairman and Co-Chief Executive Officer. With this appointment, Azzoli took on the

daunting task of literally overseeing Atlantic on an equal level with Ahmet Ertegun, the man who started the company in the first place.

"Since becoming President just over a year ago, Val has done a brilliant job," Ertegun said as Azzoli joined him at the helm of the company. "Not only has he maintained our status as the number one label in the music business, but he has made major strides towards strengthening and expanding the company on a number of fronts."

Before joining Atlantic, Azzoli was an artist manager at Q Prime, working directly with bands like Def Leppard, Metallica and Queensryche, as well as The Rolling Stones on *Steel Wheels*. From 1980 to 1989, he was General Manager of the Toronto-based SRO Management/Anthem Entertainment organization, where he played a pivotal role in the career of Rush.

20 Years





Scratch 'n sniff here:

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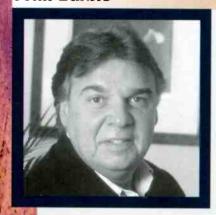
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By KEVIN STAPLEFORD

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

John Barbis



Just as the Skipper, Gilligan, Mr. and Mrs. Howell. Ginger and "the rest" returned to their island, so did John Barbis. Unlike the former castaways, however, he didn't need the lure of a silly TV movie to do so. Nope, Barbis was asked to return as President of his island-Island Records USA. "I must admit," he said upon the move in January of 1998, "it's great to be back home at Island."

John Barbis, of course, had played this role before. He held the position of President, Island Records between 1993 and 1996. Overseeing offices in New York City, Miami and LA, Barbis was responsible for one of the industry's most diverse group of artists, including U2, Melissa Etheridge, The Cranberries, The Isley Brothers and P.J. Harvey.

As 1997 got underway, however, he transferred to sister PolyGram label A&M, where he served as

President of its Associated Labels and was responsible for sales, marketing and promotion for the Polydor and Rocket labels.

Prior to his first stint at Island, Barbis was Executive Vice President of the PolyGram Label Group (PLG). He joined PolyGram in 1991 as Senior Vice President, PLG, and was previously with the marketing and promotion consultant firm B&W Entertainment. His clients included artists such as Elton John, Van Halen and ZZ Top, not to mention a couple of mom-and-pop businesses like RCA Records and Universal Pictures.

Barbis cut his promotional teeth serving as head of promotion for Geffen Records, Senior Vice President/Promotion for ABC Records and National Promotion Director for Chrysalis Records.

Bill Bennett



There is no such thing as mere "luck," although timing can be everything. Think about it. Whether good or bad, it's the way in which one responds to the timing of circumstances that ultimately separates the "Hall of Famers" from the rest of the pack.

Consider the case of Bill Bennett, President of Geffen and DGC Records. In 1991, he drove down Sunset Boulevard and arrived at the offices of DGC for the first time. As the label's new National Promotion Director, he probably introduced himself to his secretary, located the nearest emergency exit, and then looked at his agenda of releases. Right there, in his very first week, Geffen shipped a new album called Nevermind from a band known as Nirvana.

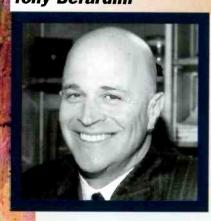
The world was about to change, and Bennett was prepared. Born and raised in Nashville, Bennett was a veteran of the music business for over 15 years when

he arrived at Geffen. He began his career in Nashville in 1974 as a local sales rep for CBS Records. He served a stint with Epic, moved to Columbia's National Album Promotion department in New York. and then returned to Epic as Vice President of Album Promotion in 1980. After relocating to LA in 1986, he rose to Senior Vice President, Rock Promotion and Artist Development at MCA.

Then, of course, came that day in 1991 when he drove down Sunset to join DGC. A year later, his preparedness in the face of good timing earned him the title of Director of Promotion and General Manager of Geffen/DGC when the two labels were merged. In 1996, he became only the second person to hold the title of President in the company's history, succeeding Ed Rosenblatt.

So, whatever you do, don't call Bill Bennett lucky.

Tony Berardini



Somehow, WBCN's Tony Berardini has mastered both the yin and yang of radio. He has proven impossibly consistent throughout his career, while also ushering in dynamic change when needed. Exactly the kind of Zen one might expect from a former bicoastal broadcaster who actually finds places to surf in New England.

After a start at KTIM, a 3,000-watt station in Marin County, California, Berardini arrived in Boston to cover the late night shift and Music Director duties at WBCN. This was in 1978. By 1979 Berardini became the Program Director, a title he held until his appointment as General Manager in 1981. Twenty years at one station? Yep, that's pretty consistent.

So how about change? From 1987 to 1990, Berardini served as General Manager for two stations over 3,000 miles apart: WBCN and KROQ/Los Angeles. In this capacity he oversaw KROQ's transition from the Rick Carroll era of the 1980s into the Trip Reeb era of the 1990s.

"Tony was my initial 'GM/teacher,' so his style very much affected me," says Reeb, also an Album Network honoree. "Because we were both programmers, we are both very sensitive to that part of the station. Tony's teachings were primarily designed to show me the Mel Karmazin/'Infinity way' of running a station.'

Back in Boston, meanwhile, Berardini oversaw the evolution of WBCN into an Alternative heavyweight in the '90s, but you want one last smack of consistency? Fine, try this: 'BCN has been the #1 station in the market with Men 18-34 in every Arbitron book since the Fall of 1982.

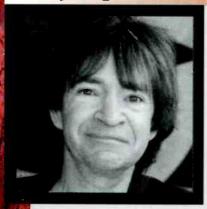
That's a whole generation, mister. Consistency through evolution...how Zen.



INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Rodney Bingenheimer



He's perhaps the nicest guy to make the Hall of Fame (he surely has the nicest bangs, too), and long before he became an on-air staple at "The World Famous" KROQ, Rodney Bingenheimer was already known as the "Mayor Of The Sunset Strip."

Actor Sal Mineo dubbed him that long ago, and Rodney has been an LA scenester since he served as Davy Jones' stand-in on "The Monkees." He hung around with (and did go-fer work for) Sonny and Cher in those days, too, and the GTO's even recorded a song about him (titled, appropriately, "Rodney") in 1969.

In 1972 he opened Rodney Bingenheimer's English Disco. It was *the* place to be seen, as everyone from Andy Warhol to Elvis Presley to Led Zeppelin, T. Rex and Suzi Quatro made an appearance. The club sometimes featured bizarre mixes of live music, like when Shaun Cassidy made his singing debut as the opening act for Iggy Pop.

His one-of-a-kind voice, described by Shirley Manson of Garbage as both "fabulous and weird," made its KROQ debut in 1977. More than 20 years later, "Rodney On The 'ROQ" still airs every Sunday night. What Alan Freed was to Rock Radio, Rodney has been to its Alternative counterpart.

Rodney was the first DJ to play a Go-Go's record, for example. Rodney was one of Nirvana's earliest supporters. Rodney appeared as himself in Frank Zappa's film *Uncle Meat*, and was also in *Up In Smoke* and *Repo Man*. While working at Mercury Records just down the street, Rodney remembers walking past Hollywood High trying to meet girls with a Ziggy Stardust-era David Bowie. "The girls didn't like him, though," Rodney says. "Maybe it was because he was wearing a dress."

Hey, at least he got a chance to be seen with Rodney.

Bruce Bird 1947-1992



When you're a music-mad 18-year-old, rising to the rank of Regional Sales And Promotion Manager for a record distributor is like becoming the king of the world.

That would be the role in which Bruce Bird found himself in 1966, at Liberty Records Distribution Company of Ohio. Sure, it wasn't a *glamorous* start, but it was an early one, and it gave Bird a quick chance to learn that it was good to be king.

Five years later, Bird abdicated his crown—briefly—accepting a job as Regional Promotion Director for Liberty/United Artists Records. He moved to Buddha Records in 1974 as Vice President of Promotions. The post came without a throne, but the glamour was certainly there. It was the mid-'70s, after all, and Bird found himself contributing to the success of artists such as Curtis Mayfield, Gladys Knight, Charlie Daniels and The Isley Brothers.

Next, Bird formed his own promotion and marketing firm, making him king of his own castle. Not bad. In

1976, he joined his friend (and fellow honoree) Neil Bogart at Casablanca Records, where he took on VP of Promotion duties. Then, as he helped establish Donna Summer, Kiss and The Village People as icons of the decade, Bird was named the President of the label.

Finally, it was good to be king again.

This time, the crown would stay in place, as Bird created Camel Records in 1982, in conjunction with MCA. It was there that he launched the multi-Platinum Night Ranger. Shortly thereafter, he also founded Camel Management, where his clients included Damn Yankees and Vince Neil.

As a member of the Board of Directors of *Album Network*, Bird's influence was felt until his sudden death in 1992, following a debilitating cerebral hemorrhage on Halloween night at his Calabasas home.

The king might be gone, but he is certainly not forgotten.

Chris Blackwell



Born in England, raised in Jamaica, schooled in England, returned to Jamaica: *this* is the type of background that is required to found a company as innovative as Island Records.

This is Chris Blackwell who, after a variety of jobs including aid-de-camp to the Governor of Jamaica, real estate salesman, and "motor scooter renter," followed his passion for music to the extreme. In 1959, for example, it led him to the jazz circuit of New York, where he became friendly with Miles Davis and was inspired to launch his own label.

Upon his return to Jamaica, Island Records was born, taking the name from Alec Waugh's 1956 novel Island In The Sun. As the business grew, Blackwell was selling more records in England than Jamaica so he moved his headquarters to London in 1962. Through the mid-'60s, Island concentrated on ska, which became the rage on the burgeoning Mod scene. Soon after, Blackwell brought over a 15-year-old Jamaican girl called Millie, produced her single

"My Boy Lollipop," sold 6,000,000 copies worldwide, and effectively entered the "pop" business.

Soon he had signed the Spencer Davis Group, led by another 15-year-old, Steve Winwood. By the end of the decade, Island's roster boasted Spooky Tooth and Winwood's new project, Traffic. In 1971, Blackwell personally signed Bob Marley. The '70s also brought Robert Palmer to Island, along with Marianne Faithfull and Grace Jones. The '80s began with the signing of U2 (who had been turned down by every major British label), and ended with Melissa Etheridge and the label's sale to PolyGram.

Although Blackwell remained at the helm of Island until 1996, he stepped down to prepare for 1998's launch of the equally unique IslandLife. The new company serves as an umbrella for various divisions, uniting Blackwell's Island Outpost hotels and resorts with a new venture, Palm Pictures, along with Blue Mountain Publishing, Bob Marley Music, and world-class recording studios.

Congratulations Album Network on 20 Rockin' Years!

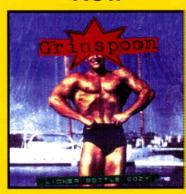
Then



Now



THE HUNGER
"Free"



GRINSPOON
"PostEnebriatedAnxiety"



SISTER HAZEL "Concede"

Future

BLUE FLANNEL "Havin' A Bad Day" • GODSMACK "Whatever"

from Universal Records

*please note: the above selections are available on CD and maybe Cassette!



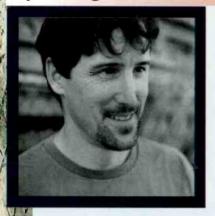
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INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Jay Boberg



If you're a 20-year-old college rep, chin up! You're on the very same career path blazed by Jay Boberg, the President of MCA Records!

That's right, kids, Boberg was in your shoes, working for A&M Records in LA. Are you curious about your next step? Great! All you need to do now is establish your own record label within the next five years, and then discover and develop some of the most influential bands of the next decade.

It worked for Boberg. You see, he co-founded I.R.S. Records in 1979 with Miles Copeland. When he was officially named President of the label, at the age of 25, he was one of the youngest record chief-executives in history. Although he still had to show his ID whenever he tried to buy a beer, Boberg went on to develop artists such as R.E.M., The Go-Go's, Fine

Young Cannibals, Oingo Boingo, The English Beat and Concrete Blonde.

As you can see, the '80s were very good to him. Then, in 1995, he joined MCA as President of its music publishing division, overseeing a broad catalog of over 150,000 copyrights for a wide variety of uses, including records, videodiscs, video games, computer software, radio, television and motion pictures.

The next year, 1996, Boberg assumed his current position of President of MCA Records, quickly revitalizing the company with critical and popular hits from artists such as Live, Lyle Lovett, Sublime and B.B. King.

There's the career path, kids...what are you waiting for?

Neil Bogart 1943-1982



Neil Bogatz went by many names. As Wayne Roberts, he had a short acting career that found him fully clothed throughout a porno movie. As Neil Stewart he wrote placement ads for the Fortune Personnel Employment Agency. Finally, Mr. Bogatz renamed himself Neil Bogart, and used the agency to send himself to work at *Cashbox* magazine in 1964 as an ad salesman.

By the mid-'60s, he was at Kama Sutra/Buddha records, where he found success with a string of hits like The Lemon Pipers' "Green Tambourine," earning him the title of "The King Of Bubblegum," and leading to his appointment as the label's President in 1967.

In 1974, Bogart created Casablanca Records, named for the movie starring his namesake. After almost going bankrupt on a flop album of Johnny Carson snippets, Bogart borrowed money and poured it into a couple of characteristically nervy long shots, such as a disco singer named Donna Summer and a flame-spitting hard rock troupe called Kiss, along with The Village People, Parliament and others. After this series of successes, Bogart merged with the film company of his boyhood pal Peter Guber, producing *The Deep*, the disco epic *Thank God It's Friday* and the Oscar-winning *Midnight Express*.

In 1980, PolyGram took control of Casablanca, and Bogart left to form Boardwalk Entertainment, designed to include divisions devoted to records, television, movies and publishing. Sadly, the dream was cut short in 1982, when Bogart succumbed to cancer at the age of 39.

For proof of Bogart's impact, one need only look at the members of the choir that sang a tribute to him at the crowded Hillside Memorial Chapel, Including Neil Diamond, Bob Dylan, Donna Summer, Gladys Knight, Curtis Mayfield, The Isley Brothers, Gene Simmons and Paul Stanley.

After Bogart's untimely death, his friends came together to start the Neil Bogart Memorial Fund, the Pediatric/West Coast Division of the T.J. Martell Foundation for children's cancer, leukemia and AIDS research. To date, the Beverly Hills-based division has raised more than \$15,000,000.

John Branca



In the early '70s, a kid named John Branca played keyboards in a band that opened for The Doors. They played The Whisky together.

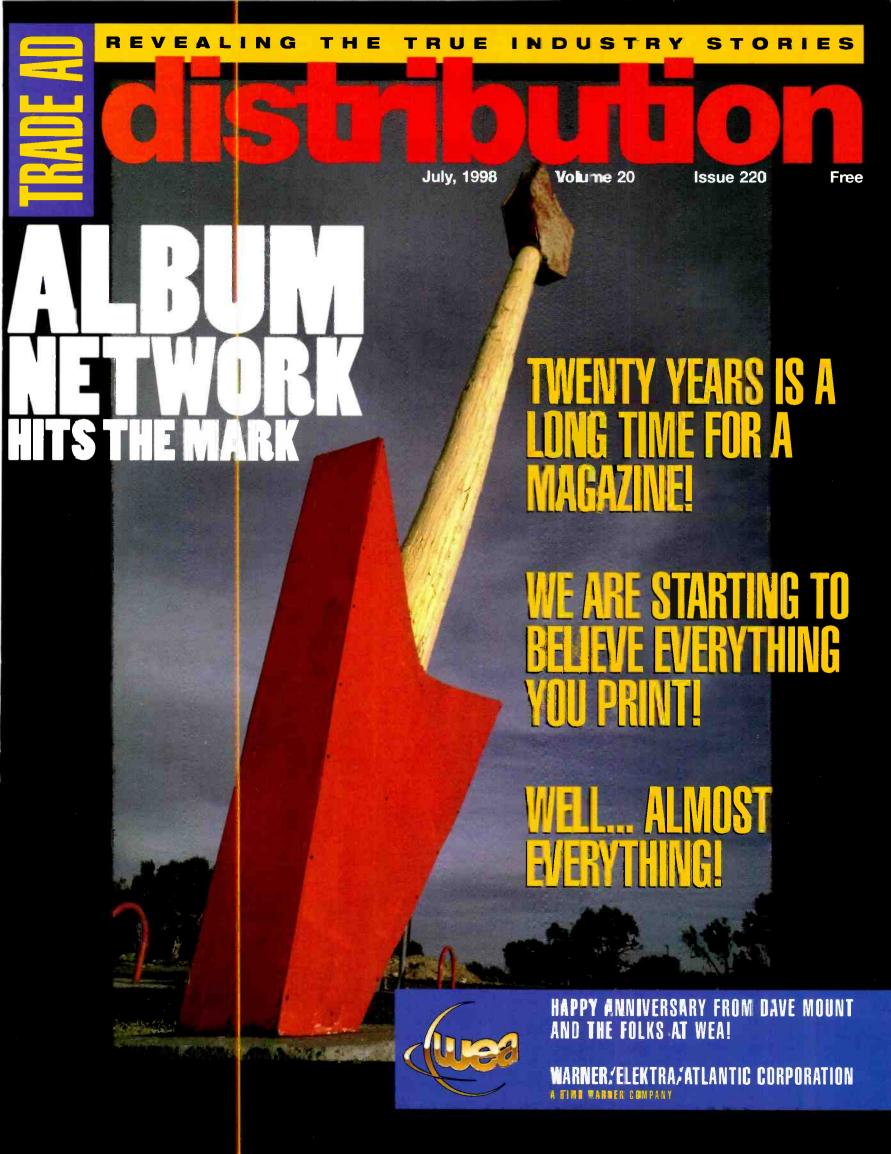
It was groovy.

One day later, however, Branca went back to work on his law degree at UCLA (receiving it in 1975). Now, a little over 20 years later, The Doors just happen to be on his roster of clients, along with a dazzling list of others that reads like a virtual Who's Who of rock and pop.

John Branca, you see, is a partner in the Hollywood firm of Ziffren, Brittenham, Branca & Fischer. He is also indisputably the top music lawyer on the West Coast, if not the whole damn country. His forte has come to be the negotiation of mega-deals that have transformed the way in which major record companies pay their most valuable acts. It's only fitting, perhaps, that a former musician is raising the proverbial bar.

He started early too. By 1979, Branca was a young tax partner with the now-defunct Hardee, Barovick, Konecky & Braun, where he was assigned to work on the account of Michael Jackson. When Mr. Jackson's career skyrocketed to unheard of heights with the 1982 release of *Thriller*, Mr. Branca took off with him, negotiating deals and even helping to manage him. During Branca's tenure, Jackson made history with monolithic album sales, the *Victory* tour, the purchase of the Beatles publishing catalogue, and a deal with Sony that set modern industry standards.

Branca was also the man responsible for Aerosmith's four-album, \$30,000,000 deal with Sony, The Rolling Stones' three-album, \$40,000,000 agreement with Virgin (the largest in history for a group), and Elton John's \$39,000,000 publishing deal with Warner/Chappell. Add to the list the estate of Elvis Presley (although not currently) and you've got a client list worthy of the Rock and Roll Hall of Fame.



Ine Aldum Networks 1990

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Richard Branson



For a man like Richard Branson, playing to win in the high-stakes record industry is like a stroll through the park. After all, once one has put his literal ass on the line in a record-breaking crossing of the Atlantic Ocean by boat, being the first to cross the same ocean in a hot air balloon, and then (for fun) flying another one across the Pacific, how scary can the music business be?

Branson's entrepreneurial skills developed early, as he established an English national magazine called *Student* when he was 16. At 20, he formed a mail order record company and shortly thereafter opened a record shop on Oxford Street in London.

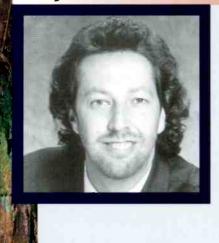
He decided to call both "Virgin."

The first album on Branson's Virgin Records (Mike Oldfield's Tubular Bells) went on to sell over

5,000,000 copies in 1973, and his Virgin "megastore" chain now contains well over 100 outlets. Meanwhile, artists such as Steve Winwood, Genesis, Simple Minds, Human League, Culture Club, Janet Jackson and The Rolling Stones helped make Virgin Records one of the major labels, as the equity of the company was sold to Thorn-EMI in 1992 for \$1 billion. Branson made the deal in order to save another experiment, his then-fledgling Virgin Atlantic airline. Under the terms of the deal, he was excluded from the music business until 1996.

Guess what? In 1996 he launched V2 Records (opening US offices the following year), with eight worldwide offices. By the way, he also intends to pilot the first nonstop balloon trip around the world.

Danny Buch



It's not easy being a child prodigy. Take young Danny Buch, for example, who graduated from high school at the age of 16 and college at 20. There he was, preparing for med school and poised to become a genuine Doogie Howser, when *music* stepped in.

Danny was tired; you see, he'd been going to school without a break his whole life. As the '70s drew to a close, he decided to abandon academia in order to hang promotional posters for WEA. He was hired not for his intellect, but because he owned a van.

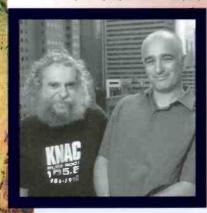
At about this time, Danny was also playing keyboards in a disco band called Gary Tom's Empire. After they scored a mild hit with "7,6,5,4,3,2,1 Blow Your Whistle," he quickly learned that artists could work hard forever and still starve to death. Realizing that he was in the wrong end of the business, he directed more time to WEA. The year was 1979, Danny became the local pop promotion man for Atlantic, and he's been with the label ever since.

"He's like a nine-plex cinema," says Andrea Ganis, Atlantic's Executive Vice President of Promotion (and Danny's best friend). "He's got screens going simultaneously all the time."

"His brain works in mysterious ways," agrees Arista's Paul Brown. "I once watched him on an airplane reading two magazines at once."

In 1982, Buch rose to National Secondary Album Promotion/Special Projects Manager at Atlantic, and was later upped to Associate Director of National Album Promotion, Director of National Album Promotion, and Senior Director of National Album Promotion. In 1988 he was named Vice President of Album Promotion, moving to Vice President of Promotion in 1992, followed by his elevation to Senior Vice President of Promotion in 1996.

Cliff Burnstein & Peter Mensch



No, they're not Siamese twins, but since the one-two punch of Cliff Burnstein and Peter Mensch has made Q Prime into one of the most powerful managerial powers in the history of rock, it only makes sense that we honor them *together*.

Although Burnstein and Mensch (or, if you prefer, Mensch and Burnstein) have forged one of music's longest and most profitable relationships, every team has to begin somewhere. This one started at WBRS, Brandeis University's radio station, in suburban Boston in the mid-'70s. Mensch was a DJ and Burnstein was a national album promotion man for Mercury Records. They met, they bonded, and they both joined Contemporary Communications Corporation (Mensch in '78, Burnstein in '80), one of the more influential management companies of the day (their clients included Ted Nugent and Aerosmith). From 1980-1982, they managed the Scorpions, Def Leppard and Michael Schenker.

Their financial and gut instincts surfaced quickly,

when Mensch and Burnstein (or Burnstein and Mensch) decided to team up and ask for a greater share of the profits from the bands they were overseeing. Turned down outright, they left to form their own company, taking with them the least successful group of their CCC bunch. That band, Def Leppard, soon had the second-best-selling album of 1983 (*Pyromania*), beaten only by Michael Jackson's *Thriller*.

The following year, the Burnstein/Mensch team added several bands to the roster of their new Q Prime venture: Metallica, Dokken, Tesla and Queensryche. In the '90s, the team has diversified into the realm of alternative rock, picking up little bands like Hole and The Smashing Pumpkins. Last fall, a nice lady named Madonna hired them to manage her music career, too. Then, in 1998, they bought 50% of Volcano Entertainment.

Go team!

got ears?

arista austin

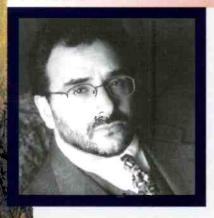
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The Album Networks 1997

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Al Cafaro



As the '80s began, Al Cafaro was extremely excited about returning to his hometown of New York City. He had been working local promotion in the Carolinas since 1976 for A&M Records, and was told that he would soon be moving to the Big Apple as the label's new Regional Promotion Director. When it didn't happen, however, he was devastated.

"Instead," Cafaro remembers, "I was sent to do local promotion in Philadelphia. Within a year, though, there were cutbacks and all the people doing regional promotion were laid off. This means that, had I gotten that job, I would have been let go from A&M Records. Instead, when the dust settled, I was still here."

That would be an understatement, because in 1990 Al Cafaro was named *President and CEO* of A&M, and in 1996 he became the label's Chairman.

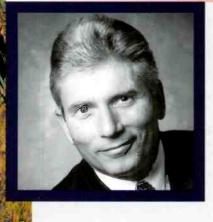
"My 21 years at A&M have really been characterized by always having an opportunity act to break right when

the company needed it," he says. "The Police, Bryan Adams, Sheryl Crow—I've tried to make the most of every challenge I'm handed, without worrying about where it might get me next. In fact, I was shocked when I was named President, because I thought the job was going to go to Charlie Minor."

Such quirky shifts of fate have actually been commonplace for Cafaro, beginning in 1973 when he was hired to do an airshift and sell time at WRPL-AM/Charlotte. The owner was so impressed with him that he named Cafaro the General Manager a mere six months later.

Now, 25 years later, Cafaro faces another shift as the Seagram/Universal behemoth swallows up PolyGram and A&M. "Hey, there's no way to know what will happen next," he says. "A&M has a unique and distinctive feel to it, and we hope to get the chance to communicate that within the new organization. The way I see it, this is just another challenge."

Jim Caparro



It's a basic lesson of the music business, and it's usually learned the hard way. Simply put, getting to the top is hard, but *staying* on top is almost impossible. While ranking number one in anything is an achievement, doing it a couple of times in a row is amazing, and pulling it off for half a decade is the stuff that dynasties are made of.

Looks like Jim Caparro has got one going right now, folks. He was named President and CEO, PolyGram Group Distribution in August of 1992. In 1994, PGD was the first-ever recipient of the National Association of Recording Merchandisers (NARM) Distributor Of The Year award. His first year out, he wins the big prize. *That's* an achievement.

In 1995 PGD won the same award for the second year in a row, and in 1996 for the third. *That* is amazing. After winning it in 1996 and 1997 and 1998?

Forget about it. Under Caparro's leadership, PolyGram has emerged as the New York Yankees of record distributors.

Prior to the hoopla, Caparro served as Executive Vice President, PolyGram Group Distribution, since the division's inception in 1990. Before that he was Senior Vice President of National Sales and Branch Distribution for PolyGram Records. Before joining PolyGram, Caparro held a variety of management positions in sales, marketing, administration and operations at CBS Records, beginning in 1973.

Now, from his midtown Manhattan office, Caparro oversees the efforts of PGD (which includes PolyGram Video, PolyGram Merchandising, PolyMedia and PolyGram Technologies), not to mention a veritable dynasty.

Rick Carroll 1947-1989



The place? A hole in the wall in Pasadena, California. The time? 1983. The phenomenon? KROQ's cume tops the million-man mark, the industry begins to seriously size up the "new wave," and Rick Carroll suddenly looks like a genius.

While no single human being can be credited with the invention of Alternative Radio, Rick Carroll can be singled out as the creator of the modern Alternative "Format." He walked into a dump called KROQ in 1979, shook the wrinkles out of its free form, on-air mess, and created the blueprint for a format that has grown from one station then to more than 125 stations now.

"When I got to KROQ," he said in 1982, "I recognized the value of its street image. Musicians talked about it, which gave it a certain mystique. All it needed was a little consistency...I just went in and fine-tuned it."

By the end of '83, KROQ was the buzz station of the country—let alone its second largest market—and Carroll founded a "ROQ of the Eighties" consultancy which had infiltrated eight other cities. His first client, by the way, was a fledgling new video network called MTV.

The craziness started when Carroll was 14, with an internship in 1961 at KLIV/San Jose. By 1972, he was programming KKDJ in Los Angeles, until the station was sold and transformed into KIIS-FM. In '76 he moved to KEZY/Anaheim, California, but that gig shorted-out due to "personal problems." As the '70s ended, his friend Jed The Fish recommended him for the open KROQ PD slot, where he applied Top 40 techniques to modern music in a way that had never been tried before.

It worked.



Thanks for picking ours.

Ine Alcum New City of The By KEVIN STAPLEFORD

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Bob Cavallo



It's a good thing that The Artist (Formerly Known As Prince) lives way out in Minneapolis. You see, now that Robert Cavallo (his former manager), oversees all of the Walt Disney Company's music operations, we'd hate to think what would happen if the "purple one" got his hands on Pocahontas (if you know what we mean, and we think you do.)

Then again, Cavallo could probably handle it, having developed and managed some of the most intriguing artists of the past few decades. He started at the age of 25, putting together and guiding The Lovin' Spoonful. From there he went on to identify, and manage new artists such as Little Feat, Earth, Wind & Fire, Seal, Green Day, the Goo Goo Dolls, Savage Garden and a young lady named Alanis Morissette.

While managing Prince's career (before he was known as the guy once known as Prince), Cavallo entered the movie business too, by producing the

films Purple Rain and Under The Cherry Moon, both of which spawned enormous soundtracks.

In 1990, Cavallo formed a company (with partner Charles Roven) called Roven-Cavallo Entertainment, which evolved into Atlas Entertainment in 1994, when the late Dawn Steel joined the team. Atlas encompassed Cavallo's interests in music and film, continuing his music management business, and generating films such as the Oscar-nominated 12 Monkeys, and the recent mega-hit City Of Angles.

In 1998, Cavallo was named Chairman of the Buena Vista Music Group, overseeing all of Disney's recorded music and music publishing operations, including Hollywood Records, Disney Records, Mammoth Records, and Walt Disney Music Publishing. His appointment marked the first time that Disney had organized its music efforts into one entity.

Bob Coburn



Bob Coburn, the LA radio stalwart and host of the nationally syndicated "Rockline" program, got his start in Paris.

It was 1968, and the glamorous French capital was the hub of international art, politics and intrigue...only Coburn wasn't there. He was playing rock, country and elevator music at KPLT in the *other* Paris. You know, the one in Texas.

That's all right, because within 90 days of that initial radio gig, Coburn returned to broadcast in his native Dallas. Then, another 13 months later, he became the morning drive announcer at the second FM rock station in America, KPPC/Pasadena, California. From there he spent the first half of the '70s on the air in San Diego, New Orleans and Chicago. He landed at the legendary "Mighty Met," KMET/Los Angeles, in 1975, and then took over the "other Met" as the first Program Director of WMET/Chicago. In 1980 it was back to LA, at KLOS, where he stayed until 1994—the longest run in the station's fabled history.

Coburn became a national fixture in 1981 when he became the host of "Rockline." The long-running show allows "BC," as he's known, to work live on 150 stations in the US and Canada with the hottest bands in the world. Although he took a respite from the show in 1994, he returned in 1997. The previous year he'd joined the staff at KCBS ("Arrow 93FM")/Los Angeles, as the afternoon host.

Through the years, Coburn has also been heard on international broadcasts of concert events like Live Aid (aired in over 80 countries) and the Freddie Mercury AIDS Awareness Show in London. From '81 to '85, he was the rock reporter for LA's Channel 7 Eyewitness News and the host of Nite Trax on the TBS Superstation during the same period.

"Life is only 10% what happens to you," Coburn told the *Orange County Register* (when explaining his storied career), "and 90% how you react to it."

Dennis Constantine



If the "Adult Alternative" format was in the dictionary (and it's not, we even looked under "Triple-A"), it would probably feature a smiling picture of Dennis Constantine. Meanwhile, the definition would include words like "progressive," "intelligent" and "innovative"—words which would describe both the format and Constantine himself.

For the moment, however, forget his stature as one of Adult Alternative's founding fathers. Forget the sandals, and imagine Dennis spinning the Top 40 hits of the late-'60s and early-'70s at WYRE/Annapolis, Maryland. That's where he got his programming start, you know, in 1969. Next, imagine Dennis spinning even more of those discs in Miami, at Y100.

If these images trouble you, switch the setting to Colorado. Dennis arrived in 1974, becoming Denver's

#1 DJ at Top 40 KTLK that same year, and moving to mornings at KBPI in '76. In '77 he moved down the road (and into the woods of Boulder), where he signed on KBCO, one of the format's flagship stations.

KBCO thrived under Constantine, becoming Denver's top radio station, as he created a veritable "how-to guide" for seamlessly blending eclectic music and community involvement in the process. His reign lasted almost two decades, until he stepped down as VP/Program Director to form his own consultancy in 1993. In 1997, with his consultancy still thriving, Constantine moved to Portland, Oregon, and added programming responsibilities at another format legend, KINK.

Oh, and that Adult Alternative format is more than 100 stations strong these days.

Less hair. Looser pants. Pricier lunches. (Otherwise, you're still the same)



Congratulations to Eli, Gary, Tommy and Steve on Album Network's 20th Anniversary!

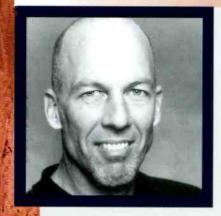


Ine Album Networks By KEVIN STAPLEFORD

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Phil Costello



The year was 1985. The place, Columbia, Missouri, where the owner of a club called The Blue Note was given an interesting proposition from a record label. The label, I.R.S., was developing a stable of groundbreaking "new wave" acts. Since the club owner had previously booked at least three quarters of them (The English Beat, Wall Of Voodoo, The Cramps and others), he thought, "Why not?"

The club owner was Phil Costello, by the way, and in 1985 he decided to pack his bags, move to Chicago, and do local promotion for I.R.S. These were the glory days for the label, as commercial "alternative" radio began to make a stir, and a band called R.E.M. was emerging as one of the most important bands in America.

Still, two years later, Costello decided to shift to another outfit that was about to stir things up. In 1987, he joined the founding team of Virgin Records (the American version, of course). First serving in Chicago,

as Regional Promotion Director, and then rising through the ranks of national promotion at the label's LA headquarters.

He left Virgin in 1992 to join Rick Rubin's Def American as Vice President, Fromotion. One year later, he joined Capitol in the same capacity. As the years progressed, Costello helped to build the label's roster into one of the industry's finest, sporting acts such as Radiohead, the Beastie Boys and Foo Fighters. Accordingly, in 1994, he was elevated to Senior Vice President, Promotion.

This year, as Costello began to play a bigger role in the marketing and development of Capitol artists, he was appointed Senior Vice President, Promotion & Marketing, expanding his domain to include tour management, artist development, and merchandising. "In an industry which seems to be moving away from real career development," he says, "it's a thrill to be given the chance to go against the standard and do just that."

Al Coury



Al Coury invented modern record promotion, propelling the field deep into the highest levels of the music business. He was the first "promotion guy" to be given Vice Presidential stripes (at Capitol), and the first one to sit on a major corporation's board of directors (EMI). Working directly with artists ranging from The Beatles and The Beach Boys to his "final promotion job" with Guns N' Roses, Coury was simply the man.

"I taught myself the fundamentals of success early," he remembers, fresh from a quick trip to Pebble Beach. "In 1958 I would carry a bag full of records and sell them to retailers, gas stations, anyplace. Before I left a town, I would stop by the radio stations and make sure they played them, whether it was Sinatra or Peggy Lee. I didn't know it at the time, but those were the building blocks: sales, promotion and marketing."

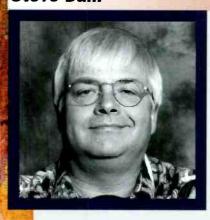
After starting with Capitol as a salesman in 1957, he was persuaded to move to The Tower in LA in 1968. By 1970 he was a Vice President, adding Senior VP duties in both Promotion and A&R before he left in 1975.

Up next, with Robert Stigwood, he co-founded and launched RSO Records in the role of President, where they broke a ton of records behind the juggernaut Saturday Night Fever OST. In 1981, Coury opened his own label, Network Records, signing a distribution deal with David Geffen. "David's offices were right next to mine, on the other side of the Jaguar dealership," he says. "It made perfect sense."

By 1985, Geffen persuaded Coury to become the General Manager of Geffen Records, a post he held until "cashing out" and retiring in 1992. "I enjoyed every day of my life in the music business," he says, "and I was fortunate enough to work with true entertainment entrepreneurs like Stigwood and Geffen. They instinctively knew the music business and gave me the room to do what needed to be done. Now? The industry consists of four or five conglomerates who, for the most part, are run by lawyers and accountants."

Thus, after his start of going station to station, Mr. Coury is now happy simply going from vacation to vacation.

Steve Dahl



The Album Network has a cosmic twin in Chicago radio legend Steve Dahl. We're celebrating 20th anniversaries this year, marking two decades since our inception and Dahl's arrival in the Windy City. We've both been around the block a time or two, and we have both survived to talk about it.

The only differences? Well, Steve masterminded one of the most infamous stunts in radio history, and we didn't. Steve has won an Emmy Award, and we haven't. Steve is a personal friend of former Beach Boy Brian Wilson, and, well, we're not.

Okay, fine. So we're not twins, but Steve has read our magazine a couple of times (we think).

Whatever, it was 20 years ago that Dahl was lured away from WDAI/Detroit by WLUP-FM, the world famous "Loop" in Chicago. He was teamed with Garry Meier, and the two became an immediate success. The next year, his "Disco Demolition" took place, where he asked listeners to bring their disco

records to Comiskey Park and light them on fire. The result? Worldwide press coverage, an amazing blend of outrage and awe, and a very large taste of what to expect in the years ahead from Steve Dahl.

Since then, he has had two stints at The Loop and the now-defunct WLUP-AM, along with five years at WLS-AM and FM. He and Meier went their separate ways in 1993, and Dahl now calls afternoons at WCKG-FM home. He has dabbled off and on in television too, with a series of specials including his Emmy-winning *Greetings From Graceland* in 1982. Meanwhile, along with his band, "The Dahlfins," he has played sold-out concert venues and continues to entertain live audiences with his original songs. Most recently, Dahl co-wrote a song that appeared on his friend Brian Wilson's album *Imagination*.

We are just proud as punch to call Steve our twin...and we would call him, if we only knew his number.

HAPPY 20TH ANNIVERSARY. FOR A GIFT, WE'RE SENDING YOU OUR OTHER ARM AND LEG.



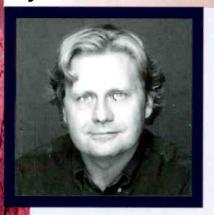




INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Ray Danniels



You can measure the worth of a band's manager in numerous ways. Does he keep the band on schedule? Does he get them the maximum amount of dough? Does he ensure that the appropriate luncheon meats are placed on the pre-concert deli platters?

The list is endless, but one criteria sits at the top of our list: can a manager guide the career of a band that begins, say, traveling the small club circuit of Canada, and then *continue* to guide their career once they catapult to international fame and fortune—with the ability to demand only the finest deli platters?

Few can pull off such a feat, but Ray Danniels has. Now the President/CEO of S.R.O. Management, he began his career as a manager more than 25 years ago, representing a Canadian rock group who called themselves Rush. Nineteen albums later, they still call themselves Rush, and Danniels is still the band's

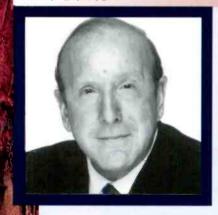
manager. In this time span they have sold over 35,000,000 records, and they have performed to 6,000,000 fans.

(And the deli platters don't suck either.)

More recently, in 1994, Danniels agreed to take over the management of another band you might know: Van Halen. Since then, they released the #1-selling, Double-Platinum Balance, they have expanded their horizons into the world of movie soundtracks and they've released Van Halen 3 with new singer Gary Cherone.

Danniels is now also overseeing the career of a new band too, The Tea Party. Since their latest album has already gone Platinum in Canada and Australia, we get the feeling that Ray Danniels' management credentials are pretty much beyond question (no matter what the deli platters turn out to look like).

Clive Davis



Hey kids! Study real hard, get good grades, go to college and maybe you can grow up to be Clive Davis! Guide the careers of legendary artists! Have Newsweek praise your "Midas touch"! Wear an ascot!

After graduating Phi Beta Kappa from New York University, Davis graduated with honors from Harvard Law School and joined Columbia Records as an attorney in 1960. He was appointed Vice President and General Manager of CBS Records in 1966, and was named President the very next year.

In this, the first phase of his career, Davis took one of the venerable and established record companies and led it directly into the rock era. Right after witnessing her performance at The Monterey Pop Festival in 1967, for example, he personally signed Janis Joplin. Until 1973, Davis and CBS set the pace of the industry, signing landmark artists ranging from Santana to Pink Floyd to Aerosmith to Chicago to Neil Diamond to Bruce Springsteen to Earth, Wind & Fire.

Davis virtually invented the role of the talent-scouting and trend-spotting label president, putting an emphasis on the creative freedom of each artist. "He thinks like an artist instead of a straight businessman," Miles Davis proclaimed in his autobiography. "He had a good sense of what was happening. I thought he was a great man."

In 1975, Davis launched Arista Records, home to Patti Smith, Barry Manilow, The Grateful Dead and Whitney Houston. He also served as Executive Producer on the acclaimed Houston albums, as well as the first-ever Platinum album for Aretha Franklin, Who's Zoomin Who?

Alright. We admit it. With his profound effect on the world of music, Clive Davis is almost impossible to encapsulate within a few paragraphs. Besides...the legend continues (he's the Executive Producer for the current Next album, as well as the forthcoming Monica release)...wait until our 40th anniversary issue!

Jim de Castro



Pull that pink Cadillac to the side of the road, Mary Kay, because Jim de Castro has emerged as the modern master of the makeover. In the past decade, he has overseen some of the most dramatic radio transformations in history. What's more, he's done it in the country's three major media markets.

Cutting his executive teeth as a National Sales Manager at KSFO-FM in San Francisco, and then as General Manager of KISS-FM in Boston, de Castro founded Evergreen Media in 1988 (along with Scott Ginsburg and Matthew Devine). It wasn't until the next year, however, that de Castro began to demonstrate his talent for high-profile makeovers.

In 1989, de Castro went to Los Angeles to engineer a complete turnaround for KKBT-FM. Almost without bothering to blink, "The Beat" went from a last place nothing in the nation's most competitive market, to a top-rated something that earned the station a 1991 Station Of The Year award for the Urban Contemporary format.

Five years later, de Castro masterminded a turnaround in Chicago using completely different tactics, but resulting in almost identical results. In 1994, he demolished "The Blaze" and recreated WRCX as "The Rock," a station which has since emerged as the most successful Active Rock outlet in the nation.

In 1996, it was on to New York City, where WKTU's format was reprogrammed to simply "dance," goddammit, resulting in one of the quickest turnarounds of the '90s. His efforts earned him, along with Scott Ginsburg, *Radio Ink* magazine's Co-Radio Executive Of The Year distinction in 1995.

Most recently, de Castro merged Evergreen with Chancellor Broadcasting, leaving him in the C00 position and gaining a seat on its board of directors. Meanwhile, by our estimations, the "makeover master" is due to work his magic again any day now...stay tuned.





VIDEO DISTRIBUTION













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Eli, Gary and Steve

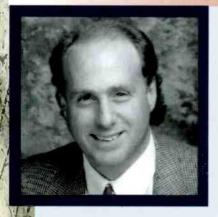
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SIS ALCUM NEW CLASS By KEVIN STAPLEFORD

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Jim Del Balzo



Like most starry-eyed young college boys, Jim Del Balzo started working at his school's radio station with a dream to enter the music business. Not only did he pull it off, unlike most of those guys with stars in their eyes, he actually had the nerve to *turn down* jobs in the music business.

He knew what he wanted, that's all,

His on-air college days were spent at WVHC, Hofstra University on Long Island. This was in 1977, and the next year he added an internship at Arista, where he bided his time hanging promotional posters. The year after that he became an outright hero to his fellow starry-eyed college DJ friends when he was made the first head of College Promotion for Polydor. By 1981, after the company had evolved into PolyGram, Del Balzo moved to Los Angeles and worked National Album Promotion.

There was only one problem: Jim, or "Rocky" as he's known to his friends, didn't like LA.

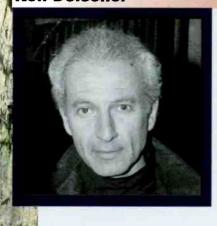
So, after only seven months on the West Coast, he gambled away his national promotion job and moved back to where he wanted to live. In New York, he was quickly snatched up to do local promotion by Columbia. Then, in 1986, he decided to join MTV as Director of Talent Relations. While such a job would surely be the envy of the guys back at Hofstra, Del Balzo got restless. "There was a lot of sizzle," he remembers, "but not enough steak."

Thus, Rocky made his way back to Columbia in 1987, as Director of Album Promotion. "They hired me again for two reasons: they wanted me back and I was too tough of an add for them at MTV."

This time, Del Balzo knew he was where he wanted to be. By 1991, Don lenner tapped him to become the Vice President of Promotion, and in 1995 he became a Senior Vice President.

If the guys at WVHC could only see him now.

Ron Delsener



On this list, there are a lot of people who think "big," there are quite a few who think "rather large" and a couple of them even think "gigantic."

Then there's Ron Delsener, a man who consistently thinks "humongous."

Considered by many to be the father of large-scale outdoor music events, Delsener seems capable of creating historic concert phenomena at the drop of a hat. As the Chairman of Ron Delsener Enterprises (now known as Delsener/Slater Enterprises) since its 1966 inception, this is simply the man's job. Since then, in fact, if an outdoor New York event has attracted hundred of thousands of people, you can bet that Delsener had a major hand in it.

This would be true even before the formation of his company. He began his career in concert promotion, for example, by co-producing The Beatles' first outdoor concert performance in New York. In 1966, Delsener developed and produced the legendary concert series at Wollman Rink in Central Park.

During its 15-year run, artists such as Billy Joel, Miles Davis, Stevie Wonder, Louis Armstrong, Led Zeppelin and The Who made appearances.

