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- "Your Sales Forum At The NAB was Superb! It Will Make Our Whole Business Of Radio Better For Years To Come! You Were The Star Of The Program!" Miles David, President Radio Advertising Bureau, Inc.
- "You Are A Winner & Your Sales Techniques Work!" Zig Ziglar, Motivational Speaker
- "You Are A Perfectionist When It Comes To Techniques Which Teach Salespeople To Increase Billing Rapidly & Create New Accounts!" James V.
 Zdanck, G.M., WSAH FM100
- "It Was The Best! May We Return To The Well Of Your Talents For Future N.A.B. Meetings?" Wayne Cornils, Radio V P. National Association of Broadcasters
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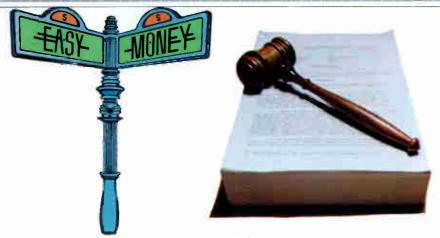
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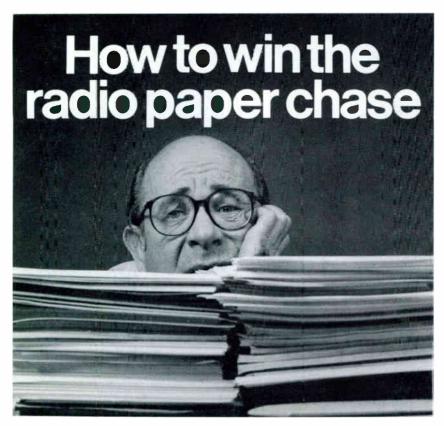
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Letters



CBS-FM Rises Again

The September issue highlighting the CBS-FM Group was excellent.

I hope we can repeat again next year.

Bob Hyland Vice President CBS Owned FM Stations New York, NY

Finding Effective Salespeople

Taking the suggestions one at a time, from the "Where to Find Effective Salespeople" article in the August issue of RADIO ONLY, I present that most of the suggestions are not only wrong, but usually lead to failure.

Insurance—good insurance agents spend years establishing their businesses. To think that a good insurance salesperson is going to leave a lucrative situation he or she has built up for the uncertainty of radio is ludicrous.

Ad agencies—some ad agency buyers and planners make good TV salespersons because most of the television sales effort is a function of negotiating, not selling. Only a small percentage of agency personnel can make the transition.

Retail execs—good retail executives make a ton of money and have neither the mentality nor the desire to sell radio.

Travel agents—yes, they do "work in an environment similar to media." They sit on their cans in their offices and answer the phone. They don't sell outside.

What I look for, other than ability to relate to people, is a form of previous selling experience, such as equipment sales. I would rather



have a good Yellow Pages salesperson who is trained to close on the first call.

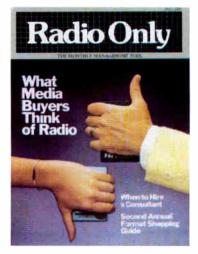
You have a great magazine that serves a very important purpose for the industry. I hope you will take my comments not as sour grapes, but in the spirit of suggestion to improve the quality of an already great magazine.

Doug Auerbach Vice President/General Manager WDOQ Radio Daytona Beach, FL

Personal Copy

I have just spent several delightful hours reading my very own personal copy of RADIO ONLY, During the hectic hours of the business day, I usually don't have the ready opportunity to read RADIO ONLY. When the evening hours arrive and I do have the time. RADIO ONLY has found its way into someone else's warm little hands. I, therefore, decided to order my very own personal copy of RADIO ONLY. I think every business person involved in radio should order at least two copies of your excellent publication. Having two copies insures that if one copy of RADIO ONLY sprouts little legs and runs off, the second copy will remain available.

And, in my first (very own) personal copy of RADIO ONLY I found a man for whom I have much respect: former *Billboard* editor Claude Hall. The gentleman is one of radio's truest and best friends. During my tenure in New York, Claude was always willing to offer



constructive guidance. As so frequently happens in this very mobile business, I lost touch with Claude. I'm pleased to have re-located "The Musical Wizard" in RADIO ONLY. Thanks.

Don Karnes Vice President/Operations International Syndications Port Charlotte, FL

Different Hues

While I enjoyed your article on General Electric in your July issue of RADIO ONLY, I must take exception to your comment, "The station (WJIB) has consistently held a wide lead over WHUE and other previous competitors, though at lower levels in recent years."

Please consider this:

WHUE is Boston's #1 beautiful station. Total persons 12+, M-S, 6A-MID, MSA, AQH, Spring 1983: WHUE-AM/FM 20,900 WIIB 20.800

Douglas H. Tanger General Sales Manager WHUE Radio Boston, MA

Editor's note: RADIO ONLY did not combine the shares for WHUE. By our standards, WJIB leads WHUE-FM.

The editorial staff of RADIO ONLY invites any comments, suggestions and criticisms our readers have regarding the magazine. Please forward your remarks to RADIO ONLY, 1930 East Marlton Pike, Suite S-93, Cherry Hill, NJ 08003-4210.

Ivan Braiker

Transtar's Newest Executive Still Has His Eyes in the Sky

When former Satellite Music Network President Ivan Braiker resigned earlier this year, speculation was that he would return to being a general manager.

But Braiker is hooked on satellites, which is one reason why he has joined his friends at Transtar, the other 24-hour satellite network.

What Braiker will do to help Transtar may be tied very closely tion for \$175,000. Braiker did it all—engineering, sales, programming. The station went from nothing to #2 in Las Vegas in 18 months.

Building on a good thing, in 1974 the pair bought KFMS-FM for \$140,000 and virtually tripled billing overnight.

He joined George Burns and Company as VP/GM while still retaining ownership of KFMS-FM. "I



Popular Media Products President Ivan Braiker

with what lessons he has learned from launching SMN, which grew to 300 affiliates and appears to be one of the true survivors.

He joins Sunbelt Communications as a Transtar executive and president of their syndication unit, Popular Media Products.

"We've had other business dealings with him," says Sunbelt President Terry Robinson, "and we were impressed with his intelligence, integrity and willingness to work hard."

Only 32 years old now, Braiker worked his way up in this business early. Upon graduation from American University, he became account executive at KLAS-TV, Las Vegas, his hometown. He and close friend Steve Gold then decided to buy KBMI (now KBEG), Henderson, NV, a beat-up AM sta-

learned at the feet of a guru," recalls Braiker.

One client of theirs, Starr Broadcasting President Peter Starr, tapped Braiker to run WLOK-AM/FM, Memphis. "I was to clean it up to sell it," remembers Braiker. "In 90 days, it was profitable and the station was sold."

Braiker stayed in Dallas where his career took off at Belo Broadcasting. Although Belo treated Braiker very well, "there was frustration on my part to see their lack of commitment to radio."

SMN Chairman John Tyler recruited Braiker from WIRE/WXTZ, Indianapolis. The task: become president of Satellite Music Network.

For Braiker, it meant a return to Dallas plus a different kind of radio assignment. "We were educating executives on the con-

cept, and most of them thought the satellite would fall from the sky."

SMN's game plan, which Braiker claims to have structured, was designed initially to sign small-market stations that would build a base of fee-paying affiliates. The second phase was to try to sign larger markets. SMN had grown to 319 affiliates when he left.

Looking back, Braiker remembers what SMN did right. "We maintained a dominant positioning strategy and became the generic term for satellite-delivered programming."

And wrong. "SMN didn't emphasize programming. We emphasized saving money."

Today Ivan Braiker gets to show SMN how to do it his way. "Transtar is focusing on the product. We have the resources of the strongest research company in radio (Transtar's parent company, The Research Group)." Transtar is committed to introducing two new formats in 1984.

Transtar is ready to take aim at some of the biggest criticisms of satellite delivery.

"You can be local while also having excellent programming from the network," says Braiker. Transtar leaves time for local information. Transtar 1, a 24-hour adult contemporary format, sets aside eight minutes and retains one minute. Transtar 2, a 24-hour country format slated to premier around the first of the year, will set aside around 12 minutes. Transtar 3, now in the planning stages, will probably be a contemporary hit format.

The argument that satellite programming cannot work in a large market is countered by Braiker. "There are stations...not the top stations, but the middle-and lower-tiered facilities that could become very competitive."

Braiker's plans include a Motown special, the 60 greatest country artists of all time, and a "Superstar" series.

Ivan Braiker could be important not only for the future of Transtar, but for those affiliates he will service. Ken Hatch

Bonneville's New Senior VP's Big Decision Was a Shocker—to Sell Torbet Radio

Joe Kjar is gone. KBIG-FM, Los Angeles and KOIT-FM, San Francisco seemed to run well under a regional management setup, so the Bonneville International Corporation did what a lot of other radio groups do when they need a key radio executive—turn to television.

Enter Ken Hatch, 25 years with Bonneville and most of it in television. No low-key executive here. Among Hatch's first decisions was a bombshell that Bonneville should divest itself of Torbet Radio, the rep firm. His reading was that the rep business is something Bonneville definitely doesn't want to be in. So, in a relatively unprecendented move, the company announced publicly that it was negotiating to sell Torbet. And sell they did to Selcom Radio for a reported \$8-\$10 million dollars.

Hatch's second decision raised more eyebrows. Bonneville Broadcasting System VP/CEO John Patton will be departing.

Plus, Bonneville openly covets KNUZ/KQUE, Houston. They are two stations in a booming market that Bonneville appears to want. As a matter of fact, Bonneville executives have already paraded through the facilities and sources say offered substantially less than the \$15 million the owners want.

powerful position Hatch's evolved as the corporation was forced to restructure.

Bonneville Chairman Arch Madsen changed his corporate team when Joe Kjar left to join the ministry. There are three senior vice presidents aside from Hatch: Robert Barker, general counsel; Blaine Whipple, chief financial officer; and Jay Lloyd.

Madsen split up Kjar's duties between Lloyd and Hatch. Lloyd is president of KSL Inc., radio and TV, in Salt Lake City, and he oversees KBIG, Los Angeles; KOIT/ KYA, San Francisco; and WCLR,

Chicago.

Hatch is President of KIRO Inc., radio and TV, in Seattle; super-KAAM/KAFM, Dallas; KMBZ/KMBR, Kansas City; WRFM, New York, Torbet Radio; and Bonneville Broadcasting System, the beautiful music syndicators.

Hatch's career started in 1958 when he joined KSL-TV, Salt Lake City as a television account executive upon graduating from the



Bonneville International Corporation Senior Vice President Ken Hatch

University of Utah with a degree in banking and finance.

He was soon promoted to general sales manager and then moved to KIRO-TV in 1964 in the same position.

The list of promotions that followed is impressive. In 1966, named assistant station manager of KIRO-TV. In 1967, elevated to station manager. In 1971, named VP/GM and senior VP/GM in 1973. Ken Hatch became a corporate VP in 1979. It was only three years ago that Hatch became involved with radio as president of KIRO Inc. in Seattle.

The adaptation to radio was not too difficult. "It is easy to make the transition from a TV news/information/sports environment to a news/information/sports radio station like KIRO. But the music formats are more difficult for me,' admits Hatch.

Hatch learned quickly about radio. When he took on the new responsibility of Torbet, thought, "First, there was the more-than-one-station-per-market posturing; and second, there was an aggressive attitude by rep firms toward expansion and acquiring more."

Hatch then recommended that Bonneville hold preliminary discussions with the several inquiring parties interested in Torbet and admits that "all the big rep firms were involved."

Hatch decided on Selcom due to "the new owner's interest in the Torbet people and the representation of our owned and operated stations."

Hatch will head Bonneville Broadcasting System, its beautiful music syndication arm until Patton's replacement is found.

And Hatch professes the advantages of satellite delivery over tape. "Stations receive the music faster and it is more current." This doesn't at all explain why KOIT and KBIG are signing off the satellite to program live, locally.

Bonneville is actively looking to acquire more stations. It currently owns seven FMs and five AMs. KYA-AM, San Francisco was recently purchased from King Broadcasting for \$3 million. The call letters will be changed to KOIT-AM to pair with their FM though even there will be no simulcast.

But Hatch continues to promise activity from Bonneville in the future. "Frankly, I'm not wellknown in radio because I've been in TV all my life, but I do place a high value on radio."

"I'm not low-key," he insists, not that his first actions leave any doubt!—By Laura Loro



There is real trouble ahead in medium and smaller markets if FCC's proposed Docket #80-90 is enacted. Here's an "early warning" on how a 24.4 percent increase in commercial competition might affect your station.



Cover Story

The Federal Communications Commission has decided to expand the number of radio stations now in existence, but the exact number is still unknown even to the Commission.

The FCC's proposed Omnibus Rulemaking (Broadcast Docket #80-90) is expected to change the competitive environment in medium and smaller markets, and could be felt in major markets, too.

Broadcast Docket #80-90 calls for a government-mandated minimum of 500 to 600 new FM frequencies; up to 2,000 new FM facilities are considered technically possible.

The new docket will not be effective until the FCC gets the expected budget appropriation to implement it. Therefore, it is still possible to send calls and letters opposing it to members of Congress. Petitions to Reconsider the proposal have been filed by a number of industry associations, group owners and interested parties.

Marty Blumenthal, assistant chief of the FCC's policy and rules division, says, "No one has ever calculated the maximum number of stations. We know we can do 500 to 600" by government mandate and then allocate the remainder on a demand basis.

The list of about 500 communities to be involved came from an advisory committee of government and radio industry representatives which discussed, in 1980 and 1981, the need for more radio stations. "We are more concerned with room for (station) demand beyond the (initial) allocation," says Blumenthal.

Radio stations universally do not want more competition. Right now the radio industry is feeling the pressure of competing media. Local stations are being forced to compete with cable operators or UHF stations which price their rates to be competitive with radio. Music Television has rock programmers scratching their heads as to what its ultimate effect will be. Record companies are not so reflective. They have already judged MTV as the new savior.

Consultants and syndicators stand to benefit from the increased competition but are not thrilled about the prospect of more stations.

Minorities, among the people intended to benefit from Broadcast Docket #80-90, will be hard-put to reap much of a financial gain.

While this Commission deregulates and maximizes the radio band, it is creating not only new opportunities, but also new problems. The real effect of more competition is generally not fully appreciated by radio executives because no one is really sure what will happen.

Sandusky Radio Division President Toney Brooks terms Docket #80-90 "a flawed concept that probably never will be implemented." For the time being, the Omnibus Rulemaking has to be viewed very seriously. While it probably will not cause much of an uproar in major markets, its effect on medium and smaller markets will be extensive.

The proposal is being delayed by the budget appropriation and by the fact that a computer program being run to optimize the channel selection was not expected to be ready until the end of this month. The FCC says it will be spring or later before the public can respond with comments, suggestions or counterproposals.

The FCC sees "things very loose at this point." It also notes that another Notice of Proposed Rulemaking concerning Broadcast Docket #80-90 will come out after the beginning of 1984. It will contain a new table of the communities to be involved and a new station allocation. Blumenthal says the 300 or 400 changes in FM allocation that have occurred since 1980 and 1981 are being considered in this Omnibus Rulemaking.

It will be at least June, 1984, before applications for the new stations can be accepted. By then, Broadcast Docket #80-90 could carry quite a different tune, particularly concerning its technical implications, as a result of the petitions already filed.

There are three prerequisites for communities to be eligible for expanded radio service: They must have a population over 2,500; they must have substantial minority

populations; and communities with daytime stations only will be given priority.

Decision Sciences Application, of McLean, VA is preparing the computer program on the communities to be affected and the station allocations.

The new FM stations, primarily low-power Class A, Cl and C2 facilities, would be placed primarily in the Southeast, Midwest and Northwest. Few new stations are expected in the Northeast and California because of the high density of existing signals in major metropolitan areas. The FCC does not plan to allocate more than one station to each community.

