

Section I

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Federal Communications Commission Executives and Staff

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Administrative and Management Office

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Policy and Rules Division

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Spectrum Policy Branch

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Technical Rules Branch

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Spectrum Coordination Branch

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Electromagnetic Compatibility Division

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Technical Analysis Branch

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Experimental Licensing Branch

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Network Technology Division

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Laboratory (Columbia, MD)

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Equipment Authorization Branch

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Technical Research Branch

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Auditing and Compliance Branch

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Customer Service Branch

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Litigation Division

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Administrative Law Division

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OFFICE OF INSPECTOR GENERAL

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OFFICE OF LEGISLATIVE AFFAIRS

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OFFICE OF MANAGING DIRECTOR

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Office of The Secretary

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Information Resources Group

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Library

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Commissioners	
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Michael J. Copps	Deborah Taylor Tate

**Office of
Inspector General**

**Office of
Engineering &
Technology**

Electromagnetic Compatibility Div.
Laboratory Div.
Policy & Rules Div.
Administrative Staff

**Office of
General
Counsel**

Administrative Law Div.
Litigation Div.

**Office of
Managing
Director**

Human Resources Management
Information Technology Center
Financial Operations
Administrative Operations
Performance Eval. & Records Mgmt
Secretary

**Office of
Media
Relations**

Media Services Staff
Internet Services Staff
Audio-Visual Services Staff

**Office of
Administrative
Law Judges**

**Office of
Strategic Planning
& Policy Analysis**

**Office of
Communications
Business
Opportunities**

**Office of
Workplace
Diversity**

**Office of
Legislative
Affairs**

**Public Safety &
Homeland Security
Bureau**

Admin. & Mgmt. Office.
Policy Div.
Public Communications Outreach & Operations Div.
Communications Systems Analysis Div.

**Wireline
Competition
Bureau**

Admin. & Mgmt. Office.
Competition Policy Div.
Pricing Policy Div.
Telecommunications Access Policy Div.
Industry Analysis & Technology Div.

**Enforcement
Bureau**

Office of Management & Resources
Telecommunications Consumers Div.
Spectrum Enforcement Div.
Market Disputes Resolution Div.
Investigations & Hearings Div.
Regional & Field Offices

**Wireless
Telecommunications
Bureau**

Management & Resources Staff
Auctions & Spectrum Access Div.
Spectrum Mgmt. Resources & Technologies Div.
Spectrum & Competition Policy Div.
Mobility Div.
Broadband Div.

**Media
Bureau**

Mgmt. & Resources Staff
Office of Com. & Industry Info.
Policy Div.
Industry Analysis Div.
Engineering Div.
Office of Broadcast License Policy
Audio Div.
Video Div.

**Consumer &
Governmental
Affairs Bureau**

Admin. & Mgmt. Office
Info. & Resources Mgmt. Office
Consumer Inquiries & Complaints Div.
Consumer Policy Div.
Reference Information Center
Disability Rights Office
Consumer Affairs & Outreach Div.
Office of Intergovernmental Affairs

**International
Bureau**

Management & Administrative Staff
Policy Div.
Satellite Div.
Strategic Analysis & Negotiations Div.

Federal Communications Commission Executives and Staff

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Recruitment and Staffing Service Center

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Learning and Development Service Center

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OFFICE OF WORKPLACE DIVERSITY

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Office of Intergovernmental Affairs

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Office of Information Resource Management

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Consumer Policy Division

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Disability Rights Office

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Reference Information Center

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Consumer Affairs and Outreach Division

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Consumer Publications Branch

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Consumer Advisory Committee

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ENFORCEMENT BUREAU

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Market Disputes Resolution Division

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Spectrum Enforcement Division

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Equipment Development Group (Hiram, GA)

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Telecommunications Consumers Division

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District Directors

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INTERNATIONAL BUREAU

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Policy Division

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Office of Communications and Industry Information

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Office of Broadcast License Policy

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Audio Division

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Video Division

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Policy Division

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Industry Analysis Division

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Public Safety & Critical Infrastructure Division

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Spectrum & Competition Policy Division

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Spectrum Management Resource & Technology Division

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Federal Communications Commission Executives and Staff

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Competition Policy Division

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Pricing Policy Division

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Telecommunications Access Policy Division

Jeremy Marcus/Division Chief (202) 418-7400; Thomas Buckley/Senior Deputy Division Chief (202)

418-7400; Erik Olsen/Deputy Chief (202) 418-7400; Jennifer McKee/Deputy Chief (202) 418-7400; Cheryl Callahan/Assistant Chief (202) 418-7400; Gina Spade/Assistant Chief (202) 418-7400; Mark Seifert/Assistant Chief (202) 418-7400.