Delsener was also the creator of the "free" concerts at the Sheep Meadow and Great Lawn in Central Park. It was here that the literal masses witnessed the reunion of Simon & Garfunkel, the only outdoor mega-concert by Barbra Streisand and the sight of Elton John performing "Imagine" solo on the piano while wearing a Donald Duck suit.

True to his "humongous" way of thinking, Delsener has produced a series of massive rallies as well. He presented "A Tribute To John Lennon," which was televised nationally from Central Park, the "No Nukes" rally which attracted 500,000 people, and the equally gigantic Earth Day celebration in the park in 1990. Simply put, he has produced more outdoor shows than anyone in the United States.

That's not big, mind you, that's humongous.

Freddy DeMann & Madonna



They made it look so easy.

When Madonna and her longtime manager Freddy DeMann formed Maverick Records in a joint venture with Warner Bros., countless sets of industry eyes were doing some serious rolling. Sure...pop stars and their managers running their own label. Right.

Since its inception in 1992, Maverick has achieved unprecedented success, and most of the eyes stopped rolling long ago. As a matter of fact, the label's ratio of hits to signings has been unmatched in the industry. What's more (and true to its name), Maverick has accomplished this feat with acts far from the norm. Consider Prodigy, the flamboyant techno band who's *The Fat Of The Land* entered *Billboard's* Top 200 Albums Chart at #1; or, take Alanis Morissette, whose *Jagged Little Pill* became the best-selling album by a female artist in the history of the world.

Before founding Maverick, DeMann and Madonna teamed to create record sales of over 100,000,000 worldwide. Madonna long ago emerged as one of the most recognizable personalities on the planet. DeMann, whose previous clients included the *Thriller*-era Michael Jackson, was seen as a personal manager with near flawless instincts.

In 1997, the Maverick co-founders and co-CEO's altered their 14-year-old arrangement, as DeMann shifted his responsibilities from management of Madonna's career to a full-time focus on the day-to-day operation and expansion of what has become one of the most successful start-up labels in history.

"We've made history together and we've broken new ground together," Madonna said upon the announcement of the shift, "it's been an incredible 14-year run."

1978

The time was right for a new, insightful music publication

(and a haircut)



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The Album Networks 1979

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Ani DiFranco



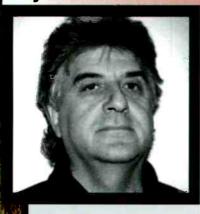
Although she was not a member of the famous discodancing DiFranco Family who sang that "Heart Beat" song in the mid-'70s, Ani DiFranco has made a decisively swift and clear mark on the music industry. Her stunning "D.i.Y." success, in fact, may make her the patron saint of the independents, rather than the last of them.

The story begins simply enough. After a decade of playing Rust Belt bars, DiFranco chose to release her first album all by herself, without the financial backing of a label. Borrowing money from friends to cover the costs, the 20-year-old DiFranco produced her own self-titled debut, sold it from the trunk of her hand-painted car, and blazed a path across the college campuses and seedy dives of America.

Offers from labels large and small soon poured in, but this is where the story takes a decidedly left turn. DiFranco chose to continue releasing albums by herself (11 of them by 1998), allowing for complete artistic control. It was her own label, Righteous Babe Records, which grew from a dining-room table operation into a self-supporting "alternative to a system where six mammoth corporations control the production and distribution of 80% of the country's music."

"There's no grand marketing scheme at Righteous Babe," she told *The Album Network*. "We're a people-friendly, sub-corporate, woman-informed, queer-happy small business that puts music before rock stardom and ideology before profit."

Tony Dimitriades



When Tony Dimitriades came to the New World from his native England, he had no idea what was in store for him. The year was 1975, and things started out simply enough. He was managing Ace, who had just had a #1 single with "How Long," and the outlook in America was good.

Until they broke up, that is. Undaunted, Dimitriades promptly met a guy named Tom Petty. Upon hearing Petty & The Heartbreakers' yet-to-be-released first album, Dimitriades became Petty's manager. Over 20 years later, he still is.

What a country.

"After hearing that first album in the studio," Dimitriades remembers, "I couldn't believe that it was so good. I didn't know if I could believe my ears or not."

Eventually he did, of course, guiding Petty through the exploding LA club circuit and taking him to Lookout Management in '78. It was here that he got things started with one of the first-ever "exclusive" radio shows (a promotion for WLUP/Chicago). In 1982, he also brought Yes to Lookout and, in 1983, they released *their* best-selling record ever (*90125*). While at Lookout, Dimitriades also worked with Neil Young, Joni Mitchell, The Cars, Bob Dylan, Billy Idol, Devo, Stevie Nicks and Fleetwood Mac.

In 1988, after realizing that Lookout had gotten "too big," Dimitriades formed East End Management. Along with Messrs. Petty and Idol, his current clients include Lindsey Buckingham, Kula Shaker, The Why Store and more.

"Tony is one of the most instinctive managers I have ever met," says fellow *Album Network* honoree Jeff Pollack. "He seems to *naturally* know what is best for his artists, which explains why he has been consistently successful for so long."

Henry Droz



Henry Droz is already extremely busy. As the President of Universal Music & Video Distribution, he handles the manufacturing, distribution and sales for MCA, MCA Nashville, Geffen, Universal, Interscope and a host of others. He also handles video product for MCA/Universal Home Video and Playboy Video.

Imagine, then, Henry's reaction when he heard of his parent company's merger with PolyGram. There he was, undoubtedly with his shirt sleeves already rolled up. After four decades in this business, it's hard to rattle a guy like Henry Droz.

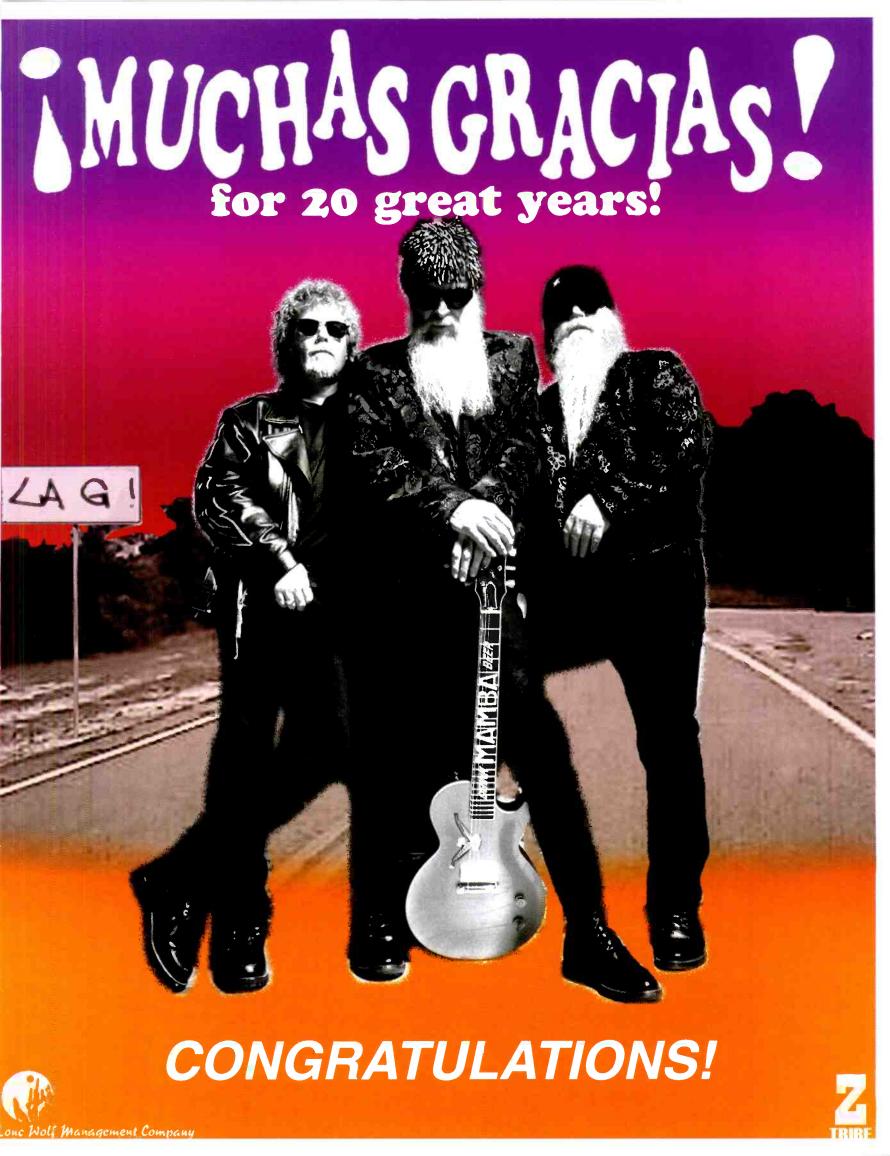
Droz, after all, is considered to be the architect of modern music distribution. Before his arrival at Universal in 1996, he was the President and Chief Executive Officer of WEA Distribution for 16 years, consistently leading the company into the top US market share position. It was at WEA that Droz

established a system of branches to market and sell music that has eventually become the industry standard.

His career began in the Decca Records branch in Detroit, where he later served as Branch Manager. Soon after that, he established his own independent distribution company, calling it Arc. After he sold the operation to the Handleman Company in 1962, he continued to run it for a decade. In 1972 he joined WEA, and was promoted to Vice President, Sales one year later. In 1975 he was made Executive Vice President, and he assumed the position of President in 1977.

Now, as the Universal/PolyGram merger begins to solidify, Droz sits in the pole position to become the buslest distribution man ever.

No problem.



Jie Aloum Networks 1990

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Tunc Erim



Although the music industry has rightly been accused of having a devastatingly short memory, it seems that no one has forgotten Tunc Erim. Almost a decade after his retirement, Erim is fondly remembered, and widely credited for his role as one of the chief architects of Atlantic Records. (He is also remembered for his heavy Turkish accent, and his invention of the term "hooky-dooky.")

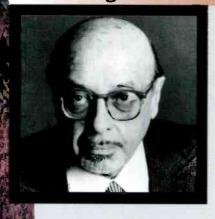
At any rate, like the label's founder, Ahmet Ertegun, Erim was born in Turkey and driven by a passion for music. After a run as a soccer and basketball star in his native land, he immigrated to the US, and quickly became Ertegun's right-hand man. He joined in 1966, as Assistant Studio Manager, rising to Manager of Atlantic's thriving studios in 1972. During this period, his input into the work of artists such as Aretha Franklin proved invaluable.

Erim was asked to move out of the studio and direct Atlantic's Artists Relations Department, before moving to the Promotion Department in 1974 as National Special Projects and Album Coordinator. In this capacity, according to fellow honoree Danny Buch, Erim was the "inventor of AOR promotion," capitalizing on a superstar rock roster which boasted heavyweights like Led Zeppelin.

In 1977, Erim was named National Pop Album Promotion Director and, in 1979, he was appointed Vice President of the department. He then took over Artist Development in 1982, and in 1989 was promoted to the position of Senior Vice President of Atlantic Records.

"Not only was Tunc my favorite promotion person of all time," remarks Scott Muni, another fellow honoree and (after 30 years at WNEW) someone who has seen hundreds of label executives come and go, "He's also one of my favorite people in the world. He could be in charge of any party for any occasion."

Ahmet Ertegun



Iggy Pop is not the true "Godfather of Punk." Ahmet Ertegun Is.

Over 30 years before the "Do it Yourself" rock ideal was labeled with the "p" word, Ertegun started Atlantic Records. "When I first started the label," he's been quoted as saying, "I did it for one main reason. I simply wanted to make the kind of records that I would want to buy myself."

Fifty years later (that's right, 50), Ertegun holds the distinction of being the longest-standing record label founder still at the helm of his own company. How punk is that?

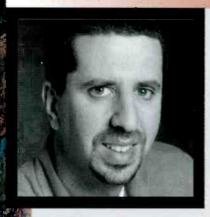
His dentist invested \$10,000 to help him launch Atlantic in 1947. Artists such as Big Joe Turner, Ray Charles, LaVern Baker, Clyde McPhatter, Ruth Brown, Al Hibbler, Ivory Joe Hunter, The Clovers and The Drifters soon built it into exactly what Ertegun wanted it to be: America's preeminent rhythm & blues label.

During those early years, Atlantic also played a key role in the melding of R&B and rock & roll. The Coasters, for example, were one of the first black vocal groups to cross over to the largely white rock audience. A pantheon of black artists, such as Otis Redding, Wilson Pickett, Sam & Dave and, of course, Aretha Franklin eventually did the same under Ertegun and Jerry Wexler's guidance.

In 1958, Ertegun began to produce a string of hits for Bobby Darrin (including "Splish Splash" and "Mack The Knife"). In the '60s, Atlantic kept pace in the world of rock by signing acts like Cream, Buffalo Springfield, Yes, Crosby, Stills & Nash, Led Zeppelin, The Rascals, Vanilla Fudge, J. Geils and Iron Butterfly. In 1971, he signed The Rolling Stones.

Atlantic's double-barreled concentration on rock & soul still continues under Ertegun, and he was inducted into the Rock and Roll Hall of Fame a full decade ago. "I love my company," he has said, "I love my artists, and I will be there as long as I can."

Jason Flom



Let's make a list of all the things that Tori Amos and Skid Row's Sebastian Bach have in common. Uh...well, they both have pretty hair and sometimes wear tight-flighting, glittery pants. That's pretty much it.

Oh, and they were both discovered by Jason Flom, President of Lava Records.

Fine, "discovered" is a strong word; but along with bands ranging from Collective Soul to Twisted Sister, Jason Flom has placed plenty of success stories on their major-label launching pads.

"Jason is one of the best A&R people in the business," says Atlantic Group Co-Chairman/Co-CEO (and fellow honoree) Val Azzoli. "The remarkable range and depth of his signings, from Tori to Skid Row, bodes very well for Lava, and we are looking forward to the label's emergence as a wellspring of great talent."

Ah, yes, Lava Records. Serving as proof of what Azzoli refers to as "Atlantic's philosophy of nurturing and empowering [its] own people," the label was founded by Flom in 1995 and serves as an imprint for Atlantic.

Sixteen years prior to Lava's eruption, Flom joined Atlantic Records as a field merchandiser, and in 1981 was put in charge of sales research. He became an A&R representative in 1983, and was promoted to Vice President of A&R in 1989. Flom has been a Senior Vice President of Atlantic since 1994, a title he still holds in addition to that of President of Lava.

By all accounts, 1997 was the breakthrough year for Flom's label, as *Yourself Or Someone Like You* from Matchbox 20 was certified five-times Platinum, and Sugar Ray's *Floored* is now Double-Platinum. Lava's roster also includes The Corrs (who've sold 4,000,000 coples worldwide), Edwin McCain, Trans-Siberian Orchestra and the forthcoming Kid Rock.



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INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Andrea Ganis



Don't get her wrong, Andrea Ganis enjoys being a girl; she's just tired of talking about it.

Sure, Ganis was indeed the first female to run a major label promotion department (at Atlantic), but after 20 years the idea of being one of the music industry's early suffragettes has lost its glamour. "That story has been told so many times," she says. "When I started, there were no girls in the business; I got in as a secretary, I was lucky, I had to work incredibly hard, I had to keep proving myself, blah, blah. Although it's all true, I'm so bored with that story that I want to create a new one, like I was doing my residency in brain surgery at Mt. Sinai Hospital, and the music in the operating room was so inspirational that I had to drop my scalpel and go into record promotion...something like that."

Ganis got her start, sure enough, as a secretary for the head of pop promotion at Polydor in 1976, and soon moved into the world of national secondary promotion, "the first job available to girls at that time." After arriving at Atlantic in 1980 as the Director of Secondary Pop Promotion, Ganis rose to Senior Vice President of Atlantic Records in 1990. Then, in 1996, she was named the first ever Executive Vice President of Atlantic Records.

"Here's the bottom line, " she says, "it's not like my BDS is pink or anything. Our success at Atlantic is not a male/female thing, it's about being consistently strong—and that's what's tough. This business is about breaking artists and ensuring their success, no matter what your gender is."

Although Ganis is obviously a "girl," her BDS is as black and white as everyone else's, thank you very much, and the '90s have seen Atlantic's promotion department emerge as the team to beat. Ganis has simply put an amazing team together, and driven them to the top. If that's "Girl Power," so be it.

Les Garland



Schooled in the trenches of Top 40 Radio and there at the beginning of the music television phenomenon, Les Garland has spent nearly three decades on the cutting-edge of programming, delivering groundbreaking music to the literal masses.

Considered one of the most influential programmers of the '70s, Garland was instrumental in the merging of the nascent free-form FM of the '60s with the contemporary Top 40. The result? Ratings, awards and a stake as one of modern radio's founding fathers. His programming posts included KFRC/San Francisco (voted Radio Station Of The Year five consecutive times), RKO's CKLW/Detroit and WRKO/Boston, along with KIQQ/Los Angeles.

Next, Garland crossed over to the record industry, as head of West Coast Operations for Atlantic. Ironically, the same man who invited him to that side of the business also facilitated his move back out again.

Doug Morris, you see, provided the deciding Warner Communications vote which gave the green light to an experiment in "Music Television" in 1981.

The following year, Garland became the first Senior Vice President of Programming for MTV and VH1, and the world as we know it was changed forever. Ready for something new, however, he left in 1988 to found Quantum Media, along with fellow honoree Bob Pittman. Then, in 1990, he joined VJN Inc., and, as Executive VP at "The Box," helped transform another fledgling video channel from a local oddity to an international success story.

Currently, Garland is working closely with Chris Blackwell on yet another groundbreaking project, IslandLife. In the long run, while you might be able to blame Mr. Garland for A Flock Of Seagulls, you must also credit him for leading a genuine revolution (and, with apologies to Gil Scott-Heron, this one was televised).

David Geffen



Perhaps David Geffen is one of the most successful and influential entrepreneurs in the entertainment industry because he has managed to evolve and reinvent himself right along with it. Whether the industry zigs or zags, Geffen is usually zigging or zagging congruently.

Think about it. In the '70s, Geffen started his first record label, Asylum, signing Joni Mitchell, Jackson Browne, Linda Ronstadt and Crosby, Stills & Nash. He was tan, and he dated Cher.

In the '80s, he returned to music after a five-year stint as Vice Chairman of Warner Brothers Pictures to form Geffen Records. He made it back just in time to sign John Lennon, resurrect Aerosmith, pluck Don Henley from the ashes of the Eagles and introduce the world to Guns N' Roses; in the '90s, he inaugurated a third label (DGC, home to Sonic Youth and Nirvana).

After selling Geffen to MCA, he became filthy rich when Matsushita's deal with MCA netted him a nice \$710 million. Not stopping there, he announced that he was gay, created the philanthropic David Geffen Foundation and joined forces with Steven Spielberg and Jeffrey Katzenberg to form DreamWorks SKG (an entertainment company encompassing motion pictures, animation, television, interactive products and music).

Feel like a movie? Geffen Pictures remains wholly owned, and has produced Beetlejuice, Risky Business and Interview With A Vampire, among others. How about a play? Geffen Theater has brought you "Cats," "Dreamgirls," "Miss Saigon" and more.

Creativity, leadership, activism and profits; along with a growing list of companies, the defining traits of the industry have Geffen's name written all over them.

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and everyone at



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Enterprises Company

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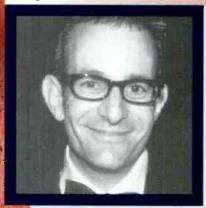
AHappy 20th Anniversary...

Ine Alloum Networks 1990

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Gary Gersh



Pity the arrogant fool who wandered into the mailroom of Capitol Records in 1975. If he or she treated that year's new mail-kid poorly, they eventually had to answer to the label's President and Chief Executive Officer. Why? Because Gary Gersh was that kid toiling in the depths of Capitol's mailroom in '75, and 23 years later he returned much further up the tower, seated behind the presidential desk quite comfortably, thank you very much.

Sure, Gary left "The Tower" for a while, to become the Vice President of Radio Promotion for the newly created EMI America Records label in 1977, morphing into the Vice President of A&R a year later (signing and working with artists such as The Stray Cats, George Thorogood and the J. Geils Band).

His next stop was Senior VP, A&R at Geffen Records in 1985, where he signed such seminal bands as

Sonic Youth and Nirvana. For the next eight years, Gersh built a solid reputation for embracing envelope-pushing artists, and then extending their vision through the entire development process.

Little wonder that the former mail-kid returned to Capitol only to lead it. From 1993 until June, 1998, he placed an emphasis on establishing a truly artist-driven label, harboring the likes of Radiohead, Foo Fighters, Rachelle Ferrell, Everclear and the Beastie Boys—not to mention overseeing the unprecedented marketing mayhem set off by The Beatles' Anthology series.

Gary Gersh recently resigned his position with Capitol. What he has next on his agenda isn't clear yet, but the lesson learned here is: be nice to the kids in the mailroom, mister.

David Glew



When your company is called *Epic*, you have a lot to live up to. The word conjures of images of grandeur which, as the leader of Epic *Records* for almost a decade, David Glew has answered with blockbuster success stories ranging from Pearl Jam to Oasis to Rage Against the Machine.

Glew is the Chairman, Epic Records Group, and has been since 1994. He is responsible for overseeing all of Epic's various business concerns as well as Sony Music Independent Labels, which encompasses 550 Music, The WORK Group and Crave Records. Prior his appointment as Chairman, Glew served as President, Epic Records, since 1989. He joined the label in 1988 as Senior Vice President & General Manager.

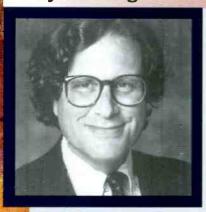
A 30-year veteran of the music industry, Glew started in the '60s when he joined Dot Records in Cleveland as a salesman. Prior to joining Epic, he

was with Atlantic Records for an astounding 19 years, where he served as Executive Vice President/General Manager before leaving the company. Glew joined Atlantic as National Sales Manager in 1969, becoming Vice President/Director of Marketing in 1971, where he played a key role in the establishment of the WEA distribution network. In 1974 he became Senior Vice President, Marketing, and two years later was appointed Senior Vice President and General Manager.

During those years, Glew had a close working relationship with such artists as Genesis, INXS, AC/DC, Foreigner, Robert Plant and Yes. He also supervised Atlantic's partnerships with associated labels Island and Virgin.

If such accomplishments didn't prepare him for the Epic tasks ahead of him, what could?

Danny Goldberg



From Woodstock's "free love" to handling the affairs of Courtney Love, Danny Goldberg has caught glimpses of virtually everything that the rock world has to throw. Hey, he worked directly with *Led Zeppelin*, for crying out loud!

Goldberg got his start as a music journalist. As a 19-year-old freelance writer he reviewed the Woodstock Festival for *Billboard*. Later he wrote reviews for *Rolling Stone* and was Managing Editor of *Circus*

Up next, he became a publicist for Led Zeppelin, who eventually hired him as Vice President of their Swan Song Records in 1974. Later he ran his own firm, Danny Goldberg Inc., which represented, among others Kiss and Electric Light Orchestra. In '79 he formed Modern Records and released Stevie Nicks' first solo album and, in 1980, he co-produced the feature film documentary *No Nukes*, starring Bruce Springsteen and Jackson Brown.

He was just warming up.

From 1984 to 1992, Goldberg ran his own management company, Gold Mountain Entertainment, where he personally managed (among others) Nirvana, Bonnie Raitt and Hole. In 1992, he was named Senior Vice President of Atlantic and later was promoted to President. By 1995, Goldberg had been named President and CEO of Mercury, tripling the company in less than two years. Thus, in 1997, he was elevated to Chairman and CEO of the entire Mercury Records Group.

Perhaps more importantly, Goldberg has also been one of the industry's most outspoken executives on a variety of social issues. He co-produced the first voter registration commercials for MTV in 1984. In 1986, he became the Chair of the ACLU Foundation of Southern California, where he still serves as President. In 1997, Goldberg was elected to the National Board of the ACLU.



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INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

John Gorman



Most radio careers read like a journey through a dyslexic alphabet, and John Gorman's is no exception. It's nice of him, then, to keep *his* story nice and neat, a veritable "Tale Of Three Cities."

The story begins in Boston, 1966, where the young Mr. Gorman lied about his age to land his first radio job at WORL. He slaved in the music department after school and, after serving as Music Coordinator for WHDH/Boston and stints at Boston's WBZ and as a 19-year-old PD at WNTN-AM, as well as several gigs as a music critic, a call came in. It said, "Hey, Gorman, please come to Cleveland." So he did.

He arrived as the MD of WMMS in 1973 and, three months later (after the PD who hired him "played a cruel trick" by stepping down from his post), Gorman took control and held on for 13 years. During this time, he built "The Buzzard" into one of the most influential AORs in the nation. In 1983, Gorman rose to OM of WMMS and sister Oldies outlet WHK-AM. That same year he started his own consultancy, Gorman Media, on the side.

Everything was swell until 1986, when politics and power struggles sucked the fun out of 'MMS. After an aborted four months as VP/Operations at crosstown WNCX, he upgraded Gorman Media into a full-time operation. Then, in 1991, he went back radio full-time as Director Of Programming for Legacy Broadcasting and OM/PD of WMJI, an Oldies Station in Cleveland. In 1994, Gorman once again found himself programming WMMS.

This time, as VP/Director Of Operations for the triopoly of WMMS/WMJI/WHK, he switched "The Buzzard" to Alternative. In 1996, he surprised everyone by resigning his post. That's when Gorman (described by *The Cleveland Plain Dealer* as "a Cleveland programming colossus") took another call. This time it was WKRK saying, "Hey, Gorman, please come to Detroit."

So he did, in 1997, as the first PD of K-Rock/Detroit. Just before press time, Gorman exited K-Rock, cordially. To be continued....

Bill Graham 1931-1991



Bill Graham was always different. He promoted rock concerts, yet was lauded in the Congressional Record of the United States four times for his philanthropic contributions. There's more...Bill Graham liked mimes!

Graham's legacy as the quintessential promoter, in fact, can be traced directly back to the San Francisco Mime Troupe. In 1965, he quit an \$18,000-a-year corporate job to become their manager for \$120 a month. He produced his first concert as a benefit on their behalf the same year, bringing together Jefferson Airplane, Allen Ginsberg and other elements of the San Francisco art scene and subculture.

This was the dawn of Bill Graham Presents, and a legend was born...thanks to a bunch of mimes.

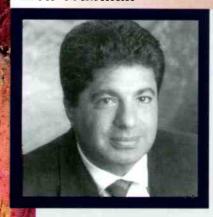
Born Wolfgang Grajonca in Berlin, Graham spent his childhood in an orphanage and escaped the Nazi Army by trekking through Europe, Africa and Cuba before finally reaching New York City. Raised in a Jewish foster home in the Bronx, Bill changed his name to Graham and became an American citizen in 1949.

Driven by a desire to help those In similar difficult circumstances, Graham worked to bond the worlds of music and philanthropy. By mobilizing musicians on behalf of crucial social issues, he helped raise millions of dollars for diverse causes through the Live Aid Concert (USA), the American-Soviet Peace Concert in Moscow, Amnesty International's Human Rights Now! tours, the Nelson Mandela Concerts and more.

Harking back to his theatrical roots, Graham also dabbled in the world of acting, beginning with 1964's thought-provoking *Muscle Beach Party*. Later, there was an acting/producing stint on Oliver Stone's *The Doors*, and a role alongside Warren Beatty in 1991's *Bugsy*.

Although he was killed in a helicopter crash in 1991, Graham's legacy lives on through Bill Graham Presents and the charitable efforts of the Bill Graham Foundation. To think it never would have happened if it weren't for those mimes.

Allen Grubman



Allen Grubman vividly remembers his short-lived performing career, as a singer on the Horn & Hardart Children's Hour. "It was show business," he told Vanity Fair. "Every Saturday morning I was picked up in a limo and taken to rehearsal in Rockefeller Center. You have to understand, if you were growing up in Brooklyn, you only saw a limo when there was a funeral."

Duly impressed, today Grubman has moved from the "show" directly to the "business." As the Senior Partner in the law firm Grubman, Indursky & Schindler, in fact, he is arguably the most powerful attorney that the music industry has ever, well, created. A few years back, Forbes singled him out as the country's highest-paid corporate lawyer; with clients such as Bruce Springsteen, Elton John and Madonna, as well as label kingpins like Tommy Mottola and David Geffen.

For the past 20 years, Grubman has been happily negotiating some of the biggest deals in the industry, changing the face of the music business in the process.

When MCA bought Geffen Records, he was there. When PolyGram bought Island, ditto. "Remember, it's two words—it's the music business," pointed out fellow honoree Seymour Stein, "Allen loves the business in the same way that other people love the music, but he doesn't violate the music."

From his first job as an attorney, drafting and reviewing contracts for the firm that represented The Beatles' British music publisher, Grubman's career path has been a musical one. When he went out on his own in 1974, his first clients included the two Frenchmen who created The Village People, and K-tel Records. In 1977, he met Mottola, the two hit it off, and their rise to the status of music industry superpowers soon followed.

Perhaps it was Sting who best described the secret to Grubman's success (via videotape at a dinner in his honor in 1995): "The first time I met Allen Grubman, I was poor," he said. "Now, I'm not."

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Tommy Hadges



Now we know. The fact that Tommy Hadges has always had such a nice, comforting smile is no coincidence. The man attended Dental School...at *Harvard*.

The oldest child of working class parents in Brockton, Massachusetts, Hadges aspired to become a dentist, but fate kept stepping in and leading him down the evil road to rock & roll.

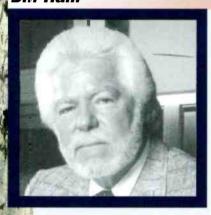
While enrolled in a pre-dental program at Tufts University, for example, a student living across the hall invited Hadges to join him on the air at WTBS, MIT's neighboring campus radio station. The two later pooled their efforts and formed WTUR, an on-campus radio station at Tufts. Then, in 1968, due to his notoriety on WTBS, Hadges was offered a spot on WBCN/Boston. He accepted.

Still, the world of molars kept calling to young Tommy. He spent 18 months at Harvard's Dental School before realizing that WBCN simply had too much to offer. He became the station's Program Director in 1977 before quickly segueing to the PD's chair at WCOZ/Boston. In 1980, he moved to Los Angeles to take the helm of KLOS, proceeding to double its ratings over the next five years.

That's when fate stepped in again, this time going by the name of Jeff Pollack. Pollack offered Hadges a spot in his camp, where they built the Pollack Media Group into the largest international consultancy currently in operation.

Now serving as PMG's President, Tommy Hadges has plenty of reasons to smile.

Bill Ham



Don't mess with Texas.

If you do, you'll have to deal with Bill Ham, honored in 1995 by the Texas Music Association for his aggressive role in taking Texas music to the world. This is the man who has uniquely emerged as a leading manager/producer/publisher, guiding the careers of artists such as ZZ Top, and building his Hamstein Publishing Company into one of the top international independent publishing companies in the industry.

Surprisingly, Ham got into the business as a singer/songwriter in the late '50s, after being discovered by none other than Pat Boone. In the early '60s, however, he switched gears and founded Lone Wolf Management Company, Lone Wolf Productions, and Hamstein Publishing, based in Houston.

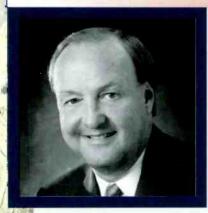
In 1969, Ham helped form a power-trio known as ZZ Top. Since then, as their manager and producer, he has orchestrated the career of "that little ol' band

from Texas" from their humble Southern beginnings to their explosion onto the international scene with sold-out tours and multi-Platinum record sales. The longevity of ZZ Top as a supergroup, sustained by original members, is unsurpassed.

In 1988, seeking to expand his management roster into the country market, Ham signed Clint Black, who had been performing around Houston for a decade as a soft-rock troubadour. Amazingly, within three years Ham had molded Black into a country singer/songwriter and engineered his meteoric rise to superstardom.

Bill Ham relocated his companies to Austin in 1992, setting out to sign and develop artists from its nationally recognized hot-bed of local talent, beginning with the rock band Pushmonkey (now signed to Arista). Meanwhile, with a roster of acclaimed writers from every music genre, Hamstein has amassed a diversified catalog of over 8,000 songs, racking up over 85 Top 10 singles on the country music charts alone in the last five years.

Thomas Hicks



When he was a kid, Thomas Hicks did a stint as a disc jockey on his father's radio station in Port Arthur, Texas. After graduating from the University of Texas, he entered the world of high finance and big business, but he eventually went *back* to Texas to run the family business.

It was a good move, and it made his dad real proud. Today, the business that Hicks' father started with a handful of Texas stations is America's largest radio company in *number* of stations, and it is ranked third in revenue. The firm of Hicks, Muse, Tate & Furst owns the Austin-based Capstar (the preeminent radio power in medium and small markets), Chancellor Media (the large-market division), and in 1997 added Robert Sillerman's SFX Broadcasting empire.

"I'm not sure my father would believe it," he told *The New York Post* in 1997. "When he died, you could only own 12 FM stations."

Right. Hicks' radio Goliath has risen quickly, following the 1996 Telecom Act which allowed ownership of multiple stations in the same market. Since then, Hicks has also taken ownership of his local hockey franchise, the NHL's Dallas Stars. To keep busy in the summer, he recently formalized his bid to also purchase the Texas Rangers, planning to create a regional sports power that ESPN and Fox Sports can bid for.

Along the way, Mr. Hicks' eldest boy has made himself quite comfortable, as the *Post* estimates Thomas Hicks' worth to be about \$500 million. While Hicks Muse will eventually exit media investment, and return profits to investors, Hicks will "probably" stay in broadcasting.

Radio, after all, has been very, very good to him.

Timing is everything.



4 am

the new single from "Clumsy."



- Recently completed 38 city sold-out US headlining tour.
- On tour now with Third Eye Blind through the end of summer.
- Superman's Dead and Clumsy both Top 5 hits at Rock and Alternative.
- Clumsy certified GOLD in the US and now 8x Platinum in Canada.

Procuced by Arnold Lanni

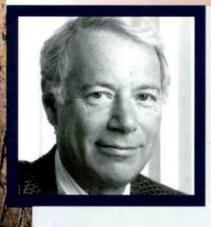
Maragement Eric Lawrence & Robert Lanni for Coal tion Entertainment Management.

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INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Jac Holtzman



When Jac Holzman was in college, he might have been "arty" but he was no dummy. While still attending St. John's, he founded a record company and named it "Elektra," after a beautiful demi-goddess from Greek mythology. He chose the name, however, because he had learned from an uncle (who owned a scrap business called AAA Cincinnati Waste Materials) that it was the companies whose names were closest to the beginning of the alphabet that usually got pald first.

Thus, Elektra Records was born in 1950. Hoizman started it with \$600, recording folksingers in their homes. Two decades, and some 500 albums later, when he sold Elektra (and its companion label, Nonesuch) to Warner Communications, he was doing over \$15,000,000 in annual business. His roster had stretched from singer/songwriters such as Phil Ochs and Tom Paxton, to writer-interpreters such as Judy Collins and Carly Simon, to rock legends such as Queen, Love and The Doors.

During the "Elektra years," Holzman invented the "sampler" album (1954), became the first American to release a Dolby record in the US (1962), created the first music bill-board on the Sunset Strip (for The Doors' debut album,

1967) and commissioned the first piece of electronic music to win a Pulitzer Prize (Morton Subotnick's *Silver Apples Of The Moon*, 1970).

After selling Elektra in 1970, he became a Senior Vice President of Warner Communications Inc, and the company's Chief Technologist in 1973. It was Holzman who recommended that Warners buy Atari in 1976. In 1972, meanwhile, he became the first American to become a director of a major Japanese corporation, Pioneer Electronics, where he served until 1982. Holzman then assumed the Chairmanship of Panavision, Inc., and doubled its value by the spring of 1985. Later, he formed FirstMedia, acquiring the Discovery, Trend, and Musicraft Jazz labels and a controlling Interest in Cinema Products, makers of the Steadicam.

Obviously, Holzman Is impossible to capture within a few paragraphs. Luckily, the whole story can now be found in the recently released book Follow The Music—The Life And High Times Of Elektra Records In The Great Years Of American Pop Culture. Read it.

Don lenner



While still in high school, little Donnie lenner would wave good-bye to his friends, throw his books in his locker and head on over to "The Tower." The year was 1970, rock & roll was turning into a genuine business, and lenner was getting in on the ground floor. Well...actually, he was getting in through the mailroom at Capitol Records.

Whatever floor he started on, it worked for lenner, because in 1971 he went into partnership with Jimmy lenner in CAM-USA, a successful publishing, management and production company. Their client list read like a quintessential early-'70s album chart, including Three Dog Night, Grand Funk Railroad, Blood, Sweat & Tears, The Raspberries, The Chambers Brothers, Lighthouse, Eric Carmen and The Bay City Rollers.

In 1977, lenner co-founded Millennium Records and served as its Executive Vice President. In 1982, he took on the role of Vice President of Promotion for Arista Records, where he was closely involved with the launching of artists such as Whitney Houston, Kenny G, The Church and The Jeff Healey Band, as well as the resurgence of legends ranging from Aretha Franklin to The Grateful Dead. Eventually he worked his way up to Executive Vice President and General Manager of Arista.

Then, lenner found himself at Columbia Records where, in 1989, he became the youngest executive ever to head the label. As President, he supervised the day-to-day operation of Columbia. lenner's signings to the label include Alice In Chains, Toad The Wet Sprocket, Aerosmith, Jeff Buckley, Bob Dylan, Billy Joel, The Offspring, Pink Floyd, The Rolling Stones, Bruce Springsteen, Stabbing Westward and Soul Asylum. In 1994, in addition to his role as President of Columbia Records, he became the Chairman of the Columbia Records Group, now directing and overseeing the activities of Columbia Records and its affiliated labels (including, we assume, their mailrooms).

Jimmy lovine



Imagine you have spent the last two decades busting your chops in recording studios all over the world. You have emerged as one of the most sought-after producers in rock, twisting the knobs for artists such as Patti Smith, Tom Petty and Bruce Springsteen. Soon, you're tapped to oversee U2's epic album Rattle & Hum. Then, the band's manager asks you a strange question, and it goes something like, "When are you going to get a real job?"

Luckily, you're Jimmy lovine, and when fellow *Album Network* honoree Paul McGuinness asks you a question like this, it's because he's got a hot tip for you. Seems McGuinness had a friend named Ted Field, whose wallet was burning a quick hole in his pants in 1990. The solution? Find a savvy guy like you to head a record label, fund it completely, and call it Interscope.

So now you're running a record label, with the responsibility of building an artist roster from

scratch. Almost immediately, the industry is stunned by your success, initially releasing gangsta-rap albums by artists such as Dr. Dre, Tupac Shakur and Snoop Doggy Dogg. Soon you're striking profitable partnerships with subsidiary labels, including Trauma Records and their multi-Platinum Bush, and Nothing Records, which brought fun guys like Marilyn Manson and Trent Reznor into the Interscope fold. Later, you discover hit acts that others simply can't see. In 1991, for example, you heard a tape by a California punk-ska band called No Doubt. You sign them, and although their first two albums did pretty much zilch, their first one on Interscope, *Tragic Kingdom*, sells in excess of 8,000,000 copies.

"I don't care if it's eight donkeys in a row playing harmonicas," you told *Time* magazine, "if they all look great and sound great, I'll sign 'em."

At least you did all that if you happen to be Jimmy lovine.



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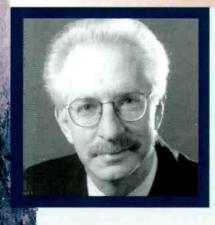
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INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Fred Jacobs



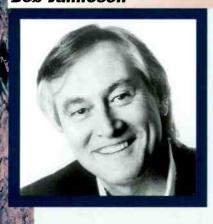
When you want the inside scoop on somebody, there's only one thing to do. You ask his little brother. So, when it came time to explore the mysterious world of Fred Jacobs, President of Jacobs Media, inventor of "Classic Rock" and progenitor of the most recognizable brand name in Alternative Radio ("The Edge"), we went directly to Paul Jacobs.

"Fred's always been a risk taker," recalls Paul, who now serves as the General Manager of Jacobs Media. "He was the guy who brought rock & roll into our house. By the time he went to the University of Michigan in '68, which was a center for political activism and radicalism, he saw very quickly how rock music played a central role in the whole scene. Then, when he went to Michigan State to get his Masters degree, he began to gravitate to radio because it blended his sense of pop culture and his love of music.

"After college," brother Paul continues, "Fred worked with Frank N. Magid Associates and then, in 1978, he took a job with ABC's WRIF back home in Detroit. They eventually moved him to New York City to oversee Research and Programming Development for all of their FM stations, but he knew that he'd be missing something until he actually sat in the PD's chair. So, in '81, he came back to program a faltering WRIF.

"Once he got his taste of programming and fixed the problems, he resigned," Paul says matter of factly. "He just hopped in his car and drove for a month. It was behind the wheel, I suppose, that he came up with the concept of starting Jacobs Media. It all began in 1983, from his kitchen table. Obviously it was a huge risk, and our parents seriously questioned his sanity. From the beginning, though, it was Fred's ability to spot trends and take risks that got him into this business, and it's what built our company to what it is today."

Bob Jamieson



It seemed impossible, but in 1998 it happened: Titanic finally sunk, and Robert Jamieson's RCA Records was responsible.

You see, after a record-breaking run at the top of the album charts, the *Titanic* soundtrack looked unbeatable. Then, along came the Grammy-winning Dave Matthews Band, perhaps the defining example of what a streamlined and newly invigorated RCA Records is capable of. Under the guidance of Robert Jamieson, the label's President and chief reconstructive architect, the Dave Matthews Band's *Before These Crowded Streets* entered the charts at #1*, and sent everyone else's ships sputtering below the surface.

Jamieson's success with signing new artists (Natalie Imbruglia, The Verve Pipe), nurturing existing stars (ZZ Top, Bruce Hornsby), and creating innovative joint ventures has dramatically turned his label around. RCA recently announced the highest

revenues in its nearly 100-year history, in fact, as well as the largest profits in the 10 years that BMG has owned the label.

Before his ship-building efforts began at RCA in 1995, Jamieson was President and General Manager of BMG Canada, where he launched Crash Test Dummies, and achieved more success with Canadian artists than at any time in the company's history. Prior to joining BMG, he was Executive Vice President of PolyGram Records/US and, before that, his extensive career at CBS Records took him across the sea to Europe and Australia, as well as the US.

Once he was firmly docked at RCA, the recreation of an industry giant was instigated immediately. "We took the company apart, put it back together, and streamlined it," he said earlier this year. "Now we can take a deep break and say, 'This is fun,' but then get back to work."

Jed The Fish



Let's start with the laugh.

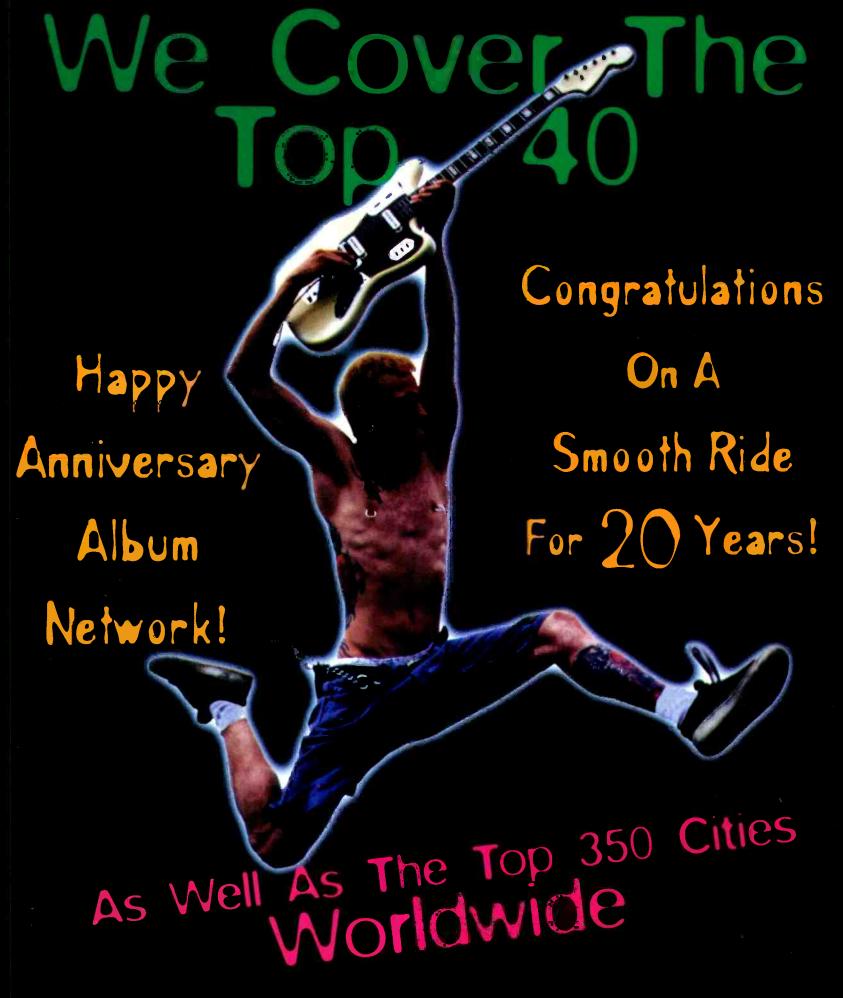
It usually begins as a low rumble; something you would expect to come out of a chain-smoking old man. Next, it escapes from the mouth in the form of a disturbing cackle. Finally, it ends with a series of maniacal giggles, somehow making the laugh... well...not so much scary as endearing.

Whether he cares to admit it or not, KROQ's Jed The Fish has emerged as the Dean of Alternative Disc Jockeys. Often emulated, never duplicated, a legion of lesser DJs have literally hurt themselves trying to copy "the laugh."