The only criterion to be set so far is that added weight will be given where a community has a daytime-only facility. An existing license holder could apply for a new FM frequency or change status from daytime AM to FM, according to one FCC source. Whether or not women and minorities get a break has not been decided. But this Commission does not appear to put minority issues ahead of others.

The FCC now authorizes three classes of FM stations: Class A, with 3 kw of maximum power and 300 feet of maximum tower height; Class B, 50 kw and 500 feet; and Class C, 100 kw and 2,000 feet. Under Broadcast Docket #80-90, Class A would remain the same. Then there would be Class B (zone 1 and 1-A), 50 kw and 500 feet; Class B1 (zone 1 and 1-A), 25 kw and 300 feet; Class C remains the same; Class C1, 100 kw and 1,000 feet; and Class C2 (zone 2), 50 kw and 500 feet. A facility in Class C operating at less than maximum would automatically become a Class C1 station if it did not file to upgrade within three years of the effective date of the proposal.

Distance separation requirements will not be modified for existing station classes. One new class of station, B1, with an expected service range of 28 miles, will be allowed to operate in zones 1 and 1-A. Two classes of stations. C1 and C2, with expected service ranges of 45 miles and 32 miles, respectively, will be allowed to operate in zone 2.

Cover Story

Those interested in the new stations must wait until the FCC designates the frequencies and communities. Then they file the regular Broadcast 301 application. The frequencies will be granted sometime in 1984, with building beginning three years after the applications are granted.

No one seems to know when the first of these newly created stations would hit the airwaves. It is realistic to assume that it would be 1986 before that happens, and it would take perhaps 20 years, according to the FCC, before the 2,000 maximum might be reached.

Displeasure has been expressed in Petitions to Reconsider Broadcast Docket #80-90 filed by or on behalf of the National Association of Broadcasters: the National Radio Broadcasters Association; Cox Communications; Forward Communications; and attorney Lauren Colby, of Frederick, MD: for AM daytime station owners Richard L. Culpepper of Kentwood, MI and Barry Chaiken of Avon, CT. The petitions were filed this year at the end of July, about 30 days after the report and order concerning the FCC action appeared in the Federal Register.

The NRBA terms Broadcast Docket #80-90 "perhaps the most significant (FCC action on FM) in the last 20 years. When fully implemented, (it) will impact directly on the entire FM spectrum and, indirectly, on all of radio." NRBA says that the anticipated competition will cause many existing FM facilities to reexamine their power and height to determine if they should upgrade. Such facilities would have three years from the effective date of the proposal to file.

There is an extra technical problem involved for existing FM facilities. The new rules will use metric measurement. Those unfamiliar with the system will have to learn it to see if their stations are affected by Broadcast Docket #80-90.

The NRBA claims that the FCC did not study any of the large markets in arriving at their community estimates. FCC's Blumenthal disagrees, saying that large markets were studied, but it was determined that these markets already have daytimers. It is expected that the FCC will put the new frequencies in markets where there are no

The NRBA View

It was a busy spring for FM broadcasters at the Federal Communications Commission. April saw subcarrier authorizations opened up for any legitimate use, plus another channel was authorized for SCA usage. Then in

May, in perhaps the most significant FM decision in the last 20 years, the FCC acted on Docket #80-90.

With #80-90, the FCC was trying to see if additional FM channels could be made available by altering the existing FM rules. The commission decided that they could and would.

There is no question that the decision will have a

competitive impact on the radio industry. Both AM and FM stations face potential competitors in hundreds of markets throughout the country.

The actual number, location and competitive impact cannot be determined yet. Obviously, stations in smaller markets will feel new competition more directly, and the new FM rules are designed to add most of the new FM allocations to the smaller markets.

The uncertainty of who, what, when, where and why stems from the FCC's decision not to decide everything back in April. They are going to overhaul the FM table in the next few months and specific communities will be identified.

Also, they will try to resolve the question of applicant preferences. So New NRBA President Bernie Mann

far, no group has been identified as certain to get preferences. There is support for daytimers to get preference.

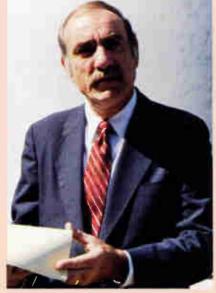
New stations are only half of the #80-90 story. With imposition of minimum power and height requirements for existing Class B and C stations, some licensees will be faced with investing substantial capital to upgrade their facility or will find themselves downgraded and reclassified to a Class B or C. They will be uncertain of what that will mean to the value of their property.

Although a station will have three years from the effective date of the #80-90 decision (it will not become effective until after the start of the new fiscal

year, October I), the time may not be enough for stations locked out of increasing their height because of zoning of Federal Aviation Administration problems. NRBA has asked the FCC to reconsider part of the #80-90 decision. We feel that existing Class B and C facilities should be "grandfathered."

If the commission cannot go for grandfathering, NRBA suggests a case-by-case review for those stations with zoning or FAA problems so that additional time or waivers might be given.

What it means is that the FM spectrum will have a new look before the end of the decade: hundreds of new FM stations, new classes of FM stations, and, potentially, some unhappy broadcasters.—By Sis Kaplan former president of the NRBA



These members of the McGavren-Guild Radio team are recognized as having made outstanding contributions towards making radio bigger than ever.



Mary Lou Anello Sales Asst/Chicago



Charlye Baumkoetter Acct Exec/San Francisco



Martha Harrington Business Dev/ Promotion/NY



Sandra Hollischer Sales Asst/Minneapolis



Donna LaVitola Publicity Dir/NY



Elsa Medina Asst Controller/NY



Frank O'Neill Research Dir/NY



John Rykala VP—Controller/NY



Andrea Simon Research Mgr Client Services/NY



Jane Sobel Research Mgr Computer Services/NY



Mary Ann Slepavic Research Mgr Central Div/Chicago



Jane Sperazza
Convention Coordinator

IT TAKES ATEAM EFFORT FOR A COMPANY TO SUCCEED!



M°GAVREN GUILD RADIO

Cover Story

stations and then examine areas where there is at least one signal.

In coming up with part of the new rules, the FCC relied on a list of 4,000 communities from the International Frequency Registration Board (Geneva, Switzerlandbased unit of the United Nations) which cited communities that had a need for their first or additional radio operations.

Chairman of the FCC Mark Fowler approved of the plan covered by Broadcast Docket #80-90, stating at the time that he felt daytimers should be given a preference. Commissioner Henry Rivera felt minorities and daytimers should have preference.

The NRBA feels that interference from new stations may weaken the stereo service of existing FM stations. If they are in a position to do so, such stations might get the upper hand on their impending competition by upgrading their facilities before the new stations start up.

NRBA Senior Vice President Tom McCoy, an attorney, is concerned that the proposal would "lessen the value of (existing) stations." The FCC should "grandfather them" to protect them. Initially, he expects about 600 mandated allocations from the FCC. with the remainder being allotted on an individual basis. "It's being done with no rhyme nor reason. There are only a certain number (of new stations) that (can) work teehnically. (If) they know how it will work, they haven't told us. Nobody really knows."

Barry Umansky, deputy general

counsel at the NAB, claims that the FCC's findings on Broadcast Docket #80-90 were arrived at in a "very arbitrary fashion." He believes that the proposal provides a penalty for existing stations which have been unable to do (tower) work because the Federal Aviation Administration did not allow the maximum height or because zoning laws and other land uses did not allow for different wiring. "Downgrading C stations, and in some cases Class B, will mean a loss of audience, which is unjust. It will also mean frequency interference."

The formats of the new stations will depend partly on the city or area to be served. It's possible that religious, ethnic music and news information formats will increase, but radio executives see more stations with adult contemporary or

The NAB View

The newly installed FCC Mass Media Bureau Chief Jim McKinney recently spoke with NAB's Executive Committee. He mused that, in his 20 years of commission experience, the most diverse industry he has ever dealt with is

broadcasting. Highly independent, diverse and opinionated entrepreneurs make up this business.

Docket #80-90, the so-called FM drop-in proceeding, has tested his theory to the hilt. Some broadcasters look at it as a great opportunity to expand, others see it as a disaster.

Normally, there are varied opinions on issues within the FCC. But on Docket #80-90, there was some unanimity among the commissioners. Under heavy pressure from Congress to create new telecommunications services for the public, the commission acted on #80-90 in May but, mercifully, the decision was a far cry from the original 1980 proposal. It was obvious that the commission took into consideration the extensive engineering data—seven studies in all-which the NAB prepared, working with the FCC's Government/Industry Advisory Committee on Radio Broadcasting.

With accurate technical data in the record, the commission decided that mileage separations among existing FM stations would not be reduced, a decision that not only protected existing service areas from interference but also substantially reduced the number of potential new stations. NAB's computer analysis shows that #80-90 will make possible the addition of perhaps 600 more FM stations than are presently available under existing rules—approximately 400 fewer stations than originally proposed.

NAB has filed a Petition for Reconsideration of Docket #80-90, raising several concerns broadcasters have over the FCC's decision. One is the "downgrading" concept. We opposed it, citing a number of fac-

tors, such as existing FCC rules, FAA height restrictions, local zoning and reconstruction costs—which inhibit or even preclude broadcasters from upgrading their facilities.

The NAB also urged the commission to act quickly to award FM preferences to existing stations, particularly daytimers, Class IV AM stations and Class A FMs hoping to take advantage of the new FM allocation opportunities.

Docket #80-90 is a complex and broad-ranging proceeding; many of its ramifications are yet to be seen. NAB will maintain its vigilance over this docket, communicating industry concerns to the FCC and keeping our members apprised of any new developments and implications of the proceeding.—By Eddie Fritts



NAB President Eddie Fritts

Cover Story

Top 40 playlists vying for existing advertising dollars. In the smaller markets, much format changing is anticipated.

Attorney Colby says the Petition for Partial Reconsideration for Alternative Relief filed for Chaiken, a polio victim, and Petition for Partial Reconsideration filed for Culpepper, a black, were filed because the two daytime station owners want a "demand system of allocation instead of a tabular one. This would be more consistent with the laissez-faire approach of the Reagan Administration" than a government-mandated allocation, which would put FM "here, facilities there and everywhere." Culpepper and Chaiken "know there is a need in their markets, and the FCC should wait for (such) entrepreneurs to suggest" sites for the new FM facilities.

Chaiken seeks a construction permit for a new FM facility in Avon, near Hartford. As alternative relief, if the FCC adopts the governmentally mandated table of assignments, Chaiken wants the table to include an assignment at Avon. Culpepper seeks an FM facility outside Grand Rapids, MI on a demand basis, without reference to the table of assignments, or requests the FCC to invite petitions to amend the table of assignments on the basis of demand.

Consultants and syndicators stand to gain from helping present stations compete with the new FMs, but the consensus is against Broadcast Docket #80-90. After all, there are just so many dollars available for advertising.

Consultant John Sebastian believes that in radio "already people are prostituting the product by charging ridiculously low prices" for commercial time. "Almost every major market has stations slashing their rates and almost forcing successful, professional stations to do the same thing when, in fact, prices should be raised." The only plus he sees is that competition has often added to expertise and professionalism, at least in major markets.

The thought of coming up with new ways to split the format pie is not pleasing to radio executives who are having a hard enough time now trying to position their stations.

Ratings services will be in demand, not only to measure bulk numbers but also for their ability to examine psychographics. More stations will mean not only more competition for advertising dollars, but different competition.

Predictably, radio executives feel the present competitive environment calls for not more, but fewer stations. Revenue is being split up into too many slices already. Stations in smaller markets may add professionalism, but they will be hard-put to afford the upgrading of existing facilities and any bidding contests for management and on-air talent.

Broadcast Docket #80-90 is seen as increasing the fragmentation of existing radio markets where significant competition will be added. The real question seems to be whether the owners of the new FM units will be entrepreneurs with experience at major networks, group owners or firsttime buyers.

When these new stations are established, the process may breathe new life into formats such as beautiful music and album rock. There are only so many adult contemporary, country and rock stations that can compete. Specialty formats such as new music can survive with increased competition only if advertisers and buyers learn how to more precisely target the radio audience.

Better management at existing stations will be necessary, especially in smaller markets and in the existing markets where owners have had their markets in their hip pockets. The existing station managements will need more expertise to maintain or increase their share of the market. This will be true especially where a new station owner lacks experience at a radio station. The new stations will draw initial interest and advertising revvenue, if for no other reason than that they are new kids on the block.

Since the new stations will be phased in gradually, now is the time to research and strengthen the position of existing radio stations. While the 2,000 new stations are not an immediate threat, it's sobering to note that next year applications could be granted.

Several other problems are likely to occur as competition increases. Radio has had problems finding qualified people both on and off the air and an even more difficult time keeping them in the business. With more jobs to be filled, more new and less-experienced people will be entering the industry. There appears to be no easy way to solve some of the problems of attracting and keeping radio talent. There is even less of a chance with so many more positions

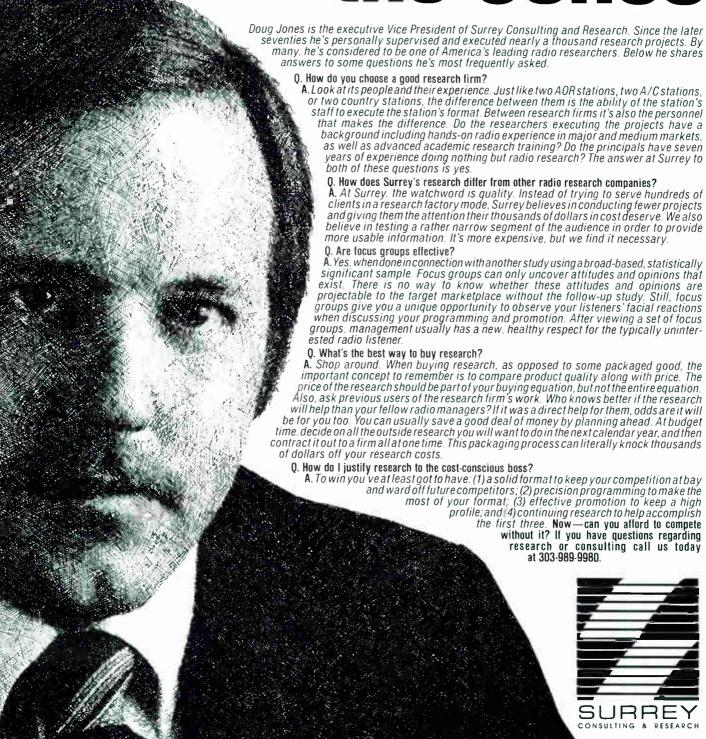
Perhaps the rosy picture can be painted for satellite music networks and syndicators. The new stations will have to rely on low overhead to remain viable. Joining a 24-hour format may be a necessity for an FM Class C station.

Time and money will be even more important, considering a cost of \$1 million for a 1,000-foot EZ tower. Communications Executive Vice President/General Manager Alan Box notes that flack from the FAA and neighborhood groups caused a delay of two years before EZ got a 1.000-foot tower for WEZB in New Orleans. "It becomes a matter of whether or not broadcasters can improve facilities fast enough to protect a C status and not be downgraded to C1 and never be able to go above that later."

Lawyers will benefit from Broadcast Docket #80-90. The legal people will have to be called in by individuals like Chaiken and Culpepper to seek exceptions to the FCC proposal. They will be needed by the individuals who are able to start an FM station once Broadcast Docket #80-90 becomes effective. Present station owners will probably need an attorney to understand Broadcast Docket #80-90 no matter what its final form.