Industry Analysis and Technology Division

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U.S. Government Agencies of Interest to TV and Radio

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Ranjit DeSilva, dir public affrs.

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Craig Stevens, deputy dir.

Five business lines encompass everything that DOE does: energy, resouces, natl security, environmental quality, science & technology, & economic productivity.

Department of Health and Human Services, 200 Independence Ave. S.W., Washington, DC, 20201. Phone: (202) 619-0257. Phone: (202) 690-6343. Fax: (202) 690-7203. Web Site: www.hhs.gov.

Suzy Francis, dir public affrs; Ellen Field, deputy asst sec.

Department of Justice, Office of Public Aff., 950 Pennsylvania Ave. N.W., Washington, DC, 20530. Phone: (202) 514-2007. E-mail: AskDOJ@usdoj.gov Web Site: www.justice.gov.

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Elaine L. Chao, sec.

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Department of the Treasury, 1500 Pennsylvania Ave. N.W., 3442 MT, Washington, DC, 20020. Phone: (202) 622-2000. Phone: (202) 622-2960 (press off.). Fax: (202) 622-6415. Web Site: www.treasury.gov.

John W. Snow, sec; Christopher Smith, chief of staff.

Department of Transportation, 400 7th St. S.W., Washington, DC, 20590. Phone: (202) 366-4000. Web Site: www.dot.gov.

Norman Y. Mineta, sec; Robert Johnson, dir public affrs.

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Tony Snow, press sec.

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Kevin J. Martin, chmn; David Fiske, dir media rel.

(For full listing of commissioners & staff, see FCC Executives & Staff.)

Federal Emergency Management Agency, Office of Policy & Regional Operations, 500 C St. S.W., Washington, DC, 20472. Phone: (800) 621-FEMA(3362). E-mail: FEMAOPA@dhs.gov Web Site: www.fema.gov.

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Comprehensive info source on emergency preparedness & federal disaster response & recovery.

Federal Trade Commission, 600 Pennsylvania Ave. N.W., Washington, DC, 20580. Phone: (202) 326-2222. Fax: (202) 326-3366. Web Site: www.ftc.gov. E-mail: mkatz@ftc.gov

Deborah Platt Majoras, chmn; Mitchell Katz, office of public affrs.

House Appropriations Committee, Rm. H218, Capitol Bldg, Washington, DC, 20515. Phone: (202) 225-2771. Phone: (202) 225-3351 (commerce/justice/state subcomm). Web Site: <http://appropriations.house.gov/>.

Jerry Lewis, chmn.

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House Committee on Energy and Commerce, 2125 Rayburn House Office Bldg., Washington, DC, 20515-6115. Phone: (202) 225-2927. Web Site: energycommerce.house.gov.

Joe Barton, chmn.

The Committee, the oldest legislative standing committee in the U.S. House of Representatives, has served as the principal guide for the House in matters relating to the promof commerce and to the public's health & marketplace interests.

House Committee on the Judiciary, 2138 Rayburn House Office Bldg., Washington, DC, 20515-6216. Phone: (202) 225-3951. Web Site: www.house.gov/judiciary. E-mail: judiciary@mail.house.gov

F. James Sensenbrenner, Jr., chmn.

The Committee on the Judiciary has been called the lawyer for the House of Representatives because of its jurisdiction over matters relating to the administration of justice in Federal courts, administrative bodies, and law enforcement agencies. Its infrequent but important role in impeachment proceedings has also brought it much attention.

National Aeronautics & Space Administration (NASA), 300 E St. S.W., Washington, DC, 20546. Phone: (202) 358-0001. Fax: (202) 358-3469. E-mail: public-inquiries@hq.nasa.gov Web Site: www.nasa.gov.

Michael Griffin, admin.

National Labor Relations Board, 1099 14th St. N.W., Washington, DC, 20570-0001. Phone: (202) 273-1991. Fax: (202) 208-3013. E-mail: dparker@nlrb.gov Web Site: www.nlrb.gov.

Robert J. Battista, chmn; Ronald Meisburg, gen counsel.

The NLRB adjudicates unfair labor practice charges & conducts union representation elections under the Natl Labor Rel Act.

National Science Foundation, 4201 Wilson Blvd., Arlington, VA, 22230. Phone: (703) 292-8070. Fax: (703) 292-9087. E-mail: info@nsf.gov Web Site: www.nsf.gov.

Dr. Arden L. Bement, Jr., dir.