A native Angeleno, Jed and his laugh got their start in Casa Grande, Arizona, at KPIN. It was there

that, after playing a George Carlin record which lists 20 different ways to use the word "shit," Mr. Fish, er, Jed was fired for the first time—by one Dean Weatherly, father of his current boss, Kevin.

In 1978, after graduating from USC, he was hired at KROQ, a station with no receptionist and no sales staff. As KROQ began to come together, however, Jed began to fall apart. He was fired in 1984 and spent a year in transit. After stints at K-WAVE/San Clemente, California (religious programming in the day, Jed at night), and the short-lived "Quake" in San Francisco (consulted by Rick Carroll), he was allowed a return engagement to KROQ. The year was 1985. Fast forward to 1998, where you will find Jed and his laugh every afternoon on KROQ, all three serving as icons to the "Alternative" world. Hee-hee-hee.



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The Album Networks 1990 (Stapleford)

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Pete Jones



After graduating with a marketing degree and getting his "masters in armored cavalry" from the US Army, Pete Jones found himself in business affairs for NBC-TV, where he quickly focused on one thing. "If selling another minute of 'Days Of Our Lives' was to be the greatest possible joy in my life," he recalls, "I knew that I would have to kill myself."

Instead, Jones focused on the *music* side of NBC, moving into RCA's marketing department in 1971. He was soon asked to focus his attention on Detroit. "A few others had turned down the position of Branch Manager there," he says, "but I realized that it was a chance to work in a great music town, with great retail outlets and great radio stations, and I knew that we would break some records...which we did."

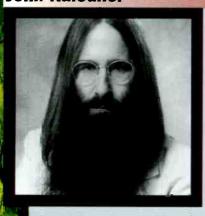
By 1977 he was set to move to PolyGram. Elvis Presley died three days before he was due to leave, though, and the biggest library orders in the history of the music business were coming Jones' way.

Still, he stayed focused and went to PolyGram on schedule, rising to Vice President of Distribution in 1979.

Neil Bogart came into focus the same year, and Jones became the Senior Vice President of Marketing for Casablanca Records. In 1981, Jones started ALFA Records, one of the last of the independents, with Bob Fead. By 1983, however, he was ready to return home to New York City and RCA, eventually rising to the rank of Senior Vice President for RCA/A&M/Arista Distribution. The company wisely changed its name to BMG, and Jones became its second President in 1987.

After the doldrums of the '80s, President Jones has focused his attention on building BMG on the strength of its own labels. Sure enough, the rise of Arista has been followed by significant growth for RCA and Jive, and BMG has increased its market share in each of the past five years. All it took was a little focus.

John Kalodner



Finally...we come to that guy from Aerosmith's video for "Dude (Looks Like A Lady)." You know the guy. He wore little wire-rimmed spectacles, and he had that long, straight beard. Oh yeah, and he wore a wedding dress. That would be John Kalodner, now Columbia's Senior VP/A&R, West Coast.

Over the past 23 years, Kalodner has become one of the most widely respected and admired (not to mention *recognized*) A&R executives in the industry. His defining credit—John Kalodner: John Kalodner—has graced innumerable recordings, and reflects his personal involvement with every facet of an artist's career.

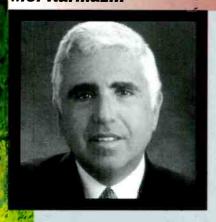
In 1974, Kalodner joined Atlantic Records as a publicist and the label's first staff photographer. He worked his way into the A&R department the following year, where he helped guide the careers of artists such as Genesis and Yes, becoming Atlantic's first West Coast Director of A&R in 1976. In that post, he played a key role in bringing Foreigner, AC/DC, Peter Gabriel and Survivor to the label.

David Geffen invited Kalodner to join his fledgling Geffen Records in 1980 as its first A&R executive. This is where Kalodner put together the Platinum supergroup, Asia; broke Whitesnake as a worldwide success; repositioned both Jimmy Page and Sammy Hagar as solo artists; and returned Cher to multi-Platinum status. He also signed Berlin, Wang Chung, XTC, Madness and Jackyl to Geffen, along with overseeing the soundtracks to Top Gun, Vision Quest and To Live And Die In LA. Currently, Kalodner just finished work on the Armageddon soundtrack, and he works with Journey, Shawn Colvin, The Black Crowes, Steve Vai, Joe Satriani and, if things go as planned, he'll unveil his own label next year.

Oh yes, he also elevated Aerosmith to career heights (the band recently joined Kalodner at Columbia), reestablishing them as one of rock's elite, and earning Kalodner several video cameo spots in the process.

Nice dress, John.

Mel Karmazin



And then there was Mel....

If radio consolidation has forever altered the business landscape of radio (and, duh, it has), no one can be lauded as the first king of the "Post-Telecom Era" other than him...the man, the myth, The Mel.

In case you've been sleeping under several rocks for the past few years, Mel Karmazin created the first super-company when he merged his prestigious Infinity Broadcasting with Westinghouse/CBS. This happened in January of 1997. By May, Karmazin had emerged as the Chairman and CEO of the entire CBS Station Group (both radio and television).

So there you go.

When we last checked, Karmazin was President/COO of the parent CBS Corporation, continuing to oversee the CBS station group in addition to CBS Television and CBS Cable. In addition, Karmazin is President and CEO of Westwood One, the largest producer and distributor of news, talk, sports and entertainment radio programming in the United States.

"Mel Karmazin is one of the most important people in the history of broadcasting," says WBCN's Oedipus, an early Karmazin disciple and fellow *Album Network* honoree. "His vision, leadership and daring are the qualities of a true media innovator."

HAPPY ANSWERSARY TO ALL OLR MATES AT ALBAM NETWORK



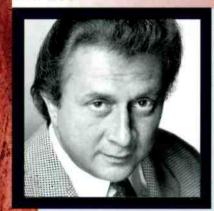
HERE'S HOPING IT DOESN'T TAKE ROBERT 20 MORE YEARS TO LOSE THAT ACCENT!

The Algum Network's 1950 in By Kevin Stapleford

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Kid Leo



Kid Leo has come a long way. He started in 1973, doing overnights at WMMS in Cleveland. Twenty-two years later, he was one of a select group enshrined in the radio wing at the Rock and Roll Hall of Fame...also in Cleveland.

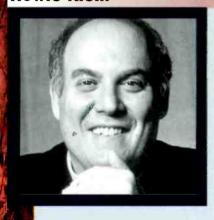
Okay, so the actual distance might not be great, but Kid Leo's influence has been, stretching far beyond the Cleveland city limits. After his illustrious start at WMMS, he moved into afternoon drive in 1974 and stayed their for 14 years. In 1977 he became the Music Director, and in 1986 he was named Operations Manager.

If this sounds like one of those standard radio résumés, you're quite wrong. Along the way, Kid Leo was used as a character by Bruce Springsteen for two separate stories during a live syndicated radio show from the Agora in Cleveland in 1978. In 1987,

Playboy magazine did a feature called "The Best," wherein they chose the best of whoever, whatever and wherever in a variety of categories. Kid Leo was named The Best Disc Jockey. In 1988, Leo was chosen as the first honoree at the T.J. Martell Foundation Music Industry Roast. Later, he would inherit the chairmanship of the event.

After 16 years at WMMS, Kid Leo accepted an invitation to join Columbia Records as Vice President of Artist Development in 1989. In 1991, he became the Vice President of Album Promotion. Then, in 1995, the Rock and Roll Hall of Fame opened its doors in Leo's old hometown of Cleveland. He emceed the concert which kicked off the weekend's festivities (featuring Bob Dylan, Iggy Pop, Al Green, Springsteen and others) and then closed the weekend being enshrined himself.

Howie Klein



Howie Klein has wandered the Himalayas, the Sahara, Afghanistan's Hindu Kush and the back alleys of Istanbul. He worked in a meditation center in Amsterdam for four years. He once did PR work for Waylon Flowers and his puppet Madame, and the American Whitewater Rafting Association. He openly despises corporate America for constantly "over-riding human and aesthetic values," and he now runs the label originally formed by Frank Sinatra.

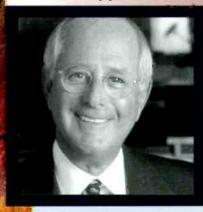
He wasn't always so predictable, though. Long before ascending to the presidency of Reprise Records in 1995, Howie spent his college days booking bands like The Doors, The Grateful Dead and Jefferson Airplane, not to mention Jimi Hendrix's first US appearance after the guitarist returned from England. Later, in his adopted home of San Francisco, Klein graced the underground airwaves of

KSAN, KSJO and KUSF, and launched 415 Records, the seminal punk/new wave label whose roster sported acts such as Romeo Void, The Nuns, Translator, Pop-O-Pies and Red Rockers.

Klein became the General Manager of Sire Records in 1988, mixing art, controversy and commerce. (Our favorite Howie moment of this era? After Dan Quayle instigated a huge outcry over Ice-T's "Cop Killer" track, Howie awarded the then Vice President with a Gold album to thank him for raising the rapper's public awareness level.)

Lou Reed sums up the "Howie Difference" best: "All of my experience with record executives has entailed dread expectations of being smashed over the head with a baseball bat. That's until I met Howie. I love him."

Charles Koppelman



"I'm very lucky," Charles Koppelman says, pausing to light his Cuban cigar and take the first aromatic puff of the day. "I really love what I do. I'm someone who looks forward to Mondays."

Koppelman, a man of taste, has also become a man of wealth thanks to the music industry. He is just as likely to grace the pages of *Architectural Digest* or *Cigar Aficionado* (in which we found the above quote), as he is the pages of *The Album Network*. True to this duality, we find him to be the consummate music business executive for a simple reason: he has a passion for both the music and the business.

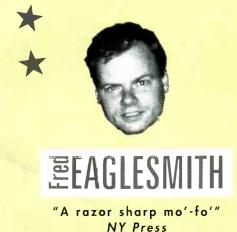
Following stints as an artist (Ivy 3), songwriter ("Yogi"), publisher (The Loving Spoonful, The Turtles, Tim Hardin), and producer (Bobby Darin), Koppelman became Vice President of CBS Records in 1971, moving to the post of National Director of A&R two years later. His signings included Billy Joel, Janis Ian and Journey. In 1975, Koppelman formed the Entertainment Company (working with Dolly Parton, Cher, Glen Campbell and Barbra Streisand), and in 1986 he formed SBK Entertainment World, where he signed Tracy Chapman

and Greg Abbot to a recording and publishing deal, and the New Kids On The Block to a publishing deal. Koppelman then sold SBK Entertainment World for \$300,000,000. By the time the '90s were underway, SBK Records was releasing multi-Platinum albums by Jesus Jones, Technotronic, Wilson/Phillips and Vanilla

In 1991, Koppelman became Chairman/CEO of the newly formed EMI Records Group North America. He quickly re-signed Frank Sinatra to Capitol and masterminded the 10,000,000-seller *Duets*. Along with a diverse string of new artists such as Foo Fighters and D'Angelo, The Beatles also returned to the top of the charts with their celebrated *Anthology* series and Garth Brooks sold 25,000,000 albums in three years.

Next, Koppelman formed CAK Entertainment Inc. in 1997, and CAK Universal Credit Corp. in 1998. Now, based on his reputation to instantly spot a hit from a mile away, he is able to secure loans in the world of music, books, and movies, and sell them to investors. The company expects to manage \$1,000,000,000 in financings in its first year.

RAZOR & TIE would like to congratulate ALBUM NETWORK on a fine 20 years as we continue to crank out quality tunes from quality artists...

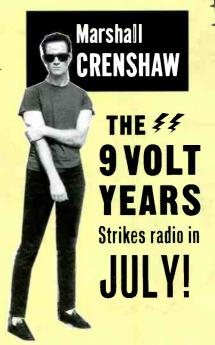




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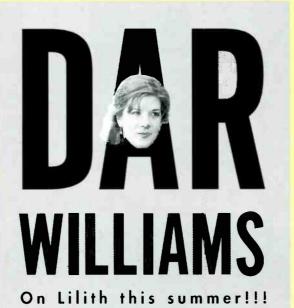




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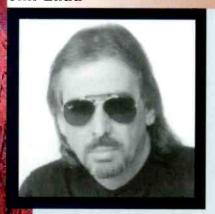
Dar Williams, Richard Shindell, Lucy Kaplansky

Ine Alcum Networks 1990 By KEVIN STAPLEFORD

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Jim Ladd



You can't trace the history of FM Rock Radio without encountering Jim Ladd. From the moment he first opened a microphone on a small Long Beach FM station in 1969, Jim has combined meaningful music with substantive issues like no one else.

No static at all.

Ladd arrived at KLOS/Los Angeles in 1971. The golden age of commercial Rock Radio was about to begin, and Jim was at its epicenter. After four years as the top-rated DJ at KLOS, Jim joined a floundering, yet stimulating, maverick station called KMET. Within a year, the "Mighty Met" became the top-rated station in Southern California. For eight of his nine years with the station, Jim was the #1-rated air personality in his timeslot.

Ladd first attained national prominence as host of the hour-long syndicated radio program "Innerview," which aired on over 160 stations nationwide for 12 years. In 1987, he accepted the invitation of Pink

Floyd's Roger Waters to take part in the making of his solo album *Radio K.A.O.S.*. Playing himself as a rebel DJ on the album, Ladd was also a featured performer on Waters' world tour and starred in all three music videos.

Jim Ladd served as co-host of the nationally televised pay-per-view broadcast of The Who's historic 25th anniversary performance of *Tommy*, and he co-hosted the radio broadcast of Pink Floyd's *The Wall* in Berlin.

After his worldwide travels, Jim rejoined KLOS in 1997, taking over the night shift—and promptly became the #1-rated DJ in Adults, 25-54. Today, he's one of the few major market DJs left with the freedom to program his own show. For example, he recently introduced a new feature called "Jim Ladd's Living Room," where artists perform and chat with an intimate studio audience in a mock "living room" setup.

Again ensconced in the studio that started it all, a living radio legend is back on the air.

Craig Lambert



Twenty-five years ago, Craig Lambert could be found deep in the bowels of Capitol Records' Detroit Warehouse. Sure, he was merely filling orders for a bunch of Midwestern record stores but, even then, he was also learning the nuances of the business. His plan worked, too. A quarter century later, Lambert has emerged as one of the most well-traveled, well-versed, and well-rounded executives in the industry. No wonder that, according to Trauma principal Rob Kahane, "Craig was at the top of our wish list" when it came time to appoint the label's Senior VP and General Manager earlier this year.

Starting in Detroit, Lambert sought to understand every facet of the music business, citing Punch Andrews (longtime manager of then-"local" artist Bob Seger) for "teaching [him] a lot about this business and exposing [him] to areas that promotion people don't usually see."

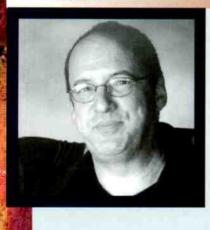
Soon, Lambert moved up the ladder to become a local promotion rep for Capitol in 1974, and then to National Album Director two years later. From there,

he traveled a characteristically eclectic road, working alongside everyone from promotion legend Charlie Minor to the groundbreaking executive Sylvia Rhone.

In 1979, he moved to Chicago to join Mike Bone in re-energizing Arista Records' Rock Department. The next year he started his own independent promotional firm, New Avenues Music, based in the Windy City, providing himself the opportunity to put his knowledge of promotion, publishing, and management to good use.

In 1986, however, A&M Records offered him the post of national Promotion Director. Then, in 1988 he was asked to reactivate Atco Records as a stand-alone, rising to the rank of Senior Vice President of Promotion in 1990. When the label merged with EastWest, he was elevated to Executive Vice President, keeping the title when EastWest merged with Elektra in 1994. In 1996, Lambert joined Sony as Executive VP for Epic in 1996. After much speculation, he accepted his current post with Trauma in 1998.

Jon Landau



It's a quote that stands out on a page and smacks you across the face. It demands your attention and, upon proving prophetic, it bestows a genuine glow of genius on the writer

For Jon Landau, "the quote" emerged in 1974, after seeing a then-relatively-unknown Bruce Springsteen perform in Harvard Square. "I've seen rock and roll future," Landau wrote in *The Real Paper*, an alternative newsweekly in Boston, "and its name is Bruce Springsteen."

So there you go.

Landau had actually already made a name for himself, as a critic for *Rolling Stone*, *Crawdaddy* and others while still a student at Brandeis University. "He certainly had a way with words," recalls Brandeis schoolmate (and fellow honoree) Norm Winer. "He even wrote a concert review for the school paper that Eric Clapton later credited for his decision to break up Cream."

Foregoing this power of the pen (and after producing the work of artists such as The MC5 and Livingston Taylor), in 1974 Landau teamed with Springsteen in the studio and co-produced *Born To Run*, which landed Springsteen on the cover of *Time* and *Newsweek*—the *same* week, which was unheard of at that time.

Landau went on to co-produce such landmark albums as *Darkness On The Edge Of Town, The River* and *Born In The USA*. Meanwhile, in 1978, he added management to his activities and he's handled Springsteen's career ever since. Over 20 years later, the team is still going strong.

In recent years Landau and management partner Barbara Carr have expanded Jon Landau Management, and now represent Natalie Merchant and Shania Twain, as well as Springsteen.

LENGTH DOES MATTER



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INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Don F. Law



Tough life. Don Law spends the bulk of the year producing entertainment events throughout New England, based in the idyllic town of Cambridge, Massachusetts. Then, he heads west. Western, Massachusetts, that is, where for 22 years running, Law has served as Executive Producer of the Boston Symphony Orchestra's Popular Artists Series at Tanglewood, in the equally idyllic town of Lenox.

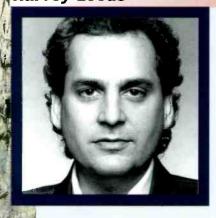
Must be nice. Mr. Law deserves it, though, having built Blackstone Entertainment into one of the nation's premier event producers and venue developers. Specifically, Blackstone produces more than 400 performances of popular and classical music, dance, and theater throughout New England, and generates more than \$40,000,000 in ticket sales each year.

We especially like Mr. Law because he has consistently found ways to expand his business

where others might simply stop and smell the roses. In doing so, the music fans of New England, and the artists that travel there, are much better off. For starters, Law is a founder of the Great Woods Center for the Performing Arts in Mansfield, Massachusetts, which has emerged as one of the premier performance amphitheaters in the country. The facility attracts approximately 700,000 patrons annually, also making it one of the industry's most successful seasonal facilities. In 1993, Law developed Harborlights Pavilion, smack on Boston Harbor. It has since won both national and "Best Of Boston" awards for Best Summer Venue. While he was at it, in 1996 Law also founded New England Express Ticketing (NEXT), a computerized ticketing company which sold over 1,000,000 tickets in its inaugural year.

Yeah, tough life. But hey, life's what you make it.

Harvey Leeds



Harvey Leeds works backwards.

He wanted to get into radio, for example, so what did he do? For his senior class project at Syracuse University, he and his pals applied for a license, lined up investors, and eventually signed on as WAQX/Syracuse.

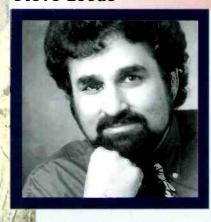
He was soon lured away from the airwaves by CBS Records, however, and upon graduation in 1975, he was named its Manager of Northeast Regional College Promotion. Then, in 1976, Leeds joined Epic Records and was promoted two years later to Associate Director, National Promotion. As the MTV revolution got underway in 1982, Leeds was named Director of Video Promotion (moving up to VP status in 1986) making him, as he put it, "the first guy to put on a suit and tie, take the MTV guys to the Quilted Giraffe, and present the stats on why they should be playing my acts."

A decade later, Leeds co-created Epic's Artist Development Department. "We realized that

we needed to think outside the box, and do things for artists that might not immediately get airplay," he explained. Embracing unconventional projects such as Pearl Jam's short-wave "Monkey Wrench Radio" and Rage Against The Machine's "Radio Free LA" (a surreal swirl of music and politics that aired the night of Bill Clinton's 1997 inauguration), Leeds sniffs out new and unproven promotional outlets where others smell nothing. For example, he views cable channels like The Food Network, the growing power of the Internet and event- and niche-media outlets as potential marketing tools for Epic. Skeptical? Just wait and see.

"I always hope to get airplay, but I start with the mentality of what I need to do in case I don't," he explains. "That's what I mean by 'working backwards.' It's all about getting the music across, you know? Not enough people are having fun doing this stuff, or bothering to think globally, but I am."

Steve Leeds



Steve Leeds, like his brother, works in strange and mysterious ways. While Harvey works "backwards," Steve works dangerously, taking on unconventional challenges like a madman.

Things started simply enough. After a brief radio career, Steve Leeds joined Atlantic in 1973, and, over the next five years, rose through the ranks of local, regional, and national promotion. By the time he was named Head of AOR Promotion for the reactivated Atco Records, he was ready for his first big risk. Like a madman, he went independent.

In short order, Rounder Records asked Leeds to work a then-unknown George Thorogood. Next, Tommy Mottola offered him a "desk and a phone" at his Champion Entertainment offices in exchange for "some help" with Hall & Oates. Soon, Leeds was quarterbacking such projects as Joan Jett's "I Love Rock 'n' Roll." Then, he decided to trade it all in for a formal A&R job.

What a madman.

MCA was restructuring in '82, so Leeds went to work for them as East Coast Head of A&R. Then he went truly

mad in 1985, accepting an offer to program WWHT-TV in Newark, New Jersey. After transforming it into a music video channel, poised to take on the cable-only MTV, the station was promptly sold to the Shopping Network. Luckily, the competition scooped him up.

Serving as MTV's Director of On-Air Talent in 1987, Steve Leeds began to discover and hire VJs, such as Dalsy Fuentes, Adam Sandler and Adam Curry's pretty hair. Although he passed on Greg Kinnear, he also hired Rosie O'Donnell (who didn't "look" right for MTV, so they moved her to VH1).

By 1991, Leeds was ready for the record business again, joining PLG/Island as a Vice President of Promotion. By 1995, however, he accepted another seemingly "mad" proposition, signing up with Universal as Senior VP of Promotion, upon the label's inception. Since then, of course, a steady stream of artists have been broken and Steve looks like a genius.

A mad one, that is.





Wishes The Album Network a Happy 20th Anniversary

Look For The New Kiss CD

"Psycho Circus"

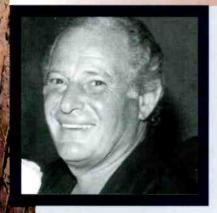
On Your Desk Next Month

Ine Alcum Networks 1990 (1990) By KEVIN STAPLEFORD

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Ed Leffler 1935-1993



Imagine, for a moment, that you were there in the beginning. You found yourself on the business side of rock & roll from day one (or, at the least, day two). Along the way you worked with everyone, spanning the spectrum completely—from the brothers Osmond to Van Halen.

Would it be possible to emerge from three decades of high-stakes backroom maneuvering with your soul and reputation clearly intact (let alone your sanity)? Ed Leffler did it.

"Ed was one of the most principled and honest individuals I had the opportunity to deal with in my 21 years in the music business," noted Network Magazine Group Publisher Gary Bird at the time of his passing.

Gary, by the way, rarely gushes. Ed Leffler was simply one of the most widely respected figures in the music industry, and he has been dearly missed since he lost his lengthy battle with thyroid cancer in 1993, at the age of 57.

His storied career began in the storied early days, getting his start as an agent for two bands who merely altered the course of our history. That's right pal, we're talking about The Beatles and The Rolling Stones.

As the '60s came to a close, Leffler moved permanently into the realm of personal management, devoting himself to his artists on both a personal and professional level. His guidance proved invaluable to a client roster that evolved with the business itself, ranging from Petula Clark to Sammy Hagar.

Before he was through, Ed Leffler played a key role in a variety of acts that who literally defined their genres. Teen idols? Try the Osmonds. Glam rock? Leffler brought us Sweet. Soft rock? He managed The Carpenters. Hard rock? At the time of his death, his major client was Van Halen.

Few could stay on top of the management game from the age of bubblegum to the second coming of Eddie Van Halen and company. Ed Leffler was one in a million.

Gary Lemel



Movie soundtracks are huge, and Gary Lemel has emerged as the soundtrack king. He's the guy behind epic-sellers like *The BodyGuard, Batman* and *Space Jam.* In fact, in 1994 he even put out his own collection of classic film songs, called *Romancing The Screen*. Lemel, you see, is a world-class jazz singer too, and if it weren't for four certain lads from Liverpool, he might still be one today.

Lemel actually began his career as a recording artist. He toured with jazz singer Anita O'Day and later signed a contract with Vee Jay Records. "My debut record was a high priority for Vee Jay when it came out," Lemel recalls, "and it started doing well."

A month later, one of those twists of fate occurred in the guise of those four Liverpudlians called John, Paul, George and Ringo. When Vee Jay released the first record by these "Beatles," the label's priorities dramatically changed. Hell, the whole world changed; and when it did, Lemel made a successful transition to A&R executive. Eventually, he entered into film music with the soundtrack to Barbra Streisand's A Star Is Born, and the rest is history.

As the President of Music for Warner Brothers Films and CEO of Warner Sunset, Lemel (like The Beatles) has changed the music business in a lot of ways. The Bodyguard surpassed Saturday Night Fever as the best-selling soundtrack ever (until Titanic came along), his City Of Angels recently topped the album charts, and his weekly SoundScan profile rates right up there with the Fab Four. "You can still find The Big Chill selling 5,000 copies a week," he recently pointed out.

Take that, Liverpudlians.

Tony Martell



Believe it or not, the man who made Ozzy Osbourne's dove-chomping escapades possible is also responsible for one of the most awe-inspiring philanthropic efforts in the history of the music business.

While neither event was anticipated by Tony Martell, in many ways they have come to define him as both a visionary and a risk-taker.

His career began in 1958 as a salesman for Columbia Records. By 1968, he had moved to MCA as its Director (and then Vice President) of Marketing. In 1971, Martell became the President of Famous Music, segueing to Vice President, East Coast Operations for ABC Records, and then to the Nashville offices of CBS in 1975.

This was the same year that the T.J. Martell Foundation was born. Martell created the foundation to fulfill a promise he had made to his late son, T.J., gathering friends and colleagues in the music industry

to raise funds for cancer, leukemia and AIDS research. Since then, more than \$125,000,000 has been raised by the Martell foundation, resulting in the research facilities at Sloan-Kettering, Mt. Sinai in New York, the Frances Preston Laboratory at Vanderbilt University in Nashville, Columbia Presbyterian in New York City, Brown University in Providence, Rhode Island and USC in Los Angeles.

Back in the mundane world of rock, meanwhile, Martell was appointed Vice President and General Manager, CBS Associated Labels in 1976, where he signed Charlie Daniels, Joan Jett, Jimmie Vaughan and The Fabulous Thunderbirds, among many others, and he took the chance that no one else was willing to take on that former lead singer for Black Sabbath. Despite the infamous "Ozzy vs. The Dove" incident in the CBS boardroom, his instincts proved correct, and in 1989 Martell ascended to Senior Vice President and General Manager, Epic Associated Labels.

Album Network 20 years of a good read.

Kenny Ryback

The **Promotion Department**

Calvini German Deborah

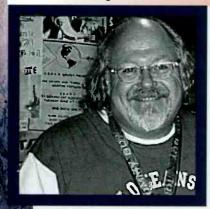
The "Independent" Independent

JACUM NEW STAPLEFORD

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Bill McGathy



Every black cloud is supposed to have a lining of silver, but Bill McGathy's cloud turned out to be completely *loaded* with the stuff.

Consider what he refers to as the the most important day of his 25-year career. It came in 1982, as McGathy found himself discharged from the post of Director of National Rock Promotion for RCA. That dark cloud quickly rolled by, though, and was the impetus for the founding of a little company you might have heard of, McGathy Promotions, Inc., one of the most complete and respected independent promotion firms in the world.

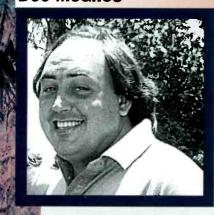
The whole scene was set in 1973 when, immediately upon graduating from college, McGathy started doing overnights at WORJ/Orlando. By 1976, he had worked his way up to Program Director, and then

hopped the fence into the world of record promotion in 1978, as the Director of National Rock Promotion for PolyGram. Two years later he nabbed the same title with RCA, and a few years after his lucky cloud rolled in.

Since '82, McGathy has built his company into a force to be reckoned with, now employing a diverse staff of experts and generating over \$2,000,000 worth of marketing support for radio each year. Then there's "The Party," held annually each spring. Twelve programmers attended the first one in 1985, but this year's attendee-list topped 1,500. Over the years, "Party" performers have included everyone from King Crimson to Jon Bon Jovi to Megadeth.

Perhaps that black cloud lining was actually made of gold.

Doc McGhee



What do you do if you're a pretty boy in spandex, and you want a long career in rock & roll? How about if you're a mascara-wearing metal band, looking for a #1 album? Or perhaps you're a band who wants to strike while the iron is extremely cold, and somehow put together the top-grossing tour of the year?

Better call Doc McGhee.

You see, Doc McGhee (who runs McGhee Entertainment with his brother Scott) knows how to do all of these things and more. He discovered that pretty boy from New Jersey named Jon Bon Jovi, (together with Doug Thaler) he guided Mötley Crüe to the top and he helped Kiss put on their makeup and pull off their amazing comeback tour of 1996/1997. Along with his work with the Scorpions and Skid Row, McGhee has managed to rock and roll all night, party every day and live to tell about it.

He grew up in Chicago and played the part of a struggling guitarist in The Rising Four, a group that recorded one single for Mercury in 1967. He cut his managerial teeth in the '70s with soul stars such as Isaac Hayes and James Brown, as well as Mink DeVille and Pat Travers. In the '80s, he rose to prominence, capping the decade with the Moscow Music & Peace Festival in 1989 (featuring Bon Jovi, Mötley Crüe, the Scorpions and others).

Today, McGhee Entertainment shepherds acts such as Tracy Bonham, Green Jellÿ, Civ, Quicksand, Skid Row and the newly rejuvenated Kiss. Feel like following in his footsteps? "Go to law school, and then see a psychiatrist," McGhee advised *Performance* magazine. "It would also help if you *become* a psychiatrist. Believe me."

Judy McGrath



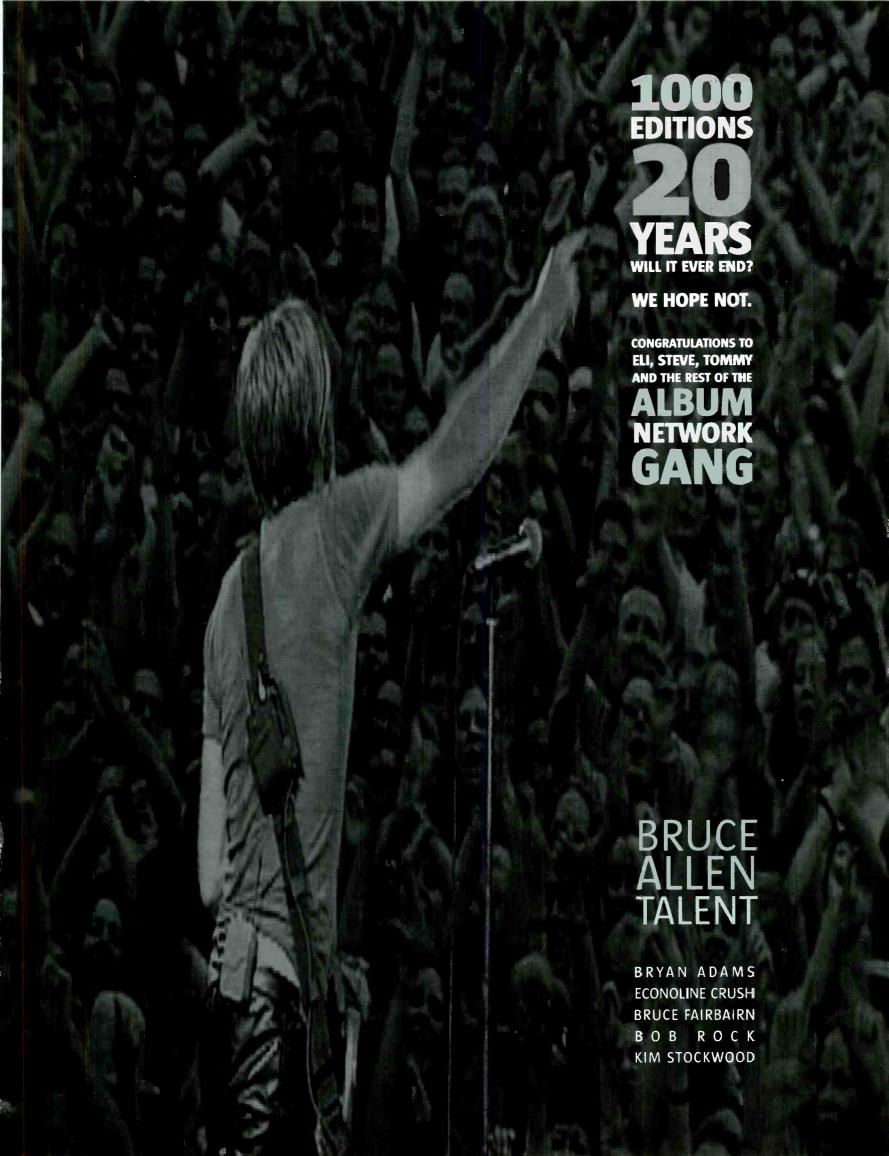
Here's an idea for you. What if we bought a beautiful home on the beach in Miami or an incredible loft in Manhattan. We fill it with five roommates, from different backgrounds (hey! one of them can even be a cowboy). Then, we follow them around with a camera for a year and watch them argue over who left what in the refrigerator!

If such an idea failed to fly with you, you're no Judy McGrath, mister. Ms. McGrath, you see, is President of MTV: Music Television and M2: Music Television. In this position, she provides leadership for all business and creative functions of the networks. She was the one who green-lighted "The Real World," not to mention "Beavis & Butt-Head," "MTV Unplugged," and other programs that have become veritable cultural touchposts for the '90s. Under her creative guidance, MTV also broke into political news coverage with its award-winning 1992 "Choose Or Lose" campaign, and tackled the issue of tolerance around the world with "Free Your Mind."

(The network also plays music videos.)

Before joining MTV, McGrath held positions as Copy Chief of Glamour magazine, Senior Writer for Mademoiselle and Copywriter for National Advertising in Philadelphia. She joined Warner Amex Satellite Entertainment Company, MTV Network's predecessor company, in 1981 as Copywriter, On-Air Promotion/MTV and Editorial Manager/The Movie Channel. She soon moved to MTV full-time as its Editorial Director, rising to Executive Vice President and Creative Director before taking over as President

So, Judy, here's an idea for you: what if you bought a mansion in the Hollywood Hills, stocked its bar and refrigerators, and filmed the saga of a bunch of roomates from different backgrounds (one of us will even wear a cowboy hat), trying to put together a weekly music trade magazine?

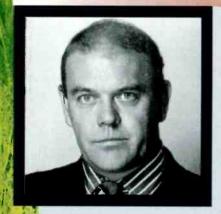


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INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Paul McGuinness



If you think U2 only has four members, you'd be wrong. Count 'em: Bono, The Edge, Larry, Adam...and Paul.

Paul McGuinness, the fifth man, is by all accounts an equal partner in U2. He receives credit as such on all U2 releases, and as their manager shares a fifth of the record royalties earned from the 80,000,000 or so albums they've sold so far. In pure business terms, McGuinness has helped U2 transform from a mere rock band into an unapologetic mini-conglomerate; together they own interests in recording studios, a touring facilities company, a "boutique" record label, one of the largest post-production facilities for commercials in the UK, a digital effects film company and more.

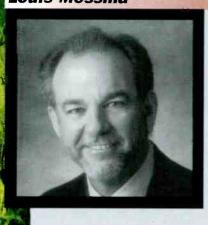
Although born on a military base in Germany while his father served in the British armed forces, McGuinness has lived in Ireland since the age of 10, which he believes has helped open doors around the

world. "One of the best things about being Irish is, because we're neither English or American, nobody is intimidated by us," he recently told England's MBI.

McGuinness dropped out of Dublin's Trinity College in 1973 to work on director John Boorman's film Zardoz at Ardmore Film Studios. He met U2 a few years later, becoming their manager in 1978, getting them signed to Island Records in 1980 and forming Principle Management in 1982. Perhaps two of the strongest testaments to U2's later stature, and McGuinness' business savvy, are the facts that McGuinness now co-owns Ardmore Film Studios (where, among other things, Mel Gibson produced Braveheart). Meanwhile, when Island Records was in need of financial assistance in 1986, U2 invested \$5,000,000 in the label in exchange for a 10% stake in the company. In 1992, this translated into \$30,000,000 when PolyGram purchased Island.

Luck of the Irish, indeed.

Louis Messina



If you were lucky enough to get a ticket to every event that Louis Messina was responsible for in the past few years, you have been exposed to a dizzying spectrum of music experiences. You have lived through Ozzfest, you've also witnessed the historic reunion of Fleetwood Mac, and you've kicked up your boots at the George Strait Country Music Festival, too.

Messina, one of the true superpowers of American concert promotion, is the Chairman and CEO of PACE Music Group, a role he has played since founding the company (with Allen Becker) in 1975. Known as one of the most aggressive and innovative promoters in the concert world, Messina has transformed Houston (and a number of other cities throughout the

Southwest) into primary concert markets. Nobody skips the "Rocket City" these days, and PACE ends up presenting over 400 major concert events each year. For his efforts, Messina has earned *Performance Magazine*'s Promoter Of The Year award each of the past three years.

In addition to presenting concerts all over the place, Messina has also *created* several groundbreaking events. These include the annual Texxas World Music Festival, known as the "Texxas Jam." He was also behind the Monsters Of Rock, and has guided PACE Concerts' entrance into the production of national tours, including the aforementioned Ozzfest, Fleetwood Mac and the George Strait Country Music Festival.

Randy Michaels



The world changed on February 8, 1996, the day the Telecommunications Bill deregulated the radio industry, and nobody seemed more prepared than Randy Michaels, CEO of Jacor. It was almost scary.

In the first 18 months following that fateful day, Jacor went on a buying binge that made the company the third-largest radio group (with 196 stations, owned or acquired) as well as the third-largest radio network, featuring national talk-titans such as Rush Limbaugh and "Dr. Laura" Schlessinger.

After working virtually every radio position from the control room to the conference room, Michaels has pioneered multi-dimensional station relationships through duopoly, JSAs and intellectual property acquisitions. Once the Telecom Bill passed, it simply gave him the room he needed and desired.

In reality, it amounted to yet another chapter in a personal radio saga that began in 1952, in Clarksburg, West Virginia. That was the year he was born, by the way, to parents who both held air shifts at the local radio station. By the time the '70s rolled around, Michaels was on the air himself at WGR-AM & WGRQ-FM in Buffalo, New York, working Saturday nights on the AM, and Sunday mornings on the FM.

In 1975, Michaels landed his first programming gig, at Taft Broadcasting's WKRQ/Cincinnati, followed by WDAF-AM & FM in Kansas City, leading to an appointment as Vice President of Programming for Taft in 1977. Six years later, he formed Seven Hills Communications, which became Republic Broadcasting, and bought four stations in Cincinnati. In 1986, the company merged with Jacor Communications, and Michaels was named Executive Vice President, making his way to President and Co-COO in 1993.

"Our business is so trivially simple," he told *The New York Times* in 1997, as the buying spree continued, "it's all a matter of product."

So simple it's scary.

20 YEARS

OF

CREDIBILITY

INTEGRITY

PROFESSIONALISM

(TRANSLATION)

PARTYING, CAROUSING, LEWD BEHAVIOR, OBNOXIOUSNESS AND GENERAL ROCK & ROLL VULGARITY.

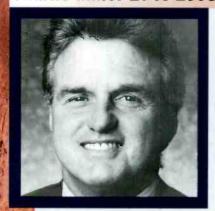


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INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Charlie Minor 1949-1995



Charlie Minor's death marked the end of an era. Advanced technology like SoundScan and BDS, not to mention the formation of international record conglomerates, had already begun to dissolve the prominence of the industry's "good old boy network." Minor's departure, it seemed, made it official.

He was the quintessential record man, holding court at Le Dome, knowing everyone by their first name at Mortons, cruising the streets of Hollywood in his Rolls Royce, flogging his records with bizarrely intense devotion. According to his friend Al Cafaro, Minor was "the most powerful individual promotional force in the history of the music business."

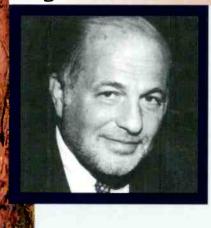
Minor got his start while attending the University of Georgia, where he booked bands for his fraternity, Kappa Sigma. Upon graduation in 1971, he went to work for a local music publisher, Lowery Music, until A&M hired him away to handle regional promo duties in Atlanta. He arrived in Los Angeles in 1973 to handle national singles promotion. After five years, he quit A&M to work brief stints at other labels,

returning in 1980 to help The Police strike Gold with Zenyatta Mondatta. Sting would later eulogize Minor as "the eldest brother I ever had."

In 1991, Charlie Minor became President of Giant Records. A year later, however, he was compelled to jump directly back into the promotion game. This time he did so as a consultant, enabling him to lend his expertise to several labels at once. His house on the beach at Malibu became his office, as Charlie began a new phase in a legendary career. Sadly, it was cut short in 1995 when he was murdered in his home by an ex-girlfriend.

When Charlie Minor was killed, the industry was in shock. Cafaro hosted a memorial ceremony that spilled from a jam-packed A&M soundstage, to a vast tent, to the parking lot and finally onto the sidewalks of La Brea. One speaker asked how many attendees had gotten their jobs through Charlie Minor. A forest of hands went up, and an era passed in silence.

Doug Morris



We wouldn't want to imply that producing a record like Brownsville Station's "Smokin' In The Boys' Room" isn't enough to get a guy on our list of 120 Influential People all by itself...it's just that Doug Morris has done so much more!

Morris, after all, has just been named Chairman and CEO of the entire Universal Music Group/PolyGram entity, which makes him responsible for guiding the overall global activities of 19 record labels, including, among others, MCA, Geffen, A&M, Island, Universal Records, Interscope and Mercury, as well as MCA Music Publishing, Universal Concerts and two of the "Big Six" music conglomerates (now "Big Five"), Universal Music & Video Distribution and PolyGram Group Distribution.

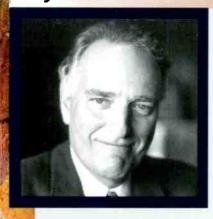
Whew. One can't spend his days smoking in the boys' room and get all that accomplished, now can he?

Prior to joining the Universal Music Group, Morris was with Warner Music for 17 years, capping his stay as Chairman and CEO of Warner Music US. In 1995, he established Universal Records (a joint venture between Morris and the Universal Music Group), leading it to one of the most successful start-ups in industry history. His roster boasts Grammy-winning, head-towel-wearing R&B goddess Erykah Badu, Platinum British anarchists Chumbawamba, progressive pretty boys Sister Hazel, ska kids Reel Big Fish, plus Heavy D, Merril Bainbridge, Cherry Poppin' Daddies and others.

Finally, we'd be remiss not to mention his songwriting credits, including The Chiffons' 1966 hit "Sweet Talkin' Guy," which has been certified as a BMI "Million-Air" for its 1,250,000 plays. This equals more than five years of continuous airplay.

It's nice to know that Morris has an alternative career to fall back on.

Jerry Moss



Jerry Moss has had a lot of good ideas since he jumped into the record business 40 years ago. He's best known as the "M" in A&M Records, a little experiment that began in 1962, and something that was completely his idea.

Moss grew up in the Bronx, went to college, served in the army and then had the bright idea to become a record promotion man in 1958. His first assignment was Coed Records' "Sixteen Candles" by The Crests. The record hit #2 on the charts, and the then 23-year-old Moss soon set his sights on the Southern California music scene.

In 1960, after arriving in Los Angeles with \$300 in his pocket, he found various promotion jobs, bumped into an aspiring musician named Herb Alpert, and then had a *really* good idea.

Moss convinced Alpert in 1962 that they should form a partnership, calling their company Carnival

Records. One day they added horns to spice up a song's arrangement, giving it a loose Mariachi sound, and Moss came up with the tag "Tijuana Brass." The song, "The Lonely Bull," became a world-wide phenomenon, just as their little record company was forced to change its name due to prior usage. They decided to use their initials to rename the company A&M Records.

When, some 30 years later, Moss and Alpert sold their venture to PolyGram, they promptly launched Almo Sounds, with offices in Los Angeles, New York City, Nashville and London. "Jerry was able to take 'The Lonely Bull' and turn it into what we have today," says Alpert, his partner again at Almo. "To remain with a good feeling after more than 25 years is quite a tribute to the guy. I couldn't ask for anything more from our partnership."

It's NO puzzle to us at BMG Distribution why Album Network

has just completed

20 years in business.

It is simply a great publication!

But we thought that you might have some fun solving **this**



crossword puzzle, which contains references to Album Network, many of our BMG labels & artists, and other things from our industry.