There may be more spectrum allocations to go around, but there is only so much advertising pie to divide. Some will satisfy their earnings appetite—some will go hungry. Most, however, may have to get by on less.—By Herb Drill

Keeping up with the Jones



Is New Music Really Working?

There's been a lot of hype lately about the virtues of "new music." One year later a lot of radio executives are asking whether it was a flash in the pan or a necessity of the future.

Album rock has been having its troubles with MTV competition for young adults and "Hot Hits" stations popping up in one form or another nationwide.

Then when programmer Rick Carroll succeeded with a "punk" new music format at KROQ, Los Angeles some very definite nonpunk markets took a closer look. The question was: Is the format really the "Rock of the '80s" or

just another desperate attempt by radio executives to salvage slipping

ratings?

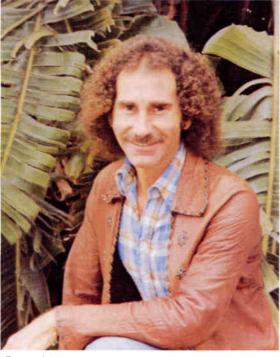
New music is a major component of the resurgence of the Top 40 or "Hot Hits"-type formats that have been experiencing a rebirth in the past two years. The fact is that most of these Top 40 formats are not leaning heavily on oldies; so by virtue of the fact that 30 or 40 current tunes are needed every week to constitute the playlist, new music is a major factor.

Album rock stations are seemingly spooked by the success of Music Television, which has cut into their audience

and perhaps their prestige among younger listeners. Album rock stations used to be the place for rock fans to hear new music, but with some of the album rock formats in the past few years, it's been a place to hear "classic" album rock records. It's obvious why album rock stations are now returning to current music and trying to recapture their new music images.

But new music goes beyond whether a record is just added to a playlist. It's a very difficult thing to define these days. WABX, Detroit PD and Consultant Paul Christy says it is a "beat, feel or lifestyle music not played on radio before. It is dance-oriented rock." His playlist consists of 50-60 tunes with a five-hour rotation.

Rick Carroll's new music is 80 percent to 85 percent new and the other 15 percent to 20 percent is recurrents. There is no gold in the format since it has only been around four years. Carroll plays the power currents every two and a half to three hours. And his main



"Rock of the '80s" new music Consultant Rick Carroll

playlist is only 35-40 songs. He says it is akin to old Top 40 formats.

"As a format it is working on the West Coast, but not in other markets," admits Carroll, whose stations include XTRA, San Diego; KROQ, Los Angeles; KQAK, San Francisco; KPOP, Sacramento; KYYX, Scattle; and an FM in Sydney, Australia. "New music is on contemporary hit stations and the rebirth of hit stations is due to the 'Rock of '80s' influence—groups like 'Men At Work,' 'Duran Duran,' etc. So for the first time we are facing competition where we didn't have it before."

As new music is becoming more mainstream there is a problem. People now laugh when they listen to KROQ and "recognize the music."

Carroll's strategy for facing this competition is to take advantage of picking the hits two months ahead. "Philadelphia, Cleveland, Washington, Baltimore and Pittsburgh have trouble with the format in its purest form," admits Carroll. In those areas, there must be some type of hit radio or an album rock slant.

Those areas have a very high percentage of blue-collar listeners. Twenty percent of white listeners listen to black formats and are unwilling to change to a new music station.

One of the classic failures was WIFI-FM, Philadelphia which apparently panicked into "Rock of the '80s" as the station was being sold. The new format was hyped and touted, but it still didn't live up to the marginal "successes" of WIFI's previous failures.

Some speculate that one reason for the format's trouble in non-West Coast areas is that the music is too unfamiliar. That violates the first commandment of radio programming: The audience wants the familiar. Carroll says that his music is so potent that he can make it familiar with two- or three-hour rotations.

Christy also counters the argument, saying that listeners are not against new tunes. His latest study asked the question, "When you hear a new song on your radio station, do you: 1) turn dial to another station; 2) leave it on and listen; or 3) turn it on and get familiar." Four respondents chose number one; 26 picked number two, and 16 chose number three.

Having a "new music image" is a good position for market uniqueness. That may be the best lesson that is coming from recent flirtation with new music formats.

What seems to be happening is that listeners want new music when the new music is good and becomes popular. But the image of being the station which delivers the new music is more important than how much new music is ac-

Radio Programming

tually played.

Burkhart / Abrams President Dwight Douglas once said a radio station's image requires that it breaks new groups to fortify its position. Then it must go right on playing the hits. He suggested making sure each rock radio station introduce or break a new group every month.

Many stations have integrated new music into their current formats to try to capture the new music image in the market.

Doubleday Group Consultant Bob Hattrik has moved his station's music from 25 percent current to 65 percent current at album rock stations and 90 percent current at hit stations. But he stresses the importance of balance. "I include music from all categories—'new wave,' corporate rock, rockabilly, light metal, ballad metal—with the rest of the styles of music and in the proper proportion that is accepted in the market."

Sandusky has been incorporating new music into four stations—KEGL, Dallas; KBPI, Denver; KDKB, Phoenix; KWFM, Tucson—with the help of Rick Carroll as a corporate advisor.

"I wanted our stations to embrace and capture the new music image without devoting time entirely to that format," says Toney Brooks, president of Sandusky Radio.

But Brooks is doubtful that they will continue this arrangement in 1984. "It is not anything special anymore. New music has been enveloped by album rock and contemporary hit stations and is now mainstream."

Stations that are integrating new music may want to "watch out for extremes," cautions Christy. "Find the crossover tune that bridges the gap. If you play 'Air Supply' and want to play 'Talking Heads,' play a song that falls between the two to bridge them. A tune from Elvis Costello or Prince. Or else you will confuse the listener."

Both Christy and Carroll choose their selections by ear. "I'll check to see if it fits the format, the framework, the boundaries," says Christy.

There is one point of agreement. The new music revolution took



WABX, Detroit Program Director and Consultant Paul Christy

place because radio brought it on itself by playing stale music.

The lack of variety in what stations played, and the increased interest in music again among the masses in conjunction with MTV, made the timing right for this modern music.

Joint Communications Corporation Chief Executive Officer John Parikhal notes the fact that people are waking up and listening to records again. People had stopped listening because a number of stations were stale. The demand was there for anything new. The other reasons were MTV and aging superstars. "MTV had no choice but to play new music because there were few old videos around," says Parikhal.

And from a sociological perspective, "the idea of Joe Walsh singing about the space-age kid sounds like a college professor lecturing." New music stars capitalized on this.

Plus, as the economy improves, there is new research for the new era. There is new expression for the way people feel. "'Let's Dance' epitomizes this party-the-night-away attitude. And it's not totally by accident that 'Men At Work' became big when unemployment was rampant," says Parikhal, who believes that "these things are not totally unrelated."

The new music is fresh and the "Eurythmics" epitomize the new feelings of today. Everyone can

identify with "everyone wants to use you, everyone wants to abuse you." "There is a type of ironic bitterness to that. 'The Police' also have that alienated sound. People are confused and these groups reflect this feeling," he says.

Most executives seem to agree that the tight formatting of new music is far too narrow to work on a national basis.

As evidence, both Westwood One and Watermark dropped their syndicated new music programs. Westwood One's six-month "Rock of the '80s" test on 20 stations ended

when research indicated the countdown of modern music was too narrow. The study paralleled new Coleman Research findings on MTV which showed listeners had grown weary of narrowness and a lack of diversity. Westwood One believes modern music is a major growth area but not a complete format unto itself.

New music as a format appears not to be viable except in certain unique situations like the ones on the West Coast. But it has made a tremendous impact on radio programming.

Since music reflects the times, the heavy rotation of "safer" oldies was somewhat out of touch. The new music formats led the way out of the past and into the present, and in the process appear to be self-destructing.

While that song of the "Eurythmics" epitomizes today's feelings, ironically it applies to the proponents of new music who were smart enough to know its time had come, but apparently not smart enough to know when new music entered the mainstream.

Most stations which are experiencing ratings success these days are relying on a fairly tight rotation of popular music and the image of a station in touch with the times—bringing the listener just enough new music to complete the perception.—By Laura Loro

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How to Cut Your Staff and Still Sound Good

There's more to it than running syndication tapes all weekend. Here's how bottom line-oriented stations are doing it.

Program executives are increasingly looking for ways to trim their operating expenses without affecting the overall air sound.

One unique way is to set up a group-owned satellite network. This allows groups that have similar formats to put their "best foot forward" in several places at once but at a fraction of the cost. It sounds like an expensive proposition, but with satellite dishes already in place at many stations, the costs are well worth looking into.

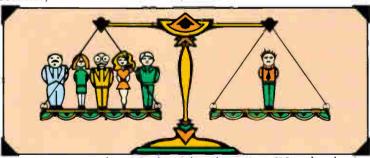
The more traditional way is to use an existing 24-hour satellite format service in your station's format. Most services will allow a local station to use their programming at will, which means station executives can choose to be live part of the day and on satellite at other times.

It is possible to use such a service on weekends, which would allow satellite network means spending \$1,000 per month and entails giving up a commercial or two per hour.

Station executives can reduce weekend costs by talking to their attorney and to legal representatives at the Federal Communications Commission. Deregulation rules which went into effect on September 19 cover operating and maintenance provisions on the logging of transmitter, remote control and metering equipment. If it is acceptable, a station could have an extra staff member do activities such as maintenance on the weekend.

Studies from the Radio Advertising Bureau show that total listening for 10 a.m. to 3 p.m. on Saturdays and Sundays ranks high—close to AM and PM drive times. This may be the time a station wants to remain live.

Some stations use weekends to



the station to operate from Friday evening to Monday morning.

For a station to establish its own satellite network would not be cost effective the first year. The payoff is down the line. An analog uplink can run \$50,000, the downlink \$8,000 and rental space on a transponder \$2,000 per month.

If setting up a satellite operation is not economically feasible, a station can share an uplink with a state or regional network, or purchase Single-Channel-Per-Carrier time on a satellite. Several state networks have service on the Westar III, Transponder 2.

To tie into an already existing

break in new DJs who don't command high salaries. This is best done in night or overnight situations.

It helps to get the best syndication programming for weekend play, and the secret is to run it more than once.

The countdown shows are also excellent moneymakers. They can be scheduled Saturday and again either Sunday morning or night.

At the bottom of cost cutting is prioritizing the station's needs. But cost cutting at the expense of air sound is usually a frivolous tactic—one which competitors will use to their advantage someday.—

By Herb Drill

60 SECOND SEMINAR

Cutting Your Weekend Staff

Ways to save money without hurting the station's on-air sound.

Program department cost cutting is usually met with resistance because it sacrifices on-air quality. Here are some ways to cut without being foolish.

■ CUT NEWS. Deregulation has sent percentage quotas out the window. Consider fewer newscasts on the weekends when less is happening. The on-air personality can always read the news instead of a newscaster if a compelling local story breaks.

■ REDUCE ENGINEERING. Nonengineers are now able to handle equipment and perform tasks once done only by union personnel. Nonengineers are less costly. Special programming, in particular, could be handled by nonen-

gineer types.

- BUY SPECIAL PROGRAM-MING. Buying an American Top 40 countdown from ABC/Watermark or a Dick Clark Music Countdown from Mutual will save money on-air and allow the station to sell it out for a profit. Running it twice per weekend increases sales opportunities. Other syndicators, such as United Stations, Westwood One, Drake-Chenault and the various independents will offer specialty programming that might fit into your format. Special programming saves money in payroll costs, Social Security taxes and other employee benefits.
- HIRE A SPECIALIST. WYNY, New York has Dr. Ruth Westheimer helping with sex problems. Some markets have music experts doing a more serious show on Sunday evenings. Even if your station is a music station, a call-in show fits many formats on Sunday evening or later at night.
- PLAY ALBUMS. Feature new, hit releases for an hour or two after midnight. To air, add basic introductions and station identification. In many formats this feature is a listener treat by itself.—By Herb Drill

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Craig Magee, G.M. (WIL) St. Louis "I can honestly say that I've never had so much fun and gotten so much exposure and mileage out of any other radio promotion. I know that Hiney Wine had helped bring a lot of new listeners to our new morning team of Kennedy and Kitchens. I'd sure be mad if one of my competitors was airing Hiney instead of me."

C.J. Jones, "C.J. & BUZZ" (WTMA) Charleston
"Buzz and I had done some pretty bizarre things in this
market for 5 years, but we've never done anything that
creates the street talk Hiney Wine does."

WIBC-AM

Rick Dees (KIIS) Los Angeles "Because of Hiney, my listeners are a lot less irritable in the mornings"

Bobby Kraig, P.D. (KPLX) Dallas "Going into our 3rd year with Hiney and still going strong"

Jed Duvall, P.D. (WIBC) Indianapolis "Indianapolis and Central Indiana has gone bottoms up over Hiney."

Rod Hunter, P.D. (KSON) San Diego "Everywhere I make an appearance, Hiney is all people want to talk about"

KPLX-FM

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WRQX-FM	Washington	WROR-FM	Boston	KXXY-FM	Oklahoma City	KTSA-AM	San Antonio
WHYI-FM	Miami/Ft. Lauderdale	KFKF-FM	Kansas City	WWSH-FM	Philadelphia	WNOR-FM	Norfolk
WBJW-FM	Orlando	KWTO-AM	Springfield	KHFI-FM	Austin	KKER-AM	Spokane
WHTZ-FM	New York City	WROQ-FM	Charlotte	KLVI-AM	Beaumont/Port Arthur	KUBE-FM	Seattle
WZGC-FM	Atlanta	WROZ-AM	Evansville	KZZX-FM	Albuquerque	KSEL-FM	Lubbock
WSGN-AM	Birmingham	KCFI-AM	Cedar Falls/Waterloo	WKZL-FM	Greensboro/Winston Salem	KYKS-FM	Lufkin/Nacogdoches
WXOR/WOLT	Florence	KRNT-AM	Des Moines/Ames	WVIN-AM/FM	Bath	KBFM-FM	McAllen/Brownsville
WMJC-FM	Detroit	WKYX-AM	Paducah	WGR-AM	Buffalo	KBAT-FM	Odessa/Midland
KCEE-AM	Tucson	WJBO-AM	Baton Rouge	WNYR-AM	Rochester	KTYL-FM	Tyler/Longview
KTTI-FM	Yuma	KYKZ-FM	Lake Charles	WRCM-FM	Jacksonville	KCWM-AM	Victoria
KSSN-FM	Little Rock	WQUE-FM	New Orleans	WKIX-AM	Raleigh/Durham	WQCR-FM	Burlington
KINS-AM	Bureka	WZYQ-FM	Frederick	KNOX-AM	Grand Forks	WXBQ-FM	Bristol/Johnson City/Kingsport
KVYN-FM	Napa	WTRX-AM	Flint	KKOA-AM	Minot	WSLQ-FM	Roanoke
WZEE-FM	Madison	WNWN-FM	Kalamazoo	WZZP-FM	Cleveland	KIOK-FM	Tri-Cities
KRAK-AM	Sacramento	WTCM-AM/FM	Traverse City	WING-AM	Dayton	WQBE-FM	Charleston
KSON-AM/FM	San Diego	KROC-FM	Rochester	WOHO-AM	Toledo	WTCR-AM	Huntington/Ashland
KSPZ-FM	Colorado Springs	WNIX-AM	Greenville	KTFX-FM	Tulsa	WYTL/WOSH	Oshkosh/Appleton
WOVV-FM	Fort Pierce	WKTI-FM	Milwaukee	WCMB/WSFM	Harrisburg/Lebanon/York	WXYQ/WSPT	Stevens Point
WDVH-AM	Gainesville	WKOR-AM/FM	Starkville	WTMA-AM	Charleston	KYMG-FM	Wichita
WOCA-AM	Ocala	KGMO-FM	Cape Girardeau	WILS-AF	Lansing	WQSM-FM	Fayetteville
WJLQ-FM	Pensacola	KTXY-FM	Columbia/Jefferson City	WSSL-FM	Greenville/Spartanb,urg	KPER-FM	Hobbs
WGLF-FM	Taliahassee	KKUZ-FM	Joplin	WHHQ AM	Hilton Head Island	KDHI/KQYN	Twentynine Palms
KSTO-FM	Agana, Guam	WIL-AM/FM	St. Louis	KCCR-AM	Pierre	KKBJ-FM	Bemidji
KPUA-AM	Hilo	WJJK/WBIZ	Eau Claire	KKLS-FM	Rapid City	KATI-AM	Casper
KULA-FM	Honolulu	KRGI-FM	Grand Island	KXRB-AM	Sioux Falls	KELS-FM	Ardmore
WMLA-FM	Bloomington	KMJJ-AM	Las Vegas	KEAN-AM/FM	Abilene	KVRO-FM	Stillwater
WUSN-FM	Chicago	WFEA-AM	Manchester	KMML FM	Amarillo	KCCY-FM	Pueblo
WMIX-AM	Mount Vernon	KTAW-FM	Bryan/College Station	KWKI-FM	Big Spring	WDXN-AM	Clarksville/Hopkinsville
WROK-AM	Rockford	WAKY-AM	Louisville	CFGM-AM	Toronto, Ontario	KSTR-AM	Grand Junction



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Hints on Buying or Bartering Syndication

Radio executives are buying syndicated shows at a record pace, but the rules are changing. Here's how some executives are working the best deals.