National Telecommunications and Information Administration, 14th & Constitution N.W., Washington, DC, 20230. Phone: (202) 482-7002. Fax: (202) 219-2077. Web Site: www.ntia.doc.gov.

John M. R. Kneuer, asst sec; Meredith Attwell Baker, deputy asst sec.

NTIA serves as the principal advisor to the exec branch on domestic & international communication & info issues.

Securities and Exchange Commission, 450 5th St. N.W., Washington, DC, 20549. Phone: (202) 942-8088. Phone: (202) 551-5400 (sec). Fax: (202) 942-9628. Web Site: www.sec.gov.

Christopher Cox, chmn; R. Corey Booth, CIO.

Administers federal securities laws that protect investors. These laws ensure that securities markets are fair & provide sanctions for enforcement.

Senate Appropriations Committee, Rm. SD-128, Dirksen Senate Office Bldg., Washington, DC, 20510. Phone: (202) 224-3471. Web Site: <http://appropriations.senate.gov/>.

Senate Committee on Commerce, Science, and Transportation, Dirksen Senate Office Bldg., Suite 508, Washington, DC, 20510-6125. Phone: (202) 224-0411 (minority). Phone: (202) 224-1251 (majority). Fax: (202) 224-1259 (majority). Fax: (202) 228-0303 (minority). Web Site: <http://commerce.senate.gov/>.

Ted Stevens, chmn.

Jurisdiction includes communications, aviation, consumer affairs, foreign commerce & tourism, oceans & fisheries, science, technology & space, surface transportation & merchant marine, manufacturing & competitiveness.

Senate Judiciary Committee, 224 Dirksen Senate Office Bldg, Washington, DC, 20510-6275. Phone: (202) 224-5225. Fax: (202) 224-9102. Web Site: <http://judiciary.senate.gov/>.

Arlen Specter, chmn.

U.S. Department of Education, 400 Maryland Ave. S.W., Washington, DC, 20202. Phone: (202) 401-2000. Fax: (202) 401-0689. E-mail: opa@ed.gov Web Site: www.ed.gov.

Provides daily audio svc for radio news; arranges bcst interviews with sr department officials.

U.S. District Court for the District of Columbia, 333 Constitution Ave. N.W., Washington, DC, 20001. Phone: (202) 354-3000. Web Site: www.dcd.uscourts.gov.

Thomas F. Hogan, chief judge & district; Sheldon Snook, admin asst to chief judge; Elizabeth H. Paret, deputy circuit exec.

Hears civil & criminal cases that arise under federal law, cases involving the U.S. Constitution, disputes between two states, or cases in which the United States is a party.

U.S. Advisory Commission on Public Diplomacy, 301 4th St. S.W., Washington, DC, 20547. Phone: (202) 203-7880. Fax: (202) 203-7886. Web Site: <http://www.state.gov/r/adcomp/d/>.

Athena Katsoulos, exec dir; Jamice Clayton, admin off.

A bipartisan presidentially appointed panel created by Congress to oversee U.S. government activities intended to understand, inform & influence foreign publics.

U.S. Court of Appeals for the District of Columbia Circuit, 333 Constitution Ave. N.W., Washington, DC, 20001-2866. Phone: (202) 216-7000. Fax: (202) 273-0988. Fax: (202) 219-8530. Web Site: www.cadc.uscourts.gov.

Appeals from District Court cases. Appeals from federal agency decisions.

U.S. Supreme Court, One First St. N.E., Washington, DC, 20543. Phone: (202) 479-3211 (pub. info. off.). Phone: (202) 479-3030 (visitor info.). E-mail: pjo@sc-us.gov Web Site: www.supremecourtus.gov/.

John G. Roberts, Jr., Chief Justice; David H. Souter, assoc justice; Clarence Thomas, assoc justice; Ruth Bader Ginsburg, assoc justice; John Paul Stevens, assoc justice; Antonin Scalia, assoc justice; Anthony M. Kennedy, assoc justice; Stephen G. Breyer, assoc justice; Samuel A. Alito, Jr., assoc justice.

U.S. State Cable Regulatory Agencies

Connecticut Department of Public Utility Control, 10 Franklin Sq., New Britain, CT, 06051. Phone: (860) 827-1553. Fax: (860) 827-2613. E-mail: dpuc.information@po.state.ct.us Web Site: www.state.ct.us/dpuc.

Delaware Public Service Commission, 861 Silver Lake Blvd. Cannon Bldg., Suite 100, Dover, DE, 19904. Phone: (302) 739-4247. Fax: (302) 739-4849. E-mail: ronnette.brown@state.de.us Web Site: www.state.de.us/delpsc. Bruce Burcat, exec dir.