Across

- Artist whose album was a pick on the cover of the 1st issue of Album Network (Vol.#1)
 The four-leaf clover girl
- 13. A family member by marriage
- 14. 3.14159
- 15. Grateful _____
- 16. What you want to get on radio stations
- Jeanette MacDonald sang,
 "______ Sweet Mystery of Life"
- 19. Lori Carson song
- 20. Multi-Platinum LaFace artist (initials)
- Co-Publisher of Album Network (1st name)
- 24. Mase single "Lookin' at ___
- 26. Chose
- 28. What a performer hopes an audience will do
- 30. Album Network section "_____ Action Airplay"
- 31. _____ Street
- 32. Faith Evans' "_____ Nobody"
- 34. Tony Rich (abbr.)
- 35. A self-evident truth
- 36. The best Distribution Company in the industry (in our opinion)
- 37. Sault _____ Marie
- 38. They rolled over Beethoven on their live CMC album
- 40. Antonio Reid, as he is more commonly known
- 42. Steven Tyler's actress daughter (1st name)
- 43. Average (abbr.)
- 45. Mystikal's home city (abbr.)
- 47. A mongrel
- 48. Legendary guitarist _____ Paul
- 49. Sentimental drive
- 51. Short pieces in Album Network
- 53, ____T (NYC Subway)
- 54. " _____ the Money"
- 55. A modern theft deterrent system used in music stores
- 57. A large vessel used to hold liquids

- 57. Hot new RCA act
- 59. Line from AZ Yet's "Last Night":

 "Sunlight, Red Roses, the _____

 of You"
- 61. Printer's measure
- 62. The President of SFX Network's Parent Co. (1st initial and last name)
- 65. 1/2 of a "current" Rock group
- 67. Platinum act known for their unique videos
- 68. LaBouche hit "_____ My Lover"
- 69. An orchestral instrument
- 72. The Wu-Tang
- 74. Popular steak sauce
- 76. Nast's namesake's musical rock genre
- 77. You're glad when your single does this on a radio station
- 78. He wrote the Letter From The Editor in Album Network #1

Down

- Act featured in 1st AD sold in Album Network #1
- Tribe Called Quest album "The Low _____ Theory"
- 3. Elvis album "I'm 10,000 vears "
- 4. Album Network General Manager (last name)
- 5. BMG Distribution's V.P. of Sales
- 6. Clint Black's "____ of Mind"
- 7. An old album (abbr.)
- 8. Crash Test Dummies' Album
 "A Worm's _____"
- 9. A new V2 group
- 10. Jaymz _____ & The Royal Jelly Orchestra
- 11. Sun ____
- 12. "Much About Nothing"
- 18. With 27 down, a Silvertone act
- 21. Arista Alternative Group
- 22. Court Reporter (abbr.)
- 23. Tuck & ____

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Created by Rick Bleiweiss

- 24. Tax _____
- 25. J.R.'s Family members
- 27. See 18 down
- 28. Album Network's V.P. of Retail
- 30. RCA's _____ Imbruglia
- 32. One kind of radio
- 33. Ice House (variant)
- 36. Silvertone Bluesman Extraordinaire (initials)
- 37. What an album used to come in
- 39. A band's symbol
- 41. Home of Whitney Houston, Aretha Franklin & Next (to name a few)
- 44. _____ Pipe (platinum RCA act)
- 46. Puff Daddy's Album " ______ Way Out"
- 47. Platinum Act on Wind-Up
- 50. Elvis' "Now _____ Never"
- 52. New Tony Rich track "Silly ____

- 54. Load this and you'll get "Another Day Older & Deeper in Debt"
- 56. Where this puzzle appears (abbr.)
- 59. Bro'
- 60. Wu-Tang song
- 62. Razor & Tie's Tom Robinson Band song "_____ To Be Gay"
- 64. Album Network's 1st V.P. of Retail
- 65. Carolyn Arends' album
 "I Can ______ You"
- 66. Home of Dave Mathews Band,
- Elvis & N'Sync
- 67. Sailor (slang)
- 70. TLC's "Ain't Too Proud to _____"
- 71. Gold (sp.)
- 73. Home of WBAB (abbr.)
- 75. Everyone wants their record in the top ______"

The Album Network's 12000 Sy KEVIN STAPLEFORD

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Tommy Mottola



After you become the President and Chief Operating Officer of one of the largest entertainment companies on Earth, what do you do next? If you're Tommy Mottola, you do the impossible. You make it even bigger.

Since Mottola took the helm of Sony Music Entertainment in 1993, the company's operational income has doubled and the company's revenues have nearly tripled. He started by putting together what is viewed as one of the industry's strongest (and most stable) management teams. Next, he revitalized Sony Music's publishing division through the acquisition of Sony Tree (the world's largest country music publisher), and expanded into the areas of gospel music, children's and family entertainment. He signed an exclusive agreement to distribute "Sesame Street" audio, film and home videos, for example. He created global licensing

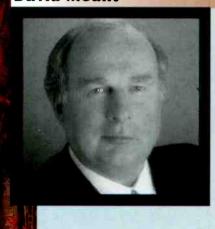
agreements with MTV and Nickelodeon. He created Sony/ATV Music Publishing with Michael Jackson.

All before lunch.

Mottola also continues to serve as the President of Sony Music US, a post he has held since 1988. He's also President and CEO of SMEI. In this capacity, he played a key role in the breakthroughs of major new artists such as Oasis, Pearl Jam, Fugees, Savage Garden and Fiona Apple; in building the success of superstars such as Bruce Springsteen and Billy Joel; and continuing Sony's commitment to the long-term career development of legendary artists such as Barbra Streisand, Bob Dylan and Tony Bennett.

Prior to his arrival at Sony, Mottola founded Champion Entertainment, where he built the careers of such major stars as John Mellencamp, Carly Simon and Hall & Oates.

David Mount



As the radio and record industries merge into smaller and smaller camps, the business of getting the music to the *consumer* has got to change too, right? Right. And, simply put, David Mount has done just that.

In 1995, as the rumblings of major corporate takeovers and the specter of the Telecom Bill loomed on the horizon, Mount was busy overseeing the transformation of the WEA Distribution monolith. Serving as its Chairman and CEO, he sought to do some merging of his own. Thus, after bringing the manufacturing, printing, and packaging divisions under his wing, WEA Inc. was born.

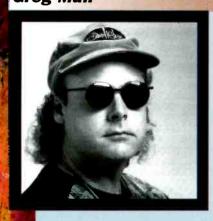
"We handle everything from the moment one of our artists brings us a master of their music," he explains, "to the time the product is put on the shelf at retail."

After building the industry's first "complete" distribution operation, Mount put a focus on marketing, with the goal of creating grassroots support for WEA artists directly at the retail level. He consolidated branches, created new product development positions (the equivalent of radio promotional reps for retail), and formed an entirely new system which has since been used as a blueprint for almost everybody else.

"The radio and retail worlds are changing extremely fast, and we simply need to keep up," Mount says. "In the interests of our artists, we must invent ways to promote new music, as well as catalogue material."

Mount, by the way, has also developed a mini-marketing division within his own family. His daughter, Susan, is the West Coast Regional Sales Manager for Atlantic and David, Jr., is a Product Development Rep for Warner Brothers.

Greg Mull



When Greg Mull was a toddler, he constantly got himself in trouble for breaking the diamond tips off the stylus of his parents stereo. Whenever this happened, he lost his stereo privileges. This, in turn, led to his passion for *radio*.

At the age of 14, he walked into the studio at the local Top 40 station (WJRI in Lenoir, North Carolina), and informed the DJ that he intended to work at the station one day. As Mull remembers, the jock said, "Get me a six-pack of beer and you can work here tonight." So he did, becoming a secret board-operator while the DJ drank Bud and napped on the couch. By the time Mull hit high school, he had moved up to the afternoon drive position at 'JRI and, upon entering Appalachian State University in 1978, he began programming campus station WASU. Upon graduation in '82 he took his first real programming gig at WMNC-AM & FM, a pair of automated stations in the thriving metropolis of Morganton, North Carolina. In '83 he transformed WXRC into the only

Rock station in Charlotte, segueing to WRXK/Ft. Myers, Florida, in '86, and moving to Seattle to work for The Research Group in 1989.

This lasted almost a year, until Greg's programming addiction pulled him to WXTB/Tampa, proving the pundits wrong by pioneering an "Active Rock" station that became a market powerhouse. Although Mull went on to receive Programmer Of The Year awards from virtually every industry publication from 1992 to 1995, he "learned the meaning of philosophical differences" in the Fall of '96, when Jacor took control of the station.

After a brief stint at A.I.R., Greg moved back home to the mountains of North Carolina and started Clearvision Communications, a full-service consultancy for radio. That's where you'll find him today, figuring out a way to break the laser beam on his CD player.

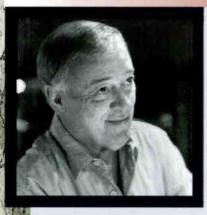


SI ALCUM NEW CLASSIE DE LE SERVIN STAPLEFORD

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Scott Muni



Lightning isn't supposed to strike twice, but it happens every once in awhile. For example, a DJ named "Murray The K" was doing the nightshift at WAKR in Akron, Ohio. One day, lightning struck, as he was called to New York, launching a legendary career. Amazingly, the same bolt of lightning hit the guy who replaced Mr. K on that same shift at that same station in Akron.

His name was Scott Muni.

Muni arrived in New York in 1958, joining the "good guys" at WMCA, and he's been a fixture on the city's rock radio scene ever since. By 1960, he'd moved to nights at WABC. Understand, this was before TV and videos had made their impact, so the night jock was the king. "I played the records that the kids wanted to hear," he remembers, "and I always made an effort to meet the action."

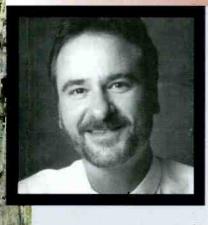
The "action," it turns out, were the artists. True to form, when Beatlemania enveloped New York City, Muni was in the thick off it. Broadcasting from The

Beatles' hotel on their first American visit, he became an intimate of the band. Years later, he and John Lennon were in the same hospital with the same physician, waiting for their children to be born.

In 1965, FM radio began to emerge as a force, and Muni quickly jumped on board. At WOR, he helped build New York City's first progressive station, introducing bands like Yes, The Doors and Emerson Lake & Palmer, sometimes playing entire album sides. Although Muni's show was left intact, parent company RKO switched WOR to Top 40 in 1968. "I knew that type of thing wouldn't work for long," he says. "And WNEW looked like they were ready to pick up the ball and run with it."

Thus, in 1968, Muni arrived at WNEW, where he remains to this day. Although the station has undergone numerous transitions since then, three things have remained consistent: the legendary call letters, the legendary Scott Muni and his impact on the listeners of New York.

Jeff Naumann



Jeffrey Naumann is many things. One "thing" in particular? He's a linguistic gymnast whose use of the English language would make Shakespeare curl up in a whimpering, fetal ball. (Naumann, for example, would probably refer to The Bard as "Shakespeare-Jesus." Or "Slicington.")

His Naumannclature has become a second language in the industry, as irreverent nicknames are bestowed upon friend and enemy alike. Still, Mr. Naumann would not have survived on the battlefields of promotion for over 20 years if he wasn't also a consummate musicologist and savvy businessman. "His abilities as a motivator, a teacher and a promotion man are unsurpassed by anyone in the industry," confirms Michael Plen, his partner in crime at Virgin. Getting off to an early start, Naumann decided that record promotion was for him while in the eighth

grade. His best friend's father was a promotion man in Boston who gave him stacks of records for free. "Wow," said the young Naumann, "what a great business this must be!"

He found out for himself in 1976, serving a tour of duty as a local promo rep for RCA in Hartford, Denver and Los Angeles before ascending to West Coast Director/Rock Promotion. He joined Virgin Records at its inception at the end of 1986, and became its VP/Promotion in 1991, adding VP/Field Promotion to his title in 1997.

Whether it's putting the first hooks for call-out research on actual CD singles, or inventing new and improved nicknames to sling at anyone within slinging distance, Jeff "Jesusmaster" Naumann is always thinking. It's scary.

Oedipus



Boston is a strange town. On the one hand, it's a cradle of modern democracy, homebase to the Kennedys, and loaded with distinguished universities. On the other hand, it's known for baked beans, the Celtics, and some of the worst drivers in the world.

Little wonder that the crown of its broadcasting and music scene is worn by a former pink-haired punk who named himself after a mythic Greek hero who really liked his mom, if you know what we mean.

Oedipus is the king of Boston. Long live the king.

His radio career began in 1975, as a DJ at M.I.T.'s college station WTBS (today WMBR). Oedipus quickly gained notoriety by starting the nation's first "punk rock" radio show, and daring to do the first on-air interviews with artists such as The Ramones,

Talking Heads and The Damned. In 1977, Oedipus somehow convinced WBCN, "The Rock Of Boston," to put him on the air. He soon found himself with a full-time shift, and in 1981 he was named Program Director.

Under Oedipus, WBCN has dominated the Boston airwaves, becoming a cornerstone in the CBS Radio powerhouse in the process. 'BCN is recognized as an industry leader in breaking new music, receiving countless awards. In 1995, he was named VP/Programming for WBCN.

Though no longer tressed in pink, Oedipus continues to host the acclaimed "Nocturnal Emissions," the longest-running "new music" show on radio (since 1977, mister). Proof positive that you can take the punk off the streets, but you can't take the streets out of the punk.

PLEASANTLY ANNOYING FOR TWENTY YEARS.

We have only one complaint about this publication. We don't get to see enough photos of Warren Christensen. So here are a few of our favorites.





Warren and his No. 1 buas, Days of the New, thank

Album Network for an amazing year.

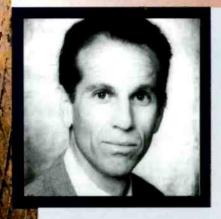
happy 20th anniversary on behalf of everyone at Geffen Records. "Where's the party?"

Ine Alcum Networks By KEVIN STAPLEFORD

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Michael Ostin



In The Quiet Man, John Wayne travels around the countryside taking care of business, causing the lovely Maureen O'Hara to fall madly in love with him. Although Michael Ostin looks nothing like The Duke, and has never even met Ms. O'Hara, his story is quite similar. He too takes care of business, and he's extremely quiet about it.

Perhaps this is *exactly* the reason why Mr. Ostin has risen to the rafters of this grand ballroom we like to call the music industry. He is a man most comfortable behind the scenes, and he actually means it when he says that he would rather let the music do the talking.

No, really.

Although his lineage is legendary (as in, his father's name is Mo), Michael Ostin has always remained most comfortable behind the music. He started at Warner Bros. as a talent scout, and then became a full-fledged A&R rep. Exactly who did he "scout"? He won't say. What zany antics of rock superstars has he witnessed along the way? He won't tell. Meanwhile, Ostin rose to the rank of Senior Vice President

of A&R for Warner Bros., working closely with acts such as Rod Stewart, Van Halen and Madonna. Suddenly, in 1995, he departed the company after 18 years of service, resurfacing at the newly launched DreamWorks SKG before the year was over.

The fit appears to be perfect, as DreamWorks has taken the unconventional approach of keeping relatively quiet and using no corporate titles. Less, it appears, means more. Still, a quote from Ostin *did* manage to make it to print upon the announcement of his move: "The cast of characters is amazing. Mo Ostin, Lenny Waronker, David Geffen, Jeffrey Katzenberg, Steven Spielberg, DreamWorks, Eddle Rosenblatt, Geffen Records—this is the most incredible group I could have Imagined being in business with."

Hmm. Well said.

Mo Ostin



Mo Ostin wanted to be a lawyer, but had to drop out of UCLA Law School in order to support his wife and son. He took a job as controller of his neighbor's business, Clef Records, whose roster included Charlie Parker, Count Basie and Duke Ellington.

"It wasn't like I was dying to be in the record business," he said, "I was just trying to take care my family."

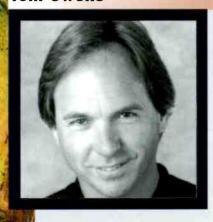
Fast forward to 1960, when a gentleman by the name of Frank Sinatra asks him to head a new label called Reprise. The years with Sinatra shaped his artist-oriented philosophy as he developed one of the best set of ears in the industry.

For example, after hearing "You Really Got Me" in 1964, he personally signed The Kinks. After hearing "Hey Joe" in 1967, he decided to sign Jimi Hendrix. After seven years as the head of Reprise, Ostin was named President of the combined Warner

Bros./Reprise operation, only to be promoted two years later to Chairman/CEO. He held this title from 1970 to 1995, signing visionary artists like R.E.M. and Paul Simon, sticking with quality acts and encouraging their experimentation. His mark has long been made on the executive branch of the industry as well, as six of his protégés have gone on to head other companies.

After 30-plus years at Warner Bros., Mo Ostin segued to DreamWorks, where he heads an operation poised to have a huge impact into the next millennium. Before Ostin left Warner Bros., the Red Hot Chili Peppers' Flea wrote and recorded a song for Ostin which may contain the secret of his success: "You're the first record company guy/That looked me in the eye."

Tom Owens



Face it. In the mid-'90s, as the Telecom Bill allowed mere radio groups to transform themselves into omnipotent empires, Jacor stands alone. While other mega-groups have polish and panache, the boys from Jacor pride themselves on attitude. For this, they're loved or despised. Whichever way you decide to go, save plenty of either for Tom Owens, Jacor's Senior VP/Programming.

In 1967, at the age of 13, Owens began his radio career on the air at WMGR/Bainbridge, Georgia. His first programming job came six years later, at WAVF/Charleston, South Carolina. Hopping over the Mason/Dixon line, Owens landed at WSAI/Cincinnati where he toppled rock market leading WEBN within 16 months. In the early '80s he headed for Dallas, leading KZEW to the rock crown in just over a year.

A few years later, fate stepped in and brought Owens back to Cincinnati for a corporate programming position with Circe Communications. Upon his return he presided over the largest rating achievements in the history of—you guessed it—WEBN.

After founding an independent program consulting business in the late '80s, Owens accepted the position of VP/Programming with Jacor Communications. When the world changed in 1996, and Jacor exploded, Owens found himself with programming responsibilities for a couple of hundred radio stations.

From a couple of stations to a couple of hundred...that's aggressive, that's Jacor and that's Tom Owens.



Happy Anniversary, Album Network, from the folks who invented album rock.

Thanks for joining us for the last 20 of the 50 years we've been bringing rock 'n' roll to the world.

Your friends at

Atlantic Records



INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Richard Palmese



In the late '60s, Richard Palmese had a secret life. By day he was just another college student, striving for a degree from St. Louis University. By night, however, he was...extremely tired, and he had to go to bed real early.

Not what you would expect from someone with a "secret life" in 1967, right? Fine, because while the rest of the world reeled from the new power of sex, drugs and rock & roll, Palmese was already working in the business of it. Every morning (before class started), he was on the air at KSHE, serving as a DJ from '67 to '69.

After he graduated, Palmese became a local promotion man for Buddha Records in 1974. The following year he was appointed the Midwest Regional Promotions Director for Arista, moving to New York as the National Promotion Director for Clive Davis's company in 1976. From there, Palmese eventually jumped to the position of Senior Vice President, Promotion in 1980.

In 1983, the man with a former secret life left his home of eight years to join MCA as Executive Vice President, Marketing and Promotion. He was named Executive Vice President/General Manager at the end of 1988, and finally, in 1990, he was appointed to the position of President and remained in the role until 1995. During his tenure, he was deeply involved in the career development of artists such as Tom Petty, Fine Young Cannibals, Elton John and Lyle Lovett.

After MCA, Palmese returned "home" to New York and Arista, as its Senior Vice President of Promotion. "He was very much a part of Arista's history," Clive Davis remarked at the time, "and he will be very much a part of its future."

True to his roots as a man with a dual life, Palmese remarked that when he exited Arista, his "body" left but his "heart" had always been there. We're glad that everything is back where it belongs.

Donald <mark>Passman</mark>



"I almost hesitate to recommend Don Passman's book," reads Mo Ostin's quote on the back cover of All You Need To Know About The Music Business. "It gives away more inside information than it should."

It's all there, alright. Chapters cover everything from picking the right manager, to advanced royalty computations, to getting the most out of your "greatest hits" packages. Don Passman has exposed the music industry's "art of the deal" in its entirety, prompting the Los Angeles Times to dub it a music business "bible."

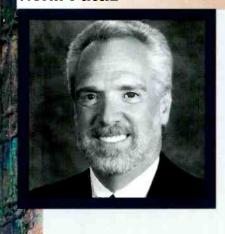
Donald Passman has gone to great lengths to tell all, and he has based it on experience. After graduating cum laude from Harvard Law School, he joined the law firm of Gang, Tyre, Rammer & Brown. His clients include major entertainers, publishers, producers, and songwriters, as well as record companies and

industry executives. Does this mean that he can negotiate against himself? Probably not. (Otherwise, his book would have devoted a chapter to the practice.)

All You Need To Know About The Music Business was published in 1991, with a revised second edition in 1994, and a third in 1997. It is currently in its 23rd printing. While not your average "tell all" book, Passman certainly shares more dish on the business side of the music industry than has ever been glimpsed before. Drawing on his unique professional experience, his book offers a savvy insider's guide to everything you wanted to know about the business, but were not smart enough to ask.

"I've spent 10 years trying to get Don to open up like this to me," remarked Passman client Tom Waits. "It cost *me* a fortune to get these diamonds from him."

Norm Pattiz



Isn't it always the way? There you are, pulling down a tidy \$70,000 a year as the Sales Manager for KCOP-TV/Los Angeles when, out of nowhere, the GM decides to replace you...with his little brother. There's no business like show business.

This is exactly what happened to Norm Pattiz in 1976. So Norm went home to his one-bedroom apartment in Westwood, where he packaged a 24-hour "Sound Of Motown" special. Next? He sold it to 200 radio stations, and earned around \$200,000. This was the start of Westwood One, and Pattiz has never looked back.

Soon he was syndicating special radio events with everyone from Paul McCartney to Gloria Estefan to Stone Temple Pilots. He launched Westwood One's "In Concert" series in 1978, followed by programs such as "Off The Record" with Mary Turner and a

stint with Casey Kasem's "Countdown" empire. Westwood One's talk division also grew quickly, with a stable that includes Larry King, G. Gordon Liddy, Don Imus and Charles Osgood.

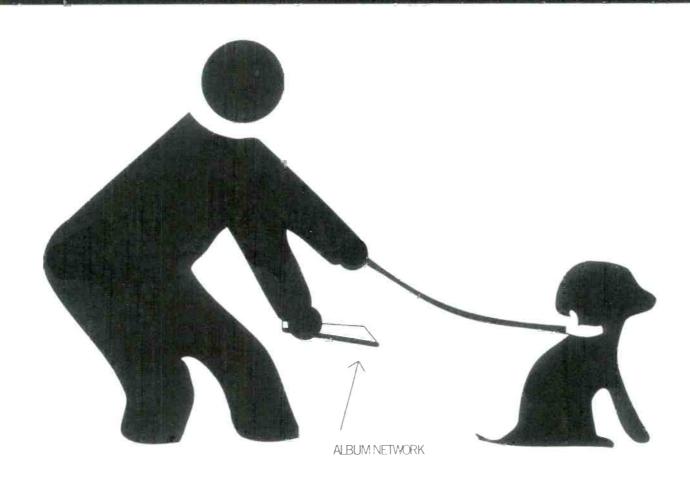
In 1985, Westwood One officially became a network radio powerhouse when Pattiz acquired the Mutual Broadcasting System, to which he added NBC Radio Networks in 1987. In 1994 Pattiz simultaneously bought Unistar Networks and sold 25% of Westwood One to Infinity Broadcasting. With CBS's 1996 purchase of Infinity, Mel Karmazin took over the daily running of the company as CEO, allowing Pattiz to concentrate primarily on programming.

Broadcasting Magazine described Norm Pattiz as the "Radio success story of the '80s." Hmm. Wonder how that GM's little brother at KCOP is doing?

CAPRICORN RECORDS WISHES YOU A

HAPPY 20th ANNIVERSARY

ALBUM NETWORK



YOU'RE ALWAYS THERE FOR US

PET WASTE AND LATE ADD'S MAY CAUSE IRREVERSIBLE DAMAGES



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Ine Aloum Networks 199

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Gregg Perioff



In 1977, Gregg Perloff booked Boz Scaggs into the Greek Theatre in Berkeley for four consecutive sold-out shows. That kind of success in the Bay Area was somewhat of a challenge to his competitor at the time, the legendary Bill Graham. And Perloff knew it. "I got the sense that he was either gonna hire me," he told Diablo magazine, "or run me out of town."

Sure enough, Graham soon beckoned the 24-year-old to his San Francisco office, where he kept him waiting for 45 minutes. According to Perloff, the interview went poorly (sample exchange: Graham, "So you've always wanted to work for me?" Perloff, "No").

The next day, Perloff was hired. His first booking was Al Jarreau, followed by Bette Midler and The Police's first major Bay Area appearance. By 1981, Perloff was booking the The Rolling Stones' United States tour. In 1992, he brought WOMAD to San Francisco, the largest paying concert in the world that year.

When Bill Graham was killed in a tragic helicopter crash in 1991, some industry observers questioned whether Bill Graham Presents could survive without its namesake. Today, the answer is quite obvious. Not only has BGP's total dominance of every concert market in Northern California continued, but the company is stronger than it was when the decade started, developing the concourse/second stage concepts for the H.O.R.D.E. tour and Lollapalooza, and producing over 1,500 shows per year.

As Co-President of Bill Graham Enterprises, Inc., Perloff oversees a sprawling company which, as it grows, continues to embrace philanthropic pursuits (including the production of Neil Young's Bridge School benefit concerts and the Bill Graham Foundation, which promotes music education). This dual approach is how he has turned the "best job on the planet" into one of the most powerful and respected positions in the concert world.

Bob Pittman



From his start as a 15-year-old part-time DJ in Mississippi, to his current post as the seemingly omnipotent President and Chief Operating Officer of America Online, Bob Pittman is not known for sitting still.

After jumping to three different colleges in three years, Pittman skipped a fourth year to begin working at a string of radio stations in Chicago, New York City and other locales. Then, in 1981, he co-founded Music Television.

That's MTV to you, mister.

Serving as the President and CEO of MTV Networks (consisting of MTV, Nickelodeon, Nick At Nite and VH1), the then 28-year-old Pittman became an early apostle of "narrowcasting" and "psychographics," offering Madison Avenue a distinct 12-34-year-old market profile. Big business was skeptical, but record executives saw MTV as the cavalry that was to save a then-sagging industry. They were right, as

video airplay immediately resulted in sales increases of 15% to 20% for the network's first featured artists.

According to the experts at Business Week, Pittman "has a way of moving companies into the fast lane." To prove this point, he left the groundbreaking network a decade after its launch to turn around Six Flags Theme Parks, using "call to action" media campaigns to almost double its cash flow. In 1996, he reshaped Century 21, telling Business Week that he'd accomplished this by "taking existing technologies and pushing them into a business that was anything but receptive."

Later that year, he was hired by AOL to engender MTV-like loyalty for the slumping giant. Pittman has pulled off this feat (imagine our surprise), as witnessed by stocks shooting up to all-time highs and record profits in 1997. This year, he was named the company's President and COO. Next year? Who knows?

Jeff Pollack



They don't call Jeff Pollack a "guru" for nothing, you know. He's always been able to find usable gems of wisdom that others simply couldn't see. He started one of the first (and certainly one of the most successful) modern radio consultancies on the planet, for example. But it didn't start there.

"When I was delivering free product samples as a kid, I learned to not walk across people's front lawns," he remembers. "And when I delivered pizzas, I learned to never wash lettuce in warm water."

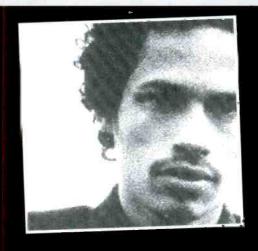
How deep. Having learned these basic truths, Jeff soon dived into a career in delivering ratings.

In fact, radio got into his blood while attending the University of Denver, where he joined the campus radio station. By 1976, he had arrived at

KBPI/Denver, serving as its Music Director ("And I was a DJ too," he says in his best DJ voice). His first taste of programming came in 1977 at KYNO-FM/Fresno, California, before he moved on to a national consulting gig with Drake Chenault. In 1978, he moved back to Philadelphia, where he programmed WMMR.

It was in 1980 that Pollack caught one of those glimmers of truth that others simply couldn't see. A rapidly evolving radio industry had created a need for expert insight, leading to the founding of the Pollack Media Group. Since then, the company has grown into the largest music and programming media advisory firm of its kind, with worldwide clients including MTV, VH1 and hundreds of radio stations, movie studios and television networks throughout the US, Australia, Russia, Europe and Latin America.

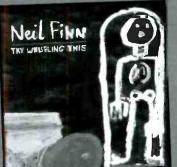
HAPPY 20TH ANNIVERSARY!



eagle-eye cherry "Save Tonight"

- Adult Rock #1 Most Added 2 Weeks In A Row
- Exploding At Alternative
 - Performing 8/21 In Boulder

Neil Finn "Sinner"



tetallyadult

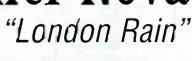
#3 Most Progress

Combined Album 15

Commercial Song 20

Performing 8/20 In Boulder

Heather Nova





Comb ned Album Airplay 🛕
Commercial Song 🚯

Performing At Lilith!

Esthero

"Heaven Sent"



Breakthrough Video

Mary Lou Lord





On Your Desks Now!

Performing At Lilith

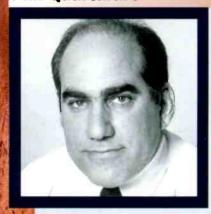
WORK

The Album Network's 1960 By KEVIN STAPLEFORD

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Phil Quartararo



It's a long way from Brooklyn to Burbank, but Phil Quartararo made the journey intact, guiding artists ranging from Baby Spice to Mick Jagger along the way.

After a wrenching 1995 management shakeup, Warner Bros. turned to Quartararo, known "in the biz" as Phil Q. Few were surprised (speculation circled around the move for months), considering Quartararo's reputation for propelling hot pop acts up the charts. Want proof? Talk to those nutty Spice Girls.

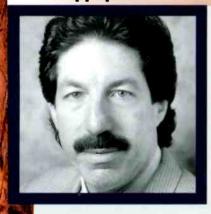
Before his arrival in Burbank (and after stints at Island, RCA and A&M), Mr. Q joined Virgin Records at its US inception in 1986. During his 11-and-a-half year tenure, almost half of which he spent as

President and CEO, Quartararo worked with such groundbreaking artists as The Smashing Pumpkins and Janet Jackson. He also got the chance to guide The Rolling Stones through yet another decade.

As President of Warner Bros., Quartararo's immediate duties included developing long-term releases and marketing strategies for the label's legendary lineup. Within mere months, his stamp was placed on a Jane's Addition reunion, Green Day's commercial comeback, Madonna's finest album of the decade and the third generation of Van Halen.

"I'm very privileged," says Phil Q. "I've been given the opportunity to be involved with what is, hands down, the finest company with the best roster in the history of the music business."

Paul Rappaport



After 30 years at Columbia, numerous awards, promotion records and a lofty position as the label's Vice President, Broadcasting & Event Marketing, Paul Rappaport still counts the evening of July 3, 1989, as the absolute highlight of his career.

After a long, successful project with the *A Momentary Lapse Of Reason* album and tour, Rappaport was invited to London to play live onstage with the band for their encore performance of "Run Like Hell" at the London Arena.

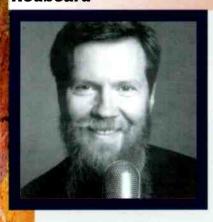
A mere two decades previous, Rappaport began his career at Columbia as a college rep at UCLA. For his first full-time job, he worked as a Local Album Promotion Manager for the label's Los Angeles branch. Shortly after that, he became the music industry's first album promotion person dedicated solely to FM Rock Radio. Rappaport was subsequently promoted to Regional Manager, and later to National Album Promotion Manager, West Coast.

In 1980, he moved to New York City to run Columbia's National Album Rock Department, and in 1985 he was named Vice President, Album Promotion. During his tenure with the department he set a number of promotion records, including chart records for most added albums, most Top 10s and most #1 songs for Columbia recording artists.

In 1991, Rappaport started Columbia's Artist Development Department and created the label's own radio show, "The Columbia Records Radio Hour." So far, the series boasts over 50 shows and two "Best Of" albums. During this time period, he also pioneered the promotional use of satellite technology, developing "ColumbiaCast," a system by which artists broadcast personalized live performances and interviews via satellite to radio stations across the country. Recently, he developed A&E Television's Emmy Award-winning live interactive concert series, Live By Request, and serves as one of the show's Executive Producers.

All that's well and good...but did he ever tell you about that night in London in July of '89?

Redbeard



Redbeard ain't no pirate, son. Hell, no. He's a rock & roll cowboy on the airwaves of Dallas, who can be heard in syndication all over the place, and can be found as part of a permanent radio exhibit at the Rock and Roll Hall of Fame.

Redbeard first hit the airwaves doing part-time swingshifts at WFIN in Findlay, Ohio, in 1971. The following year he started at progressive WHMQ, doing nights and music. By 1975 he was doing the same thing at progressive KFMQ/Lincoln, Nebraska, followed by a similar engagement at WCCC/Hartford in 1976. WZXR in Memphis became Redbeard's home for a spell, starting as the night jock in '78, adding Music Director duties in '79 and handling Program Director duties and afternoons in 1980. In 1984, he was asked to wander on over to Dallas, which he promptly did.

KTXQ/Dallas has been Redbeard's home since then, son, handling afternoon drive and Music Director duties. From 1986 to 1992, he co-wrote Redbeard's Inside Scoop for some rag called The Album Network. Since 1988, he has served as the producer and host of the nationally syndicated In the Studio, logging well over 500 weekly interview shows. He was crowned Billboard's Major Market Music Director of 1991.

Now residing on a horse ranch just outside of "Big D" with his wife Bonnie, Redbeard (or 'Beard, as his friends know him) works on vintage Corvette Stingrays, attends the Faith Baptist Church and rides his horses whenever he can.

Nope, Redbeard ain't no pirate.



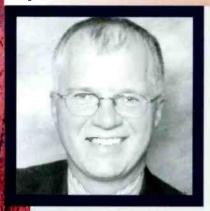
RECORDS

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INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Trip Reeb



From humble beginnings at the bottom of the ladder, to a long reign at the top. The story of Evita Peron? No, silly, Trip Reeb!

Inspired by his dad, who was an on-air personality himself, Reeb started his radio career as a humble member of the ever-moving DJ army, starting at WSHE/Miami in 1973, before moving across the street to "ZETA 4" (WZTA). Next, in 1976, he spent America's bicentennial on the air at Philadelphia's WYSP, and soon every year marked another station: moving to the Big Apple and WPLJ in 1977, WMMR/Philadelphia in '78, WKTU/New York City in '79, and a return trip to WYSP in 1980.

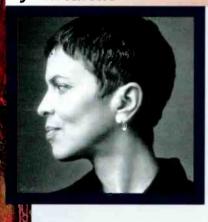
Enough was enough. When your real name is Lyle Reeb III, the life of a wandering DJ just isn't in the cards. Trip accepted his first PD title at WCMF/Rochester, New York, in 1980, moving to program WMET/Chicago in '82, back to WCMF in '83,

to KISS/San Antonio in '85, KAZY/Denver in '87, and XTRA FM (91X)/San Diego in 1988.

Finally, it was fellow honoree Tony Berardini who forced him to stay in one place for more than five minutes, giving Reeb his first shot as a General Manager. Having worked in a laundry list of markets, Trip decided to start this new career phase right at the top, thank you very much; in 1989, Trip Reeb became the General Manager of KROQ/Los Angeles. You know the rest. Through the '90s, Reeb fashioned KROQ into one of the most exciting stations the industry has ever seen. "My most significant contributions at KROQ," he says, "have been the people that I have brought to the station who were able to see the same vision I had for KROQ in the '90s and beyond."

Rags to riches. Evita would be proud.

Sylvia Rhone



If you're looking for barrier-breakers in this list of 120 Influential People, you might as well stop right here. While not every ivory tower has been raided, and the cigar smoke in the backroom still emanates mostly from the lungs of middle-aged white guys, the record industry has grown more diverse and successful thanks to glass ceiling-shatterers like Sylvia Rhone.

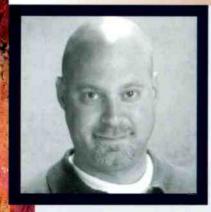
Who was the first woman in the history of the recording industry to be named Chairman/CEO of a major label? Who was the first African American to do the same? The answers? Sylvia Rhone and Sylvia Rhone.

Rhone's story reads like the script for a TV movie with one of those unbelievably happy endings. She joined Buddha Records as a secretary in 1974. Over the next six years, she jumped into the world of promotion, holding down posts at ABC and Ariola Records, as well as a 1980 stop at her future home of Elektra (where she was eventually promoted to

Director of Black Music). She then segued to Atlantic in 1986 as Vice President/General Manager of its Black Music Operation.

Rhone began to break some serious barriers in 1990 when she was named CEO/President of Atlantic's new EastWest Records America division. A year later, when EastWest was combined with Atco. Rhone was named Chairman/CEO Atco/EastWest. In 1996, during her first year at the helm of the Elektra Entertainment Group, Rhone successfully orchestrated the consolidation of Elektra, EastWest and Sire Records (the three companies that make up EEG). Under her leadership, Elektra has achieved the highest revenue in its history. Ms. Rhone has been directly involved in the launch of celebrated new artists such as Third Eye Blind, Better Than Ezra, Busta Rhymes and Missy Elliott, and has played a key role in furthering the Platinum-plus success of artists ranging from Metallica to Tracy Chapman to Busta Rhymes.

Dave Richards



Despite what they say, pictures are not always worth a thousand words. In the case of Dave Richards, however, they are.

Absolutely.

Take a look at any picture of Dave. He's bald, but not in a nice, safe way. No sir, you would never mistake Richards for one of those *trendy* bald guys. He looks more like a professional wrestler. A showman to be sure, but a very tough one.

Whichever picture you happen to see, his gaze is what really tells the story. He looks smart, but intense. If you're on his side, he looks like he wants to empower you. If you're not, he obviously wants to kill you. He's from New York, he works in Chicago. He's the Active Rock Kingpin, and he looks the part.

Funny, then, that Richards got his start as a Promotion Director. He simply doesn't look like one. Still, in 1983 he entered the world of radio via WZZO/Allentown, Pennsylvania, as a weekend jock, moving to the Promotion Director's office by 1985. Simultaneously, he

began doing weekends at WMMR in Philadelphia. You see? He was a Promotion guy, and a part-time radio DJ at the same time—two of the most over-worked and under-appreciated jobs in radio.

No wonder Dave looks pissed.

By 1986, he was the Marketing and Promotions Director for WBAB/Long Island. He moved to WWRX/Providence in 1987, finally reaching the post of Program Director. In 1992 Dave was off to KZOK-AM & FM in Seattle. Then came 1994, when Richards arrived at WRCX in Chicago.

WRCX was then known as "The Blaze," pumping a steady stream of "hair bands" into America's heartland. Richards changed all that, refashioning the station simply as "The Rock," creating a much-emulated positioning strategy, and plugging a guy named Mancow into mornings. Now? The station, which now features Bob & Tom on the morning drive, rocks and wins very big.

Don't believe it? Take a good look at Dave Richards.

WE'D LIKE TO SAY WE'VE PUT UP WITH YOU FOR

ZOYEARS

BUT SINCE WE HAVEN'T BEEN AROUND THAT LONG ...

WE LOOK FORWARD TO BEING A PART OF THE NEXT 20.

CONGRATULATIONS!



120

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Ed Rosenblatt



Whenever Michael Jordan retires, his replacement will face instant and intense pressure. It's hard enough filling the shoes of a miracle worker, let alone one whose face and name are everywhere, and whose accomplishments are the stuff of legend. Yes, when the time comes, no matter how talented this replacement might be, he should definitely seek the advice of someone who has already "been there."

We suggest Ed Rosenblatt.

In 1995, the music industry's equivalent of Michael Jordan decided to move on to his next adventure. That's the year David Geffen decided to leave Geffen Records, keeping his name over the door and trailing a long list of amazing success stories in his wake. When it came time to choose his replacement, Geffen turned to Rosenblatt, a 39-year veteran of the music business.

"Although it's difficult to leave the extraordinary company that Eddie and I have built together, the

emotional pangs are definitely eased by the pride I feel in naming my close friend and partner as my successor," Geffen said, as he packed his trunk-fulls of cash and went on to launch DreamWorks. "Eddie is not only one of the most talented record men in the business, but without a doubt one of the most respected."

True. Mr. Rosenblatt (we don't call him "Eddie") has made his own substantial mark on the industry. In 1971 he joined Warner Bros. as Director of Sales, moving to Vice President/Director of National Sales and Promotion the next year, in the process playing an instrumental role in creating and developing WEA Corp., the largest record distribution network in the world.

In 1980, Rosenblatt teamed up with David Geffen as the label's first President and Chief Operating Officer. In 1995, the man Geffen calls "one of the most talented record men in the business" accepted the title of Chairman/CEO and has done his close friend and partner proud ever since.

Rick Rubin



The commercial power of rap and the reborn vitality of metal emerged from *one* groundbreaking record, when Run-D.M.C. united with Aerosmith on the 1986 remake of "Walk This Way."

Not surprisingly, what turned out to be one of the most influential performances in pop music history was orchestrated by Rick Rubin. Merely two years prior to this turning point, Rubin was running his own label out of a New York University dorm room. His Def Jam Records was a partnership with Russell Simmons, and quickly became *the* powerhouse rap label in America.

At the age of 21, Rubin launched Def Jam by producing LL Cool J's debut album, *Radio*, for just \$8,000. After it went on to sell over 900,000 copies, Rubin found himself with the ability to sign or

produce soon-to-be seminal rap acts such as the Beastie Boys and Public Enemy.

In 1988, after moving to Los Angeles, he formed Def American Records in conjunction with the Warner Music Group. He buried the "Def" in 1992, and moved it to Columbia in 1998. The roster of the label reflects the artistic diversity of Rubin's vision, including The Black Crowes, Rahat Fateh Ali Khan, The Jayhawks, DJ Kool, Slayer and Johnny Cash.

As a producer, Rubin has made his mark with the Red Hot Chili Peppers, Mick Jagger, Tom Petty, The Cult, Danzig and AC/DC. Crossing yet another musical boundary, his collaboration with Cash (*Unchained*) won the 1997 Grammy Award for Best Country Album.

Vin Scelsa



Sure, Vin Scelsa has long been a legend of the New York City airwaves, but his *wife* is really the one responsible for his inclusion on these pages.

"The reason why I've been able to thumb my nose at [radio management] and do things my own way is because my wife, Freddie, is in business for herself," he recently told the *Newark Star Ledger*. "I've never had to be the primary breadwinner...so I can do what I want."

Free-form radio, it turns out, is what Scelsa has wanted to do for quite some time, building a loyal following in the nation's largest market over the past 30 years. In 1967, he helped pioneer free-form radio at WFMU, the groundbreaking listener-sponsored station in East Orange, New Jersey. By 1970, he'd entered the corporate world at WPLJ/New York City, where ABC allowed him to play the music he wanted.

"It's unbelievable what they were letting us do," he remarked in the Star Ledger. "I used to play whole John Coltrane sides in the afternoon, and John Lennon used to come by with Abbie Hoffman and do the morning show."

In 1971, when management suggested changes, Scelsa had his first opportunity to "thumb his nose" at them. He walked, and in 1973 landed at WNEW/New York City, where the same cycle repeated itself in 1982. Then, from 1985 to 1996 he conducted *Idiot's Delight*, a hugely influential weekly show on WXRK/New York City which offered a free-flowing mix of music and monologue, with guests ranging from Shawn Colvin to Allen Ginsberg, Patti Smith to Kurt Vonnegut, Jr. Finally, in 1996, Scelsa returned to WNEW and brought the show along with him. This time was different, though. The station guaranteed his artistic freedom in writing.

Smamp "HELP IS ON THE WAY" THE NEW SINGLE FROM THE DEBUT ALBUM

ILL GOTTEN BOOTY

PRODUCED BY PHIL RAMONE AND ELLIOT SCHEINER



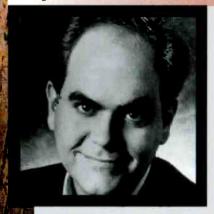
HAPPY ANNIVERSARY!
THANKS FOR ALL YOUR HELP!

The Alcum Networks 1990

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Andy Schuon



In early 1991, KROQ/Los Angeles PD Andy Schuon sat down to dinner with some of his Alternative programming colleagues while attending a glamorous music convention. "What would you think," he asked, leaning forward in his chair, "if I told you that we were going to run 'Loveline' six nights a week instead of one?"

His colleagues assumed he was kidding. No one ran anything but music at night, right? Wrong. "Loveline" is now syndicated nationally six nights a week, and can be seen nightly on MTV, too. Such a move surely was the work of a (dare we say it) visionary, right?

"Right," says Matt Pinfield, host of MTV's "Mattrock" show, and surely one of the more interesting VJs to come down the pike in years. "I love Andy, and I'll tell you straight out that he's one of my favorite people. He took a big chance on hir-

ing me when he got to MTV, and he always believed in me. I think he's a real visionary, with a lot of heart, and I feel fortunate to have worked with him."

Andy Schuon came to prominence in 1989, when he took on the task of reinventing KROQ as its Program Director. He redefined the station's sound, restructured its airstaff, and left in 1993 for the bright lights of New York City. Once there he took on the behemoth MTV Networks, eventually serving as Senior Vice President, Music and Programming, for both MTV and its sister station, VH1.

In 1998 he returned to Burbank, California, working right across the street from his old KROQ haunts, serving as Executive Vice President/GM of a record label you might know called Warner Bros.

What will Andy envision next? We'll let you know.

Jon Scott



The career path of Mr. Jon Scott has been littered with fortunate coincidences, starting with a move to Memphis when he was six months old. As he grew up, he became an avid fan of one of the local DJs, the legendary Dewey Phillips (credited for launching Elvis Presley on the radio). Scott decided to become a DJ himself, starting at WDXE/Lawrenceburg, Tennessee, and then moving to WMC-FM in his hometown of Memphis. Soon afterward, in 1967, WMC switched formats, and its 400,000 watts made it the most powerful FM progressive rock station in the entire country.

Scott remained at WMC-FM until 1974, when MCA Records enticed him away to do local, regional, and then national promotion out of LA. In 1978, the late Charlie Minor convinced him to switch over to ABC Records, where another fortunate coincidence soon presented itself.