Now more than ever station executives are being careful about not only what they put on their air, but also how they go about it.

Syndication has become a complicated business. Some stations put group deals together, earning discounts along the way, only to find they can't get out of the contract for any reason—even format changes.

The new-era radio executives drive hard bargains. They want special consideration for signing a long-term contract—and just about every syndicator wants and gets a long-term deal.

Some executives demand the star do customized work, from IDs to station copy.

Dick Clark does custom promos for his "National Music Survey" Mutual countdown show. He receives requests through his secretary—by phone from the larger markets and by letter from the smaller markets.

ABC/Watermark has a form on which customized material can be requested to fit into the "Casey Kasem American Top 40" show. These items have to be negotiated into the contract.

Basically station executives take syndicators for granted and are not very eager to pay the ex-

penses they must front in order to produce the program.

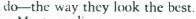
Syndicators need to get higher amounts of money in the early months of their agreements to offset costs, and they view the signed contract as protection for both parties.

Since syndication is booming, the industry seems to be taking an entirely new look at syndication, whether it be cash or barter.

Here are hints on how executives protect their stations in syndication deals these days.

Unfortunately, radio executives believe almost everything they read in direct mail. They respond to tapes and phone pitches. Careful executives, however, look to see whether syndicators are involved in the industry, have a high advertising profile and are present at trade shows.

Many programmers sign for syndicated programming without checking the syndicator's track record on their own. Many times syndicators break out rating books the way stations with poor numbers



Most syndicators want a yearly contract. It's hard to win shorter, trial contracts, but some executives are trying anyway. A three-month trial with a renewal clause for one year might tempt a syndicator looking to win over an affiliate.

Radio officials are urged to view a cash or bartered syndication deal as a long-term commitment. More and more, it is considered a budgeted item through which stations get the research and development time and the product while paying for it over the life of the contract. However it is viewed, it is still a commitment that is hard to get out of. That's why caution is urged upfront.

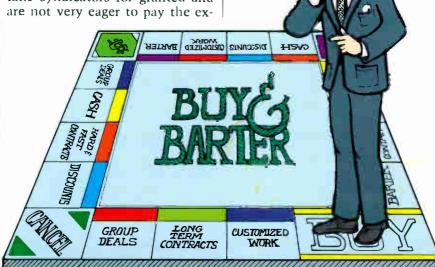
Any enlightened station executive who doesn't run a syndicated deal past the station attorney first is asking for possible legal trouble and expense later. Present thinking is that this is not the place to cut on legal fees.

Executives trying to get out of syndication agreements must offer something in return, like putting the program on another station in the group or getting a replacement station in the market.

Program syndicators have their gripes, too. They must underwrite the expense of producing, creating and marketing programs, and they want to be compensated. Most radio executives recognize this fact and realize that they have an obligation to pay for what has been contracted even if the needs of the station change.

A good syndicator knows it sometimes pays to let a station out of a contract if its format changes, especially since the industry is so small. The station executive in the middle now could be a group executive tomorrow—controlling syndication for several stations.

A tactic increasingly being used is to buy syndicated programming and not use it. It sounds like a waste, but really competitive executives want to make sure that nothing airworthy winds up on the competition's station, and to them it's worth money to keep programming out of circulation.—By Herb Drill and Jerry Del Colliano



People Management

How to Hire a Competent PD

Because programming is so important, a station's programming director is a vital part of management. Here's the latest on how to attract the best.

The day of program directors being promoted from the music library appears to be over. Station managers expect more of programmers today and look for different qualities in them. Because the ability to create or entertain is important, the station will emphasize these traits. But if entertainment is a basic function of a radio station and management hires a "detail person," the results could mean tragedy.

Here are some of the executive qualities that help guarantee leaders that get better ratings.

Honesty and integrity are essential. Without these traits, the most talented PDs are generally going nowhere. Some executives look to see if PD candidates put down previous stations, companies or employers. Sometimes excessive praise of previous employers is also a warning light. The fact is the PD sitting in an interview chair wants to leave for something better.

A sharp mind is the next quality. Interviewers these days probe whether or not a job candidate is aware of trends in radio to see if that person has remained up-todate. Some throw hypothetical situations at the prospective PD. Tougher interviewers actually give the candidate a station's current programming problem to solve to see whether the candidate has any better ideas than the existing ones. This appears to be a positive way to create a "win-win" situation all the way around. It gives the PD a real problem to solve and gives the manager a viable way to assess at least some of the applicant's skills.

In a large, competitive market radio executives put more weight on the candidate's experience. But some station executives are not adverse to hiring a younger person and "bringing him or her along." Unfortunately, "experience" or "promise" is not a very effective way to judge a station's next PD.

Since radio, like the communi-

cations business in general, has a high employee turnover rate. Right Associates' Vice President Frank Louchheim advises industry executives to find stations whose onair personalities have been there for long periods of time and then talk to the program director there. "That person probably is a decisive leader and possesses enough empathy to avoid becoming an aloof dictator."



Right Associates Vice President Frank Louchheim

A major quality to look for in today's more complicated business world is the ability to use the knowledge of human relationships. The PD must have considerable skill in getting other people to respond positively.

In radio's past, PDs who used "batphones" or hotlines to critique a DJ on-air were not very effective. Today business in general is looking to create a climate where workers are encouraged to do a good job, are motivated to succeed, not just to be afraid of the PD.

Hiring a competent program director can get very expensive. Recruiters get 25 percent to 35 per-

cent of a successful job candidate's first-year compensation. If a program director is making \$40,000 to \$50,000 in a major market or \$25,000 to \$30,000 in a medium market, the recruiter's fee is quite an extra expenditure for the station. These PDs don't appear to be any better than those hired by experienced radio executives who are willing to look at job applicants in a different light.

Psychological factors are also an important consideration. The job candidate should be compatible with the management.

An executive can plan for a good job interview by writing down the five or ten points that are really important about the station's programming.

A college degree isn't the most important asset. The candidate should be a person who continues to learn or seeks more information about programming. A degree won't guarantee a good PD, nor will a lack of a degree mean a person will be a poor one.

Since stations can ill afford to hire programmers who might allow their delicately positioned stations to veer off course, executives who do the interviewing appear to be throwing away the old techniques for a new look.

It doesn't matter how impressive the written presentation might be or how many letters of reference accompany the candidate on the interview. Even past ratings can mean little. For doubters, check the recent past of many of today's successful PDs whose ratings were frequently not impressive. Some of the industry's "hig buck" PDs go on to failure in new markets because an unfortunate fact of life is that a radio station's ratings are legitimately a sum total of an entire staff, not just the PD.

That's why integrity, honesty, a sharp mind, the ability to get along with others and a willingness to work hard are the real qualities executives are searching for in their programmers today.

The new rule of thumb is to search for these qualities and resist saying "You're hired" until all the prerequisites are met.—By Jerry Del Colliano

How To Write Selling Copy

ELIMINATE THE OBJECTION, "I tried radio, but it didn't work."

Why A Seminar On Copywriting?

- · Copy is vital to the success of every radio ad.
- Copy is often written at the last minute sometimes by someone who has never seen the merchandise or the store.
- Copy is half of the "talk" on "all music stations."
- Copy is the "forgotten selling skill" and can be learned.

Who Will Benefit?

- Salespeople
- Copywriters
- Production People
- Managers

Think of your copywriters and production people as "the other sales department." They must create commercials that sell. Too often they spend time meeting deadlines and being clever

Others Are Already Profitting From The Information:

"Pointed out many ways to develop knowledge of a customer's business and to turn that knowledge into radio copy."

John Morlock, Sales Rep., KRMS, Osage Beach, MO

"This [seminar] is something I will definitely share with our sales department."

Sue Thomsen, Continuity Director, WXCL/WKQA, Peoria, IL

"The Seminar helps transform copywriting from a chore into an integral part of the selling process."

Bill McTague, Sales Manager, WWQM/WHIT, Madison, WI

EXCLUSIVE!

A layout sheet for radio copy is included!

This layout sheet makes it possible to write copy that sells even when you only have time to put it through the typewriter once.

Check **2** Lytle on the FREE Reader Information Card to receive information on upcoming seminars and programs.

This Seminar Will Help You Sell Merchandise For Your Advertisers And Get <u>Repeat</u> <u>Business</u> For Your Station.

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- The six elements of every successful ad.
- A systematic approach to copywriting.
- Finding the combination of words that sell.
- The "matchbook cover syndrome."
- Eliminate the killer clichés that cripple copy.
- Calculate your cliché index.
- Tap the two best sources of copy ideas.
- Applying "positioning strategies locally."
- Increase station sales with selling copy.
- How to involve advertisers in their copy.
- Why truth is better than creativity.

and much more ...

Information That You Can Apply Immediately To Increase Your Sales <u>And</u> Your Advertisers' Sales.



"How to Write Selling Copy"

includes:

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Money Back Guarantee

You must be completely satisfied that this program will increase your sales by increasing your clients' sales. If you're not satisfied, return the copywriting program within 30 days and keep the goal setting cassette and workbook as our free gift.

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How to Overcome No Money to Buy

Advertisers often do not buy radio, citing an absence of cash. Now there is a new way to overcome that hurdle and get the order.

Radio salespeople have heard just about every possible objection to buying radio. But one frequent objection is the lack of cash.

Now there is an option for advertisers who want to buy radio but don't have ready cash.

It's credit cards! Everything these days is chargeable to credit cards, from education to albums sold on cable channels. But radio managers until now have failed to see the advantage of making the purchase of radio time payable later.

Although credit-card companies cannot identify radio stations which allow advertisers to buy commercial time on credit, they see no problem in doing so. In fact, the credit-card companies would like to see this happen. So would many merchant-signing banks connected with the card systems.

Advertisers can take the credit card to a participating bank, get a cash advance and use the money to buy radio. The advertiser would be billed for the cash advance at the end of the month.

American Express Cards carry no limits, just the stipulation that the bill be paid upon receipt, but even that delay gives a station advertiser a chance to announce a sale, reap the profit and pay for the advertising after the fact.

American Express Company is interested in developing such business. The travel and entertainment card company does not see such transactions as being different from its normal business. Its primary concerns would be the advertisers' payment patterns and spending histories.

In dealings involving radio stations, advertiser charges would be submitted to American Express, which would discount the amount by about 3 percent. A check would then be sent within three days to the radio station. Then the advertiser would be billed. The discount rate to be applied to the station's account would depend on the amount of business the station generated.

The advertiser buying time on credit would pay an annual fee of \$35 for a green American Express Card and \$50 for a Gold Card.

A station wanting to sell commercials on credit would have an American Express representative visit the facility to see if automated equipment would be required. But the transactions are expected to be handled manually in the station's billing department.

No interest charge is applied to



the monthly American Express Card balance because the company requires the total balance to be paid when the monthly bill is received. Charge limits are set depending on the cardholders' spending and payment patterns. The Gold Card carries bigger spending limits.

The VISA charge limit for an advertiser would vary from merchant bank to merchant bank. VISA cardholder credit limits are usually raised when a good payment record is established. The discount rate is set by the VISA merchant-signing bank. The discount rates for VISA and Master-Card run in the 1.75 percent to 2.50 percent range. Some merchantsigning banks charge cardholders an annual card fee, some do not. Those who do, usually charge from about \$18 to the low \$20s.

VISA says the amount of advertising to be charged at first might have to be relatively modest. Merchant banks have limits on credit transactions beyond which they

World Radio History

would not go unless the advertiser has a line of credit with the merchant-signing bank. The VISA charge limit, for example, is usually in the \$500 to \$800 range. MasterCard is in the same ballpark. The American Express Gold Card limit runs into several thousand dollars.

Interest rates charged by VISA and MasterCard would vary depending on state usury laws. Marketplace factors would also come into play. These would include how much business might be involved and the degree of risk that the merchant banks are assuming.

To set up a credit arrangement with MasterCard or VISA, a station would have to sign up with a bank that accepts MasterCard or VISA. The advertiser would have to have a personal or corporate MasterCard or VISA card. An advertiser could then call a cooperating radio station and order commercial time.

The credit card would allow the advertiser extra leeway. An advertiser ordering \$1,000 worth of advertising on November 15, for example, would not be billed for that amount until December 1. The advertiser would have 25 days from that date to pay the balance without incurring a credit charge.

The advertiser would be getting about 45 days of "float" time to pay for the commercials. That is an important selling point for the station. The payment period can be extended beyond that point with MasterCard or VISA, but a finance charge would be added each month depending on the unpaid balance.

VISA has a credit limit of about \$500 to \$800 on many accounts. But it is working with the Merrill Lynch brokerage firm and some banks to offer VISA cards with a charge limit reaching six figures. Such transactions would require an open line of credit with the bank, representing an equity-type loan backed by real estate.

Even though time is an intangible item, the credit-card companies view the charging of commercials the same way as the charging of other services. Now radio stations are beginning to see the light.—By Herb Drill



FORMATS:

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The Right Way to Write a Commercial

Here's a quick way to turn an average radio "spot" into an effective commercial and have advertisers coming back for more.

Most radio salespeople spend a lot of time to get an order only to turn it over to a program director who would rather be auditioning new records or to a copywriter exhausted of original ideas. Sometimes the sales rep writes the copy and that can be equally disastrous.

For lack of knowledge radio stations appear to fail at the very thing that they can do best. The RAB commercial ideas package is a great aid, but the industry may have grown too dependent.

Copywriting is the forgotten selling skill. Good radio copy sells merchandise for the advertiser. And when that happens, the advertiser buys more radio advertising.

Chances are there is more bad copy on the average radio station than there is good copy. Listen actively to the next ten locally written/produced commercials as a real test. Monitor the writing, not the production. A well-produced ad makes the program director happy because it doesn't "mess up the air sound." A well-written ad makes the advertiser happy because it builds store traffic. Nothing replaces solid copy.

Today, the easy-to-understand copy system is helping stations from small to large markets improve their commercial on-air pitch. Here's what they are doing.

Some are eliminating "creative" devices from their commercials—talking animals, talking inanimate objects, soap operas, and ripoffs of popular TV commercials.

Instead they are putting real information in the copy. They are asking the advertiser and the store's salespeople what questions their customers are asking them on the sales floor. They then write those questions, with answers, into the ads. Some even inquire about the most effective closing lines that are being used on the sales floor and are putting them in the copy.