Hawaii Cable Television Division, Box 541, Dept. of Commerce & Consumer Affairs, Honolulu, HI, 96809. Phone: (808) 586-2620. Fax: (808) 586-2625. E-mail: cabletv@dcca.hawaii.gov Web Site: www.hawaii.gov/dcca/catv. Mark Recktenwald, dir; Clyde S. Sonobe, admin.

Massachusetts Department of Telecommunications & Energy, (Cable Television Division), One South Station, Boston, MA, 02110. Phone: (617) 305-3580. Fax: (617) 478-2590. E-mail: cable.inquiry@state.ma.us Web Site: www.state.ma.us/dpu/catv. Alicia C. Matthews, dir & cable div.

New Jersey Office of Cable Television, 2 Gateway Center, Newark, NJ, 07102. Phone: (973) 648-2670. Fax: (973) 648-3135. Web Site: <http://www.state.nj.us/bpu/home/cable.shtml>. Celeste M. Fasone, dir; Charles A. Russell, deputy dir.

New York State Department of Public Service, 3 Empire State Plaza, Albany, NY, 12223-1350. Phone: (518) 474-1668. Fax: (518) 474-5616. E-mail: robert_mayer@dps.state.ny.us Web Site: www.dps.state.ny.us. Robert Mayer, dir.

Regulatory Commission of Alaska, 701 W. 8th Ave., Suite 300, Anchorage, AK, 99501. Phone: (907) 276-6222. Fax: (907) 276-0160. E-mail: rca_mail@rca.state.ak.us Web Site: www.state.ak.us/rca. G. Nanette Thompson, chmn/exec dir.

Rhode Island Division of Public Utilities and Carriers, 89 Jefferson Blvd., Warwick, RI, 02888. Phone: (401) 941-4500. Fax: (401) 941-9248. E-mail: mary.kent@ripuc.org Web Site: <http://www.ripuc.org/>. Eric A. Palazao, assoc admin cable TV.

Vermont Public Service Board, Chittenden Bank Bldg., 4th Fl., 112 State St., Drawer 20, Montpelier, VT, 05620-2701. Phone: (802) 828-2358. Fax: (802) 828-3351. E-mail: clerk@psb.state.vt.us Web Site: www.state.vt.us/psb. James Volz, chmn.

CobbCorp



Brian Cobb briancobb@cobbcorp.com

President and principal shareholder Brian Cobb has more than 35 years of experience in the industry as an owner, manager and broker. Over the last 20 years, he has brokered more than \$5 billion in radio and television properties and has been involved in the brokerage of more television stations than any other individual in the industry.



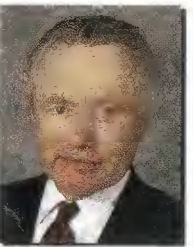
Denis LeClair denisleclair@cobbcorp.com

Vice President Denis LeClair specializes in television mergers and acquisitions and has completed more than \$270 million in television transactions. With 20 years in broadcasting, he has been active in every aspect of the business. In 2001, LeClair was instrumental in bringing about the country's first television, "Shared Services Agreement," and acted as its first VP/General Manager. This successfully combined the operations of three television stations under separate owners and became a model for the television industry.



Daniel Graves dangraves@cobbcorp.com

Managing Director Daniel Graves has been an investment banker to media and communications companies for 17 years and has completed over \$40 billion of transactions for more than 40 different clients. He has represented the interests of clients ranging from small family-run companies to large multi-national corporations.



Jack Higgins jackhiggins@cobbcorp.com

CobbCorp welcomed the addition of Jack Higgins in June 2006. Prior to joining CobbCorp, Higgins spent 12 years as president of Seltel and Katz Continental Television. Jack Higgins entered the brokerage business as Higgins Associates where he represented station groups and individual owners in the sale and acquisition of television properties as well as assisted groups in attracting general manager and sales management candidates. Higgins brings his industry expertise and numerous contacts to CobbCorp.

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CobbCorp guarantees that senior personnel work on each assignment. The experience of CobbCorp professionals, combined with the firm's extensive contacts, impeccable reputation and research capabilities, allow them to provide the highest level of service and achieve the best possible results for their clients.

With each assignment, the CobbCorp staff works together to focus their industry and deal making expertise toward the shared goal of client success.

The CobbCorp staff understand that one of the most important decisions for any business is the decision to sell. Questions about financial, marketing, legal and tax issues can make this decision even more difficult. CobbCorp's expertise allows them to offer qualified advice and guidance throughout the process. Everything the CobbCorp team does is directed at anticipating issues and completing the transaction successfully.

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