As he puts it, "By chance, I came upon an album in my office that had been released eight months earlier by a new band called Tom Petty & The

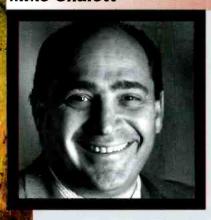
Heartbreakers. I loved it, and it blew my mind when I learned that the band was about to be dropped by the label. I decided that it would be my mission to revive the record."

Scott talked ABC Into re-releasing the song "Breakdown," and a major career soon came out of nowhere.

In 1980, a freak flood came out of nowhere, too, and it filled Scott's home with four feet of water. After his friends in the industry pitched in to help, he showed his appreciation by throwing a party at a local bowling alley. Everyone had a good time, so he decided to do it again, this time as a fund-raiser for the T.J. Martell Foundation. Soon, the bowling parties were an annual event, followed by golf tournaments, tennis tournaments and more. Today, he's the Director of Special Projects for the T.J. Martell Foundation.

Leave it to Jon to turn a flood into another "fortunate circumstance."

Mike Shalett



The "Information Age" finally dawned for the music industry in 1991. That was the year that Mike Shalett co-founded SoundScan, Inc.

And there was much rejoicing.

Shalett has spent his entire business career in the music industry. Although he served stints as a major market programmer and record label promotion manager in the '70s, his eyes focused on the "business" end of the equation in the '80s. To start, he founded the Street Pulse Group in 1983, a market research firm dedicated exclusively to the music industry.

In 1987 he co-founded the Soundata National Music Consumer Panel, serving clients such as Coca-Cola, Anheuser Busch, Miller and R.J. Reynolds Tobacco. The goal was to help tie major

corporations into the wonderful world of music by answering questions about music sponsorship and artist awareness. If you watch TV for five minutes on any given day, you will see that the experiment has worked out just swell.

Four years later, SoundScan was born, providing point-of-sale data to the music industry. By the summer of '92, more than 10,000 retail stores were linked to the company's computers and all of the nation's major record companies had signed up, along with concert promoters, booking agents and artist managers.

In 1993, Shalett launched VideoScan, promising to do the same for the video industry that SoundScan has done for the music industry. There's no such thing as too much information, right Mike?

20 YEARS PER WORKING TOGETHER



album

"it's been smashing..."



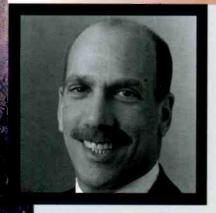
AARIN NEVILLE • BLACK LAB • BRITHER CANE CRACKER • JIE HENRY • LITTLE RED RICKET MENTHIL • NEVILLE BRITHERS • PHARIAHS • PLUTI • RED 5 JIE SATRIANI • SIXTEEN DELUXE • TAJ MAHAL • TRAIN

Ine Alloum Networks 1

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Robert F.X. Sillerman



Robert F.X. Sillerman didn't make the rules; he simply knows how to play by them extremely well.

For example, as Executive Chairman of SFX Broadcasting, he took the company public in 1993 and, when the FCC changed the rules for radio station ownership, he instigated a hugely aggressive "acquisition program" (this means he bought a whole mess of stations). Then, in 1997, while other companies began to grapple with the difficulties of running their new empires, Sillerman simply sold his for a tidy \$2.1 billion.

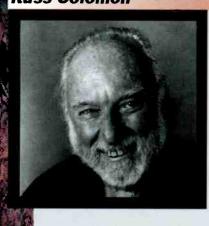
Wait. That was only the first step.

In 1997 Sillerman formed SFX Entertainment and went on an unprecedented shopping spree in the area of live entertainment, purchasing Delsener/Slater Enterprises, Sunshine Promotions, PACE Entertainment, Bill Graham Presents, Avalon Attractions and many others. With these acquisitions, SFX has come to own and/or manage the largest network of live entertainment venues in history. (He also purchased the Network Magazine Group, but nobody's perfect.)

So where does one learn to buy stuff like Sillerman? Well, he formed Youth Market Consultants while still in college in 1967, which led to the creation of National Discount Marketing in 1974. In '78, he sold NDM and formed the Sillerman-Morrow Broadcasting Group with Bruce "Cousin Brucie" Morrow, Sillerman's first venture into the world of radio. By 1985, the modern Sillerman companies began to emerge, as he served as Co-Chairman of Legacy Broadcasting from '85 to '89, and added similar duties for the Metropolitan Broadcasting Company in '88. Soon he merged both companies with Group W Radio, creating SFX.

Need a clue the next time the rules change? Watch Mr. Sillerman.

Russ Solomon



When he went to work in his father's Sacramento drug store In 1941, Russ Solomon unknowingly entered the glamorous world of music too; for alongside the soft drinks and corn flakes, the store also sold *records*.

In those days, there were only 78rpm singles, and the major problem was breakage. Right away, young Solomon tried to persuade the record companies that they should take back the broken singles, even though he personally broke quite a few of them himself. Just when he thought the labels were about to give in, the unbreakable 45rpm record was born.

Rats. Solomon had to start all over again and find another way to transform the music industry. So, to develop sales of these new 45s, Solomon decided to start selling RCA 45rpm changers. Soon he had installed over 5,000 of them, thereby developing a market in Sacramento for this wonderful new invention.

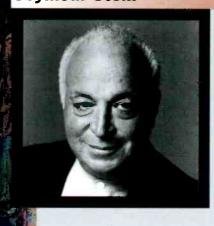
Getting the feeling that he was onto something, Solomon borrowed \$5,000 and opened up his own

record-selling operation on the floor of his father's drugstore. The year was 1960 and, since Sacramento received little attention from the official record label salesman at the time, Solomon quietly adapted supermarket merchandising and advertising theories to his fledgling business. By 1968, he was able to open his first "supermarket style" record store in San Francisco. He called it Tower Records.

Thirty years later, Mr. Solomon is the President of MTS, Incorporated, which is the parent corporation for Tower Records, Tower Video, Tower Books and Tower Galleries. In the United States, Tower currently operates 97 record/video stores, 13 book stores, two art galleries, seven outlet stores, and two mall-order departments. Tower operates stores in Canada, Japan, England, Ireland, Scotland, Taiwan, Mexico, South Korea, Thailand, Singapore, Hong Kong, Malaysia, Argentina and Colombia. Tower also publishes six magazines in four different countries.

Solomon's record-selling theories, apparently, worked out just swell.

Seymour Stein



"The esoteric music of one generation is the pop music of the next," says Seymour Stein, the king of Sire Records. "Therefore I only sign the music I like, but it's also music that I believe will be popular."

Considering that in the last three decades Stein has guided and overseen the careers of such artists as the Pretenders, Depeche Mode, The Smiths, K.D. Lang, The Replacements, Seal and a former underground dance artist named Madonna, who can argue?

Stein decided early in life that he wanted to be in the music industry. At 15, King Records founder Syd Nathan put the youngster through a music business crash-course, putting him into direct contact with the likes of James Brown and Hank Ballard. In 1963, Stein joined forces with George Goldner, who was in the process of starting Red Robin Records (with partners Jerry Leiber and Mike Stoller). Home of The Dixie Cups and Shangri-Las, the label got off to a phenomenal start, but "nose-dived" in 1966. This was when Stein partnered up with producer Richard Gottherer and

started Sire Records. "The name comes from the first two letters of our first names," he says, "but it's more of a tribute to Syd Nathan and King Records than anything else."

In its first decade, Sire signed distribution deals with British Decca and Blue Horizon. In 1976, Stein inked a distribution pact with the Warner Music Group. By this time, he had already signed the cream of the New York City underground crop, including Richard Hell & The Voidoids, The Ramones and Talking Heads.

Warner eventually bought Sire in 1980, although Stein remained its leader until taking over the role of President of Elektra Records in 1995. Two years later, Stein returned to the label he founded, making it an equal of Elektra, Warner Bros. and Atlantic Records. "Sire's official start date was New Year's Day, 1998," he says, "and to paraphrase a line from one of my favorite records, 'Don't Be Cruel,' the future looks bright ahead."

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Ine Album Networks 1990

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Howard Stern



Howard Stern dares you not to listen to him. He likes to make you cringe, in fact, and he gleefully tramples over all things sacred. Like a car wreck, he has grabbed ahold of America's attention, and it seems we have decided to let him keep it. Thus, whether you consider him a god or the anti-Christ, you can't argue that Stern rules. Need proof? Just look at his ratings. His average daily cume is bigger than the entire 12+ population of Denver and Indianapolis... combined!

The "King Of All Media" can now be heard in 47 markets, as well as Canada ("I refuse to have my country maligned by this disgusting American pig" one admirer wrote the Canadian Broadcast Standards Council). His autobiography, *Private Parts*, sold over 1,000,000 copies in its first two weeks of release, and spawned a hit film in which Stern starred as himself. His second book, *Miss America*, was also a

best-seller and topped its predecessor as the fastestselling book in publishing history. His show on E! Entertainment Television is cable's highest-rated nightly series and, this summer, Howard will segue to network television to take on "Saturday Night Live."

Not bad, for a kid who got his start putting on dirty puppet shows in the basement of his parent's Long Island home. With radio's biggest daily audience (3,000,000 people every morning) and some of the biggest FCC fines in history (\$600,000 in 1992 for, among other things, talking about masturbating to a picture of Aunt Jemima), he is either loved or despised. There is simply no gray area with Howard Stern.

"There are a lot of people hoping I fail," he says, "but I like that. I *need* to be hated."

John Sykes



The following profile will take the form of an episode of "Pop-Up Video" in honor of the man who launched the show, Mr. John Sykes, President of VH1. (Please provide your own sound effects.)

"POP." Since joining VH1 in 1994, Sykes has launched a series of innovative programs and features (including the popular "Pop-Up Video") which have catapulted the music network into one of the fastest growing channels in cable television.

"POP." One of the original creators of MTV, Sykes joined VH1 from EMI Music Publishing Worldwide, where he had been Executive Vice President of Talent Acquisition and Marketing. There he was responsible for the signing of new artists and overseeing development for the world's largest music publishing company.

"POP." Prior to that, Sykes was President of Chrysalis Records and, before his departure in 1990, led the label to the best sales year in its 25-year history.

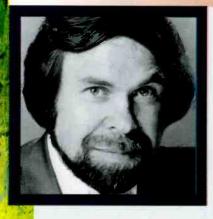
"POP." His career began at CBS Records in 1977, where fellow honoree Harvey Leeds remembers, "He always wanted multiple copies of videos to play in movie theatres, and he actually showed them to PDs, too. He was definitely one of the first people to see their value as a promotional tool."

"POP." Sykes moved to Warner Bros. in 1980, where he was part of the original MTV start-up team and eventually became MTV's Vice President of Programming.

"POP." In 1986, he left MTV to become an agent at Creative Artists Agency and, in mid-1988, he became President of Champion Entertainment, where he guided the careers of John Mellencamp, Mariah Carey, Carly Simon and Hall & Oates.

"POP."

Al Teller



After serving as head of *two* of the industry's major recording companies, and leading one of them (MCA) on a worldwide expansion campaign—not to mention record profits—Al Teller deserved a bit of time off.

So, he stepped down from his post as Chairman/CEO of the MCA Entertainment Group in November of 1995. Eight months later, however, he made a grand re-entrance with the formation of Red Ant Entertainment, serving as its Chairman/CEO. (Something tells us he wasn't sitting by the pool drinking daiquiris during his "down time.")

Teller's been playing the game for nearly three decades, joining CBS Records as Assistant to the President in 1969, and moving to Vice President of Merchandising in 1971. In 1974, he was appointed President of United Artists Records and, four years

later, he accepted the position as President of Windsong Records. He returned to CBS in 1981 to serve as President of the company's flagship label, Columbia Records, then became President of CBS Records in 1985.

Teller joined MCA in 1988 as President of MCA Records, and was appointed Chairman/CEO of MCA Music Entertainment Group a year later. Under his leadership, MCA became a worldwide force, undertaking one of the largest single-year international expansions ever by a record company (in 1994), increasing its presence to 27 countries (a total coverage of 93% of the world's countries where recorded music is sold).

After leaving MCA and founding Red Ant, Teller took a month to add the duties of Co-Chairman, CEO and President of Alliance Entertainment Corporation.

THOMPSON HINE & FLORY LLP

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Hall of Fame and Museum,
we send our congratulations
and best wishes
to The Album Network
on its 20th Anniversary!

JACUM Network STAPLEFORD

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Russ Thyret



In an industry where few people can sit still for a quarter of an hour—let alone a quarter of a century—Russ Thyret is an absolute rarity. While the outside world chews up executives and spits them right out (and every "Yellow Pages Of Rock" requires a healthy dose of yellow-out), Thyret just keeps ticking over at The Bunny.

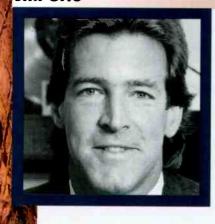
He stepped into the Warner Bros. building in 1971 as the Manager for Singles Sales, moving up to National Sales Manager in 1973. He earned his stripes in 1975 as Vice President/Marketing, adding Promotions to his title a year later. Sure enough, Thyret not only stayed in the building through the '80s, but took on the role of Senior Vice President/Marketing and Promotion. Then, on the first day of 1995, he became Warner Bros.' Vice

Chairman. A mere seven months later, he was handed the company's reigns, as Chairman and Chief Executive Officer.

"Warner Bros. is a unique organization and Russ has been an integral part of the fabric for nearly three decades," said Michael Fuchs during his tenure as Chairman/CEO of the Warner Music Group. "He's been the power forward on this team for a long time, but has played every other position as well. That in itself is so rare in the record business."

"Any record company is only as good as its artists and staff," remarks the omnipresent Thyret, known equally for his tenacity, talent and humility (another industry rarity), "and here at Warner Bros. we simply have the best of both worlds."

Jim Urie



Jim Urie's parents were probably horrified. Although he began to dabble in the world of music in 1972 as a college rep for CBS Records in Washington, DC, they never thought that *their* boy would drop out of law school to live out some evil rock & roll fantasy. But he did.

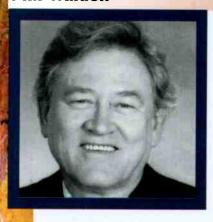
A "real" job offer enticed him to enter the music business full time, as brief stints in promotions and sales followed for CBS in both Washington and New York City. In 1978, he was appointed the Branch Manager for Miami, where he led his troops to finishing first out of 21 branches by the following year. In 1980, he returned to New York as Branch Manager, where he served until 1986. This was the year that he was appointed Head Of Sales And Distribution at the newly reorganized PolyGram Records.

Mr. and Mrs. Urie might not have a *lawyer* for a son, but by this time Jim was doing just fine, thank you very much.

Just as mom and dad got comfortable, however, Urie decided to make the jump into marketing, as a Senior VP for PolyGram in 1988. In his new role, he oversaw artist development, creative services, publicity, video product, and product management for the Mercury, Polydor and London labels, making him one of the few executives to have held senior positions in both the "creative" and sales sides of the business.

After spending 1991 and 1992 as President of a small firm specializing in entertainment products for the home shopping channels, Urie accepted the position of Senior VP of Sales at Arista Records. Now, in his current position of Executive Vice President and General Manager of Universal Music and Video Distribution, Urie oversees the efforts of the "industry's most talked about group of record labels." In addition, he adds, "I get to have regular lunches with Henry Droz."

Phil Walden



Once you've been knocked out of the music business, you usually stay out. The only way to get back in, it seems, is to throw the logic of the "business" aside and let a true passion for the *music* lead the way. For an extreme example, look no further than Phil Walden, founder of Capricorn Records.

Walden grew up in Macon, Georgia, emersing himself in the local music scene which had already spawned the likes of Little Richard and James Brown. By his sophomore year at Mercer University, he was booking and managing acts. His roster included Sam & Dave and Percy Sledge. His first client was Otis Redding.

The year after Redding's death in a 1967 plane crash, a stunned and shaken Walden decided to shift gears and entered the world of rock. In 1969, at the age of 29, he founded Capricorn Records, named for his own birth sign. Within three years, the label emerged as the citadel of Southern Rock, with The Marshall Tucker Band and The Allman Brothers Band as its flagship artists.

During this time, Walden also became very active in Southern civic affairs, leading to a pivotal role in the successful 1976 presidential campaign of Jimmy Carter. As the *LA Times* put it, "He wasn't just the financial king of Southern Rock, but also...widely credited with helping Carter become the President of the United States."

Then, the hard times came, forcing Walden into a sort of exile from the music community. The Allman Bothers disbanded. The record industry itself went into a financial tailspin. Finally, Walden went into a personal tailspin and Capricorn folded in 1979.

Although industry doors closed on Walden, he pried them open again and revived Capricorn in 1991. After achieving recent Platinum status with both Cake and 311, his original game plan clearly remains intact. "Just remain dedicated to the musicality," he told the *Times*, "and get in there and compete like hell!"

CONGRATULATIONS!

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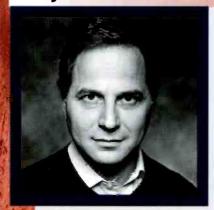
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The Album Network's 1950 (1) By KEVIN STAPLEFORD

INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Lenny Waronker



From the start, the odds of Lenny Waronker growing up to be an accountant were slim. He grew up in the music industry, after all. His father, Simon, was the owner of Liberty Records, the '50s home of Julie London and Eddie Cochran.

Unlike Cochran, the younger Waronker had no time for "the summertime blues," as he spent his summer college years working in the Liberty Studios with legendary producer Snuff Garrett. A series of songwriter demos brought him to the attention of Warner Bros., who stole Lenny away from his dad in 1965 to install him in their growing A&R department. By 1971, Waronker was the Vice President of A&R, and he personally produced albums by his boyhood friend Randy Newman, not to mention James Taylor, Ry Cooder, The Everly Brothers, Gordon Lightfoot, Rickie Lee Jones, Arlo Guthrie and Van Dyke Parks.

Waronker made dad even prouder with his two Grammy nominations, and his appointment as President of Warner Bros. in 1982. He never escaped the studio, though, producing albums from artists like Eric Clapton and Rod Stewart.

After 30 years with "the bunny," Waronker joined the "dream team" at DreamWorks. The new company doesn't have official titles (nudge-nudge, wink-wink), but Lenny must feel at home working directly under Mo Ostin. After all, the two built Warner Bros. into the record industry's revenue leader just a few years ago. Plus, we're sure he can still get into the studio whenever he wants to.

Kevin Weatherly



This is a search for the truth, mister. We have hopped aboard the Alternative juggernaut that is KROQ/Los Angeles to discover what makes Kevin Weatherly tick. We have bypassed the obvious (the awards, the fawning record industry, even the ratings) in an effort to get to the heart of the matter. After all, in the beginning, it looked as if our hero simply waltzed into a good thing, taking over a refurbished KROQ in 1992. After pushing the station to the proverbial "next level," however (one which few stations ever reach), we wanted to know the truth.

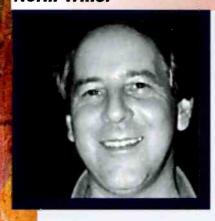
We can handle it. So we talked to Jed The Fish.

"Well," said The Fish, a fellow Album Network honoree and KROQ's defining on-air presence, "Kevin has found ways to improve our ratings by totally increasing our efficiency. He seems to know exactly the right way to challenge people. First of all, he's willing to challenge you, and then he knows the best way to do it. It's like he knows what you're capable of even better than you do." Interesting.

Prior to ascending to the thrown of KROQ, Weatherly's only previous programming stint was at KKLQ/San Diego, preceded by MD duties at KMEL/San Francisco, KIIS/Los Angeles and KZZP/Phoenix. Since his arrival at KROQ's Infinity Broadcasting (which, of course, has evolved into CBS), he has also been responsible for the format switches at KOME/San Jose (which has recently moved over to KITS/San Francisco's calls and signal) and the other K-Rock, WXRK/New York City. In 1996, he was crowned Vice President/Programming.

"If you think about it," continues Jed The Fish, "having vision is one thing, but being able to communicate it as well as Kevin can is extraordinary. Kevin knows how to get people to be the best they can possibly be; it's as simple as that, and I wouldn't want to work for anybody else."

Norm Winer



If Norm Winer wasn't such a bastard, we would have to call him the living embodiment of alternative radio or the ancient god of the progressive wood. His tenure at legendary stations such as WBCN, KSAN, not to mention his home of almost 20 years, WXRT, would warrant it, after all.

But enough of that.

When he jumped into the radio business, he jumped into the progressive end and stayed there. The year was 1967, the place was Brandeis University, and the free-form show was called "Out Of The Norm." Get it?

After college, in 1969, Norm joined the staff of a then one-year-old WBCN, starting as a fill-in DJ, and then becoming the station's first News Director. A year later, when he took on the full-time overnight shift, he relinquished his news post to Bo Burlingham, who eventually departed the station upon his indictment in Detroit's Weatherman bombings.

Norm's first PD assignment came at CKGM/Montreal in 1970. He was handed the reigns of WBCN six months later. His staff included fellow Album Network honorees such as Tommy Hadges and "a young man who called himself Oedipus."

In 1977, Norm headed out West to become an "air personality and smart ass" at KSAN/San Francisco, the legendary progressive station that (as Norm puts it) "ultimately tanked." Thus, in 1979, he found himself at WXRT/Chicago where he has since "defeated virtually every rock programming consultant of the past 20 years," and is not afraid to talk about it.

Although he is a bastard (and proud of it), Chicago loves Norm and so do we. July 4, 1997, in fact, was proclaimed "Norm Winer Day" by Mayor Richard M. Daley, in honor of Norm's "career and accomplishments" and even his son Joey was impressed.

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INFLUENTIAL PEOPLE

As Chosen By A Panel Of Their Peers

Danny Yarbrough



"The major challenge of record distribution has always been to catch the imagination of the consumer," says Danny Yarbrough, the Chairman of Sony Music Distribution, "Unless you're talking about something like the *Titanic* soundtrack, and that doesn't take a rocket scientist to figure out."

He's right, you know, but since *Titanics* don't come along every day, Sony is fortunate to have a veteran like Yarbrough looking after it. His experience reaches all the way back to the early '60s, when he worked after school at his mom's camera and record store in Atlanta. By the time he got to college, he was working for Columbia Records as a part-time "salesman/inventory clerk/merchandiser/whatever." When he graduated, in 1965, he went to work for CBS Records full time.

That's when the adventure began, as Yarbrough was sent to oversee major distribution operations all over the country. In 1975, for example, he became the Field Sales Manager in New York City, the urban music epicenter of the world. A year later, he was named Branch Manager for Detroit, when the market was seething with great rock talent and radio stations. In 1979, he took over the Southwest Branch in Dallas, *the* major country market.

By 1987, as Yarbrough explains, "Columbia and Epic decided that they both needed their own Vice President of Sales, which worked directly for them instead of distribution companies." Thus, he and his friend (and fellow honoree) Jim Caparro were called to New York, where Yarbrough was named Columbia's first-ever VP of Sales, and Caparro became Epic's.

Walter Yetnikoff



In the years B.Y. (Before Yetnikoff), the record business was just that...a business. Since then, in the years A.Y. (After Yetnikoff), it has grown into a multifaceted, international industry.

Widely acknowledged as an early architect of this modern music industry, and recognized as one of the most influential music businessmen ever, Walter Yetnikoff has done his part to change the world. His early feats were performed on behalf of CBS Records, which he joined in 1961 as an attorney. Once aboard, he was promoted to general attorney in 1966, and quickly rose through the ranks, gaining the position of Executive Vice President of CBS Records International Division in 1969 and President of the same division in 1971. In 1975, Yetnikoff was made President of the CBS Records Group, and in 1987, he became CEO and President of CBS Records

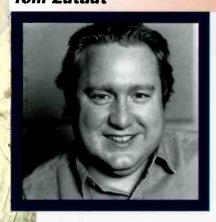
Inc., a period in which the company's music business sales quadrupled in volume to more than \$2 billion.

In 1988, Yetnikoff helped usher in a new era as a key player in the sale of CBS Records to Sony, capping a career at the company that saw the development of artists ranging from Michael Jackson to Bruce Springsteen, Public Enemy to New Kids On The Block. By the time of his departure in 1990, the modern global record business was a reality.

Refusing to rest on his laurels, Yetnikoff founded the Velvel Music Group in 1996, encompassing an entire line of affiliate labels. "Velvel is designed to have the savvy of a major and the soul of an independent," he says.

And a new era is born.

Tom Zutaut



The eyes of Tom Zutaut see things that others do not. It's scary.

For example, in the late '70s when Zutaut was a field inventory rep for WEA, he was able to walk into any record store in Chicago and correctly estimate his album sales simply by looking at the colors of the record spines on each rack. His inventories lasted three hours where his predecessor took three days.

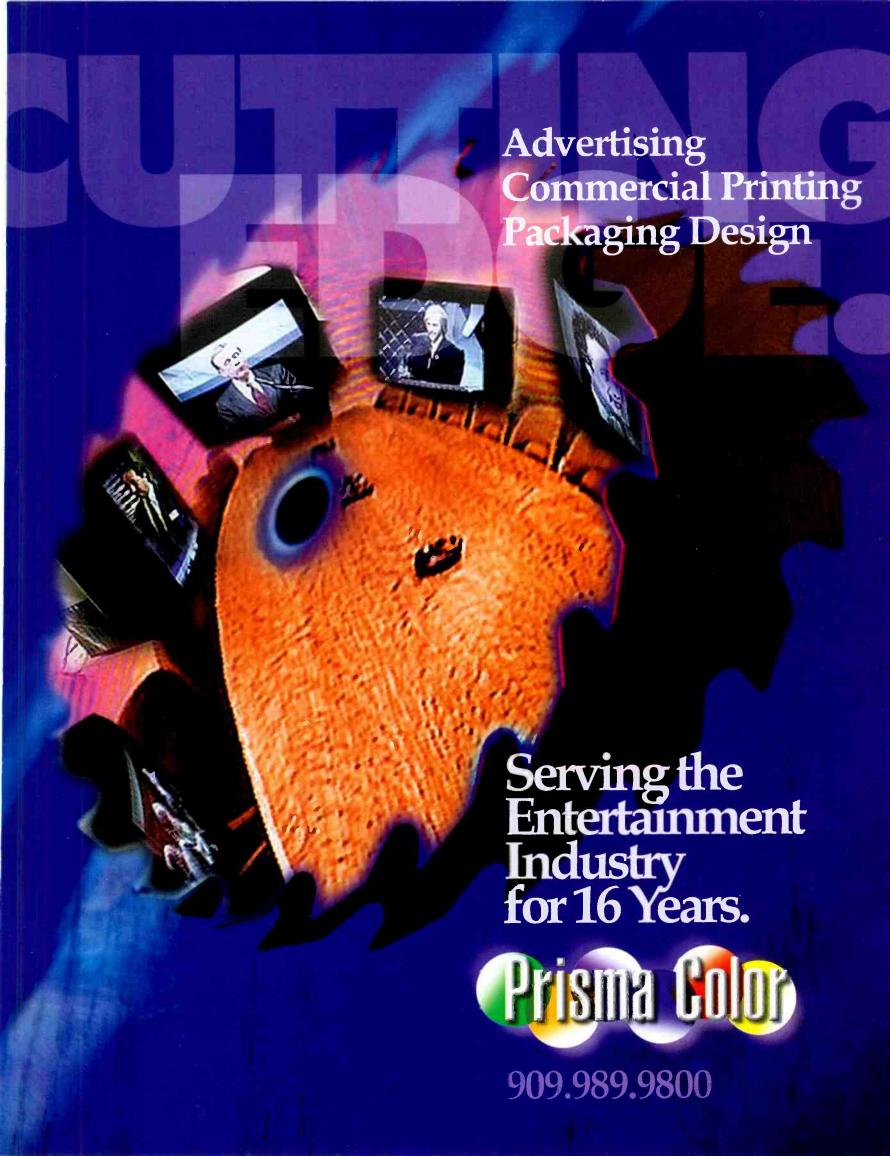
This availed Zutaut plenty of time to work on in-store displays, earning him a field merchandising position with WEA. Somehow, by 1980, he had moved to LA and parlayed himself into the National Singles Director for Elektra. He was 21, living the "Hotel California Dream," but he wanted to break into A&R. After submitting a string of bands (which met with instant rejection), he went to the company's Chairman, Joe Smith, and begged for a shot. "Okay wiseguy," Mr. Smith answered, "Show me a band that you think we can sell."

Tom Zutaut, being a *true* wiseguy, presented Elektra with Mötley Crüe.

As a result of their success he was moved into A&R full time in 1982, moving to VP of A&R when his second signing (Dokken) also went Platinum in 1984. Soon after, David Geffen called and invited Zutaut to do A&R for his new label. Zutaut accepted, becoming one of the first 10 members of the Geffen team. To celebrate, he signed Tesla and Guns N' Roses.

When Geffen left Geffen in 1995, Tom Zutaut did too, and in 1996 he was given the opportunity to start his own label from scratch. Calling it The Enclave, it was distributed through EMI, which restructured just as Zutaut was getting started. Thus, in 1998, he moved his operation to Mercury.

"Our industry is obviously changing," Zutaut points out, "but there is going to be room for guerrilla operations like mine to become creative hubs, whether it's on the Internet or somewhere else. Wait and see."



me Aloum Newci

INFLUENTIAL PEOP

As Chosen By A Panel Of Their Peers

Insert Your **Picture** Here

No list of "influential people" could possibly be complete without you. From your early days as a (insert your first job title here), to your current role as (insert your current job title here), your impact on the industry has been more enormous than you even realize.

No, we really mean it. You've always been someone that everyone else could count on. Why, if it weren't for you, the world simply wouldn't be the same. Whenever we think of (insert a few things you've done or been involved with here), we think of you. Everyone does, in fact.

Things weren't always this way with you, however.

As if you didn't already know, you got your start in 19_ at (insert company name here) doing (insert your first job title here). Within a few years you had worked your way up to (insert another job you've done here), and that's where the real

magic started! Soon you were on top of the world, overseeing (insert name of something or someone you've overseen here), and in 19__ you finally arrived at (insert yet another previous job title here), where you were responsible for the fastest-growing (something or other) in the entire (choose one: 1) neighborhood 2) music industry 3) known world 4) solar system).

Not that you haven't also had your fair share of fun along the way! Remember that time that you and (somebody's name goes here) took that huge bottle of (insert contents of bottle here...if you remember what they were) and left it on the (uh, actually, maybe it would be better if you didn't insert anything here)? That was funny.

As the next millennium nears, you're looking forward to an expanded role at (that place you work), not to mention your fair share of (insert good things you'd like to have here) and plenty of (choose one: 1) recognition at your job 2) national attention 3) money 4) paid vacation time). Hey! You deserve it!

Seriously, though, we knew when we endeavored to choose "120 Influential People" for our 20th Anniversary issue that there was no way to include everyone who's actually been influential. The truth is, we're all influential in some way, whether we realize it or not. It's a universal model that nothing and no one can act without causing a reaction, and that reaction can also be described as our influence over other things. For this you deserve credit and appreciation.

The music business that we've reported on and served these past two decades has been very good to us, and we hope in our small way we've returned all the good will and favors, and then some.

Thank you for the opportunity to celebrate our 20th anniversary with you.

The Album Network thanks each and every one of our friends at radio, the labels, the artists, their managers, lawyers, agents and every other "you" who have helped us get where we are today. We even thank all our friends at the 7/11 next door.

Seriously. Thank you.





Contact Andrea Weiss (310) 996-7928

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WMMS

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WDRK WLZR KBPI

KILO WJRR WEBN WROV

WNOR



THE ENCLAVE

NETWORK TRENDS ... at a glance THE HOTTEST THIS WEEK MOST PROGRESS THIS WEEK MOST ADDED ALBUMS (Issues 21, 22, 24) 1. Billy Joel 1. Blues Brothers 2. Rod Stewart 3. Blues Brothers 1. Rod Stewart 2. Dire Straits 2. Doobie Brothers 4. Doobie Brothers 3. Rod Stewart 4. Doobie Brothers 3. Blues Brothers 5. Queen 6. Eric Clapton 4. Cat Stevens 5. Sad Cate 6. Pointer Sisters 4. Sad Cafe 7. Toto 8. Nicolette Larson 5. Hot Chocolate 7. Cat Stevens 9. Grateful Dead 5. The Babys 8. Poco 10. Dire Straits 6. Dire Straits 8. Toto 11. Linda Ronstadt 9. Nicolette Larson 7. Manzanera 9. George Thorogood 8. Robert Johnson 12. Al Stewart 9. Pointer Sisters 10. J. Geils Band 13. Cat Stevens 10. Steve Forbert 14. Firefall 11. FM 11. Grateful Dead 10. Peter Tosh 15. Styx 10. Jean-Michel Jarre 11. Robert Johnson 16. J. Geils Band 11. Grateful Dead 17. Pointer Sisters 11. Queen 11. Jim Morrison And 18. Neil Young 12. Bandit 13. Talking Heads The Doors 19. POCO 12. Albert Collins 14. Ian Matthews 20. Sad Cate 13. David Bromberg 21. Foreigner 14. Outlaws 14. Alice Cooper 14. Southside Johnny 22. The Cars 14. Chick Corea 14. Billy Joel 23. Heart 14. Marvin Gaye 24. Ian Matthews 14. Firefall 14. Patrick Moraz 25. Santana 26. Emerson, Lake, In this space each week, look for THE ALBUM NETWORK And Palmer to offer strong recommendations for airplay of a 27. George Thorogood

select tew pieces of new music. Exceptional chart performance, testimonials from

satisfied programmers, and consensus opinions of THE ALBUM NETWORK editorial staff will all contribute to the selection of these most highly recommended

- 28. Van Morrison
- 29. Ted Nugent
- 30. Chicago
- 31. Rolling Stones
- 32. Alice Cooper
- 33. Robert Johnson
- 34. The Who
- 35. FM
- 36. Elton John
- 37. Talking Heads
- 38. Outlaws
- 39. Fogelberg/ Weisberg
- 40. Gino Vannelli





The first album release by a rock artist utilizing the direct-to-disc process should have crossed programmers desks nationwide by now. The album by TRACY NELSON, Doin' it My Way, was recorded at Nashville's album by TRACY NELSON, Woodland Studio. AUDIO anxious to speak with edition collector's albuat (615) 292-6674. pany th ECTIONS, iced the program ut give the 1 ith FRED Talk ched he cal MINATED THE ALBUM NETWORK'S The volume of new album releases in the marketplace with which informed radio programmers must be familiar has given rise to our new trade paper that you read for the first time today. The thrust of the information you'll find in THE ALBUM NETWORK collectively believe deserve airplay. ONCE AGAIN THIS WEEK, A SELECT GROUP OF WMMS, CLEVELAND John Gorman, P.D. NEW ACTION ALBUMS SUMMARIES... Kid Leo, M.D. NEW RELEASES BY ROD STEWART, THE DOOB! Collectively believe deserve airplay.

The format of our station reports is simple, yet thorough. We'll ask not only for your most recent adds, but also the cuts that influenced you to give the album initial airplay. Recognizing the development of aibums on the radio airplay. Continuous transition process, we'll slos ask for "Most Progress" eventual heavy airplay. And we'll the best possibilities for albums that your radio station gives maximum exposure "Hot". TOP FOU Add: Genya Ravan, Bros. Johnson CAT STEVENS TOOK NOT Trooper, Shell Silve REMARKABLE ACCOMPLISHMENT OF THE WEEK: Progress: Cars, A ALTHOUGH THE ALBUM NETWORK HAS ONLY A FIVE WEEK HISTORY WHICH WE CAN albums that your radio station gives maximum exposure.

"Projections" is a concept new to album radio trade papers.

Through the proper application of projected album adds, we can provide programmers with an advance consensus of many albums of the your projected album adds, we share your first imprequest for your weekly projections, you'll wish any album region of the your projections, you'll urrent assessment of which album releases with other assessment of album full to tabulate and adds with also mentions to the your projections, you'll week is not included adds with also mention of album full to tabulate and accurate the young the your projected adds with also mention of album full point is the new Leon Russell Ip - it's momentum of the your projected adds, but also jt's projected adds one week hence.

Improved the your projected adds one week hence. Bob Dylan, Pa COMMIT TO THE RECORD BOOKS, THIS WEEK'S DOMINATION OF NEW ACTION ALBUMS Rick Derringe BY THE WHO'S WHO ARE YOU MAY NOT BE SURPASSED FOR MANY WEEKS TO COME. THE TOTAL RADIO REPORT SAMPLE FOR ISSUE #5 WAS 94 STATIONS; ALL BUT Hot: Stones, Forei 8 ADDED WHO ARE YOU. IT'S FILLED WITH THE INNOVATIVE SONGWRITING, Bruce Springs UNEXCELLED PERFORMANCE, AND DYNAMIC PRODUCTION TECHNIQUE THAT WE Michael Stanl ADMIRED IN THE WHO IN THE EARLY SEVENTIES. WHAT A GREAT RECORD... Todd Rundgren THANK YOU, WHO! my conversations with programmers this week most agreed this summer has been an unusually healthy one for viable and the state of the s Peter Gabriel THE ALBUM NETWORK extends its congratulations to a number in the record industry who have accepted new jobs and new the past week or so. John Blob's has been named Vice Prat ABC Reco Genya Ravan, and Moon Martin.

Although THE NETWORK is not a singles-oriented publication, there are a few 45's on-the-air at selected stations that mertion here. The most popular album radio single cut some time new weeks, City Boy's "5-7-0-5" maintains its some time new Meeks. The forthcoming almost forthcoming affatins its of the import advance single for Mary programmer. Look for it in the most whom the dead of the import advance single from the new Who ip and or to copies "Nature's May", the single release from Spirit's European this week. THE ALBUM NETWORK was stunned to hear of the death last Thursday of THE WHO's cantankerous, maniacally energetic, spontaneously funny KEITH MOON. Most reliable reports at press time indicate that Keith died of an accidental prescription drug overdose. In New York last month, Keith had told Rolling Stone writer DAVE MARSH that published reports of his drug and alcohol abuse had been "amazingly exaggerated." Tragically, Keith was quoted as saying, "I feel I've got a sense of purpose now. In the two years we were off (prior to the recording of the Who Are You lp) I was really drifting away with no direction. I'd try to do things and become involved in projects, but nothing ever came close to the feeling I get when I'm working with the guys." Keith was born August 23, 1947...at age 17 he was already drumming for a group called THE BEACHCOMBERS. Meanwhile, the Who was forming. Keith told the story of their first meeting: "I first saw them while I was one of their audience. I asked if I could sit in with them. The drummer wasn't very pleased, but the rest let me have a go." And so impressed were PEIE TOWNSHEND, ROGER DALTREY, and JOHN ENTWHISTLE that Keith, at seventeen, took over the drummer's job. Keith said of his long career with the Who, "That's ten years ago, but they say I'm still sittin' in!" The surviving members of the band met to discuss the future of the Who. The result of that meeting was this unequivocal statement of purpose from PEIE TOWNSHEND, issued by the band's press office in London: "The Who? We are more cetermined than ever before to carry on and we want the spirit of the group to which Keith contributed so much to go on. although THE ALBUM NETWORK was stunned to hear of the death last Thursday of THE Director o press this Developmen rock promo special ra National P BROTHERS. respect th THE ALBUM NETWORK exists to serve radio. Thanks for the opportunity. Steve Smith Editor REELEN KIDA Who? We are more cetermined than ever before to carry on and we want the spirit of the group to which Keith contributed so much to go on, although no human being can ever take his place. We loved him and he is gone."

Keith Moon died in his sleep Thursday morning, September 7, at the age of THE ALBUM NETW BE COMPLETELY 31 WE ASK CONTRIBUTING STATIONS FOR FOUR CATEGORIES OF INFORMATION. ALBOM AND SINGLE ADDS ARE TRACKED, ALONG WITH EARLY PREFERRED CUTS, WHEN THEY'RE AVAIL-ABLE. WE ALSO ASK FOR ADD PROJECTIONS, ALBUMS UNDER SERIOUS CONSIDERATION FOR Jon Willy of Lindy hope Houda Gelman Gle
State & Smith Chanda Gelman Gele
State & Smith AIRPLAY, BUT NOT CURRENTLY IN THEIR NEW LP ROTATION. ALBUM ADDS AND PROJECTIONS ARE SUMMARIZED UNDER THE HEADING "TOTAL MENTIONS" AND RANKED IN DESC. Upon the departure of DICK KLINE (he becomes Executive Polydor Records) VINCE FARACI, LARRY KING, and TUNC ERIM promotion executive duties at Atlantic Records LATE FLASH Warner Records Presi signed an agreement artists. EMI/AMERICA Records National Promotion Director J.J. JORDAN has announced the appointment of GARY GERSH as the new National AOR Promotion Manager for the label. Most recently, Gary has been EMI District Promotion Manager in the Seattle and Los Angeles markets. If all goes according to plan, production will begin immediately one feature film version of STAR TREK. Sets are being constructed on four sound stages at Paramount Pictures for a twelve week shooting scheduled followed by twelve months of post-production special effects wizardry Director ROBERT WISE says that he won't be surprised if the film exceeds its \$15 million dollar budget. The stars of the film, WILLIAM SHATNER and LEONARD NIMOY, have sequel clauses in their contracts which allow for further episodes "where no man has gone before."

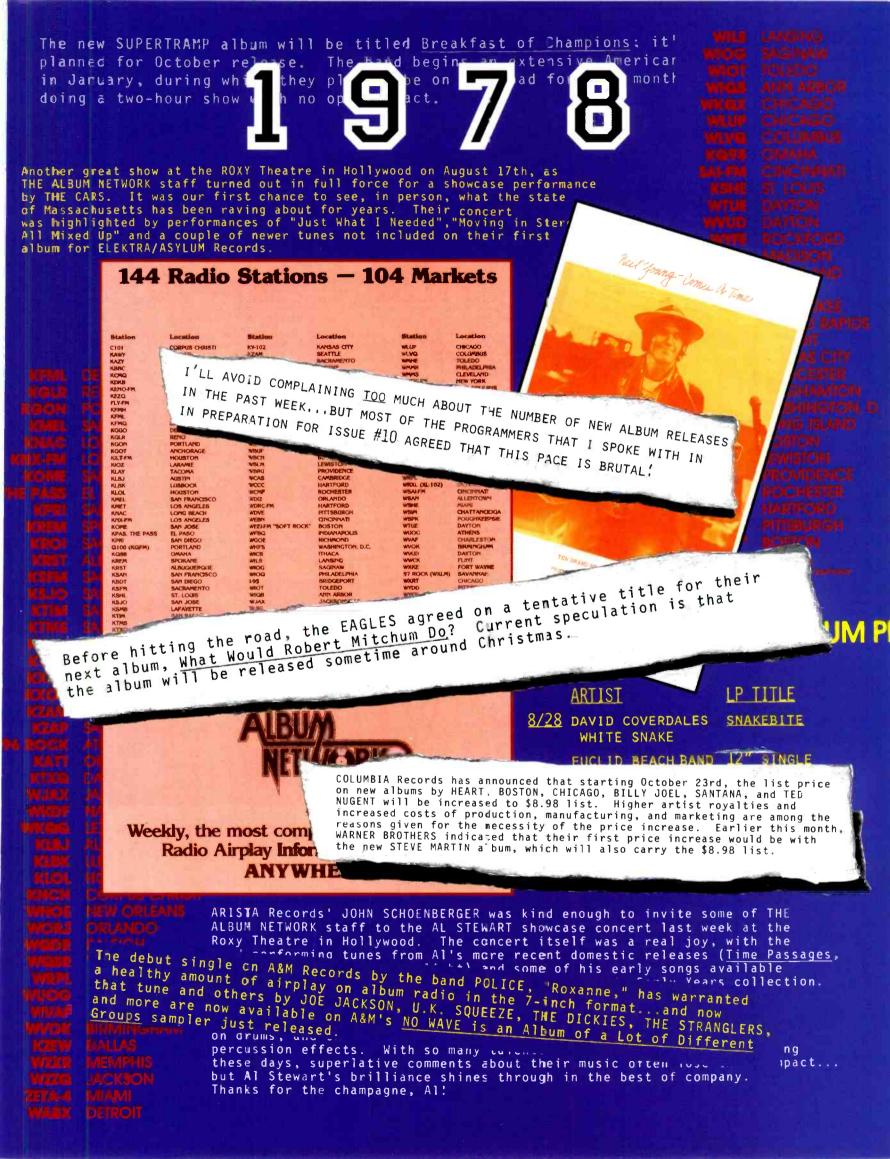
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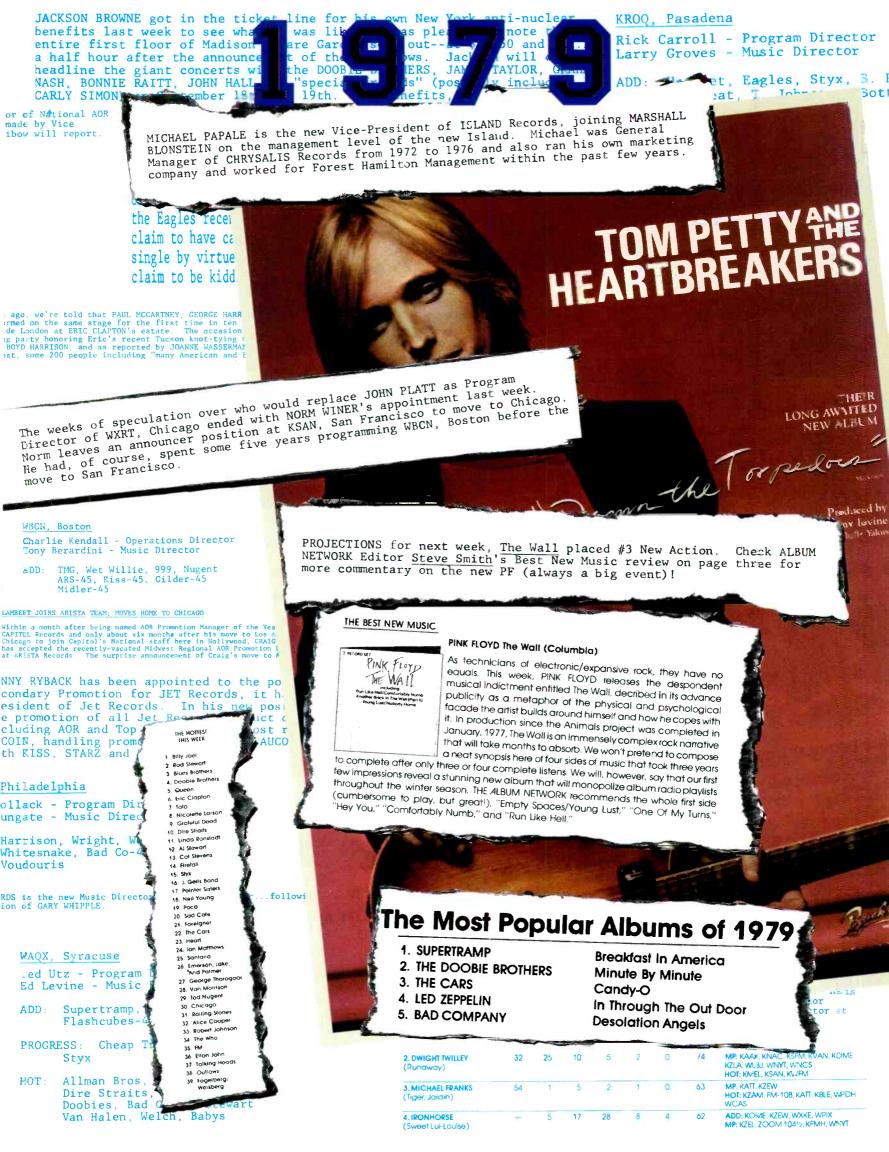
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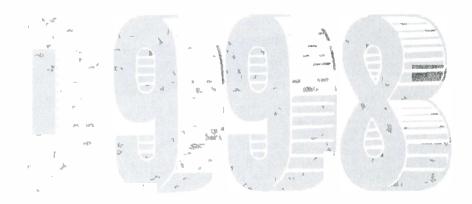


Twenty years ago...