Some ask what the three most

desirable features of a product are and put these in the ad along with the corresponding benefits. Price is definitely a feature to mention.

Commercial copy should never begin with a weather report. Phrases like "Now that fall's chill is in the air..." and "With Christmas just a few days away..." are being eliminated. Why should a client pay to tell the audience something they already know? The time is used for copy that adds to the listeners' knowledge about the product and/or services.

There are already a given number of people in the audience who are already sold on skiing. So the time is devoted to telling them why they should buy their skis, boots and bindings from a particular advertiser. To do this, prices, brand names, features, benefits and package deals are then included.

The copy must get the information to the buyers who want to buy the merchandise. For this reason, the new approach is that salespeople should think in terms of selling product—shoes, cars, clothes—not "spots." Managers can stress to their salespeople that their job is to sell product for the store, not to sell time on the radio station.

Filling copy with information reduces the number of cliches and



Don't expect miracles from a copywriter who has never seen the product, never toured the client's store, never talked to the owner and never sold anything.

Bernice Fitz-Gibbons, formerly the head copywriter at Macy's, once refused to write copy about a canary sale until the canary was sitting in its cage on her desk. Station executives have to decide how much of an investment they want to make in an advertiser's future with them. Is the advertiser a promising one? Let the copywriter taste, see, hold, use or visit the product.

Station executives are telling their copywriters to avoid creating a new demand for a product. If an ad is being written for skis, don't waste words trying to sell skiing. increases the chance of success. Radio's ability to deliver tremendous reach and high frequency at a relatively low cost is undermined when the quality of the message is poor.

Since newspapers do a good job of presenting fact-filled ads that most local advertisers cling to, a fact-oriented approach makes it easier for radio stations to compete with popular newspapers.

Any or all of these methods, now being used at stations across the country, can work immediately for any other station willing to assess the way things are now being done and utilize some of these ideas for doing them better.—By Chris Lytle, president of Madison, Wi-based Chris Lytle and Associates sales consulting firm

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Ratings and Research

A New Inexpensive Way to Break Out Ratings

The latest in microcomputer ratings software is so inexpensive that it can now fit into any station's budget.

The hottest thing in research these days is the microcomputer. Arbitron and Birch are offering software packages that will allow radio stations to have quick and easy access to their numbers. Now more micro research help is on the way for a very low price.

In the largest markets it could cost \$1,500 for an annual licensing fee and \$100 per rating book for the numbers themselves. At these prices, radio executives are beginning to shop for the microcomputer software package that makes the most sense.

Broadcast Computing Inc. has just introduced MICRO-PASS, designed to make ratings research affordable to every station.

BCI's Jack Allen and Dan Zweig believe that a station which makes the "numbers" meaningful to its clients "gets the first call every time." They estimate that for only pennies per day a station can provide personalized, printed, sales presentation materials. This is done on a Commodore 64 computer, which the station can own for less than \$1,000.

Allen and Zweig are not Johnny-come-latelies to the radio research arena. They are the creators of PASS and SONAR on the Texas Instruments 59. On their own or as a team, Allen and Zweig were: the designers/creators of what they claim were the first computerized radio reports in 1965 and the designers/creators of the first hand-held calculator system for radio in 1976. They have numerous other credits to their names as well.

Among the things MICRO-PASS does are ratings, rankings, shares, Gross Rating Points, reach and frequency, daily cumes, cost per thousand and cost per point.

MICRO-PASS has three prices: for a Top 50 market, the annual license fee is \$1,500; in the 51-100 area, it's \$1,000; and for the 101 and down area, the cost is \$500.



BCI Jack Allen and Dan Zweig, designers and creators of MICRO-PASS

On a cost-per-day basis, Allen says it ranges from \$4.11 to \$1.33.

The system computes reach and frequency for individual dayparts and computes—"and selectively reports"—cost per thousand impressions, cost per rating point, percent of station cume reached, and percent of market reached.

On-screen editing and substitution of stations are possible. The user can cancel dayparts and move spots around. There is a variety of printout formats to personalize the material.



MICRO-PASS, a micro-computer from Broadcast Computing Inc.

The system is already being used in the New York, Chicago, Washington, San Francisco and Canadian markets.

Users of MICRO-PASS can supposedly take the buyer's budget and weekly goal and create a schedule with emphasis on the user's station. "Since some stations sell AM/FM combinations at a single rate—whether they are simulcasting all of the time, some of the time or never-MICRO-PASS allows you to create such combinations for nonsimulcast stations or dayparts, and for a number of stations," says Jack Allen. "These details can be shown as part of a schedule tabulation, part of a ranker and as a separate analysis table." If a ring of suburban audiences is being delivered as a group buy, MICRO-PASS can combine up to 10 stations to be treated as a single unit.

From Arbitron MICRO-PASS gets the data tapes the same day that the book is mailed and produces the client's audience disks the same day, sending them collect by Federal Express to the client stations. MICRO-PASS offers metro and total survey area on one floppy disk. An ADI disk is available for Top 50 ADI markets for \$50 if it is ordered with the metro/TSA disk. The price is \$100 per disk, to subscribers to Birch and Arbitron.

A bimonthly newsletter for subscribers, called "MICRO-PASSages," was scheduled to appear starting this month. It will contain such things as general points of interest on computing for radio, and ideas for using the system.

To make sure that the system stays current, there are a dozen add-on programs for newspaper, TV and other media.

Allen and Zweig believe that the microcomputer is the way to go for radio executives. They believe that the MICRO-PASS system offers everything that a radio executive could want at an affordable price. In Zweig's words, "If a radio station in the United States doesn't get it, it's because they decided they didn't want it, not because they couldn't afford it."—By Herb Drill

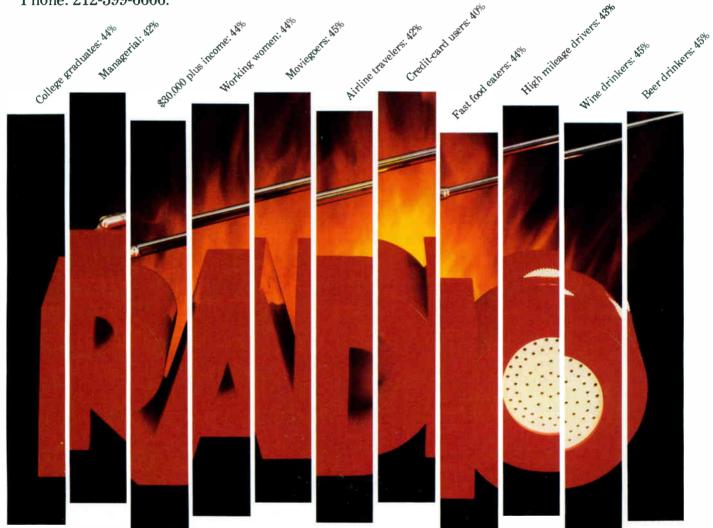
Pick a segment. Radio can reach it.

Traditionally, magazines have been touted as the best way to reach many important market segments—such as college grads, professional and managerial types and high income earners.

But lately, more and more advertisers are discovering that radio is a better way to reach these segments. Yes, radio.

This is because a recent study of national media habits by R.H. Bruskin Associates isolated almost 50 segments in which people spent four hundred percent more time with radio than they did with the so-called selective media of magazines. (In many target groups radio even led television in "time spent.")

So if you want to extend your tight budgets by "segmenting" your prospects, there's no better place to start than with the medium of radio. A new brochure entitled, "Target Marketing and the Media" will give more information on this important Bruskin research data. Write or call Radio Advertising Bureau, 485 Lexington Ave., New York, N.Y. 10017. Phone: 212-599-6666.



Shown above are the percentages of time that these segments spend with radio, as compared to TV, magazines and newspapers, during an average media day. In all cases the time spent actually exceeds that of television.

Financial Management

How to Get Some of Today's Easy Money for Investment

While lenders are loosening their grip, there are some hitches. Here is an update.

As a result of the expanded economy and increasing competition from new stations, the number of station sales will increase. Brokers are finding business brisk, especially in medium-sized markets, and particularly in the Southeast, Southwest, Midwest and West.

Investors are seeking capital. Bank money is available with assurances. Here are some of the ways to borrow money.

More investment capital is being provided by large commercial banks. Stand-alone station deals are usually made for \$2 million to \$5 million. Most of the station deals involve groups or networks adding properties. The debt level is usually 75 percent to 80 percent of the deal. Owners with established track records approach the 95 percent level.

Look to large commercial bank for purchase capital. Some of those doing station financing include: Continental Illinois (Chicago); European American, Chase Manhattan and Bankers Trust (New York); Society National (Cleveland); Shawmut (Boston); Allied Bank of Texas (Houston); Pittsburgh National; and Security Pacific (Los Angeles).

First-time buyers and minorities may have to involve a venture capital firm. This lender will wait longer for payment but will want an equity interest, up to 50 percent control, for the risk it takes and its patience in waiting to be paid after the bank. The venture capitalist will provide a bond or debenture. This could call for repayment of the loan or conversion into equity before the loan must be repaid. A venture capitalist is a last resort.

While minorities may get a break on the station's price, getting funds will be harder than five years ago because racial equality is "no longer a burning issue and the quasi-social money isn't there," according to attorney and minority station owner Ragan Henry.

Such buyers can seek financing help from entities such as Broadcast Capital Fund through the National Association of Broadcasters, and Urban National, which is backed by corporate money. Business publications, mercantile libraries and business schools offer information on MESBICs (Minority Enterprise Small Business Investment Corporation), or SBICs (Small Business Investment Corporation). These are private, profit-making organizations which are set up under the auspices of the Small Business Administration, through which the funds are provided.

A banker will take less risk than a venture capitalist, and the interest rate will be lower—two

tom lending limit. On the upside, it depends on what we feel comfortable with. We may decide to find other participants for very large loans."

Lending under \$2 million represents a kind of "black hole" to bankers, who worry about the station's property, its future and the buyer's prospects. European American Bank is willing to go \$25 million on the upside for a package deal, but not for a first-time buyer.

Subordinated debt from the seller and whether a limited partnership is involved will be checked. A first-time buyer will need a lot of equity and probably 20 years of management experience. If they own other stations but don't have much equity, the other stations will have to be very profitable and have little debt. Down payments are in cash and/or a letter of credit.

A station purchase is made easier if the seller takes back a note covering at least two-thirds of the deal. A check of the track record of the station—buyer is standard. In a group purchase the seller will



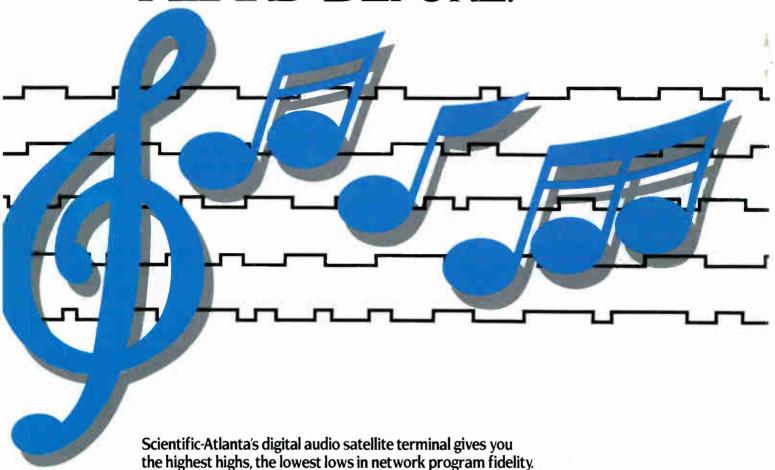
or three points above the prevailing prime rate. Venture capitalists look for a 12 percent to 20 percent rate of return over the loan's lifetime, and they expect a long-term capital gain.

The bank will seek information on the borrower's station management experience, equipment (in the event of station liquidation), prior ownership, sales progress, cash flow (if the loan money can be repaid), profitability, station class, and whether it's AM or FM. "We will check the market's growth potential and the planned format to see if we agree" on what is planned, says Maryanne B. Randolph, Pittsburgh National Bank commercial banking officer. "We use \$750,000 as the botresearch the primary investors. Proof of a station turnaround or profitability will help the buyer's standing.

The zero-coupon note requires no interest paid from year to year. The lender discounts the amount of money lent upfront. A five-year zero-coupon note providing \$2 million would pay back \$5 million in 1988. The \$3 million would be taxed as a long-term capital gain. Another debt form is the convertible debenture, which could be turned into an equity position after the loan is paid.

No matter which route is taken to station acquisition, go over the prospective purchase and lending provisions with a certified public accountant who knows the broadcast industry.—By Herb Drill

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Marketing and Promotion

How to Afford an Effective TV Campaign

It's so costly, and one mistake can reduce its effectiveness before the first commercial airs. Here's how to avoid the most frequent pitfalls.

Radio almost begrudgingly hates to admit that it needs television to promote its various formats. But in most cases it does.

The reality of the situation is that television, at least local TV. also needs radio. In many markets radio stations are among the biggest spenders.

The problems are how to effectively produce a commercial without cost overruns and how to get the most for the actual ad dollars spent in scheduling the commercials.

Radio stations are fast becoming more broad-minded about promoting themselves to reach their target markets. They are finding more dollars for advertising. Many of them find that using TV as the primary medium for promotion is very cost effective. Some stations produce their own spots, but increasingly more are turning to syndicators.

The advantage is cheaper commercials because they are mass-produced and of good quality. As soon as a local radio station has to turn to an ad agency to conceptualize, produce and place buys for the station, the bill is ever increasing.

A station looking to use a syndicated TV commercial or take its chances with local production might want to learn from the mistakes of others.

Network Productions President Sharon Saull says a station makes a campaign effective and affordable through preproduction planning. "From that planning, you know what to shoot before you edit. The station will know what to push—call letters, dial position or personalities."

As for costs, computerized animation can run \$1,500 per second, so customizing a syndicated spot can be expensive. Adding film or tape by dropping in a logo or slug line runs up the meter.

Some aggressive stations are thinking the shrewd way to produce a radio commercial is to have a syndication company do a custom-made spot and then allow the company to try its luck at syndicating it. TM Productions does exactly that and shares the profit from the syndication.

Using a syndicator may seem too expensive but ultimately it could prove to be cost effective. EZ Communications Executive Vice President Alan Box learned that using an ad agency can be incredibly expensive. "They wanted twice as much money for producing two 30second commercials for the smallest market to be promoted as TM Productions charged for four markets." TM Productions went so far as to use 30 actors and took four



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World Radio History

Marketing and Promotion

days shooting footage in Dallas to produce an Emmy-winner, all for the same cost."

TM Productions Vice President/ General Manager Buddy Scott makes a syndicated spot more cost effective by "building a lot into it so that each time you see it you get something else out of it. This gives a campaign longer life." By adding and subtracting vignettes, the campaign can run 6 to 12 months. Not having to prepare other campaigns as replacements makes other spots even more affordable.

To make a TV campaign more affordable and effective, the Radio Advertising Bureau has identified these possible pitfalls.

Avoid emulating Music Television by overproducing spots with exotic effects and colored smoke. This might get your station remembered for the wrong reasons. The thinking is: Be leery of ad agencies trying to win creative awards at your expense.

Another frequent mistake made is to present too many sales points about a radio station's format in a very short period of commercial time

Avoid using a lengthy lead-in that wastes the opening of the commercial.

Unfortunately some of the best radio personalities don't transfer well to TV. As more is becoming known about this specialty, producers are trying to keep this type of radio personality off their TV commercials.

Perhaps one of the biggest mistakes producers make in designing radio commercials for TV is not enough call-letter exposure. This should not be surprising since even in this age of diary ratings radio stations frequently underidentify themselves on radio! The call letters should be on screen for most or all of the commercial.