Steve Smith was driving a pickup...Tommy hadn't even met Luanne...
Robert England was surfing in Australia... And Eli Bird was...well, we can't talk about it here...



How time flies...Congratulations Album Network from your friends at RCA.



Blank concert.
o fly a friend ho
eeping with Charl Texas Styl: ld premiere of 4. Pete Tow Galla The from on t Paul Westby has done tor at a mings and ogram en promoted to the Fitzgerald will report to him. Ric l since its beginni otion man for the Lo There's been lots of talk, research and speculation the last few years on the future of video in the music business. The industry has sought to answer one question above all others...how do we best utilize the available materials? We now hear that some of THE ALBUM NETWORK anyone heard to answer one question above all others...now do we best utilize the available materials? We now hear that some of THE ALBUM NETWORK stations are taking the matter into their own hands, reporting more trial than error. KOFM, Portland recently held a BLONDIE video cassette trial than error kOFM, Portland recently held a BLONDIE video cassette party. The station offered listeners an invitation to a free screening of Blondie's performance of the Eat to the Beat lp, to tremendous audience response. Music Director Cynde Slatter reports that "we plan on doing more video events in the future. We feel that the employment low that a few Gloria Johnson e more I'm cer t more people mighty strong of these promotional video cassettes are a natural plus for the station. "Out of all Id...as of Octobe of WMMR, for thei man is Geoff Nin WMMR's JEFF POLLACK FORMS CONSULTANT FIRM ngs Director c Director Broadway, Jam, 3milton, Konstadt-4

got a chuckle out of to an "anti image" cam PRETENDERS (Sire/Warner Bros.)

retenders is an excitable, reckless, flashy rock and roll sensation that has set THE ALBUM NETWORK staff on fire in the last ten days. The past year has in the last ten days. The past year has seen a spectacular emergence of vital, novel pop music ... and with Pretenders on the airwaves. a good scene can only get better. The Nick Lowe production of Ray Davies "Stop Your Sobbin" is the most accessible the first time through but the more the first time through, but the more

sobbing.

RETENDER

we've listened the more Pretenders
we've listened the intensity of their fiery core. THE ALBUM NETWORK
have revealed the intensity of their fiery core. THE ALBUM NETWORK
recommends "Up The Neck," "Brass In Pocket" (IIII), "The Walt,"
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recommends "Up The N "Mystery Achievements"

> Director Director

> > Blank irie, Ju<mark>d</mark>as Pr

> > > ateful Dead

Clash, Pett Costello t, Costell vd, Genesis

Clapton, I. Hunt

'59-7500. And.... e's dining room in ss is P.O. Box 69, can also be reach

JEFF POLLACK made his resignation as Program Director of WMMR, Philadelphia official just as this issue of THE ALBUM NETWORK went to press. Friday, January 18 will be his last day on the job. His immediate plans are the formation of Pollack Communications, a broadcast consulting and production

ick-45

Wal Well, PAUL MCCARTNEY has left his Japanese prison far behind...dues paid for being pinched while in possession of half-pound of marijuana. His case has developed into a classic test for organizations fighting against unjust marijuana laws and Bill Nosal, Program Director at WCCC, Hartford has committed his station to further the cause. The Noz sat down at his trusty statisfied that his composition was a worthy protest, he trundled off announcer, as drummer and Al Anderson of NRBO on guitar for the station's midnight to 6am Bill himself played keyboards and sang lead vocal.

#26 →#7 Hottest Nasconstance TOUR NOW

LW TW

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ones,

rs, S loyd,

2- 1 Bob!

1- 2 Pete

3- 3 Gene

4- 4 Billy Joel

6- 5 Eric Clapton

5- 6 Van Halen

7-7 Grateful Dead

8-8 Urban Cowbo 10- 9 Journey

THE POLICE Zenyatta Mondatta (A&M)



Pro

The

Rock radio airplay has cataputted the Police into an enviable and influential position within the real in of American pop In a remarkably short the real in of American pop In a remarkably short the real in of American pop In a remarkably short the real in of American pop In a remarkably short the real in of American pop In a remarkably short the real in of American pop In a remarkably short the real in outside looking in, an underappreciated, other genuinely talented import three-some, "Rowanne" opened the door to the North American continent, with a number of equally memorable songs reinforcing the clout that the bond welded with stateside losternakes and consumers alike (No/A-104's Gary Levine fells us that they re-even a hit in Concrete. North Dakot an arguably, the end of the earth, Today, with the public debut of Zwnyatta Mondatta only a few days away, the Police command such refer to pull if another way, their new record is both their most commercial and their or to pull if another way, their new record is both their most commercial and their and experimental. All all the same time A smashing success out-of-the-box. The Aumondation of the Police commends "Don't Stand." "Tears," "Running Down." "Bombs Away."

289/

Any Way Where

TOMMY TUTONE (Columbia)

ever!)



GAR Danger Zone (Cap

SAMMY HAGAR

The Last Bash—A&M

A couple of hundred close friends and associates of JAN BASHAM gathered o

A couple of hundred close friends and associates of JAN BASHAM gathered a Villa Capri Restaurant last Thursday night to say goodbye. Since October, 18, 2 an has been the Southern California promotion rep for A&M Records. Now Jan has been the Southern California promotion rep for A&M Records. Now Jan her husband Roger are headed up the coast to a new home, new farm and new life near a small town called Atascadero.

Surely everyone in our industry is familiar with the name Jan Basham, but Surely everyone may not be aware of the fact that Jan, more than anyone I know, op everyone may not be aware of the fact that Jan, more than anyone I know, op the door for women to enter the field of promotion. She did promotion with en and intensity to rival even her best male counterparts. And as long as I've known and the standard for record companies that had previously turned thumbercognized standard for record companies that had previously turned thumber. ner, Jan has aone ner work with so much integrity that she became a wei-recognized standard for record companies that had previously turned thumb down on females in promotion positions.

down on Jemales in promotion positions.

Glowing words that recalled her many contributions to A&M Records were spoken by Harold Childs as he presented Jan with a beautiful plaque commemorating her years at A&M. And there was hardly a dry eye in the hardly the time she finished her thanks and goodbyes to those present, including method the contributions and leader from other cities who flow in fact the fact te time one finance ner triumes and generoyee to more present, including in the LA radio community and friends from other cities who flew in for the fest Jan gave her best to this industry. We wish her the best in her new life.

Don Med

DON McGRE

Happy 20th Anniversary Album Network

From Your Pals At CMC And Some Great Artists Who've Been With You All Along!



Great Artists Make Great Music. Great Artists Make Great Tours. Period.

In Your Face This Summer... Coast To Coast!

Lynyrd Skynyrd • Deep Purple • Iron Maiden • Little Feat • Night Ranger • Vixen • Molly Hatchet • Blue Öyster Cult The Fixx • Eddie Money • Loverboy,• Skuughter • Motorhead • Joe Cocker • Christopher Cross • Pat Benatar For All Town Information Visit www.cmcinternational.com or call (919) 875•3500

INTERNATIONAL



Thank You and Congratulations to The Album Network* From Angelus Entertainment and The Black Crowes.



*Hey, Let's face it...
It's worth paying one thousand dollars for this stroke...
if it means not having to listen to Nast.



Congratulates

Eli. Gary, Steve, and Tommy

and all of the employees of The Album Network past and present for a great 20-year run.

Happy 20th Anniversary from Mike, Paul, Matt, Scott and Doug

Like Album Network, Loverboy is still here and doing what we love... Rock Music

July 18 Peace River, ALB July 25 Minneapolis, MN July 26 Chicago Ridge, IL July 28 Clarkston, MI July 31 Franklin Park, IL

August 7 Trempealeau, WI August 8 Freeport, L August 9 Watertown, WI August 11 Westbury, NY August 13 Houma, LA August 1 Sheboygan, Wl August 14 El Paso, TX August 2 Minnedosa, MAN August 15 Dallas, TX

August 23 Rapid City, SD Sept 16-17 Spokane, WA Sept 18 Medford, OR Sept 24 Las Vegas, NV Sept 26 Trenton, NJ Oct 10 Silverdale, WA Oct 24 Edmonton, ALB

HAPPY 20TH

from your friends at

MANAGEMENT

JENNIFER HARFIELD

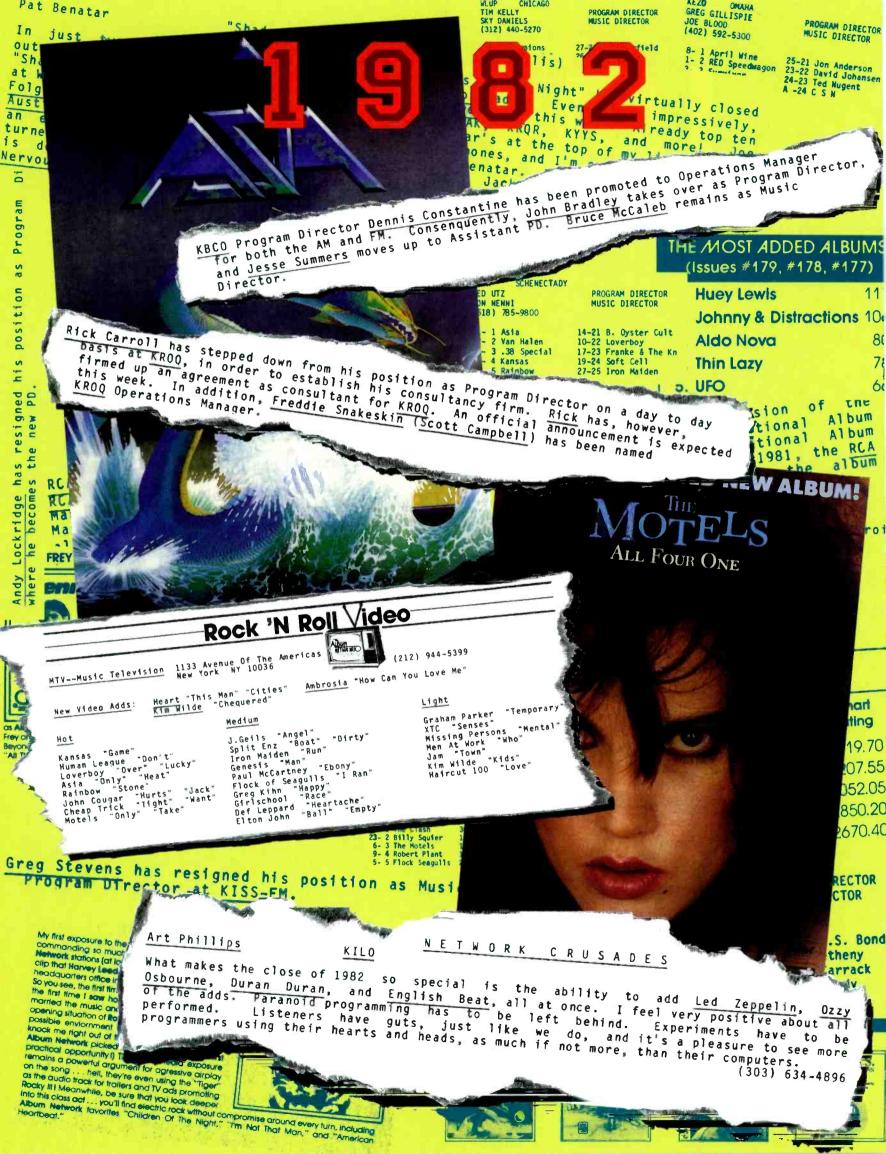
GAIL LAGDEN

AL YERNUE

KATHLEEN DEAS



Неу Тотту, What Are You Fishing For Now?!



The Meat of the Line-up!



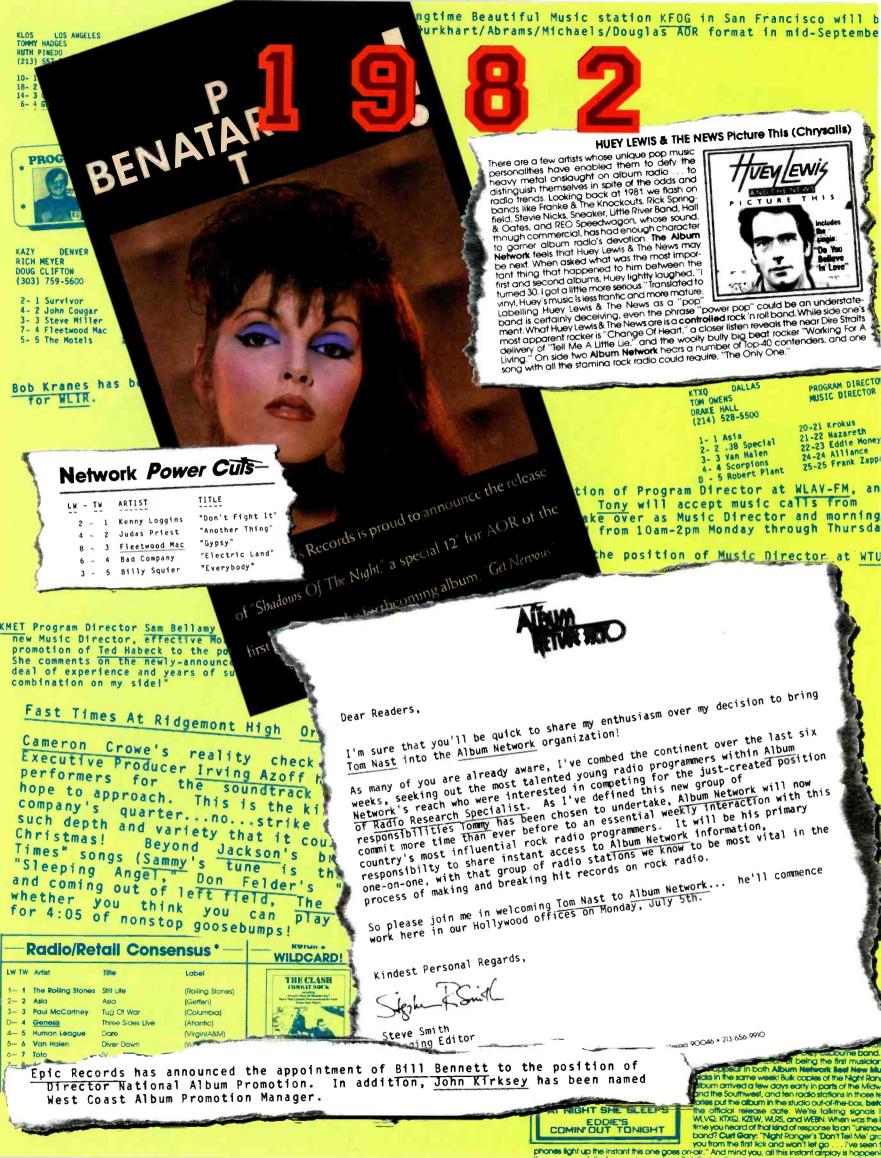






Congratulations on 20 9305





Congratulations Album Network







CONGRATULATIONS ALBUM NETWORK ON 20 ROCKIN' YEARS HEAE'S TO 20 SWING



IN STORES AUGUST 11TH

SMING THIS BUBAI THE ULTIMATE SWING COLLECTION

LEULNAINC:

Added oodoon deb sig (HEATA DODDIN, DUDDIE? THE BRIAN SETZER ORCHESTRA JUVJA NWOA) JAYOA THE NEW MORTY SHOW & MORE!

A CRASH COURSE IN COOL!

Brought To You By:







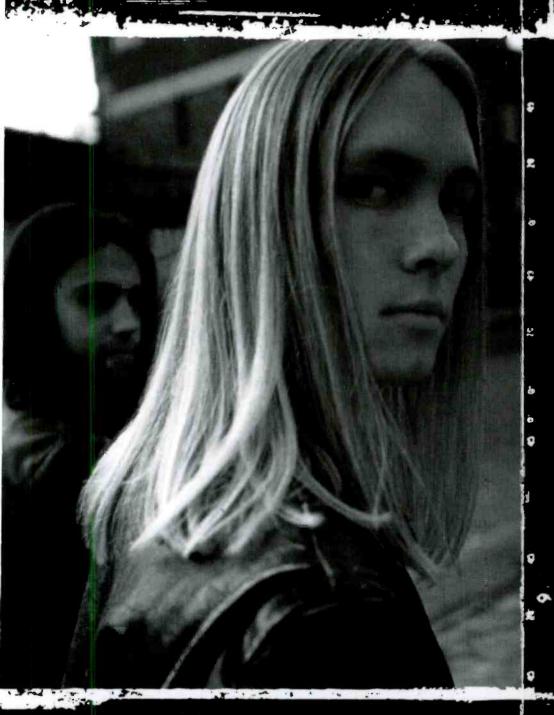






Kenny Wayne Shepherd Band "SOMEHOW, SOMEWHERE, SOMEWAY"

HOT OFF HIS NO. 1 ROCK TRACK



Congratulations
Album Network

"Somehow, Somewhere, Someway"

You've made it for 20 years!

Happy Anniversary from your friends at Revolution

FROM THE ALBUM "Trouble is...

PRODUCED BY JERRY HARRISON MIXED BY TOM LORD-ALGE

KEN SHEPHERD MANAGEMENT

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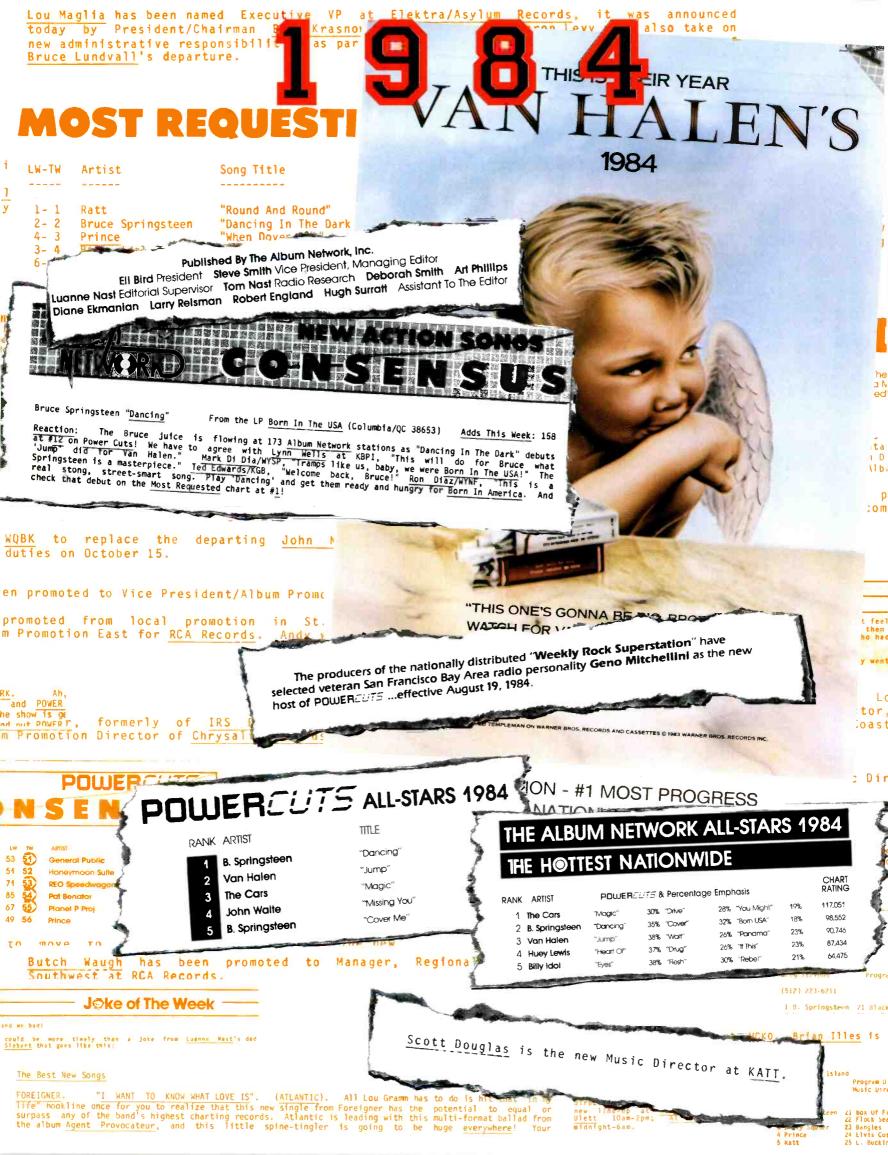
"We've been running on your desktop for the last 5 years and you didn't even know about it."

"Without us, record labels (corp. exec.) wouldn't know how much exposure their artists were receiving."

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BEST WISHES ON YOUR 20TH ANNIVERSARY



VAN HALEN

Edward Van Halen Gary Cherone

Alex Van Halen Michael Anthony



Ray Danniels

189 Carlton Street, Toronto, ON, Canada, M5A 2K7 Telephone: 416/923/5855 Facsimile: 416/923/1041 E-mail sro@sromgt.com



Reaction: The days of playing are fong-over for Mr. Pointer's thonors es Contact zooms 46 huge multi-platinum success of Bush their latest level. Superb hit radio airplay, along with a nationwid of purchesse appeal, has MarketMakers proudly display bins. Vito Gigliotti/Strawberries-Worcester, "This allows a half to break like the last one. This is a hot record. Tritable plethora of and are civing it strong fin-store exposure." Brenda of mike Bramel/WPGU Lee Suttles/Discount-Nashvile, "The girls are blowstills thong from the last album." Bill Wade/Penny is check full of hits! The girls are crossover civil about the superbulled by the 1. Painter Sisters THE PUNTER SISTERS Presents.. JUKE OF THE WEEK FAR FROM FUNNY PERF ritable plethora of om Mike Bramel/WPGU Q/A type jokes (guaranteed to make you a popular cat). Q: What's an elephant afraid to hear from an Italian Dentist? A: "Tuscaloosa!" How many DJs does it take to screw in a lightbulb? That's engineer's work! <u>Teller</u> has been promoted to President of <u>CBS Records Divisi</u> for Vice President and General Manager of <u>Columbia Records</u> since 1981 Division. Al has been THERUKETSI Sky Daniels has been named Assistant Program 3 Le Dome to last another week! SOUNDTRACK PICTURE MOTION Dave Brown has been made Vice President/Proveteran at the station, Dave will also cont THE MUSIC FROM Tri k, Inc Mark Tindle joins KZEW as Director of Creat t, Managing ch Deboral Calidns Assis lirector Hannah Storm will soon share hostin asts, in addition to her duties at the radio s The Best New Songs PHIL COLLINS.

"ONE MORE NIGHT". (ATLANTIC). The man with the platinum touch applies his magic to the new single, and one spin will tell you "One More Night" is a Top...make that a #1 record! There arer't too many formats within the realm of contemporary radio that won't have this song in hot rotation for mary, many nights. This breezy, tropical ballad is another sterling example of the ever-blossoming talent of Phil John Mich takes over production production 78767. MKTU changes formats (from CHR to album rock) and call letters (to WXRK) and is rockin' New York! Infinity's Pat Evans (Program Director of KOME) and Mark DiDia (Music Director of WYSP), with assistance from Pollack Communications' Tommy Hadges, have been at the station getting it rolling. The question is, will this be the permanent team to operate? The facts as they happen.... nfa o-h ion. **VIDEO AD** George Marris announces his new company, Harris Communications, a conutilizing his "Adult Rock" format. The firm will begin operation on August 12. will remain Program Director of KMET and advisor of WMMR until that date. The is located at 119 E Montgomery Ave, Suite 6, Ardmore, PA 19003. The phone number 640-4323 consultancy Harris The company For Nothing" **Gowan "**A Criminal Mind to In Love" **Taxod** "Still In Love" w "All Round The World" 22 23 LC Congratulations to WFBQ Program Director John Roberts on the highest book for an album rock station in a Top 50 market so far. Q 95 jumped from an 11.3 to a 15.5! More congrats to everyone else at album radio with killer numbers! Long live rock radio! 24 82 Bob Kranes has been promoted to Assistant Program Director at WBCN. ontributor. ou hear abo right no L.A. radio veteran Jim Ladd y Bender! ests. MHJY / rex idence THE POWER OF LOVE by HUEY LEWIS and st airshift, b is pleased to announce the appointment of Mark Cope as Retail Research Album Network is pleased to announce the appointment of Mark Lope as Ketali Kesearch Specialist. Mark joins the Album Network staff as he leaves a Western regional sales position for IRS Records. Album Network Managing Editor Steve Smith explains, "I've fill a new position, or interviewed as many potential never taken as much time to fill a new position, or this new position at Album Network and album Network. and cuts by LINDSEY BUCK 10pm-2am sh We are very excited to some to smoke. Some to smoke, some to smoke, some to so Unternist Louis Hax Horks/Owensboro Jon Gevin (314) 231-7878 Michigan Wherehouse/Lansing ork Harold Guilfoil (502) 926-0008 Pat O'Byrne (517) 394-3978 Program 1 Dire Straits I Motley Crue 26 Glenn Frey Operation 2 Fatt 1 Tears For Fears 26 Rick James 2 Tears For Fears 27 Tina Turner 3 Sting 2 Freddie Jackson 27 B.H. Cop 3 Bryan Adams 28 Bob Dylan 4 REM 3 Paul Young 28 Luther Vandross 4 Phil Collins 5 Whitney Houston 29 Katrina & Haves 4 Power Station 29 Talking Heads 21 Roger Ho 30 REM 5 Whitney Houston 30 Ready For World A&M 22 Twisted Sister 3 bring 23 G Thorogood EM1 The Rads A LILL 24 Donnie Iris

Just before deadline, we picked up a hot rumor...Don't be surprised when it's announced soon that Charly Prevost will become Vice President of Operations at Chrysalis. Look for Prevost to be based out of Los Angeles. Music Millenium-2 Stores/Portlan Terry Currier (503) 231-8926 House Of Guitars/Rochester Armand Schaubroeck (716) 544-9928 1 Peter Gabriel 26 GTR 27 Fab NuShooz Fabulcus Miami Vice Arcadia Eddie Murphy Billy Joel James Taylor Dionne Warwick ZZ Top John Mellencamp Tom 28 Van Helen 29 Genes1s Pat Mether 4 Mr Mister 5 B Streisand Patti LaBelle 30 Journey Ookken 32 Whitney Houston 33 Bryan Adams 34 Pat Benatar Dire Straits Sade years with and half Arista Records, Don lenne President, Promotion. Don continues Simple Minds Phil Quartararo will be making the shift to Arista Records President Promotion beginning April 28. Catania has from the Director the company two years ago. Bob will be responsible for overseeing and The Firm "All The Kings" Mike-Halloran joins XTRA FM (91X) as evening air personality. Larry MCNUET. Heart "Those Dreams" Changes at IRS Records include Paul Brown's appointment to Associate Promotion, and Mel Delatte's appointment as National Singles Promotion Director. Als Larry Reisman exits the position of West Coast Promotion Director as Michael relocates to the West Coast as Vice President of Promotion. LICENSED TO ILL. (DEF JAM/COLUMBIA) KMET February a new band hits the scene with a totally unique musical approach, replacing immediate attention at retail. The Beastie Boys have literally cos III moves 22 to 16* on the <u>Hottest</u> reporting sales on the record, 48 🛊 moved 500,000 copies of Licensed rap band with their roots in tradit Zeppelin, and mix it with the spunk music when they teamed up with Aeros examine "Fight For Your Right." "Sledgehammer traditional rock 'n rollers, the Bea P Gabriel "Higher Love" the formatics of album radio. But s Winwood sensations like the Beastie Boys and "Throwing" Genesis causing this wave of excitement. "secret" It's a history making media week for Bruce Springsteen and the E Street Band. Television, newspapers and magazines, music and property and making media week for Bruce Springsteen and the E Street Band. Television, newspapers and magazines, music and property and pr The Fix It's a history making media week for Bruce Springsteen and the E Street Band. Television, newspapers and magazines, music for a history making media week for Bruce Springsteen and the E Street Band. Television, newspapers and magazines, music formation to the release of the allowable about the quality and quantity of fan reaction to radio hy expanding the hasic construction of the release of the allowable allowable responded to the release of the allowable allowable responded to the release of the the r all news stations went on the air with amazing stories about the quality and quantity of fan reaction to

Album Network responded to the release of the album and CD to radio by expanding the basic construction of

Album Network responded to the release of the album and CD to radio by expanding the basic construction of the c its airplay tracking systems for the first time in over four years; our goal, to capture every mention of every track on the E/1975-85 Paul Long, known 100 Kelli Cluque has been appointed Music D his morning shift, and handle public affairs - ES progr 40-song. five-record set. That, remarkably, is a total of 588 Bruce Springsteen song adds in a single week (practically in a single day). Most of the top albums of the year 1986 have yet totally 588 adds <u>year to date</u>, much less <u>week to date</u>. Bruce completes the first reporting week with an out-of-the-box average of 3.6 new song adds per station. To put the enormity of that number in perspective, all adds on all songs on all Album Network reporting stations this week totalled 1184...giving the Springsteen Jon LeShay, formerly with be reached at (213) 385-08 package a 49.6 share of the week's new add reports. ul Luanne Nast Editorial tire staff of Album Network extends their sincere congratulations to our own "Wowo" England, who graduated from UCLA with a Bachelors in Cinematography this "Wowo" has been working toward his degree ever since he joined the staff of ekend. ii Bird President leve Smith Vice President/ this Back at WIOT, Jim Steel opyrigh named Assistant PD (in Robert past weekend. Vice President/Marketing opects marketing and sales appointed Executive Vice President/ will oversee all aspects marketing Bob Jamieson has been a PolyGram Records, and wi Sales for and RALPH TORTORA. WBAB. If you this currently available as an import. At <u>Atlantic Records</u>, a lot of promotion people are on the move...up! <u>Judy Libor</u> has been named Vice President of National Promotion. Senior Vice President <u>Vince Faraci</u> told <u>Album Network</u>, "She is the best. I don't know anybody who doesn't love and respect her." <u>Danny Buch</u> has been named Senior Director of Album Promotion. <u>David Fleischman</u> has been named National Album Promotion Director Andrea Ganis has been named Senior Director of Singles Promotion. Marc Nathan moves from ATCO Records to become National Singles Director. <u>Joe Lanello</u> has been named National Secondary Promotion. And Atlantic has created the new position of National College/Alternative Promotion, and has put <u>Jackie Tesman</u> in that position. Rolling Stones OC 40250 Congratulations to all! 4) Heart 'These" 90% "11" 7% Chris James has been promoted to Assistant Program Director at WTPA. 5 John Mellencamp "R.O.C.K." 31%

"Minutes

Mark Gorlick has been promoted to Regional Director of Promotion for Atlantic Rec formerly of KMET, has been named Music Director of KGB FM. Program Edwards. WAY WILDE. "ISN'T IT ENOUGH". (ISLAND) act Grea may or recal Idings...Darny Wilde was the t Enough song that to launch th inger, and alist into the solo stardom spotli The guy s...cal ith a sharpl 1 bum riends, and associates of Bubb known assail Network Whitney Ho Ed Eckstine has been named Semior Vice President and General M Coast-based labels, having most recently served as Arista Records's Vice music Heart Indum Jon Scott and Judy Libow, organizers of the Paddition of a golf tournament along with this year's LS/Atianta TI Wise 6 Balley 04) 325-0960 Tony Martell

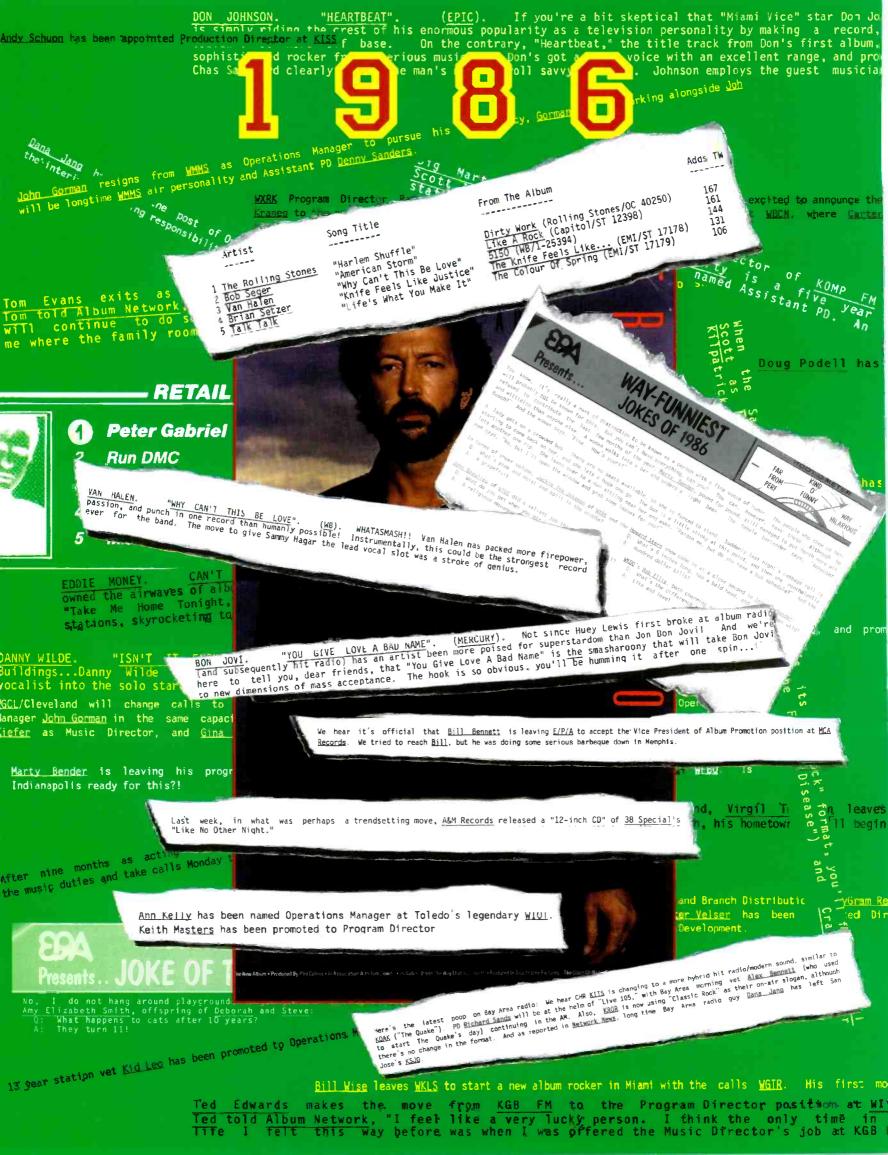
Award for his was chosen to receive this year's "Bob Hope Humanitarian Of The Year's more dese-ving recipients" s "Children's Miracle award by Network" The Firm Heart Rock: IV 22 Jot Tom HOTTEST NATION Fort Collins Whitney Houston)a 571-1232 CONTROL Janet Jackson 5450 Records Van Halen Columbia TOP GUN OST Tabel. formerly the Top Gun got, former on For TRUE BLUE ongratul Madonna hrysalis Asm Records announces significant changes in their national promotion staff.

Grenner, who has been with A&M for 11 years, is promoted to Senior Director of Album Promotion/New York.

Album Promotion/Chicago. And Charlie Lake. most recently A&M's local prector of Singles Fromotion/Chicago.

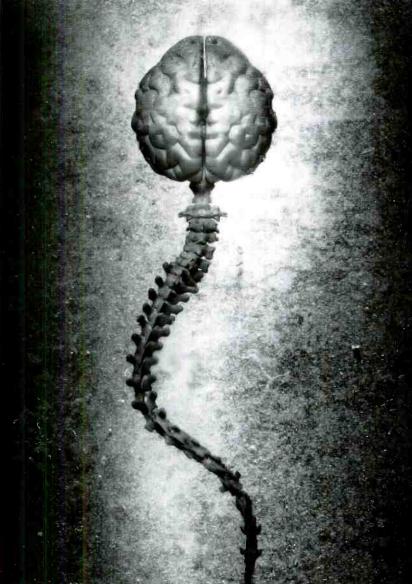
Alound Promotion of Singles Fromotion/Chicago.

Mational Director of Singles Fromotion/Chicago. abel Cliff Burton, who was killed in a tour bus accident in Eu e chang dwest Teifel gland nager; low producer. on overnis HOTTEST NATIONWIDE promoted It's been has Hawk Rich Admin Operations Manager at KILO 50 POWERCUTS Percentage Emphasis Rich has been with the "Why Can't" 24% The way it "Love" 25% station for 10 years. "Red Rain" 18% Van Helen April, and "In Your" 31% "Sledge" 32% "Velcro Ry" 22% 2 P Gabriel "Stages" 22% "Rough Boy" 29% he pieces are "It's You" 13% 3 **ZZ Top** "Like A" 25% 's not o "Attermath" 37% adio and at 1 "Freedom" 23% Rob Sege "Split" 24% "Higher" 33% Bill Benne of reports to 5 S Winwood the bright lancy Levin exits as Program Director of KFMU to join KKBR/Albaquerque as morning at the Van-Hagar combination is one of drive personality and Assistant PD. corner of gs into 5150! (5150 is new of the control of gs into 5150! (5150 is new of the control retouse set Boul BON JOVI ROC ection, tion, of specia and other general Bon Jovi rocks it all the way on their powerhouse album, as National Album Promotion "Slippery When Wet." Don't let it slip through your fingers! Featuring the hit single "You Give I ove A Bad Name." $\frac{\text{Howard Stern, }}{\text{that he will be simul}} \underbrace{\text{MXRK morning man, announced nationally on the that he will be simul}}_{\text{casting his morning show on Infinity's WY}}$ he David Letterman WYSP. "YSP" Island Records ON JOYI. PRODUCED BY BRUC and subseque it is nere to tell you, dear friends, The hook to new dimensions of mass acceptance. FOT More details coming next week. is about to take album radio to a "HIGHER LOVE" "higher" level of musical sur-Tule from the first spin: the beat is just neve's voice is back to the commanding style he funky enough; the percus Allen eta on Arc Of A Civer; and these punctuating horns and rhythm pioneered with quitars are ar Director. to the position of Director promoted to Co-Director. promoted been Buch has vid Fleischman been has Danny tic Records, Album Promotion, Atlantic and David After five years, Jon Scott has left MusicVision to form his own company, areness Promotion. Joining him will be AOR veteran Marsha Costa, formerly Jerry Lembo is now the new Local Promotion Manager for Columbia Records in New replacing Jim Del Balzo, who moves to MTV as Talent Coordinator. Awareness Promotion.



FEGR

EVOLUTION TOOK AN UNEXPECTED TURN



RESURRECTION



PREMIERING IN AUGUST coal Chamber

(THE ROOF IS ON FIRE)

170,000+ PIECES SOUNDSCANNED, 300,000+ SHIPPED!

26 WEEKS ON THE HEAT SEEKERS CHART (COAL CHAMBER HAS CHARTED ON HEAT SEEKERS FOR ALL OF '98)

TOP 30 SOUNDSCAN CURRENT HAND MUSIC ALBUMS CORE STORES

R&R NEW & ACTIVE

SWAY IS NOW CETTING SPINS ON 40+ ACTIVE ROCKERS INCLUDING: WRCX CHICAGO, KEGL DALLAS, WAAF BOSTON, KXXR MINNEAPOLIS, WRCN LONG ISLAND, KRAR SLC, WCCC HARTFORD, KXTE LAS VEGAS, VMFS MEMPHIS, WBUX TOLEDO, WJJO MADISON, KRAD CORPUS GFRISTI, KTUX SHREJEPORT, KDOT RENO, KIEZ LINCOLN AND MORE!

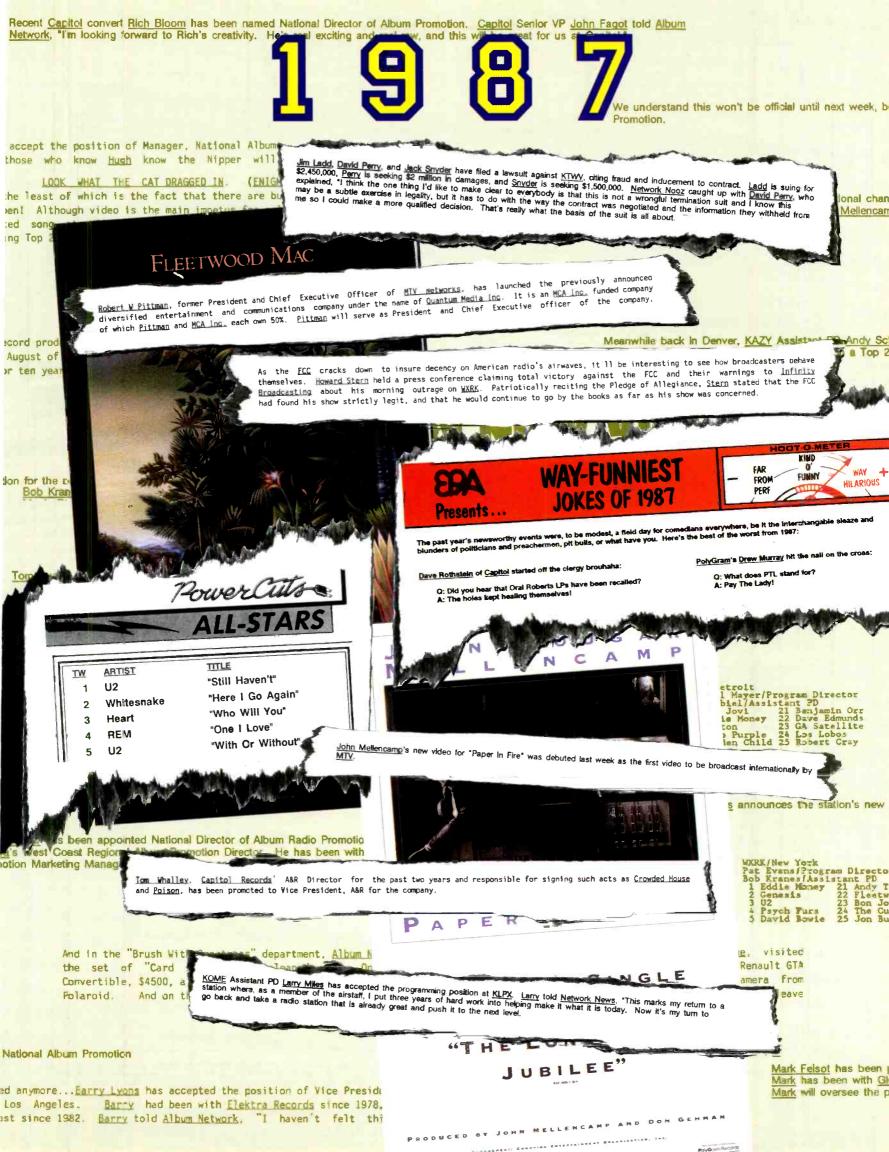


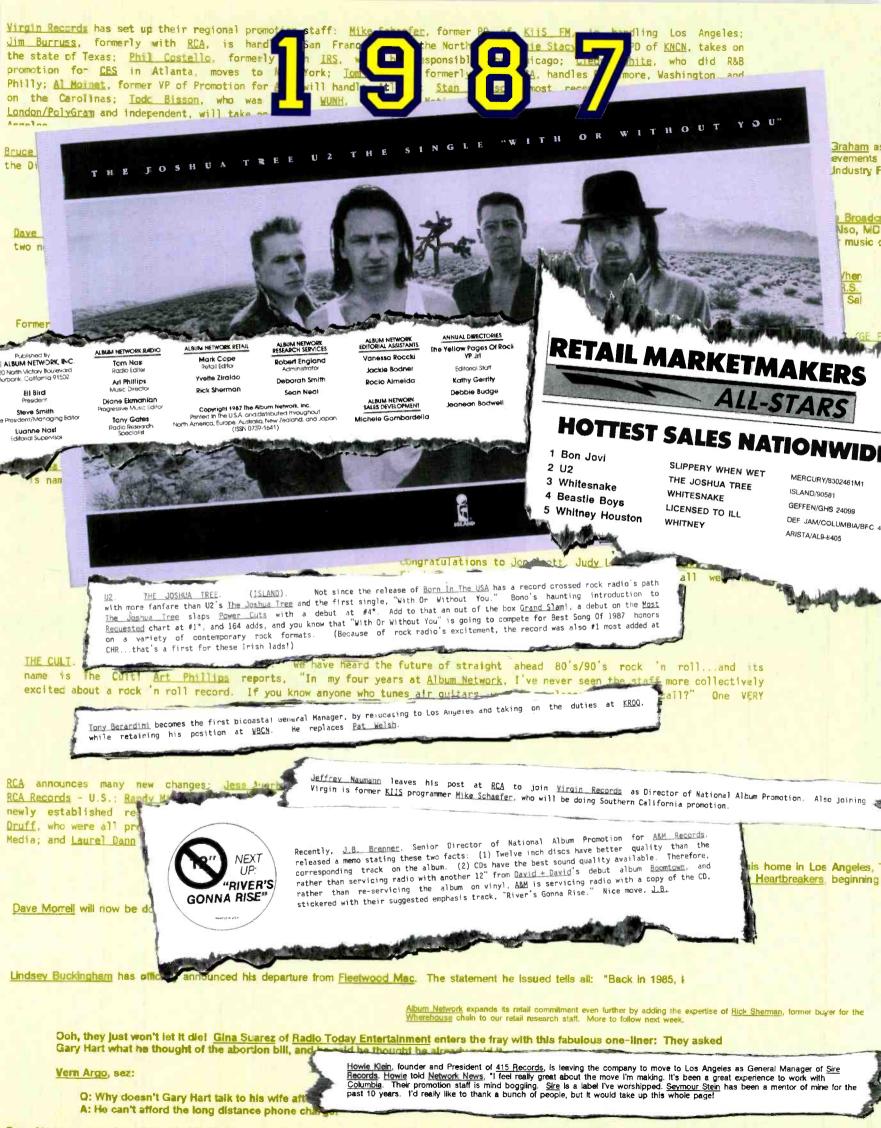
COAL CHAMBER WILL PERFORM ON THE 18 MAINSTREE TOGETHER WITH OZZY OSBOURNE, SOULFLY, TOOL, MEGADETH, LIMP BIZKIT, SEVENDUST, LIFE OF AGONY...
JULY 3RD THROUGH AUGUST 2ND



ECALDEUNINER . D 1398/The All Blacks E.Y. www. oacruniversoords.com. CONTACT JOE GUZIK 212-274-7542 or guzik@meil.voadrun.com







<u>Dave Numme</u> steps down from his MD duties at <u>KSJO</u> to go back to school at San Francisco State. PD <u>Ken Anthony</u> is accepting tapes and resumes. No calls, please.

An ANDY GOULD MANAGEMENT salute to

chuck/ehead !?

VIAGRA STYLE!!

Top Twenty Songs inspired by VIAGRA

- 20) Like a Rock
- 19) Freebird
- 18) Something in the Air
- 17) Along comes Mary
- 16) You're the Biggest Part of Me
- 15) Get Down on It
- 14) Easy to Be Hard
- 13) You Make me Feel so Young
- 12) We've only just Begun
- 11) Don't Pull your love out on me baby
- 10) Pop goes the Weasel
- 9) How Deep is your Love
- 8) You're so Vain
- 7) Whoomp!! (there it is)
- 6) Something so Strong
- 5) Rock you Like a Hurricane
- 4) Tie a Yellow Ribbon 'round the old Oak Tree
- 3) Up, Up and Away
- 2) A Hard Day's Night

And the #1 Song inspired by VIAGRA...

THEME FROM SHAFT

Top Fifteen ANTI- VIAGRA Songs

- 15) Little Willy
- 14) Can't get used to Losing you
- 13) Things that Make you go Hmmm!
- 12) King of Wishful Thinking
- 11) Softly as I Leave You
- 10) I Who Have Nothing
- 9) Don't Pull your love out

on me Baby

- 8) Loser
- 7) Did It in a Minute
- 6) What a Fool Believes
- 5) It's a Small World
- 4) Wishin' You Were Here
- 3) Mama Told me not to Come
- 2) Just My Imagination

AND the #1 ANTI- VIAGRA song is...

I'M DOWN

HAPPY 20th

AGM STILL HARD AFTER ALL THESE YEARS

Rob Zombie White Zombie Stabbing Westward Monster Magnet Far Ultraspank Static Type O Negative Powerman 5000 Drill

ANDY GOULD MANAGEMENT 8490 Sunset Blvd #501, W. Hollywood, CA 90069
Tel: (310) 657-7763 Fax (310) 657-6381 www.agmanagement.com
Andy Gould Barbara Rose Rob McDermott Jodie Wilson Mike Venezia Darien Taylor







Andrea Webs, most recently and BCA Records Johns Global Satellite Network to handle affiliate replaces the colleg The Zentro.

Happy 20th Anniversary Album Network



From Everyone at Almo Sounds!



A&M Records simultaneously announces the promotions of Al Cafaro to VP/GM for the label and Jeff Gold to VP/Marketing & Creative Services

CBS Records has appointed <u>Dave Glew</u> to the newly created position of President of <u>E/P/A</u>. <u>Glew</u> has been responsible for the day to day operation of three <u>CBS</u> owned labels (<u>Epic</u>, <u>Portrait</u> and <u>CBS Associated Records</u>) since joining

Irving Azoff, who once characterized MCA Records as "the Music Cemetery of America," has resigned as a Vice President of MCA, Inc. and Chairman of its Music Entertainment Group. The announcement was made September 5 by Sid Sheinberg, President and Chief Operating Officer of MCA, Inc.

Tommy Mottola. President of the CBS Records Divsion, announces

the appointment of Don lenner as President of Columbia Records, giving him the responsibility for supervising the day to day operation of "the industry's largest and most prestigious record label."

Craiq Lambert has been named VP/Promotion for ATCO Records, based at the company's New York headquarters. Lambert is the first executive to join the ATCO team since Derek Shulman assumed his position as President of the label.

THE DECADE'S TOP Power Citts

PROGRA

ARTIST

The

- Bruce Springsteen
- 2 Dire Straits
- 3 Van Halen 4 Rolling Stones
- 5 Police

TITLE

- "Born in The USA"
- "Money For Nothing"
- "Jump" "Start Me Up"

"Every Breath"

Tunc Erim has been promoted to the position of Senior VP of Atlantic Records, based at the company's New York headquarters. Mr. Erim, who has been with Atlantic since 1966, was most recently the label's Vice President/Executive Assistant To The

Tony Martell has been appointed to the newly created position of Senior Vice President/General Manager of CBS Associated Labels, overseeing all aspects of the CBS Records relationship with their associated labels and the CBS Associated Records label, which is a company owned label

RETAIL MARKETMAKERS

Bobby Brown

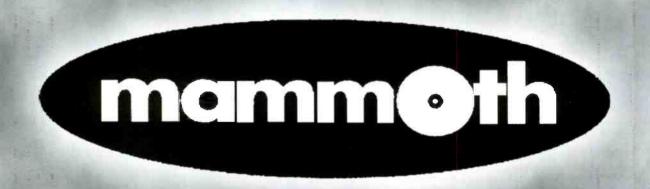
- 2 Paula Abdul
- 3 New Kids. 4 Fine Young.
- 5 Milli Vaniili
- DON'T BE CRUEL FOREVER YOUR GIRL HANGIN' TOUGH
- THE RAW & THE COOKED GIRL YOU KNOW IT'S TRUE

COLUMBIA 4098 IRS/MCA 6273 ARISTA 8592

THE END OF THE INNOCENCE

OM: HIS FORTHCOMING ALBUM





Mammoth Records Would Like To Congratulate Tommy Nast And Everyone At The Album Network On Their 20-Year Anniversary. I Read It. I Read It Again. I Hug It. I Love It. Thank You

Columbia exec Marc Benesch to take over the adment at the soon-to-be-official Interscope Puvogel Earns VP Stripes At Warner Bros. Records Warner Bros. Records has officially appointed Kenny Puvo Vice President/Promotion. Puvogel started his music industry career as a Singles Specialist for WEA in New York in 1974 and one year later was named Warner Bros. Promotion Manager holding this post until 1977 when he was appointed Regional Album Promotion Director for the Northeast. THUNDERSTRUCK! Aerosmith "Janie's Go Rod Stewart Lou Gramr The Best New Music Eddie Mo Vaughan Brothers Family Style (Epic) Tom Petty Little did Stevie Ray and Jimmie Vaughan know when they recorded their first album together, Family Style, that it would actually be their last LP together. The irony and tragedy which has cast this project into a new light in no way detracts from the brilliance, guts and soul of this collaboration. Family Style is an album that displays the guitar virtuosity that could only evolve from years of pickin' lideo From TCO Release After three years in Chicago as Virgin Records' Midwest RAZÖRS EDGE Regional Promotion Manager, Phil Costello L.A. by the label and A&M Records Senior VP/Promotion Chartie Minor has announced the promotion of Mark Tindle to the position of Director/National Album Promotion. **Sigler Named RCA Director** NETWORK NOOZ RCA Records has promoted John Sigler from the position Manager/National Album Promotion to Director/National A What The Hell's Going On? Promotion. Sigler has been at RCA for five years, and his Law enforcement officials in Florida's Broward County have escalated the "crackdown" on rap group 2 Live Crew by arresting two members of the group on obscenity charges. The Ten years ago Neal Mirsky was the Program Director & arresting two members of the group on obscenity charges. The arrests of group leader Luther Campbell and Chris Wongwon came after a 2 Live Crew live performance of their recently banned LP, As Nasty As They Wanna Be, in Hollywood, Fl. WDIZ/Orlando. Since that time he has worked at MTV, Broadcasting, a handful of stations in the Southeast, a week was named by WDIZ General Manager Tom Own Brew Michaels, former Music Director at Seattle's KXRX, was Manager Steve West. Michaels, W A&M Records Senior VP/GM AI Cafaro has been promoted to the Interim PD since December, rep position of President of the label by Chairman/CEO Jerry Moss and Vice-Chairman Herb Alpert. Cafaro joined A&M in 1977 exited the station. as Promotion Manager for the Carolinas KITS/Live 105, San Francisco VP at McNally has announced the promotion of Richard Sands to the position of Operations Manager, and WHTG/Asbury Park and WDRE/Long WRCN/Long Island PD Tom Calderone has stepped down to head **EMI Music** to Washington D.C.'s WHFS to become that station's PD. You may remember reports that KXRX's Rick Lambert was taking the AIRPLAY WHFS job, but Lambert has since returned to Seattle. $B U \overline{M}$ ☆☆ All Stars 今☆ 128,627 Burt Baumgartner, Vice President/Singles Promotion at 12% "Monkey Columbia Records since 1988, has been named by label President "Other Side" 33% 128,230 "Accuse Me" 22% Don lenner to fill the vacant Vice President/Promotion post "What It" 1 Aerosmith 28% "Bad Love" left open by Marc Benesch's exit last month. "No Alibis" 30% 125.36 "Come Again" 29% 2 Eric Clapton "High Enough" 31% *Coming Ot* 37% 'Twice/Hard" 29% 118,091 3 Damn Yankees "Hard, Handle" 32% The Beschew Songs 106,473 39% "Jealous" 4 Black Crowes "Didn't Want" 19% "All I Wanna" 26% "Wild Child" 31% 100 737 "H Dirt" "Signs" (Geffen) 5 Heart "How Bad Dc" 26% Tesla 96 475 "Heart Of" 41%

6 Don Henley

7 Bad Company

8 Robert Plant

10 Bruce Hornsby

9 Jeff Healey

After two consecutive platinum albums, Tesla is stretching out. For their thir

aren't many bands who would attempt this, but Tesla pulls it off. The first si

a remake of "Signs," originally done by the Five Man Electrical Band (and the

inspired many of us during our rebellious youth and Tesla's rendering is sur

Ted Edwards, Thomps

94 551

75,509

7:,922

"You Needed" 20%

"Your Ma"

"Full Circle" 11%

*Fire/Cross 6%

"Boys Cry"

"While My"

"Night On"

"Tie Dye"

"Holy Water" 45%

"Hurting"

"I Think"

"Across"

35%

32%

EMI announced that Geordie Gillespie had the staff as Associate Director/New Rock, Metal Pron

Video Jukebox Network, Inc. as Vice President/Programming. The

A&M Records VP/General Manager Al Cafaro has announced the promotion of Senior Director/National Album Promotion J B Brenzier to VP, National Album Promotion

m notes, which were allegedly misleading oing members of the academy, NARAS has stri and dies Grammy and is expected to make an annou the near fullure regarding the fate of that Grammy. If the Grammy is awarded to the runner-up in the Best New Artist category, it would go to either Soul II Soul, Neneh Cherry,

Chrysalis Group PLC Chairman Chris Wright has named former MTV co-founder John Sykes President of Chrysalis Records Inc. and has named Chrysalis North America (EO Joe Kiener Vice Chairman of Chrysalis Records Inc.

exited Jody Denberg. Lowe has been at past three years, as everything from rece

KATT/Oklahoma City has undergone a Program Director switch as former PD Scott Douglas exits to become a Regional Promotion Rep at Charisma Records and KATM/Colorado Springs PD Doug Sorensen is brought in to replace him.

The Hard Fa

DGC Records, the label started last week by David Geffen to promote new music, has announced that former Geffen Records Director/Promotion Marko Babineau is headed over to the new label as General Manager. In his first official act, Eablneau named his National Promotion team: Hugh Surrett, Rock Radio Promotion Director, Steve Leavitt, Top 40 Promotion Director and Mark Kates, Alternative Promotion Director.

Brehmer told Network Nooz, "The challenge North Stars, ice fishing, the grand tradition...l' forward to all of it. KTCZ is a station I've admi with the idea of going house/metal. I probab exaggerating in saying that leaving XRT is hai amily. Norm Winer has been an inspirational

BlackUrg

Zoo Entertainment President Lou Maglia has announced the appointment of George Gerrito to the position

WAY FUNNIEST JOKES OF 1990 贪贪贪贪贪贪贪贪贪贪贪



Valerie Elliot/Vinyl Vendors & Beth Kepple/WKLS made fun of boys:

Q: Didja hear about the baby who was born with both sexes?

Dave Rothstein/Capitol made fun of girls: Q: What do women and new screen doors have in common? A: You've gotta bang 'em a couple of times to break them in.

EXPAND O CHA

食食食 All Stars 食食

- Depeche Mode
- Midnight Oil
- Peter Murphy
- S O'Connor
- J's Addiction
- Concrete Blonde
- World Party
- The Church
- Iggy Pop
- 10 The Sundays

Violator

Blue Sky Mining Deep

I Dc Not Want.

Ritual De Lo Habitual Bloodletting

Goodbye Jumbo Go'd Afternoon Fix

Brick By Brick Reading, Writing. SIRE/REPRISE

COLUMBIA BEGGARS BANQUET/RCA

CHRYSAUS/ENSIGN

IRS CHRYSALIS/ENSIGN

ARISTA

VIRGIN DGC

WHFS/Washington D.C. has been on the air for 22 years. For of those years David Einstein has been involved with the station in some capacity. The current Operations Manager is giving up his career, however, to "do something I've wanted t

do almost as long as I've been in radio." Einstein's joining

the RCA field promotion staff and will be located in their Greenbelt, Maryland offices.

EXPAND O CHARTS

Top 5 Trad Top 10 Trac

The Only Band To Debut V Over 50

MTV Video Music Awards Among The Year! Most Requested Bands on Nir

RADIO AIRPL

1 Charlatans UK Some Friendly Replacements

3 Rubaiyat

4 The Cure

Cocteau Twins

All Shook Down Rubaiyat

Mixed Up

SIRE/REPRISE ELEKTRA

Heaven Or Las Vegas 4AD/CAPITOL ELEKTRA

2

BEGGARS BANQUET/REA D

4 INYS

1 The Cure

2 Indigo Girls

3 J's Addiction

5 Replacements

BESTSELLERS Mixed Up Nomads - Indians.

Ritual De Lo Habitual

Arista Records Senior Vice Fre

Rock promotion team.

ATLANTIC All Shook Down SIRE/REPRISE

Bisceglia has announced the promotion of Diane Gent position of National Director/Video & Rock Promotion. G has been at the label for over a year, most recently as As

Director/Rock Promotion. She will now be responsible for promotion of all Arista videos and will assist in overseeing

Chrysalis Records Senior VP/Promotion Tom Gorman has promoted Steve Schnur to the position of Vice President/Album, Alternative, Video Promotion. In this position, Schaur will

With Robert Plant

tard to Handle

ol Records President Hale Milgrim has announced the otion of Tim Devine to the position of Vice President/A&R, recently Senior Director/A&R, Devine is a three-year

B/SThe New Single, Track and Video From The GOLD Debut Album Shake Your Money Maker.

Produces by Gorge Orakoulias. Executive Producer: Rick Rubin. Management: PETE ANGELUS, BADHEART BUFFALO ENTERTAINMENT

Album Network Retail Editor Mark Cope is being promoted And in retwork retail Editor mark cope is being promoted in the newly-created position of Vice-President/Retail for the company, according to Album Network President Steve Smi

In making the announcement, Smith explains, 'In the early 80s, our company, recognizing the industry's lack of credible retail trade support, made the philosophical commitment to expand to Notice the support of the s its Network beyond Rock Radio, to include the nation's most influential music retailers and wholesalers.

RETAIL MARKETMAKERS

贪贪★ All Stans 贪贪贪

1 MC Hammer 2 Phil Collins

3 Janet Jackson

4 Michael Bolton 5 S O'Connor

6 Wilson Phillips

7 Bell Biv Devoe 8 Paula Abdul

9 Depeche Mode

10 Vanilla Ice

PLEASE HAMMER BUT SERIOUSLY RHYTHM NATION SOUL PROVIDER

1 DO NOT WANT ... WILSON PHILLIPS

POISON

FOREVER YOUR GIAL

VIOLATOR

TO THE EXTREME

CAPITOL/92857

ATLANTIC/82050 A&M/3920

COLUMBIA/45012

ENSIGN/CHRYSALIS 21

SBK/93745

MCA/6387 VIRGIN/90943

SIRE/REPRISE/26081 UI TRAX/SBK/95325

Sinéad O'Connor

M.C. Hammer Please Hammer Don't Hurt 'Em (Capitol)

With M.C. Hammer's debut record, Let's Get It Started, selling over 1.5 million copies and stid charting on the Hottest Sales Nationwide, it is obvious that this new Hammer is going to hit hard and fast. Please Hammer Don't Hurt 'Em has retailers' support early as 49 MarketMakers nation and last. Please nammer bont num cm has retailers support early as 49 MarketMakers report Hot Futures sale projections. With this project, Capitol has initiated a unique marketing plan which includes the release of two singles at the same time. "Help The Children" is just getting started at Urban and Hit Radio, while "Dancin' Machine" hits the dance clubs and retail this week. Look for the video on MTV and a U.S. tour this spring. With all of this exposure and his track record

Atlantic Records Chairman/CEO Ahmet Ertegun and record label under the Atlantic Recording Corporation

Senior Vice President/Promotion & Marketing Vince serve as President/Chief Operating Officer

Tom Fogerty Passes

In the world of news this week, we were saddened to hear about the death of former Credence Clearwater Revival member Tom Fogerty. Tom, along with brother John Fogerty, had a huge string of hits that spanned the end of the 60s and continued on into the 70s with CCR. Fogerty died of tuberculosis at the age of 48 at his home in Scottsdale, AZ. Our condolences to his family and friends

THE "ROCK40" HOTTEST

After nealy a Coury to rep Geffen Nati sides, Alan

better plac

TW ARTIST 1 Bad English 2 Warrant

3 Alannah Myles 4 Roxette

5 Richard Marx 6 B-52's

7 Billy Joel 8 Whitesnake

9 Phil Collins

10 Michael Penn 12

11 Kiss

TITLE

"Price Of Love" "Sometimes She"

"Black Velvet"

"Dangerous" "Too Late To Say"

"Roam" "I Go To Extreme"

"Deeper The Love" "I Wish It Would" "No Myth"

"Forever

LABEL/RETAIL NO

EPIC/45083

COLUMBIA/FC 44383 ATLANTIC/81956

EMI/1363337

EMI/90380 REPRISE/25854

COLUMBIA/44366 GEFFEN/24249

ATLANTIC/82050 RCA/9692 MERCURY/838913 YOU N TO

Drawkcab Gniksam...Priest On Trial

The Judas Priest trial is still underway, and entering its second week. The band is accused of recording subliminal and second week. The band is accused of recording subliminal and backward messages in their songs, which allegedly led two youths to enter a suicide pact together. A psychologist recently testified in favor of the band, stating, that the human brain is incapable of deciphering messages recorded backward and cannot consciously hear words masked by music or other sounds. All this consciously hear words masked by music or other sounds. All this came as no surprise to former Black Oak Arkansas manager Butch Stone, who in 1984, was involved in a very similar

PRODUCED BY SINEAD & NELLEE HOOPER

CD SINGLE ON YOUR DESK TODAY

FROM THE FORTHCOMING ALBUM I DO NOT WANT WHAT I HAVEN'T GOT

than one attempt to call it in: A guy is driving down the street. He 'Here's \$25, paint my porch." The worker tackles the job, and when he's done,

Power Cuts 食食食 All Stars 食食食

TW ARTIST

1 Aerosmith

2 Damn Yankees

3 Billy Idol

4 Aerosmith

5 Black Crowes

6 Allman Bros 7 Bad Company

8 Jude Cole

9 Eric Clapton

TITLE

"What It Takes" "Coming Of Age"

"Cradle Of Love"

"Other Side"

"Jealous Again" "Good Clean Fun"

"Holy Water" "Baby Tonight"

"No Alibis" "Hurting Kind"

10 Robert Plant

HAPPY 20th!

Beck

Ednaswap

Beastie Boys

Girls Against Boys

Tom Cochrane

Bonnie Raitt

Girl Bros. (Wendy & Lisa)

The Red Telephone

Nanci Griffith

Sonic Youth

Tracy Chapman

Little Feat

The Surfers

Foo Fighters

Rancid

Susanna Hoffs

Brady Seals

Ronnie Milsap

Soul Coughing

Rodney Crowell

Paul Westerberg

Mark Lizotte

Anna Waronker

From your friends at

Gold Mountain

It's finally officiall Atter more than a month of heavy speculation and even heavier rumors, KLOL/Houston Program Director Ken Anthony has been tapped to succe ing just ove Curelop as KLOS, Los Angeles Program Directo e six mont one month to find his man (a vast improvement o it took him to find Curelop), KLOS General Mana lead exact Sommers has recruited a seasoned, quality veta the same type of radio station through what will e its Atlantic Records Co-Chairman/Co-CEO Doug Morris has most competitive **EMI Records Via** announced the pr Director/Album P coordinate the lab

announced the appointment of Val Azzoli to the position of Vice President of the label. In this capacity Azzoli will supervise the marketing of Atlantic artists and their releases and will directly oversee the Alternative, Dance, Metal and Country departments.

Impact Records President Jeff Sydney has announced the appointment of Randy Nicklaus to the position of Senior Vice President/A&R at the new company, while Sr VP/Promotion Bruce
Tenenbaum has named John Hey Vice President/Album Promotion.

involved with pron Juon on a national level.

Metal Blade Records CEO Brian Slagel has announced appointment of Ron Cerrito to the position of Vice

muir siall and will also be

Former KNAC Program Director Pam Edwards, who resigned her position at the station last week, has been named National Director/Album Promotion at Columbia Records, filling the Capricorn vacancy left when Alan Oreman exited for Geffen Records appointme last year. Edwards will be based on the West Coast, in Cook to the Cook jo **Flektra**

RADIO AIRPLAY

Dennis Constantine, considered by most to be the creator and originator of KBCO's legendary format, has been elevated to the newly created position of Vice President/Programming at the station, signing a new three year contract in the process.

George Gerrity, Zoc En announced the appointm National Director/Promot. Director/Album Promotion of promotion at Album and

Al Cafaro, CEO and Fresid appointment of Jim Guerin

umbia Records President De motion of Burt Baumgartner sident/Promotion. Baumgarti sident/Promotion, will now ovelt/Contemporary and Second umbia and will also supervise

Look for

Several

ncludi

Atco VI

BMG International President/CEO Rudi Gassner has announced the appointment of Bob Jamieson to the position of President/General Manager of BMG/Canada. Jamieson will be based in Tcronto and will oversee all Canadian BMG operations.

ooth lab Hmmmm, where does in the hings? We hear the label will fa

Second Leg Of The Tour State Ships CHR Soon!

OTTEST SALES NATI TW ARTIST

1) Van Halen FOR UNLAWFUL... Cole UNFORGETTABLE LUCK OF THE DRAW

WB/26594 ELEKTRA/61049

CAPITOL/96860

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ager A to the In this out the at Rock el, whi Darus tegies & promotio

TEARS IN EAVEN"

Michael Papa e, Senio member of Interscope's management

minimal Papara, Jamo mamber of mineracupe a management of Dave Darus to Head of Rock announces the appointment of Dave Darus to Head of Rock

JOKE OF THE WEEK

Promotion for the label

Just before we went to press war broke out in the Middle East.

Somehow, after that happened, Joke Of The Week didn't seem quite so funny. Album Network staff members unanimously agreed to remove the column from this week's

to Eric Clapton whose son a e fell out of the 53rd-story ipartment building. According a housekeeper was cleaning pof of a nearby four-story

years, Capricorn Records has return under the direction of original founder Phil Walden, by entering into a joint venture with Warner Bros. Records whi calls for the company to exclusively manufacture and distribu corn product.

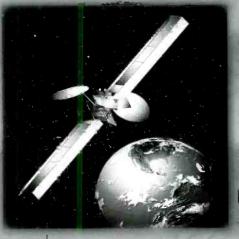
PolyGram Label Group (PLG) President/CEO Rick Dobbis nas announced the appointment of Johnny Barbis to the position of Senior Vice President. In this position, Barbis will be responsible for the overall operations of both the Sales and Promotion departments. He will be involved in the strategic planning and promotion of all recordings which go through the label group and with the development and execution of all sales

Promotion, Fitzgerato nasremarkable revitalization, including the emergence or seas Chris Isaak and Faith No More and the continuing success of such acts as Depeche Mode, Eric Clapton and The





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a startling move, Geffen GM Al Coury announc etirement from the label, effective immediately. oury revealed his decision on Tuesday night, while ekly conference call with the Geffen promotion staff. "I c lold, out I've come to the conclusion I want more tin self and my family," comments Coury. "I've been this out this for some time. I've worked since I was seven years and I've reached the point where I want to wake up on a onday or Tuesday morning and go to a movie or golf, or see

WLZR/Milwaukce

Darrin Arnens aboard as Music Director/Research Director.

Gaache to take on the Metal Direc

dog Bill McGathy announces

brings f

MCA VI/Iromotion Mark Gorick taps Gina Iorillo as Senior Direc al Promotion lo will pa

Ibum Network VP/Radio Tommy Nast taps Sormer Pirate Radio MD Marcia Longo as ist, effective immediately

Alice In Chains Would

Coming to theaters everywhere in the rear future is a new Cameron Crowe movie entitled Singles. The flick stars Matt Dillon and deals with the fourtful cultura scene of Seattle. We all know the amount of incredible rock that continues to flow from the Jet City and the soundtrack reflects the scene. The lead track from the project is served up by one of Seattle's linest, Alice In Chains. "Would" begins with a haunting bassline and

2

ISLAND/PLG DEF AMERICA THEPRISE .. Thorn In My Pride THE BLACK CROWES WARNER BROS. Under The Bridge **RED HOT CHILI PEPPERS** DGC/GEFFEN Come As You Are DEF AMERICAN/REPRISE NIRVANA Remedy THE BLACK CROWES

> The end of 1991 didn't bring good tidings to the offices of Birch/Scarborough. In fact, it marked the end of the company's 13 year battle with Arbitron, of providing radio with a prehensive, different, and cost-effective ratings service. Birch/Scarborough President Bill Livek cited on-going financial losses, as well as a decline in subscribing stations as the main reason for the company's closure

Welcome to the Album Network of the future!

[eON

Brunman To Head Up Epic Soundtrax

Epic President Dave Glew, along with Executive VP Richard Griffiths, jointly announce the appointment of Glen Brunman as the new Head of the Epic Soundtrax label. Based on the West Coast, Brunman will be in charge of the acquisition and marketing of all Epic film and TV soundtracks, as well as overseeing the musical participation of Epic artists in

By now you're aware (painfully, depending upon your place of employment) of the changes the Expand-O department has been undergoing. Thanks to our President, Steve Smith, The Album Network is making the professional commitment that this format has been demanding.

ADRENALIZED!

As Alternative music begins to play a larger and larger role at MTV, Radio and Record Companies, the staff of the Expand-O department intends to continue playing a pivotal role in helping this format develop into what we all hope will become the dominant musical format of the 90s

statement has been Charisma and Virgin, but no official possible merger of sorts between continue to circulate regarding a Catania exits the label. Rumors this week as VP/Promotion Bob Big news empting out of Charisma

different book we introduce today is primarily the produc people I'm proud to know: VP Managing Editor Luanne Nast, Art Director Scott McClean, staff designers Karen Campos and Connie Hahn, Information Services VP Howard Luckman and Imaging Center Manager Victor Caballero.

It's my pleasure to congratulate them here, for their inspiration and dedication!

If you've been a longtime believer in The Album Network, we trust you'll applaud this new high-tech facelift. And if you've been accustomed to reaching for one of the other "bibles" of the broadcast music business, we believe you'll enjoy a fresh look at our new testament!

tive publishing trade

Kindest Regards,

Stephen RSinte

President, The Album Network, Inc.

April 3, 1992

Promotion, East Coast am IsnoitsN as nietania bived to noitibbs ent bas Michael Idlis to National Manager/Rock Promotion, West Coast Director/Rock Promotion Drew Murray announce the promotion of Mercury's Senior VP/Promotion David Leach and Senior

Chane Title At Promotion Grabs VP/ Geslin

CA National Director/Alternative Promotion and Ardst Development Bruce Hohr taps Nick narketing and promotional suarcaics for alternative artist Anll as Manager,/National

oost of Senior VP

Cats Winter, Minit Livretor 412) 937-1441 M 100 - p







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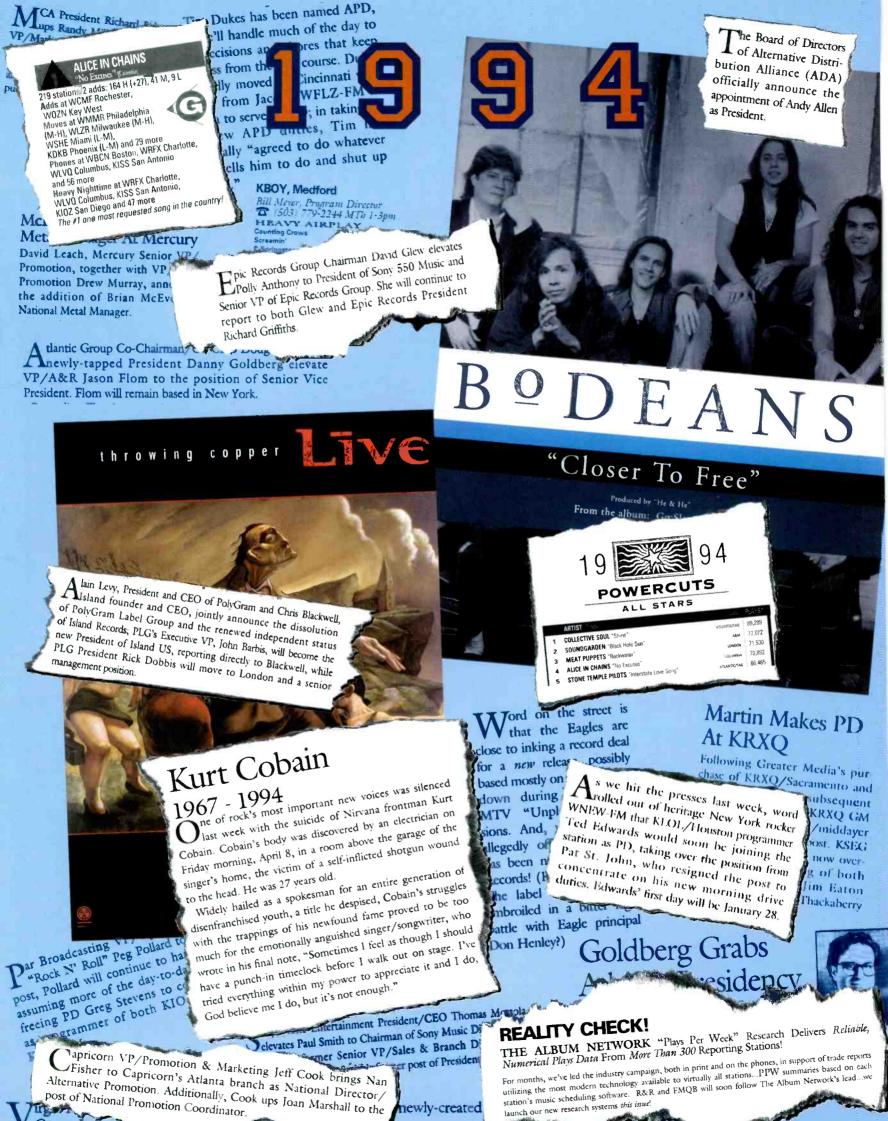




Happy Anniversary! Keep it up!



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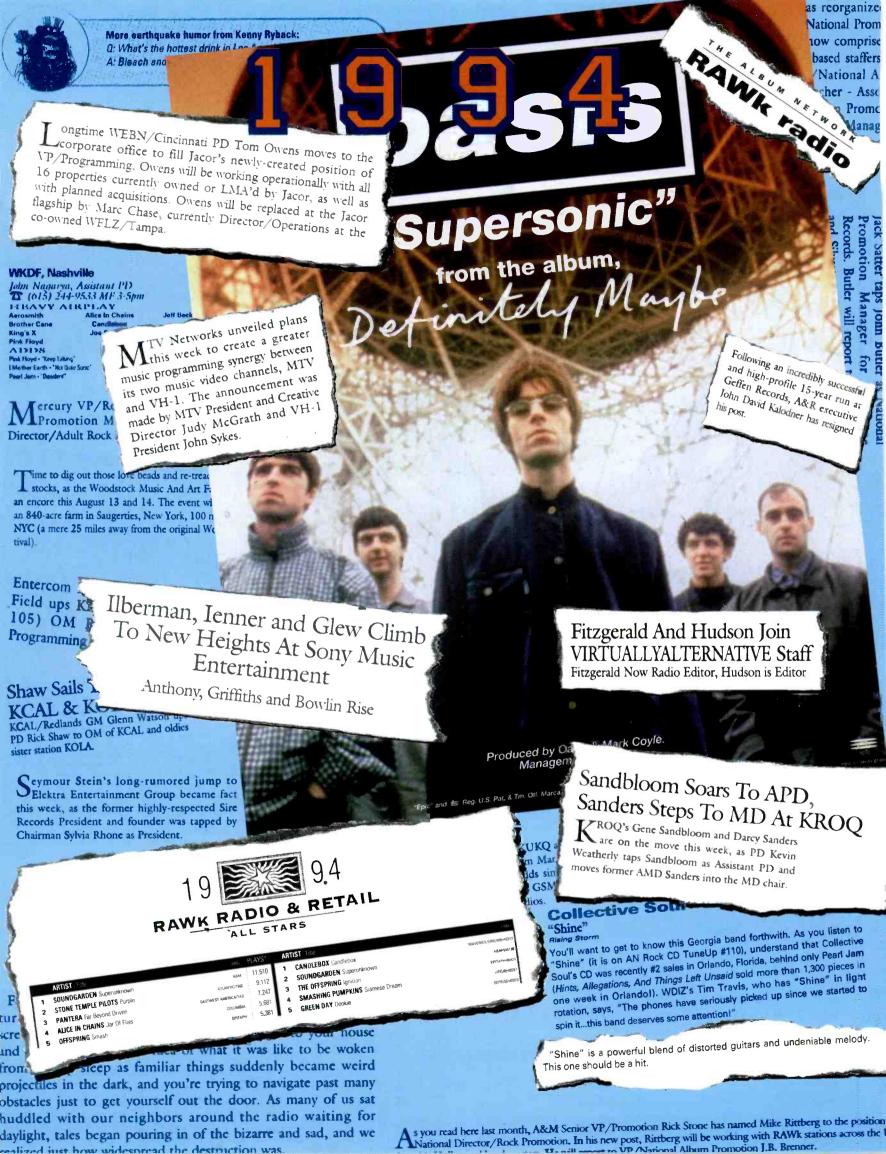
W Group Internal.

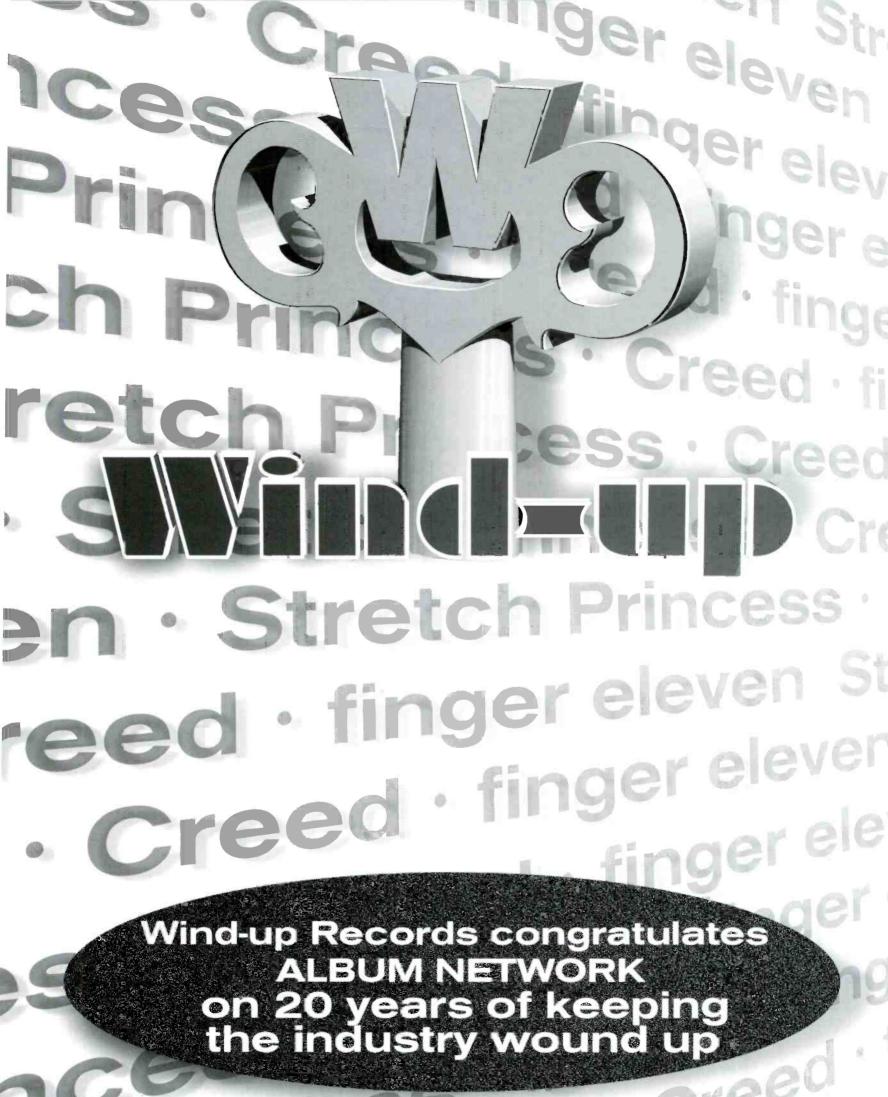
He'll add his new responsionities to his existing duties at Virgin, and will overse PMI Music's recorded music opera-

launch our new research systems this issue

post of National Promotion Coordinator.

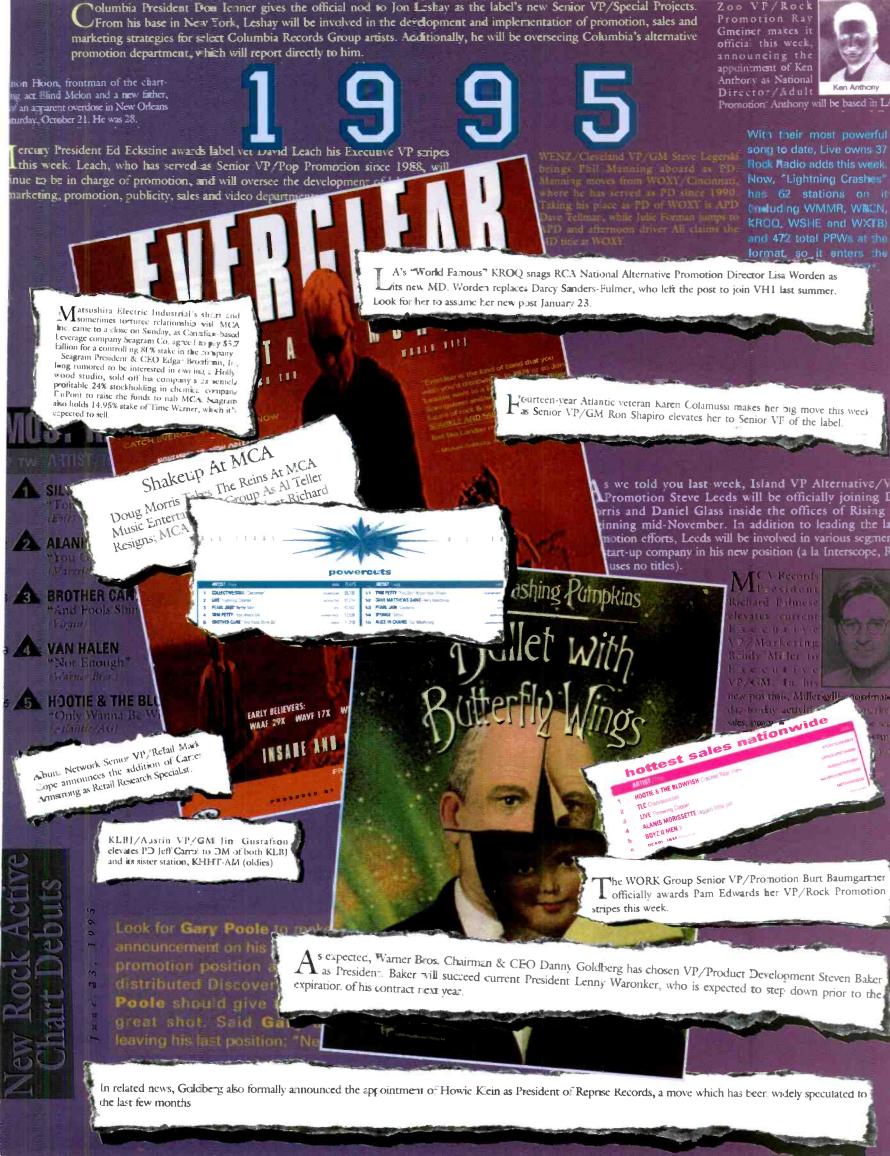






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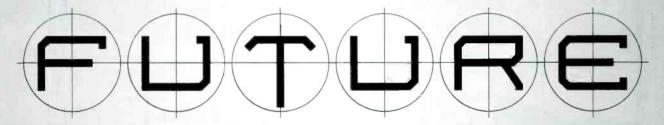
Charlie Brusco

Cindy Shockey Jon O'Driscoll Donnie Frizzell Phyllis McLay Michele Rhea Caplinger Susan Sullivan





Where The Past (and Present) Meets the



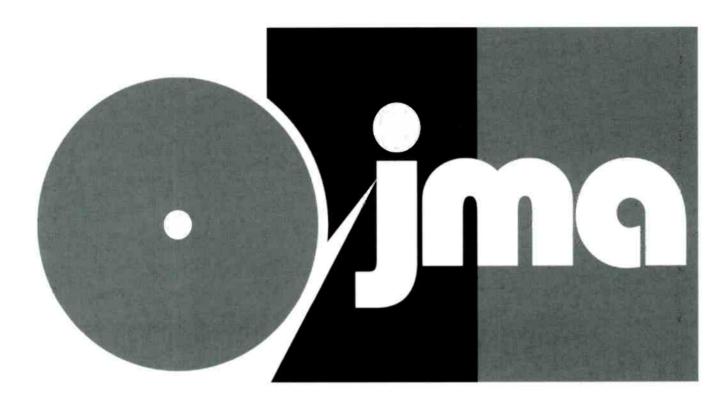
Here's to another 20 great years







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http://www.jmapromo.com





Congratulations.
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W. F. Leopold Management



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ON YOUR

20 GREAT YEARS!

HK MANAGEMENT, INC.



Happy 20th Anniversary to The Album Network!

Here's to 20 more years of great service to the radio and record industry!

From your friends at Rykodisc, celebrating 15 Years of Spirited Independence.

Out now or coming soon:

Jeffrey Gaines, Mickey Hart, Josh Rouse, Bob Mould, Alvin Youngblood Hart, Sly & Robbie, Six String Samurai and Golden Smog.



1983 - 1998



Nast: We Get Adds, We Don't Buy Them! Happy Birthday Anyway.

Sean Coakley & Louise Coogan

Darrin Arriens Wins OM Title At WIOT

tiss Johnson is given the nod /GM John Geary this wee

makes the official announcement of the hire of Elektra's Matt Pollack as the new Head of Promotion for V2's North American operations. He will be based in New York

effen Local Promotion Manager/ oston Michelle Munz takes the title f Rock Promotion Manager for the bel. Also moving up this week is tennis Blair, who assumes the post f Hard Rock Promotion Manager. oth will report directly to Head of ock Promo Warren Christensen. nd are based in LA.