There seems to be no valid reason for radio stations to include inside information which might not translate into anything meaningful to a television audience.

The Research Group President Bill Moyes suggests testing a TV campaign in storyboard form by ranking six, seven or eight boards while changing the copy slightly from one to another. This can be done in focus groups to see how effective the radio station's TV campaign is, before it runs. This may be the "unseen" cost saver in that the most efficiently produced TV commercial is not worth its weight in celluloid if it isn't adequately portraying the radio station.

Once a TV commercial is produced, the scheduling of the spot is key. Sometimes trade-happy radio managers look to swap radio time for TV time. This almost always means that the station's radio commercial will air on TV on a run-of-the-schedule basis, just as the trade TV spot will certainly not bump a paying advertiser out of the radio station's prime time.

Cash is necessary to run a TV campaign for a radio station. If it is not available, it may be necessary to evaluate whether producing a TV commercial is worthwhile.

Some formats should look to buy time in news shows. Beautiful music, news/talk and sports stations should look for adjacencies in local TV news.

Rock stations frequently look for "boutique" programming that features great lifestyle interest such as "Saturday Night Live," local cable spots sandwiched between Music Television, music or rock shows.

A positive solution seems to be to buy spots in TV shows that attract very high cumes. This includes network situation comedies which previously may have been distasteful to radio executives. While radio executives try to be careful about the imaging of their radio stations, there is a lot to be said for running TV commercials to reach a hugh audience instead of an isloated demographic group.

It won't hurt radio stations to include trade in their TV mix, but when trade is the sole means of getting a radio commercial on TV, some industry leaders seem to feel the money would be better spent on-air building existing cume or expanding quarter-hour maintenance.

60 SECOND SEMINAR

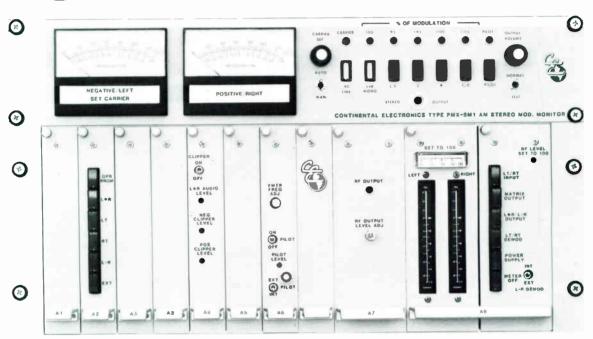
Producing Effective TV Commercials

Hints on making radio station TV commercials better.

There are no set rules for producing effective and affordable TV commercials for radio stations. But Yale University Associate Marketing Professor Stephen Permut offers this checklist.

- SPOKESPERSON—Hiring a "name" can add credibility and recognition. Station personnel can reinforce the format, but if a DJ isn't appealing on camera, it won't work.
- TIMING—Spots in early and late fringe build cume. Buying specific shows, not time periods, and running commercials in the middle of ratings sweeps enhance visibility.
- PROGRAMMING—Buy spots in specials like the Super Bowl or a mini-series which would attract your target audience.
- EMPHASIS—Dwell on call letters so the viewer remembers your station for the diaries.
- RELATABILITY—If the viewer relates to the spot, he or she will remember it and the station. The commercial should have people or scenes that are familiar to the viewer.
- PRODUCTION—A usable 30second filmed spot can run as low as \$2,500. Animation can boost that figure to \$15,000 or up to \$50,000. TV time itself makes the commercial much more expensive. A radio station must be very specific in its commercial message so it does not waste money.
- COST—Trade will cut it, but the stronger a TV station, the more it will resist trade. The only real way to buy an effective campaign is with money.
- BACKUP—Use transit posters to support the TV campaign if the budget permits. Take a still shot from the TV spot to reinforce it.—By Herb Drill

Your winning combination for AM Stereo



Is AM Stereo ready to move up?

Market-place decisions notwithstanding, the recent introduction of receivers able to decode signals from any of the four systems in use today makes it easier for broadcasters to move ahead with AM Stereo plans.

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The PMX (Magnavox) System was first selected by the FCC to be the Industry Standard for AM Stereo.

We established the system's viability during the 1979 NAB Show.

The politically-inspired "market-place" decision hasn't affected the technical performance of the PMX System one bit.

Hearing is believing.

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We've built a world-wide reputation for high-quality AM transmitters that offer unmatched

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Ultimately, the day-to-day operation of your AM Stereo System will depend upon equipment and service.

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How to Start Your Own Satellite Network

There's growing interest in it as programming catches up with technology. Here's the latest.

To have the state-of-the-art technology at an affordable price, more groups are going satellite to form their own networks.

The savings from satellites come after a considerable investment in the equipment. There are also options for those who don't want to make the upfront investment, but who still want to go satellite.

One alternative is the purchase of Single - Channel - Per - Carrier time on a satellite with someone else. This allows for time sharing and lower costs. Some statewide networks have service on Westar III, Transponder 2. The statewide networks are using the satellite to program news each weekday, and sports and news on the weekends.

High-powered channels cost \$10,000 a month per channel on Westar III or Weststar IV. The low-powered channels run about \$2,000 per month.

The operation of a satellite network requires these three functions: A signal must be uplinked, a space segment or a satellite channel pathway must be secured as a conduit for sound; and the signal must be downlinked to the stations being served.

The cost of the automated equipment alone for a satellite-transmitted walk-away operation in a major market totals about \$50,000 including the satellite dish and the demodulator.

Here is a procedure which has worked for ABC Radio Networks, Satellite Music Network and Capitol Broadcasting.

Group executives can start by developing a definite cost analysis which includes what they expect in revenue return. They should also ascertain whether the satellite setup is compatible with the other systems they use.

Then they can decide whether or not the satellite operation will be run 24 hours per day, 7 days per week. The kind of programming that will be used and how many commercial stops will be involved are considerations.

If starting up a satellite system is too costly, it is possible to fit into an existing satellite system. RCA, for example, has space available on Satcom 1R.



Executives can also contact the Associated Press and National Public Radio about renting space in their satellite systems or can piggyback on the cable signal of WGN, Chicago or WFMT-FM, Chicago. Their "super signals" provide extensive signal distribution.

There can be added expenses. ABC Radio Networks Vice President William Battison found that his company needed a second system on a hot standby basis just in case there were problems with the primary operation. For ABC, the uplink ran \$75,000 to \$200,000 and the downlink ran \$8,000.

Local radio stations would probably not need this costly backup.

Radio executives are advised to think of the procedure as a business decision. Most interested executives examine the financial aspects, the revenue to be derived, but not the programming improvements. Regional agricultural networks have gone satellite and have added to their revenue because they were able to provide better and quicker information.

An added but not necessary benefit is that going satellite circumvents the difficulties expected in dealing with seven regional telephone companies created by the legislated breakup of American Telephone & Telegraph Company on January 1, 1984.

Under the new telephone system, costs for items like broadcast loops will rise to what it actually costs the telephone companies to provide them.

While going satellite provides the advantage of circumventing the new telephone company setup, the process is not without its weak spots, the major one being the uplink. If something goes wrong there, the whole network goes mute.

There will be hidden costs. These will involve installation problems, delays due to adverse weather conditions, postponements in the preparation of the concrete pad for the dish, and overhead microwave interference.

Putting together a small satellite network can help relieve weekend expenses in similar formats, produce programs and events of regional interest, save money over the present AT&T way, and allow new creative flexibility.

A state capital news bureau could communicate with a group's stations instantly and in fine fidelity. The network can be offered to noncompetitors without much additional expense. Satellite networking offers instant group sharing, allowing stations to directly benefit from their sister stations.

It's not for everybody, but this new technology is now being reviewed by forward-thinking executives who obviously don't want to be caught looking down in their markets.—By Herb Drill

How to Protect Against Trade Agreements

Trade is perfectly legal, but with recent events station executives are now finding ways to protect their stations from future liability.

Almost every station has entered into a trade or barter-house contract for the sale of broadcast time in exchange for merchandise, goods and services. This is generally an advantageous arrangement for a station because it helps a broadcaster to utilize unsold time and to receive merchandise that can be used for contests, employee incentives and station equipment.

The publicity surrounding William B. Tanner Company's problems has made some radio executives jittery about future trade deals. While the Tanner problems will be settled separately, there are some important considerations to remember when trading or bartering for merchandise.

Trade contracts may result in disputes and litigation centering upon the question of whether a station's obligation to air unused spots continues beyond the contract term. Trade agreements are drafted so that the barter house has the right to use the spots without limitation of time. For this reason, the clause "valid until used" is always included within a contract.

If the barter house fails to draw upon its inventory of unused spots, these spots can accumulate for years and even go well beyond the contract's term. Understandably, the stations desire that the spots be used during the term of the particular contract and argue that they cannot accumulate over a series of distinct contracts or be demanded after a contract terminates.

The reason for this is that the cost per spot may very well increase over the years, and a station would not be receiving fair consideration for the spots when they are requested several years after the contract has expired.

Since barter houses consider the "valid until used" clause a significant contractual provision, extensive litigation results when a station refuses to honor spots. Courts

TRADE AGREEMENTS O CANCELLATION 0 CLAUSE VALIDUNTI USED

have not provided a clear path for stations to follow when entering into trade agreements. This is due to the fact that contracts differ in each situation and jurisdiction. There is no firm policy statement with regard to interpreting trade agreements.

Consequently, careful drafting of a trade agreement is critical if the station wishes to limit its liability in this area. Fortunately for stations, when ambiguity exists in the contract, the courts generally construe the "valid until used" clause to be against the barter house.

One of the most persuasive arguments for limiting the "valid until used" clause is the presence of a cancellation clause. Because this position clearly contradicts the "valid until used" clause, courts have found such a contract to be ambiguous and ruled in favor of the station.

The courts have felt that this language demonstrates the parties' differing viewpoints and therefore ruled it reasonable to limit the barter house's right to use the spots to the length of the contract. Other courts have ruled that when a contract allows for a potentially indefinite duration and leaves the time for performance solely within the barter house's control, the contract is inequitable and the court imposes a reasonable time. Reasonable time has been held to be the length of the contract—the period in which the consideration under the contract is to be paid.

Another key provision to include when drafting a contract is language which expressly limits the "carry-over" of unused spots to the length of the contract. Adding into the contract a precise dollar value for the total spots may protect the station; then it can argue that when the dollar limit is reached, the obligation is terminated.

There is no magic language to guarantee that litigation will be avoided in trade agreements, since each agreement is unique. Prior dealings between the parties sometimes establish a precedent in the contractual relationship. As long as the parties are aware of these potential pitfalls, careful drafting can perhaps avoid a dispute and any future litigation.—By Bob Olender, managing partner of Baraff, Koerner, Olender and Hochberg, a Washington, D.C.-based communications law firm





BIG EVENTS

BARBRA STREISAND in her first national radio interview of the '80s, ASIA live from Tokyo, the US FESTIVAL '83, HBO Simulcasts with KENNY ROGERS, DOLLY PARTON, OLIVIA NEWTON-JOHN, HALL & OATES, WILLIE NELSON, and BILLY JOEL, 1984 concert exclusives with MICHAEL McDONALD, CHRISTOPHERCROSS, CHRISTINE MCVIE, JOURNEY, STEVIE NICKS, JOE WALSH, THE PRETENDERS, and

FLEETWOOD MAC, The Royal Albert Hall benefit concert featuring ERIC CLAPTON, JEFF BECK, JIMMY PAGE, KENNY JONES, BILL WYMAN and CHARLIE WATTS, the exclusive NARAS GRAMMY AWARDS SPECIAL...all from America's largest producer and distributor of nationally sponsored radio programs, concerts and specials. Over 3,000 U.S. radio stations carry our events and programs...programs like LIVE FROM

GILLEY'S, OFF THE RECORD WITH MARY TURNER, THE ROCK ALBUM COUNTDOWN, EARTH NEWS, THE PLAYBOY ADVISOR, SPECIAL EDITION, DR. DEMENTO and the SUPERSTAR CONCERT SERIES. Our big events and big programs cover every major radio format and they're all brought to you free of charge on a barter basis. For quality, local revenue and the biggest audiences in national radio, it's WESTWOOD ONE...and only!

Special Report

ponders are analog?"

But Tom Burchill defends digital even if you can't hear the difference. Bill Robinson, president of Musicworks, looks forward to sending an entire week's worth of programming digitally in a few minutes.

Bonneville's John Patton wants the entire library digitally encoded, although that will require more efficient storage techniques like bubble memory. Fairwest Vice President and General Manager Jim West supports going diginecessarily. And just coming out of shaky times, the hesitation is even greater.

Some owners and managers don't understand why the move is being made. They feel they are being forced on the bird for no good reason. Others still do not accept the relative reliability of something floating up in the sky.

It's true. Transtar's Executive and Popular Media Products President Ivan Braiker hooked up with Wold Communications for Transplain about some of the shortcomings of their satellite-delivered counterparts. Objections which once were raised about their taped formats include:

"Satellite's fine for small markets, but not large. It isn't localized. It's OK for locations where you don't have much competition. Listeners can tell it's coming from somewhere else. It's inflexible." How quickly we forget.

This is not to say full-format satellite programming is the be-all



Fairwest Vice President and General Manager Jim West



United Stations President Nick Verbitsky



Mutual President and CEO Marty Rubenstein



Popular Media Products President Ivan Braiker



Satellite Music Network Chairman John Tyler

tal if only because it's "the state of the art."

The state of the art may not always be digital-satellite delivery. Both RPM President Tom Krikorian and BPI's Bob English are already pondering putting their formats on compact disks; and RKO's Tom Burchill is looking ahead to transmission via fiber optics.

Yet Jeff Sudikoff says now the real goal of technology is simply to be transparent, noisewise. "When we set up at the President's ranch, the comment in Washington was that you could hear the saliva in his mouth."

All this satellite magic is enough to make one salivate. But not every station and programsupplier is embracing satellite technology. The reasons are many.

At the station level, one very basic factor is economy. Even in good times, no operator wants to spend several thousand dollars untar's two new formats scheduled to debut in January. To Braiker it was important for potential affiliates to understand the satellite was not going to fall out of the sky.

A more subtle factor is the sense of "loss of in-house control." Taking a program or an all-day format on tape or disk involves some surrender of localism, but playing it still requires cueing something up and pushing the button.

However, taking a satellite-delivered, full format, perhaps with only the same walkaway time as tape, may seem just one step more remote, more distant. It's a psychological factor—many don't want to give up that perception of control.

If you believe the devotees, the satellite is inevitable. The detractors, on the other hand, foresee usage leveling off far short of 100 percent.

It is highly ironic to hear some of the tape-only syndicators com-

and end-all. With real-time transmission, stations can be more current than standard tape back-announces. And yet some may not find that so essential.

For that matter, the practice of daily-airshift voice tracks is still being done by Concept Productions. President Dick Wagner uses an electronic sensing device to keep the jock tape from getting out of sync with the songs.

Most of the objections about allday satellite or tape are relatively minor to the operator who has accepted one system or the other. There seems to be less switching from one method to another.

If the timeliness of having the announcer live "now" is important, the bird has a clear advantage. Its two unarguable shortcomings at present stem more from the inflexibility of the programming system than from the delivery method per se.