UPD/Phoenix OM Tim Maranville ups J.J effries to PD. Jeffries has served as the station's

PD for a year and a half.

Classic Rocker

on Shapiro Sails To Exe

acor names two longtime staffers to newly created po acor's West Coast-based San Diego Director/Progra Regional VP/Programming for seven of the company

P/GM At Atlantic

ords have formed EBT Promotion,

ew indie promo firm which will

idle promotion for all three anizations. Concurrently, The Left ik Organization will start its own

and Salt Lake City

trista Senior Director/National Sales ordan Katz climbs to VP/Sales at the label. "Jordan's personable approar pility to collect and analyze information of the proven invaluable, offers Sent P/Sales & Joint Venture Operation Swindel.

Ionathan L. Rosen to VP/Alternative at both AN and sister publication VIRTUALLYALTER NATIVE, Rosen rises from his previous post as Senior Editor of VIRTUALLYALTER NATIVE.

services of Jacob

complement ne

lew Indie Firm 550 Music Senior VP/Promotion Hilary Snaev gets aunched illo To Lead Promo Efforts taph Records, The Left Bank ganization and Tommy Boy

down to business with the official announcement of the appointment of Joel Klaiman as VP/Alternative Music and the promotion of Neda Leppard Tobia to VP/Rock Promotion & Field Operations. Klaiman is based in New York City, Tobin in Santa Monica, CA

1960-1997

M Other Moves & Grooves

Congrats to MCA Records Presiden

Jay Boberg, who will be honored b

the American Civil Liberties Union of Southern California with its "Bill O

Rights Award." Boberg, along wit actress/comedienne Ellen DeGenere

will accept the award at a gala dinne

with CIMS

The Album Network is happy to announce the promotion of

The Album Network Debuts CIMS Chart

The Album Network takes the wraps off a

very special new chart. The Coalition Of

Independent Music Stores (CIMS) chart is

our first new retail chart in over a decade, and we want you to check it out (now!) on page 46. AN will be the only place you can get this valuable information, and we're proud to continue our close association

THIRDEYEB

on De

comme

Bill of

and the

efforts s

in the Bi

Entercom President G. Michael

Donovan announces the promotion of

KISW/Seattle programmer Clark

Ryan to Station

Manager/PD of the

Rocker.

San Diego, Los Angeles, Portland, OR, Santa Barbara Revolution's Senior Creative Executive Missy worth makes the official announcement of the recent hire of Ritch Bloom as Head of Radio Promotion. Bloom will oversee all aspects of promotion for the label.

KQRC Lands Vince Richards As Programmer John Gorman Grabs PD Reins At New Detroit Rocker WYST

INXS's Michael Hutchence Burkhart/Douglas & Associates McVay Media programming consultation McVay Media programming consultation McVay Media programming consultation acquired well-known Rock consultations and will remain in Atlanta, operating and will remain in Atlanta, operating separate entity. B. D. & A. veteran D. Douglas exits to join WZGC/Atlanta and former B/D & A. vorsultant Greg Galanta and former B/D & A. vorsultant

of Steve Ellis to VP/Promi Executive VP/GM David Lea promo efforts at w

ouaces the pro m preisee Me

Tenenbaum Travels To DreamWorks In Key Role

McVay Acquires

ttest Sales Nat

MS Retail D-2* MCA Senior VP/Promotion Skip Bishop D-5 adds the talents of John Sigler as V2/Rock ker

Promotion. Sigler will be based in LA, ets overseeing MCA's radio promo efforts at both Rock and Adult Rock Radio.

AN VIRTUALIYALIERNATIVE &
AN Active Rock
Rear Atternative & Active Rock
Modern Rock Monitor

KISS/San Antonio OM Virgil Thompson awards APD Kevin Vargas his well-deserved ros "Hard Cha owercuts #49* ctive Rock Airou

Itemative Airpia

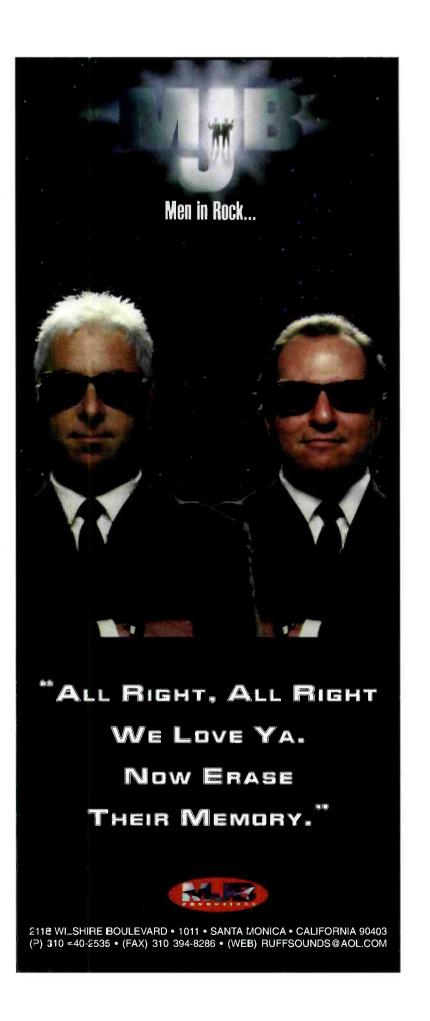
To Senior VP

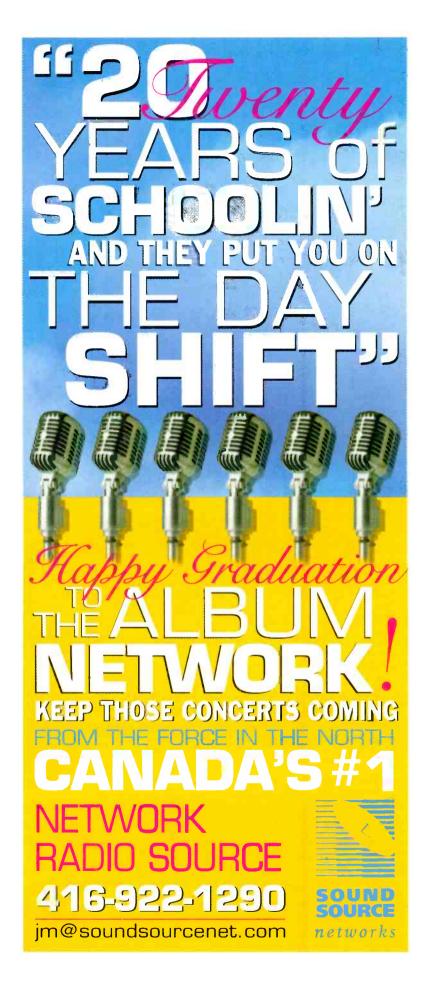
LF-TITLED DEBUT ALBUM.

RE SINGLE AND VIDEO

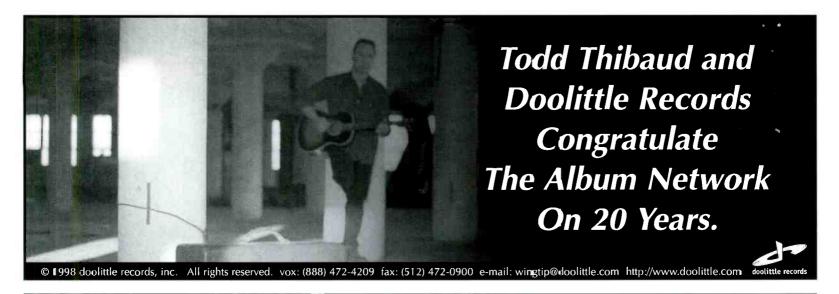
Jacor's Tom O

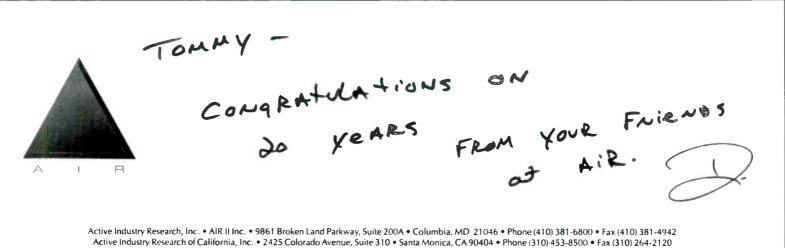
Also San Antonio OM Virgil Thompson awards APD Kevin Vargas his well-deserved Tom "T-Bone" Schennke



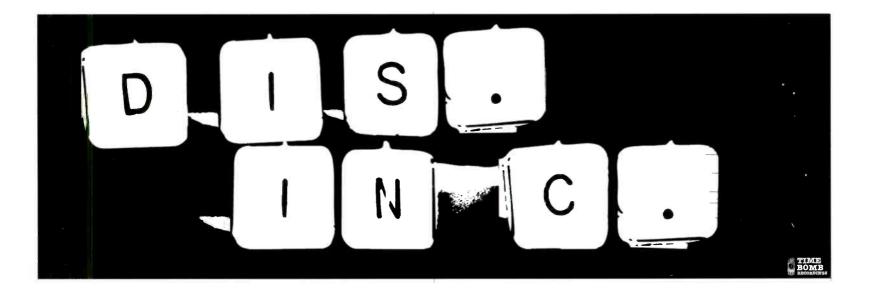








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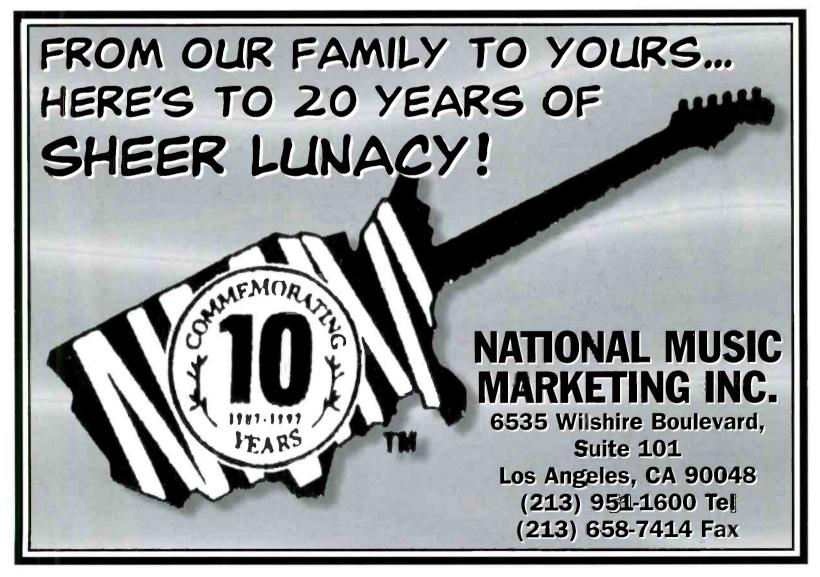


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CONTEST!

Enter The Album Network's 20th Anniversary Giveaway Contest, Brought To You By The Album Network And Panasonic.

All You Have To Do Is Name As Many Artists On The Cover Of The Album Network's 20th Anniversary Issue As You Can, And You Can Win, Win, Win!

1ST PRIZE: A Panasonic Portable DVD Player

Model #L10-A \$1,400 Value

2ND PRIZE: A Panasonic Digital Video Camcorder

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All Entries Must Be Received By Monday, August 10
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For More Details About The Prizes, Go To www.panasonic.com

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and

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Ricky Ross

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Peter Felstead
Julian De Takats
Matt Willis

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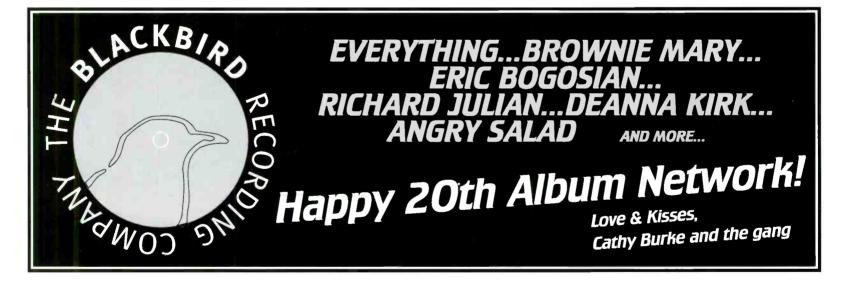
Congratulations Album Network for 20 successful years!



What do Roomful of Blues, coffee, and Viagra have in Common?. Find out in August. THERE GOES THE NEIGHBORHOOD, street date: August 19

effanel

Congratulations to The Album Network for their first 20 years! Thanks for taking us along on the ride... Your friends at Effanel Music



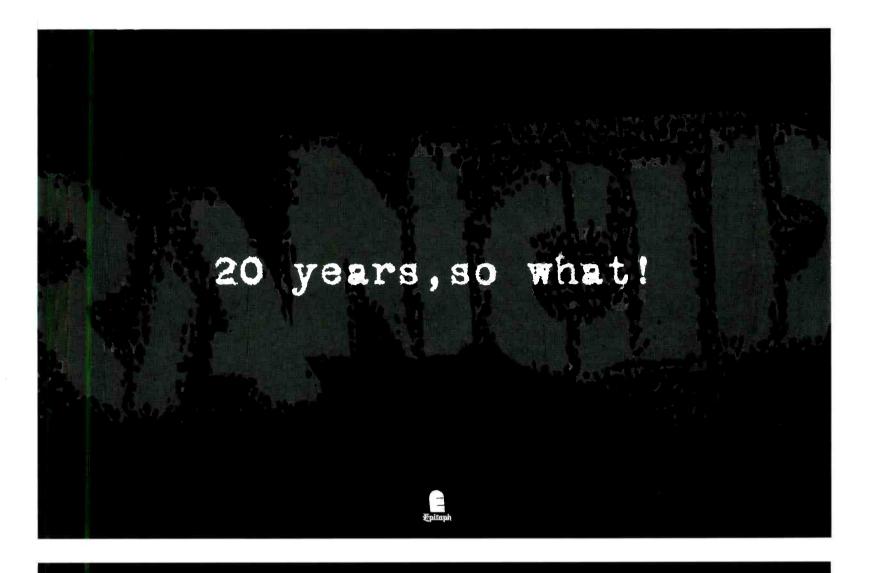
IVP ENTERTAINMENT, INC. Congratulations And Best Wishes To The Album Network On Your 20th Anniversary!

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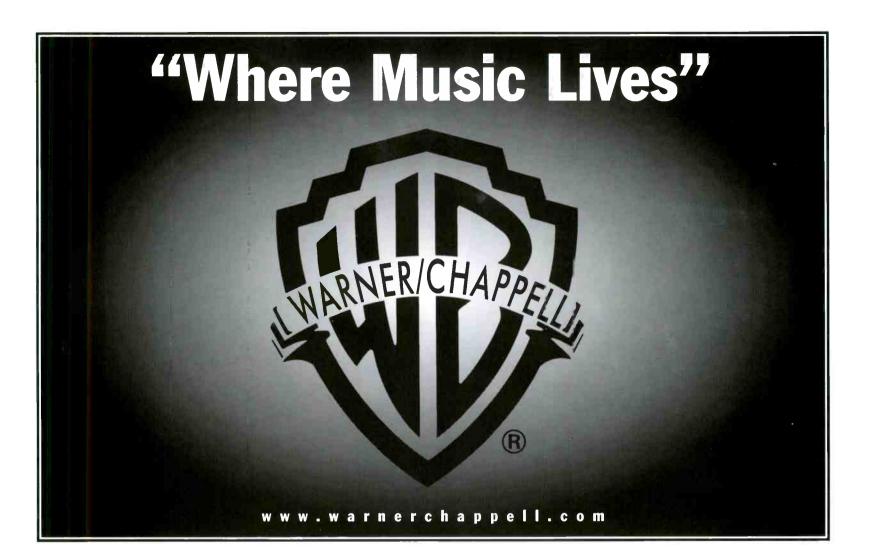


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Congratulates The Album Network and Gary F. Bird, Elias N. Bird, Stephen R. Smith, Tommy Nast, Robert England, Jim Nelson, Melissa Blazek, Leigh Taylor, Marina Williams, Charly Prevost, Felicia Kelly, Carter Armstrong, Raquel Gutierrez, Gerald T. Shaia, Tra-Mi Callahan, Jonathan L. Rosen, Buzz Fitzgerald, Sat Bisla, John Easdale, Greg Sorrels, John Schoenberger, Matthew Lawton, Michael Vogel, Tom Maguire, Stephanie Rechtshaid, David Auther, Frank Anastasia, Don Davis, Alden Keith Stubblefield, Lance Vantile Whitfield, Melle Belle Karakawa, Denisio, Cecilia Franconi, Yvette Mariani, Marianne Kai, W. Christopher Lee, Linda Yoon, Lesley Weinberger, Victor Caballero, Stan Primmer, Victoria Igoumnova, Ralph Plotkin, Benjamin Plotkin, Jessika Sutton, Karmen Beck, Vanessa Roccki, Kat Campbell, Liza West, Kathy Bissonette Hansen, Jackie Bodner, Paul Cartellone, Eric Harter, Brian Davis, Tim Stephens, Jackie Ramos, Monte Malone, Pat Gillen, Mark Felsot, Neal Bird, John Valenzuela, Jim Villanueva, Maria Musaitef, Regina Livesay, Beth Mike Jessie Buenaseda, Eddie Arzy, Davis, Megan Hey, who Gonzales and everyone else has been part

20 Great Years Of The Album Network!





What does it take to SULTVIVE years in the music business?

20/20

Thanks for being a publication I've been able to count on for the last two decades.



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TO: BEN FROM: ABBA

Re: Album Network 20th Anniversary issue

Date: 6/26/98

Ben,

Abba.
No. 11's NOT
Possible
Ren Album Network just called and said we are the only label that isn't running an ad in their anniversary issue. They want the artwork July 1 —is it possible to come up with something in time?

HAPPY 20TH ANNIVERSARY!

THE ALBUM NETWORK'S 20TH ANNIVERSARY A S H S A L F





Keep On Groovin' Album Network!

Max Carl & Mission Records







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Welcome To The 20-Year Club.

We've Been Waitng For You!

Could Be Congratulations & Best Wishes for the Next 20!

Happy 20th Anniversary

From Your Friends At The Key Club



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Watering Hole Of
Tommy Nast

...we'll never run out of Jagermeister, Tommy!

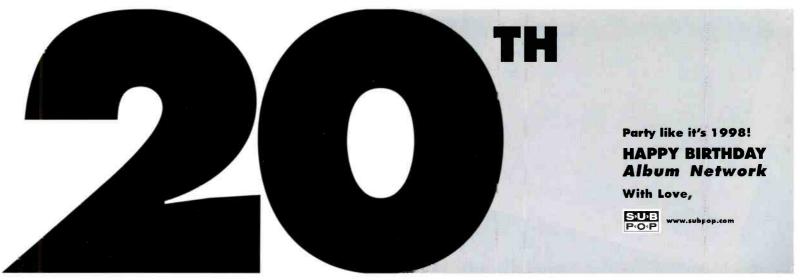
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to Album Network

Vou're not getting older, your getting....

Nell, actually, you ARE getting older.

(considering the alternative, it's a good thing!)

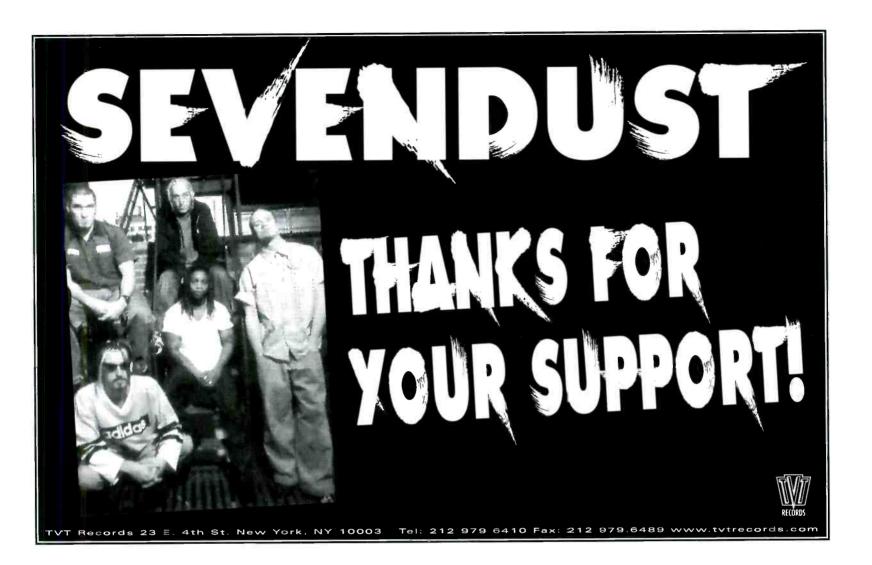
Hugs, Kisses, and Happy 20th!

Bob and everyone at Concrete Marketing











Tommy, Steve and all our friends at the Album Network

You may be 20, look 50 and act 18, but you're still our friends.

Thank you for 20 wonderful years!

Congratulations,

Arthur Spivak
Stuart Sobol
and the Spivak Entertainment Family

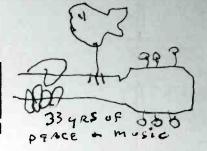
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WISHES THE ALBUM NETWORK



We've worked over 300 charted songs in the past 20 years!



Blackheart Records family of fine recordings congratulates The Album Network

Joan Jett & The Blackhearts • Metal Church • Motorbaby • Laura Branigan • A Talk With Jerry Garcia One Records' • Chemical Reaction (remixes by the brothers of the same name) • Fat Juicy Beats • Kung-Fusion Lethal Records' Professor Griff, Mutabaruka

The Label's Big Daddy Kane • The Goods • Audra & Alayna • Madfly • The Characters

congrats on 20 suger years! TWISTED SISTER I can't believe I was only 10 when we first met! Lore Jay Jay French

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TOP (I) INFLUENTIAL ARTISTS

AS CHOSEN BY OUR PANEL OF INDUSTRY EXPERTS

By Sandy Masuo



THE ROLLING STONES

The fact of the matter is, The Rolling Stones didn't have to record anything after Exile On Main Street. By the time they'd recorded the 1972 classic they had already made some of the most important records in rock history, and become (arguably) the greatest rock & roll band in the world.

Mick Jagger is one of rock's great ironists, and throughout his career he's managed to simultaneously mock and glorify whatever happened to be fashionable, whether it was the decadent

bohemianism of the '60s, the me-culture of the '70s or the excess of the '80s. The Stones specialized in reinventing (or co-opting, depending on your perspective) American music forms from rural blues to disco. The group's understanding of the elemental forces of rock is what made their greatest albums—Let It Bleed, Beggars Banquet, Exile On Main Street—timeless, and why they remain staples on Rock Radio playlists everywhere.

Few artists could meet or beat the Stones in top form, and it eventually proved a daunting task for them. The last time the band led by a man who once dared to make Lucifer into a pop star with "Sympathy For The Devil" ventured out onto dangerous rock turf was with Some Girls, released almost exactly 20 years ago. Lyrics to the title song, with their flagrant racist/misogynist stereotypes, sparked controversy (and heavy criticism from Jesse Jackson), but the record

was also a gritty, witty response to the advent of both disco ("Miss You") and punk rock (the

snarly "Shattered").

Throughout the '80s and the '90s, The Rolling Stones have released 10 albums, including Emotional Rescue, the live set Still Life and last year's Bridges To Babylon. Transcending the trends, they remain an immutable force in the rock arena, thanks to the same attitude and charisma that got them to Main Street 26 years ago.



BRUCE SPRINGSTEEN

New Jersey's most celebrated son and his music have always focused on the common man, artistically (through his rich portraits of America) and personally (Springsteen was a charity booster long before it was fashionable for celebrities to pitch in). His influence stretches beyond the realm of pop music, yet that's where it began with ambitious rock that packed as much of a literary punch as a musical one.

The lush verbiage and sprawling songs of his first two albums, both released in 1973, however, didn't translate particularly well to the hit parade. Undaunted, Springsteen concentrated on playing live, diligently building a following through impassioned, all-out concerts. Springsteen's reputation for powerful performances steadily grew, but it wasn't until he connected with radio that he was able to realize his potential by reaching audiences beyond the concert halls. The title song of his 1975 album *Born To Run* was his first big radio hit, and with it Springsteen accessed one of American pop culture's main thoroughfares. Though none of his next three releases yielded hits on a par with "Born To Run," each new album explored different facets of Springsteen, and he had made a name for himself. But in 1984, Springsteen took that success a giant step further.

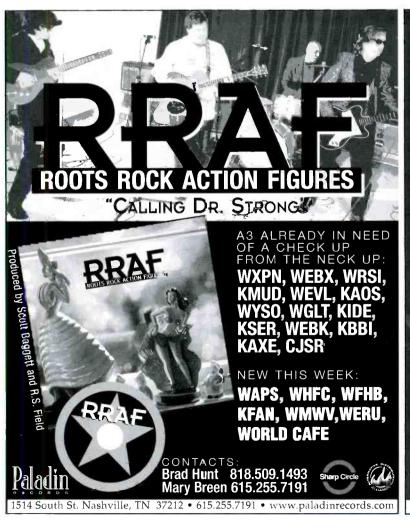
With eight Top 10 singles, *Born In The USA* would have been a massive release even without MTV support, but with the power of video enhancing it, Springsteen became a bona fide superstar. Of course, this new level of celebrity also had its down side. Not only did he have to grapple with a larger-than-life image (evident in the new and improved grooming habits the scruffy singer adopted) but misinterpretations of that image. To his chagrin, "Born In The USA," a biting commentary about America's mistreatment of Vietnam veterans, was embraced by many (including then-president Ronald Reagan) as a patriotic jingle. True to form, Springsteen took grassroots action to counter such misinterpretation by stepping up his support of local lefty causes during the subsequent tour. In 1986, the 40-song collection *Live/1975-85* was issued, capturing as much concert energy as possible in a box. Retail response was only slightly less astounding than radio: in its first week of release, the box-set received 588 adds of the total 1,184 adds for *all songs on all* Album Network *stations* reported—an unprecedented and never-equaled 49.6% of the entire week's adds!

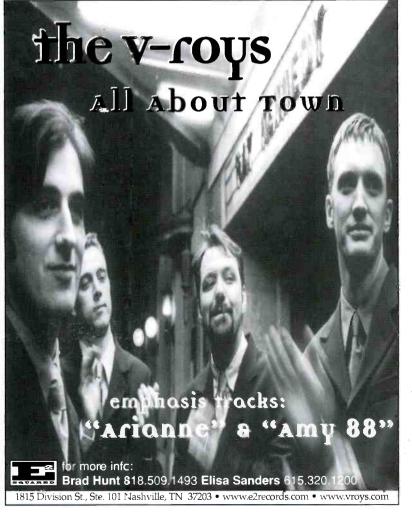
His subsequent albums haven't received quite as much public attention, but the down-to-earth values that endeared Springsteen to his fans have preserved his status as one of America's best-loved performers.

Best wishes for another rip roarin' 20 years!

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Though they were pegged as a poor man's version of The Rolling Stones early on, Aerosmith and The Stones are more like complementary opposites. The Stones' brilliant accomplishment was the vibrant way they assimilated Americana, from twangy country to blues and rock, into their British pop. Aerosmith was grounded in blues and rock, but what fired their imagination was an infatuation with British pop. The Beatles, for instance.

Even if they hadn't overcome the substance abuse problems that threatened to destroy them by the late '70s, Aerosmith had already contributed two classics to the American Rock Radio canon: "Dream On" (which ranks alongside Led Zeppelin's "Stairway To Heaven" as the quintessential rock power ballad) and the sassy, swaggering "Walk This Way." But by the dawn of the '80s, a combination of heavy drug use, and competition from a wave of new hard rock bands armed with Spandex, arsenals of hair extensions and lots of lightweight pop songs dressed up with heavy guitars, threatened to drive them into obsolescence. But when the going gets tough, as they say, the tough get going, and by the middle of the '80s Aerosmith were sober and in better form than ever.

In 1986, Steven Tyler and Joe Perry appeared with seminal rappers Run-D.M.C. in the video for their version of "Walk This Way." This time the single charted even higher than it did upon its initial release (hitting #4*. six positions higher than it peaked nine years earlier). This heralded one of rock's greatest comebacks. *Permanent Vacation* came out the following year, yielding three hit singles ("Dude (Looks Like a Lady)," "Rag Doll" and "Angel"), and two years later Aerosmith released Pump. It wasn't just the four mega-singles that album contained (including the Grammy-winning "Janie's Got A Gun"), but its cohesive strength as an album, and the symbolic significance of it being their first effort since totally cleaning up, that really made it a watershed.

But beyond these musical accomplishments, Aerosmith embodies the kind of rock & roll cool and charisma that made them Wayne & Garth's most-worthy idols and earned them a highly coveted gig playing at Moe's Tavern on "The Simpsons."





VAN HALEN

It's almost impossible to imagine the hard rock landscape without Van Halen. The combination of musicianship and showmanship that distinguishes their body of work is truly a rarity in a genre where extreme stylization often disguises a lack of genuine creativity. Though Van Halen's sound has certainly evolved over the group's 20-year history, the fundamental strengths underlying the music were all there from the first track of their self-titled 1978 debut.

"Jamie's Cryin'," "Runnin' With The Devil" and a turbo-charged rendering of The Kinks' classic, "You Really Got Me," showed off not only supreme chops and distinctive style, but a killer instinct for hit singles. The '80s were rife with "lite" metal bands who combined flashy playing with decent pop hooks, but Van Halen left them all in the dust of one-hit-wonder land thanks to consistently great songwriting and Ted Templeman's deft production, which gave Van Halen's first six albums the studio polish that was so well-suited for cruising the 'burbs with the top down and the radio up.

When Sammy Hagar replaced mega-frontman David Lee Roth in 1985, the band dynamic shifted, but the substance of the music remained unchanged. Hagar's more down-to-earth presence brought out new facets of the band, some grittier ("Poundcake," "Finish What You Started"), while others explored powerful pop undercurrents in songs like "Right Now." Hagar's debut with Van Halen, 5150, was the group's first #1 album, and with the former Montrose frontman on board, the group enjoyed some of its hugest hits yet.

But the only constant in the universe is change, and in 1996, Hagar was replaced with former Extreme frontman Gary Cherone, opening a whole new chapter. On Van Halen 3 they demonstrated the old hit magic with "Without You," but also delved into new terrain (including axe-master Eddie Van Halen's first-ever stab at vocals), which befuddled some critics and fans but demonstrated that, after two decades, Van Halen is still striving to expand its horizons.

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U2

The advent of punk was one of the most important events in the history of rock. It wasn't just the anti-establishment politics that many of the bands professed, but their anti-establishment modes of expression that fueled the

revolution. Despite the eventual commercial successes of bands like The Clash or X, it wasn't savvy songwriting or ardent political commentary that was the soul of punk. It was countless anonymous bands in suburbs everywhere seizing the means of production for themselves, making scrappy, often obnoxious records and statements on their own, photocopying fanzines and annoying adults with outlandish fashion statements.

Of course, none of this was very radio-friendly.

One of U2's great accomplishments in the early days of its career was the way the Dublin quartet combined the revolutionary spirit of punk with a new sound that was both stripped down and lush (thanks in large part to producer Steve Lillywhite). The writing on Boy, October and the megabreakthrough album War was clean and melodic. And unlike much of the cartoonish new wave of the day, U2 rocked with a sense of purpose that hit as hard as its hooks. Songs like "I Will Follow," "Gloria" and "New Year's Day" combined the urgent spirit of punk, the passion of faith and the elegant moodiness of

early Goth rockers like Joy Division.

It was a combination of elements that hadn't been heard before and it, along with the innovative sounds of contemporaries like R.E.M., helped shape the definition of "alternative." But U2 wasn't content to settle comfortably into

a niche. And as the musicians developed their playing skills and expanded their musical palette, U2's music grew beyond the bounds of alt-rock. The tours eventually moved into stadiums and the songs became standards on mainstream rock play lists. Eventually, having evolved into the very kind of rock stars that had incited the punk movement, U2 pulled a Madonna,

reinventing itself with tongue-in-cheek glam for Pop.





R.E.M.

R.E.M.'s career has more or less paralleled that of alternative rock, from grassroots beginnings to the identity crisis that struck in the early '90s, to the transition to success as part of the mainstream.

When R.E.M. first hit the airwaves in 1983, much of the fledgling alternative scene was dominated by the harsh sounds of American punk and the colorful, caricaturish pop that constituted new wave. Though the Athens, Georgia, quartet, like contemporaries such as U2, was influenced by punk principles, the sound R.E.M. cultivated was anything but strident. Combining elements of late-'60s psychedelia, à la The Byrds with acoustic folk and a bare-bones garage rock feel, they arrived at a sound that essentially defined "alternative" and would spawn countless imitators and approximators in years to come.

R.E.M.'s debut, *Murmur*, remains a classic, with its rich, impressionistic textures, frontman Michael Stipe's evocative, mumbly vocals and the effortless pop melodicism that made "Radio Free Europe" and "Catapult" (among others) mainstays of Alternative/College Radio stations everywhere. In the years that followed, they took

that landmark sound in different directions, from the incisive rock vibe of *Green* to the lo-fi experimentation of *New Adventures In Hi-Fi*, but the songwriting instinct has remained central to their work.

Aside from stylistic innovations, R.E.M. also helped spur interest in regional music and the radio stations that supported it. After R.E.M.'s national success, Athens drew much attention from the industry and fans alike, as evidenced in the 1987 film *Athens, GA—Inside/Out*. Though various locations had always been associated with specific styles of music (Detroit, Nashville and Chicago, for instance), R.E.M.'s success set the precedent for many "scenes" to come.





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METALLICA

The massive success Metallica enjoyed with its 1991 self-titled album, affectionately known as "The Black Album," was the first blow metal had struck since the hairy '80s. Metallica combined prodigious musicianship with songwriting substance and savvy to open a new chapter for metal and hard rock. Indeed, if Nirvana had reached out from the punk end of the alternative world to

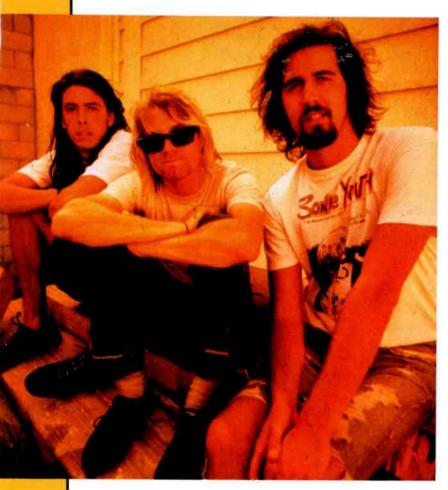
embrace elements of metal, Metallica (influenced as much by punk as by hard rock) reached out to the "alt" realm.

Though many were stunned by Metallica's breakthrough, those in the know recognized that it was the fruit of many years' labor. The Bay Area quartet had recorded four albums, refining its take on thrash metal into a blistering attack. It had gone from the basic supercharged thrash of the first album to the epic, near-symphonic sprawl of And Justice For All. After the vapid reign of hair metal in the '80s, Metallica had proven metal could be a thinking-person's music, too, with songs that addressed social, personal and philosophical issues. They built a fiercely loyal following with years of downin-the-trenches touring, and they even won a Grammy. What continued to elude Metallica was a hit single, although it had come close with "One" (the Grammy-winning track from Justice). The Black Album changed everything, debuting at #1* and yielding three Top 40 hits ("Enter Sandman," "Unforgiven," "Nothing Else Matters").

What Metallica accomplished with The Black Album was to

distill the essence of their sound and pack it into succinct songs that hit hard in more ways than one. The Black Album brought the band big crossover success, setting the scene for Load and Re-Load which found them exploring sounds even further afield than Metallica. In so doing, Metallica didn't just earn the mainstream credibility it deserved, but opened a new chapter for metal, even as they left many of that genre's strict stylistic hallmarks behind.





NIRVANA

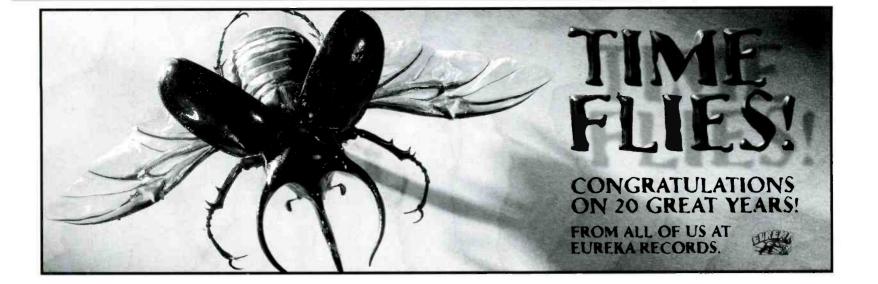
Nirvana wasn't the first Seattle band to discover the recipe for "grunge." Around the time the group recorded *Bleach*, its debut on Sub Pop, the Melvins, Soundgarden and Tad, among others, were already experimenting with the mixture of punk, metal and thunderous grooves that would become the signature of the sound.

The innovative spin that Kurt Cobain, Krist Novoselic and Dave Grohl put on it when they recorded *Nevermind* was to shape the grit and distortion (well, at least some of it) into radio-ready pop songs. Soundgarden conquered radio after three albums when producer Michael Beinhorn hammered their beefy, bristling, sprawling sound into singles form on *Superunknown*; Tad, the Melvins and a slew of like-minded bands never did. Whether it was intentional or not, Nirvana's penchant for pop (Cobain was purportedly a great Abba fan) made for some killer radio hits.

Sometimes recording artists attempt to break genre barriers and end up homeless—their hybrid winds up being too weird to settle into any particular format. Other times artists mix styles and arrive at a sound that everyone wants, that rock programmers across the board embrace. Nirvana shook up Rock Radio with *Nevermind* because they packed as much alternative allure as hard rock appeal. They probably could have rearranged the songs on *Nevermind* for 101 Strings and conquered MOR. There was almost nowhere Nirvana's music couldn't go, and that eclectic charisma was one of the catalysts that set off the identity crisis that hit alt-rock in the wake of grunge (when alt-rock is also charting on hard rock stations, is it still alt-rock?).

But in Nirvana's success lay the seeds of its undoing. They became the object of the very kind of pop culture adulation that they satirized with "In Bloom": "He's the one who likes all our pretty songs/And he likes to sing along/And he likes to shoot his gun/But he don't know what it means, don't know what it means, don't know what it means."

In the end, it must take a thicker skin than Kurt Cobain had to represent a generation.



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PEARL JAM

Pearl Jam and Nirvana were foremost among the driving forces that made "grunge" a household word, yet in spite of the common ground the two bands shared, they were fundamentally polar opposites. Though both were musically rooted in a gritty

mixture of punk and vintage hard rock, the anti-establishment 'tudes they flaunted reflected very different perspectives. Nirvana's songs were infused with the type of biting irony that was the hallmark of punk, while the romantic idealism that Pearl Jam evoked had much more to do with the hippie era.

The success of Pearl Jam's 1991 debut, *Ten*, was hardly surprising considering the talent and experience that went into it. Bassist Jeff Ament and guitarist Stone Gossard had been active for several years in two of Seattle's most prodigious proto-grunge acts, Green River and Mother Love Bone; guitarist Mike McCready was a fellow Seattle music veteran. The tracks on *Ten* combined sweeping melodies and a beefy musical attack (reminiscent of venerable vets like Bad Company) with a raw edge and enough sharp commentary in frontman Eddie Vedder's oblique lyrics to keep the music grounded in the post-punk present. As time passed, though, Pearl Jam delved more unabashedly into its

As time passed, though, Pearl Jam delved more unabashedly into its '60s roots. Thanks to Gossard's moving guitar work, "Yellow Ledbetter" (a 1995 B-side from the "Jeremy" single) was the most moving musical homage to Jimi Hendrix since Stevie Ray Vaughan's rendering of "Little

homage to Jimi Hendrix since Stevie Ray Vaughan's rendering of "Little Wing," At the 1993 Rock and Roll Hall of Fame induction ceremonies, Vedder's powerful baritone pipes were a perfect fit for The Doors reunion. From there it was a short trip to their collaboration with Neil Young for his Mirror Ball album in 1995. But the retro vibe was more than just musical. The group undertook a protest interlude, tackling Ticketmaster on Capitol Hill when the agency wouldn't allow the band to sell tickets for its 1994 tour at the reduced rate it sought. Even Pearl Jam's decision to initially issue its third album, Vitalogy, on vinyl only (it charted at #55* two weeks before the CD hit store shelves at #1*) seemed to respect the days when the LP was king.

While Nirvana was more about bridging the genre gap between alternative and aggressive rock, Pearl Jam bridged the generation gap in rock, bringing the legacy of its forebears to a new generation of fans, while also infusing the classic rock crowd with some fresh blood.





THE SMASHING PUMPKINS

Though they were frequently lumped in with the grunge crowd, The Pumpkins are really the legacy of glam rock. They are as much heirs of Ziggy Stardust as (true to their Chicago roots) the power pop of Cheap Trick, and unlike the vast majority of the flannel-clad crowd, The Smashing Pumpkins pack an unabashedly arty appeal.

Siamese Dream, The Pumpkins' breakthrough record, was a collection of stunning singles, from the poignant "Disarm" (featuring one of the most artfully displayed string sections since The Beatles slammed home the long good-bye at the end of Sgt. Pepper's Lonely Hearts Club Band) to the cool, driving "Cherub Rock." Yet despite the almost prog rock opulence of The Pumpkins' music, the (onetime) quartet manages to keep a constant rat-inacage rage seething beneath it all, exquisite tinges of welt-schmerz sure to appeal to the angst-monger inside each of us. It's a strangely refined anguish that never delves overtly into politics, social or personal; all the artiness provides a veil for whatever dire issues may actually lurk at the heart of Billy Corgan. We feel his pain, but only through many lovely layers of sound and imagery.

Perhaps it's that sense of detachment that made The Pumpkins' merger with the mainstream seem so seamless. Sure, there were temperamental displays on the part of the *artistes*, and close encounters of the narcotic kind with drummer Jimmy Chamberlin, but nothing to impede the steady upward climb of The Pumpkins' smashing career. 1995's *Mellon Collie And The Infinite Sadness* transcended its awkward title to become a megasuccess, with a string of five hit singles: "33," "Tonight, Tonight," "Zero," "1979" and "Bullet With Butterfly Wings." It was as if they'd never lived in indie land.

In the constant drive to make a more "artistically pure" statement, The Pumpkins unveiled *Adore* this year, quite a change of pace with its quiet, moody, meandering tunes. But the crux of the (now) trio's success lies in songwriting which remains consistent, no matter how dressed up or stripped down they choose to

Sandy Masuo is the Associate Editor at Request magazine. Her writing has appeared in Rolling Stone, the LA Times, Raygun and the Boston Phoenix, and she's a regular contributor to The Album Network.

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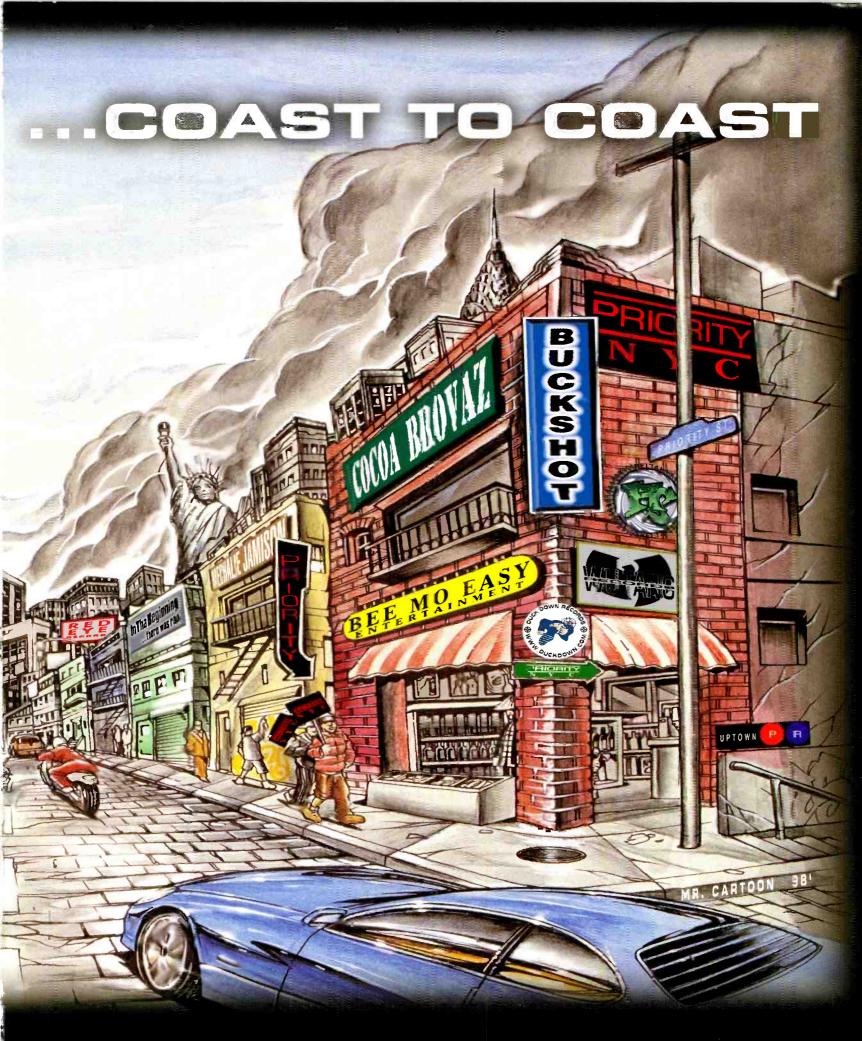


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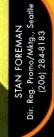


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