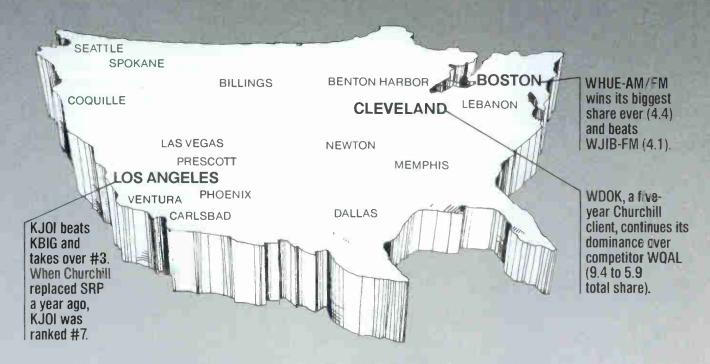
STAYING POWER

20 YEARS OF RATINGS SUCCESS!

In a business where turnover is commonplace, there is a programming source that has consistently achieved ratings success for 20 years. Tom Churchill began programming Beautiful Music in 1963. Since then he has proven his ability to win for client-stations in markets like Boston, Cleveland, Dallas.

Phoenix, Seattle and Los Angeles.

Just last month, these stunning ratings results were released for Churchill-programmed stations in the Arbitron summer sweep*.



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Special Report

For one, the same programming is fed to all at the same moment, regardless of time zone. The announcer saying good morning at 9 a.m. Eastern Standard time is also being heard at 6 a.m. on the West Coast.

With added expense, this could be overcome with split feeds as network TV does presently. But John Tyler, chairman of Satellite Music Network (SMN), is more philosophical about it: "We just have longer drive times, that's all."

The other inconvenience is the fixed-length window during which the station runs nonmusic items like sports, features, local news, weather and PSAs.

A two-minute spot window must be filled with 120 seconds of something, even if only a 30 second is sold there. On a tape system, stations can go back into music sooner and perhaps play a "fill" song at the end of the hour.

But this inadequacy is also programming, not methodology. As Ivan Braiker, former president of SMN and now with Transtar, points out, at least they no longer have to convince folks that the satellite isn't about to fall out of the sky someday.

What "someday" is likely to bring—for satellite people, the syndicators and the networks as a whole—may include the following:

There will be more satellitedelivered material—short items. the long forms, and the full formats—as dishes proliferate.

Furthermore, dish availability, via landline or microwave link to someone else's receiver, for stations which do not own dishes, will continue to bring satellite programming within the reach of more stations.

More dishes mean more users; more users mean stronger programming distributors; stronger distributors mean better programming offerings; better offerings mean fewer end-user holdouts; fewer holdouts mean more dishes.

Ultimately, if enough stations are available and interested, even a barter-only, full-format service with no monthly fee may not be out of the question. This, in turn, can put satellite programming

within the reach of even more stations.

Not that this puts every tape syndicator out of business. As long as there is programming which makes sense on tape or disk, and stations that want it that way. there will be producers and distributors to comply.

Neither beautiful music leasy listening) nor any other current format is dead in syndication. And yet the easy years are unquestionably over for all.

Just as radio programming is changing on a local level, outside suppliers are going to find it increasingly difficult to determine and deliver, much less to anticipate, the ideal product for stations to use.

SRP President Larry Adams is counting on music research and station re-imaging to pull them out of easy listening's recent slump. Yet he also recognizes there are fewer stations in the format.

At the same time, country is available from one satellite and several tape sources. Another satellite company is about to enter the field, and one or two others claim to be seriously considering it.

The question mark is raised with three present syndicators who suggest that country may be "segmentable" into two or more subformats. Such moves could either be appropriate narrowcasting or simple overkill.

Equivalent decisions must be made by executives filing short and long forms. Not only must they know what programming to produce, they also must balance thoughts of independence in marketing with the trend toward becoming only suppliers for the variously defined networks.

These companies are increasingly likely to use market research, both to evaluate present and potential offerings and to use it as a marketing tool itself, buzzword that it is these days.

SRP's use of music research, in an effort to improve their product, has unsurprisingly received criticism from competitor Bonneville. But if it improves their ratings performance, it can help them in both these areas.

It is interesting to note, for all

the splash the Schulke people made when contracting for these studies, that the firm was actually among the last of major syndicators to move heavily into the research area. But it moved, nevertheless, and claims a dramatically revitalized ratings picture for clients.

Most of the biggies are already there and looking to do more. Now even the smaller companies are making plans to test their tunes and pretest their concepts.

Some firms are employing research to answer questions; others seem to use the techniques more as something to impress potential clients. The proper research will more and more maintain competitive parity.

Narrowcasting will rule the airwaves. The more broadly the programming target is defined, the greater the number of potential listeners but also the greater the number of probable competitors.

The major-market trend toward more narrowly described formats shows no signs of abating. With Docket #80-90 dropping several hundred more FMs into smaller markets, the competition can only heat up.

This can be positive for the sellers of limited-focus features. But for full-format folks, flexibility in their present products may not be enough for some stations' needs. And developing a lot of subsegmented formats can get costly.

For syndicators who want to offer a full complement of formats, there will be a fine line between having too many and having too few. Too many won't be cost effective; too few will encourage stations to look elsewhere.

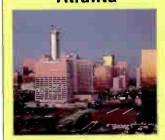
Assuming continuing economic recovery, the attraction of the vitality of radio business will continue to increase. Network sales, however network is defined, will improve on two fronts.

For one, better times will allow the effective rates to be raised from what are universally seen as de-

pressed levels.

For the other, radio selling will be more forceful, particularly against cable and despite lowpower TV and all the other socalled threats.

Atlanta

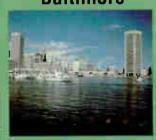


BIRCH MUNITHLY				
	FORMAT	J/J	J/A	AS
WKLS-FM	Α	10 1	10.1	14.1
WSB	AC	8.3	10.1	11.2
WQXI-FM	AC	93	10.3	11.1
W'EE-FM	В	12.9	13.4	10.8
WZGC-FM	R	11.2	12.0	10.4
W HX-F	С	7.8	8.2	9.0
WPCH-FM	BM	5.3	5.5	5.5
WSB-FM	AC	5.5	5.3	4.2
WPLO	С	30	1.8	2.8

- BIRC	H QUAI	RTE	RLIE	S
	FORMAT	J/M	A'J	J/S
WKLS-FM	Α	12.3	10.8	12.3
WZG C FM	R	11.4	105	116
WVEE-FM	В	11.5	10.9	11.5
WSB	AC	7.9	7.1	10.3
WOXI FM	AC	10 4	10.4	102
WKHX-FM	С	10.0	10.3	8.6
WPCH-FM	BM	5.7	6.3	5.9
WSB-FM	AC	4.5	4.7	5.0
WAOK	В	1.9	3.8	3.7
WGST	N	3.7	3.1	2.7

% CH	ANG	EIND	DEX
	J/A 83	A S 83	% CHANGE
WKLS-FM	10.1	14.1	+39.6
WSB	10.1	11.3	+11.9
VI H (-FM	8 2	90	+ 9.8
WQKLFM	103	11.1	+ 7.8
WPCHFM	5.5	5.5	+ 0.0
W ZGC-FM	12 0	103	-14.2
WSB-FM	5.3	4.3	-18.9
WVEE-FM	13 4	108	-19.4
WCLK-FM	3.4	2.2	-35.3
WAOK	4.8	2.5	-47.9

Baltimore



BINCH MUNTHLI				
	FORMAT	J/ J	JA	A/S
WIYY-FM	Α	9.7	8.9	9.7
WBSB-FM	R	9.6	10.0	9.5
WXYV-FM	В	9.3	9.5	8.3
WBAL	N, T	85	7.7	70
WFBR	AC	6.5	6.8	6.6
WLIF-FM	BM	5.7	42	5.0
WPOC-FM	C	7.2	5.7	4.8
WWIN-FM	В	1.8	2.7	3.8
WCAO	С	4.2	3.3	3.4
WYST-FM	R	3.8	3.2	3.4

DINU	אטע חי	NIE	NL II	:O
	FORMAT	JM	A/J	J/S
WIYY-FM	Α	10 1	96	97
WBSB-FM	R	9.0	8.2	9.6
WXYV-FM	В	79	103	86
WBAL	NT	122	77	79
WFBR	AC	3.4	6.3	6.8
WPOC-FM	C	89	82	50
WLIF-FM	BM	5.0	6.1	4.8
WWIN	В	2.5	43	40
WCAO	C	25	41	35
WYST-FM	AC	30	32	30

% CHANGE INDEX				
	J A 83	A S 83	CHANGE	
WLIF FM	42	5.0	190	
WIYY FM	89	96	- 79	
WYST-FN	3.2	3.3	- 3.1	
NCAO	33	3 4	= 30	
WFBR	68	66	_ 29	
WBSB-FM	10.0	9.5	= 50	
WBAL	77	69	-104	
WXYV-FM	9.5	8.3	=126	
APOC-FV	5.7	48	-158	
WWIN	51	33	—35 3	

Boston

BIRCH MONTHLY				
	FORMAT	J/J	J/A	A'S
WBCN-FM	Α	9.0	11.0	12.1
WHTT-FM	R	8.1	9.8	9.9
WXKS-FM	В	12.3	11.6	9.9
WBZ	AC	7.3	8.5	9.5
WHDH	AC	6.8	6.1	5.3
WCOZ-FM	Α	5.2	5.5	4.9
WEEI	N	4.4	3.8	3.8
WMJX-FM	AC	3.3	3.0	3.6
WJIB-FM	BM	2.7	2.3	3.4
WRKO	N/T	4.7	3.5	3.4

BIRC	H QUA	भार	RLIE	S
	FORMAT	J/ M	A/J	J/S
WXKS-FM	В	10.1	9.4	11.1
WBCN-FM	Α	8.8	10.3	11.0
WHTT-FM	R	5.5	8.0	9.7
WBZ	AC	9.2	9.7	9.0
WHDH	AC	6.5	6.0	62
WCOZ-FM	Α	7.8	6.3	4.9
WEEI	N	5.0	4.5	4.0
WRKO	N/T	4.2	3.8	3.5
WVBF~FM	AC	2.6	2.8	3.3
WMJX-FM	AC	4.2	4.2	3.1

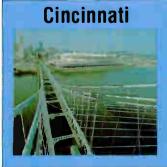
% CHANGE INDEX				
	J A 83	A \$ 83	% CHANGE	
WBZ	8.5	96	+129	
WBCN-FM	110	12 1	+ 10.0	
WVBF-FM	3.1	3.2	+ 3.2	
WHTT-FM	9.8	9.8	+ 00	
WEEI	38	38	+ 00	
WRKO	3.5	3.4	- 2.9	
V/COZ-FM	5.5	4.9	10.9	
HOHW	6 1	5.3	13 1	
WSSH-FM	32	22	313	



BIRCH MONTHLY				
	FORMAT	J/J	J/A	A/S
WGN	T	8.2	9.1	9.1
WBBM FM	R	64	6.9	6.4
WGCI-FM	В	4.8	6.2	6.0
WMAQ	С	4.6	4.9	6.0
WNET-FM	Α	7.7	5.6	5.1
WBMX-FM	В	5.7	5.6	5.0
WLS-FM	R	3.9	5.0	5.0
WXRT-FM	Α	4.1	4.5	4.9
WIND	T	3.2	3.9	4.6
WBBM	N	4.6	4.1	4.3

BIRC	H QUAI	KTE	ILIE	5
	FORMAT	J/M	AJ	J/S
WGN	T	90	71	89
WBBM-FM	R	59	55	70
WMET-FM	Α	22	63	56
WGCI-FM	В	5.5	4.9	5.5
WBMX FM	В	3.5	4.7	5.4
WMAQ	С	43	38	5.4
WXRT-FM	Α	3.5	33	4.9
WLS FM	R	59	46	47
WBBM	N/T	49	43	45
WLOO FM	ВМ	49	51	4.1

	1400	A C 00	O CHANCE
	J A 83	A S 83	% CHANGE
WWAQ	49	6.0	22.4
WXRT-FM	4.5	49	+ 89
WGN.	9 1	9:	- 00
ALS-FM	5.0	5.0	. 00
Wall-FM	62	60	= 32
ABBW PV	ô.	F 4	- 22
WMET-FN	56	5.1	89
WBV -	56	50	-10.
WLOCKEN	14	36	- 182



BIRCH MONTHLY				
FORMAT	J/J	J/A	A/S	
Α	12.2	131	11.5	
R	12.3	12.2	10.8	
AC	6.3	7.4	7.2	
AC	5.3	7.0	7.1	
В	8.9	8.5	6.9	
С	7.0	7.6	6.7	
BM	6.8	5.0	6.6	
AC	6.2	5.8	6.5	
N/T	5.4	5.4	6.0	
Α	3.5	2.4	5 6	
	FORMAT A R AC AC B C BM AC N/T	FORMAT J/J A 12.2 R 12.3 AC 6.3 AC 5.3 B 8.9 C 7.0 BM 6.8 AC 6.2 N/T 5.4	FORMAT J/J J/A A 12.2 13.1 R 12.3 12.2 AC 6.3 7.4 AC 5.3 7.0 B 8.9 8.5 C 7.0 7.6 BM 6.8 5.0 AC 6.2 5.8 N/T 5.4 5.4	

BIRC	H QUA	RTE	RLIE	S
	FORMAT	J/M	AJ	J/S
VEB	Α	12.7	112	12.3
VKH J FV	R	98	11 5	11.1
WBLZ FM	В	59	66	79
WLW	AC	4.5	74	72
WRRM	AC	79	66	7.0
WUBE-FM	С	53	61	68
WKRC	AC	8.3	6.8	6.5
WWEZ-FM	BM	8.0	62	62
WCKY	NT	55	55	57
ALL:-FM	AC	46	69	56

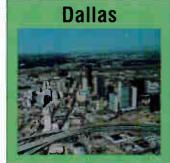
%CH	IANG	EINC	DEX
	J A 83	A \$83	%CHANGE
****EZ FM	50	66	32.0
VIKEC	5 c	6.5	-12.1
VCKY	5.4	6.0	11.1
MILW	0.1	7.1	1.4
* RRIV-FM	7.4	7.1	41
WKRQ-FM	12.2	108	115
NUBE-FV	76	66	-132
WEBN-FM	13.1	11.3	=13.
VLLT-FM	6.5	53	19 5
ABLZ-FIV	8.5	6.8	20.0

Cleveland

BIRCH MONTHLY				
	FORMAT	J'J	JA	A/S
WGCL-FM	B	134	110	126
WMMS FM	A	150	131	125
WMJI-FM	AC	67	83	85
WDOK FM	BM	71	69	71
WBBG	BB	3.5	53	69
WZAK-FM	В	6.1	8.1	60
WQAL-FM	BM	34	46	5.4
WDMT-FM	В	55	12	46
WZZP-FM	AC	37	33	43
WERE	NT	35	34	41

BIRC	H QUA	RTE	RLIE	S
	FORMAT	JM	AU	JS
WANNS-FM	A	17(0	150	124
WGCL-FN	R	105	118	123
WVU FM	A	61	10	80
WZAK-FM	В	36	37	69
WOOKFM	BM	8 🕛	75	6
VVBBG	BB	49	3.8	6.
WOAL FY	BV	5.8	46	50
ADVIT-FU	В	43	-,9	43
WGAR	AC	5.5	3.3	4 4
1 ZZP-FV	4C	3 8	3.2	47

% CHANGE INDEX					
	J A 83	A S 83	% CHANGE		
WHILE	19.7	6.0	30.0		
4 7-L-M	46	_53	- 1		
WGOLEM	10.0	1110	+114.0		
VI T I IV	44	.10	- 95		
WOOR PLA	10	21	4729		
A WULFAR	- 3 3	- 8 7	-24		
WWMS EW	10011	1 4	= 53		
WAK- N	3.4	10	30, 1		
NGAR	(()	3.6	=28 U		



BIRCH MONTHLY				
	FORMAT	J/J	J/A	A,S
kVIL-FM	AC.	104	10.4	10.0
KZEW FM	A	61	6.9	8.2
WBAP	C	61	80	82
KSCS FM	C	60	67	7.9
KAFM FM	R	68	6.5	-78
KTXQ-FM	Α	73	18	69
KRLD	N	49	50	60
KEGL-FM	R	6.5	64	58
KKDA FM	В	62	6.4	58
KPLX FM	С	66	5.1	5.5

KVILIPMI	FORMAT AC	J M	A J	J S
WBAP		1.1	-, 1	1.7
KTXQ FM	A	69	4, 4,	-1.4
MARVI FIA	17	5.3	Till	100
KZEW FM	- A	., 5		
K°CS FV	C	69	7.1	f. 1
KEGL-FW	- 1	68	TITE	1
KKDA FV	C	48	6.7	61
FR' D	1	37	11	13
KED EM	(,	71	59	6, 2

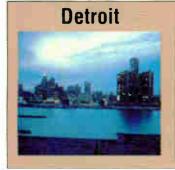
% CHANGE INDEX				
×400	J A 83	A S 83	% CHANGE	
100 A	42	10	=184	
HEAP	0.1			
AND THE	110.4	100	=31	
X0(B4	0.4	- <u>51</u>	=34	
ME	Hill		-45.0	



BIRCH MONTHLY				
	FORMAT	J/J	J/A	AS
KPKE-FM	R	83	94	109
KBPI-FM	Α	8.5	82	76
KOSI-FM	BM	6.7	78	67
KOAQ-FM	R	8.2	69	66
KOA	N/T	5.1	5.0	6.3
KAZY-FM	Α	5.1	4.5	5 7
KLZ	С	4.6	4.9	55
KIMN	AC	5.2	47	45
KVOD-FM	CL	37	36	40
KYG0-FM	С	4.7	40	39

BIRC	H QUAI	RTE	RLIE	S
	FORMAT	J/M	AJ	J/S
KPKE-FM	R	6.7	1 :	91
KBPI-FM	A	62	7.2	8.3
KOSI-FM	BM	78	53	1/5
KOAQ-FM	R	74	6.7	7.0
KOA	NT	58	63	43
KLZ	C	55	48	5.1
KIMN	AC	46	53	49
KAZY-FM	Α	62	68	4
KDKO	В	2.4	19	411
KVOD FM	CL	30	30	13

% CHANGE INDEX				
	JA83	A \$ 83	% CHANGE	
KASYEN	1.5	57	7751	
KOA	50	63	26 0	
KLAFE	9.4	109	160	
KLZ.	4 3	55	122	
k1/[[2.7	4.5	4.3	
A CHICLE	l) a	5.6	4 3	
KBPI	8.2	76	73	
KES FU	7.8	6.7	-141	



BIRCH MONTHLY				
	FORMAT	J/J	J/A	A/S
WJR	AC	107	129	14 /
WLLZ FM	A	56	80	92
WDRQ FM	В	8.9	93	15
WRIF FM	Α	62	67	7.1
WJLB-FM	В	52	64	57
WWJ	N	32	45	51
WXYZ	NT	5.0	39	52
WHYT FM	R	51	47	48
WNIC FM	AC	4.0	12	44
WJOI FM	BM	4.4	4.0	37

RIKC	H UUA	HIE	KLIE	:5
	FORMAT	JM	AJ	JS
WJR	AC	89	106	135
ADRO FM	3	8.9	30	8.1
WLLZ-FN.	A	52	67	0.1
WRIF-FI	À	7 4	65	7.1
AULB-FM	В	6.7	56	-67
WXYZ	NT	58	54	49
WW	-36	55	33	142
WHYT-FM	R	3.9	50	40
1 C.FU	40	5.1	11	16
WJOI-FM	BM	42	39	41

% CHANGE INDEX				
	J A 83	A S 83	% CHANGE	
NXYZ	33		33,	
1 2 11	8.0	1	7-150	
N.A	12.9	114.7	-140	
, D.F U	r =	7.1	- 183	
MY C FM	42	6.6	F (4)	
N	45	47	. 11	
WEDGEN.	0.3	6.8	1-22	
1000	4.0	27	-75	
WALEFAL	4. 4	-	103	
; (₁) (,	93	TE	EB F	



BIRCH MONTHLY				
KMJQ FW	FORMAT	J/J	JA	A S
KIKK FM	G P	1,2	81	H
KB1FN KSRP FV	R	5.6	7.4	#
KOUE FM	AC	46	56	4
KRBE F	AD C	4 1 5 4	41	
FODA FA	B v	46	13	19

BIRCH QUARTERLIES				
1000000	FORMAT	J M	A J	JS
· is roll	- 8	-	1.	38
	+-		4	-88
FERST FALL	P	, L	1	냶
FLOX-FM	A	17	П	1
AND PAR	AL	5_1	- h	39
THRE I'M	-8-		42.	- 41
FOOL PM	BM	TÎ.	11	i

% CHANGE INDEX				
MICER	J & 83	A \$ 83	CHANGE	
PARTY THE		4		
PLOLAN.	-15	-		
41114	- 11			
ALC: THE	4	-4-		
DETAIL.	J.	- 12		

(R)

EVERYBODY WINS WHEN YOU PLAY Mini-BINGO quaranteed... it more

MONCTON COM CALGARY CHO

EDMONTON CFCV

OTTAWA

EDSON

MONTREAL

VANCOUVER CJOR

WAIT-AM 82

15 22 33 53 63

CHQ

GENERAL MANAGERS

Give your staff the tools they need to make you money and increase listeners.

Mini-BINGO®

- A GREAT 12 WEEK BOOK **PROMOTION**
- EASY TO SELL
- 17 YEARS PROVEN **SUCCESS**
- 60-SEC. ON TAPE
- TAG IT, CART IT, RUN IT
- FORCES NEW LISTENER SAMPLING

Make your next call make you money!

In U.S. Peter Powell Assoc., Inc., Larry Nathan 503-686-0248 In Canada · Dover Productions, Norman Clavir 416-438-3934

SALES MANAGERS

- MAKE A PROFIT BEFORE YOU START
- EASY TO SELL TIME
- PROVEN SPONSOR RESULTS
- SPONSORS PRINT BUDGET PAYS FOR PROMOTION
- GENERATES 12 WEEKS OF REVENUE
- ACCOUNT REPS LOVE IT!



Audience-building, money-making 60 seconds on tape; tag, cart & run it 5 games/day - 5 days/week - 12 weeks/promotion

Make your next call make you money and call

In U.S. Peter Powell Assoc., Inc., Larry Nathan 503-686-0248 In Canada - Dover Productions, Norman Clavir 416-438-3934

PROGRAM DIRECTORS

- AUDIENCE-BUILDING.
- INCREASE TIME-SPENT-LISTENING.
- FORCES NEW-LISTENER SAMPLING.
- 60-SECONDS ON TAPE.
- •TAG IT, CART IT, RUN IT.
- AUTOMATED OR LIVE.

Mini-BINO A Great Book Promotion

WAIT, CHICAGO

you can't win...
if you don't play. "Instant Success. Phenomenal. Smashing. and Simple."

In U.S. Peter Powell Assoc., Inc. In Canada - Dover Productions, N



PROMOTION DIRECTORS

Satisfy both the Program Director & Sales Manager

Mini-BINGO®

Everybody Wins!

- YOU WIN NEW LISTENERS, **NEW REVENUE**
- SPONSORS WIN INCREASED TRAFFIC
- LISTENERS WIN CASH
- 60 SECONDS ON TAPE
- TAG IT, CART IT, RUN IT
- A GREAT 12 WEEK BOOK **PROMOTION**



EDMONTON CECW

VANCOUVER CJOR

WAIT-AM 82

29 40 58 62

15 22 33 53 63

14 27 34 46

NCO

ou've Ever Run!

., Larry Nathan 503-686-0248 Norman Clavir 416-438-3934

Kansas City



BIRCH MONTHLY				
	FORMAT	J/J	J/A	A/S
WDAF	<u></u> 0	119	11-2	11.8
KBEQ-FM	R	9.8	9.8	10.3
KCM0	N/T	8.0	7.1	7.5
KPRS-FM	В	7.1	9.0	7.4
KLSI-FM	AC	4.9	6.2	7.1
KKCI-FM	Α	6.8	6.2	6.4
KYYS-FM	Α	8.1	6.7	6.4
KMBZ	N/T	4.0	5.1	5.2
KFKF-FM	С	6.7	6.6	5.0
KZZC-FM	R	4 0	3.4	45

BIRC	H QUA	HE	HU:	S
	FORMAT	JM	AJJ	JS
<u>WDAF</u>		1119	10.8	127
KBEQ-FM	R	10.7	11.2	96
KPRS FM	В	5.7	6.2	80
KCM0	NT	43	7.4	7.1
KYYS-FV	Α	5.8	8.3	68
KKCI-FM	A	58	74	64
KLSI-FM	AC	62	6.5	63
KFKF-FM	С	5.4	5.8	59
KMBZ	NT	5.0	40	49
KZZC FM	R	= 3	27	42

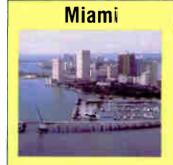
% CHANGE INDEX				
	J A 83	A \$ 83	% CHANGE	
S. Strail	- 1 i	7.7	- 145	
K0 N0	7.1	7	- 56	
KBFQ-FM	98	10.3	5.1	
(K) LEI	6.1	6 .	- 32	
KVBZ	51	50	+ 20	
WD-F	11.7	113	. 09	
KTTS-FM	67	6.1	- 45	
nPRS-r-	9.0	17.4	-175	
∆HB	27	3	_11 5	
KEKE-E V	66	50	= 7.2	

Los Angeles

	FORMAT	J/J	J/A	A,S
KABC	I	80	1.8	8.4
KIIS FM	AC	6	F 9	6.9
KROQ-FM	A	52	5.5	5 8
KLOS-FM	A	61	5.7	45
kNX	N	42	41	-10
KEYVB	N		35	41
KMET EM	A	18	15	4 1
KALL	SP	42	n 3	24

BIRCH QUARTERLIES				
hA[s]	FORMAT T	J M	A J	JS
FPC FU	ACI	111	11	70
FROUE .		74		E 1
KLUS FM	Δ	4.1	51	5
KMELEV	A	- 51	-1	45
rNA	22		-11	12
FIRE	- 8	-	14	-37
KA1	PA	16	481	76
k10% { V	- 12	1.1	-115	- 4
RITE V	R		26	-21

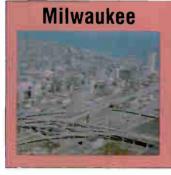
% CHANGE INDEX				
4746	J A 83	A S 83	CHANGE	
240	23	31	SUEEE .	
128C	-28			
4/10 V	- 11		-14.9	
N. S. S.	13.3	21	- 20:	
THE TOWN	4.7	148	-185	



BIRCH MONTHLY					
	FORMAT	J/J	J/A	A/S	
WHYI-FM	R	12.6	12.6	12.2	
WQBA	SP	8.0	8.8	10.8	
WINZ-FM	R	9.3	8.3	8.7	
WSHE-FM	Α	4.9	6.6	6.1	
WLYF-FM	BM	6.2	6.3	5.0	
WNWS	N/T	5.2	3.4	4 4	
WINZ	N	36	2.6	3 4	
WWWL-FM	AC	3.9	3.1	3.2	
WAXY-FM	0	3.9	3.9	29	
WKQS-FM	С	2.3	2.5	2.9	

BIRC	H QUAI	RTE	RLIE	S
	FORMAT	J-M	A/J	JS
WHYI-FM	R	12.2	13.8	12.7
WQBA	SP	4.8	6.1	10.2
WINZ-FM	R	6.2	7.7	8.8
WSHE-FM	А	6.4	4.6	5.8
WLYF-FM	BM	6.3	6.7	5.1
WNWS	N/T	5.5	60	4.2
WAXY-FM	AC	36	4.4	3.4
WCMQ-FM	SP	3.0	1.5	3.3
WQ3A-FM	SP	3.1	3.4	3.3
WINZ	N	58	4.7	3.2

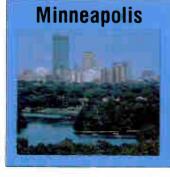
% Ct	IANG	EIND	EX
	J-A 83	A/\$83	%CHANG
WNWS	3.4	4.4	+29.4
WQBA	88	10.8	+22.7
WINZ-FM	8.3	8.7	+ 48
WHYI-FM	12 6	12.2	- 3.2
WSHE-FM	66	6.1	— 76
WLYF-FM	63	5.0	-20.6
WAXY-FM	3 9	2.9	-25.6



BIRCH MUNTHLY				
	FORMAT	J/J	J/A	A/S
WTMJ	AC	17.3	18.4	17.4
WQFM FM	Α	69	79	10.3
WKTI-FM	R	7.5	8.0	92
WEZW-FM	BM	55	6.8	6.8
WISN	AC	4.7	40	50
WLUM FM	В	31)	3.7	4.8
WMYX FM	AC	47	4.9	48
WZUU-FM	AC	4.0	4 1	4.3
WBCS-FM	С	3.7	39	39
WLPX-FM	Α	80	6.5	38

BIRCH QUARTERLIES				
	FORMAT	J M	AIJ	J/S
WINJ	AC	9.9	15.4	18.1
WQFM-FIA	Α	8:6	72	92
WKTI-FM	R	63	7.1	91
WEZW-FM	BM	0.8	60	6.2
WWYX-FM	AC	32	35	5.2
WLPX-FM	A	5.9	79	. 51
WZUU-FM	AC	5.4	51	44
WLUT-FM	В	3.5	47	43
WECS-FM	С	5.5	42	40
WISN	AC	- 3	5.5	40

% CHANGE INDEX				
WIDEM-FM	J A 83	A \$83	%CHANGE	
ARTLES	9/1	10	. 25 7	
NZ JU EN	11	13	- 4	
NOCEFY.	3.3	3.1	. 1	
ATM	10-4	-7.5	= 20	
VI DA I	6 -	12.0	-415	

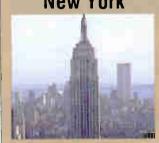


BIRCH MUNIALY				
	FORMAT	JJ	JA	A/S
MCCO =	AC	183	19 7	20 15
KSTP FM	AC	146	14.6	127
kDWB FM	Α	95	10 1	9 1
WLOL FM	R	10 1	106	9
KEEY FM	C	65	62	7.0
KORS FM	Α	74	63	6.1
WDGY	C	56	50	53
WAYL FM	BM	39	12	4.3
K5TP	AC	75	3.	3.5
WCCO FN	AC	12	5.5	3

	T UUA			=
	FORMAT	J M	A J	J#
WCC0	A.)	70.2	Thete	,20
KSTP FM	AC	118	63.1	15
KEWE IV			2.5	
WEDLEV	F	107.5	11111	13
KOR: FN	A	1-2	17.1	-
k EY FM	(ь	7.11	13
WDGY	- (35	53	5.1
VATI EN	HV	1.7.1	t) L	1.5
X516	AL.	10	25	-3
Acad to	20	21	- 11	

% CHANGE INDEX					
Sandara and	J A 83	A S 83	CHANGE		
PETER .	3.4	11	0.115		
WEST 184	*a .		-44		
Win AV	14.7	4.1	-11		
ADDV	10.4	50	FT 815.1		
Birell	250	11.0			
ANTE S	100 B	73			

New York

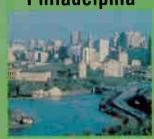


BIRCH MONTHLY				
	FORMAT	JJ	JA	AS
WKTU-FM	B	6.8	63	61
WOR	T	64	65	61
WAPP-FM	A	4.4	5.8	5.5
WPLJ-FM	R	6.5	63	53
WRKS-FM	В	53	4.8	1.8
WINS	N	4.7	39	16
WBLS-FM	В	4.4	4.3	1.3
WHTZ-FM	R	0.0	0.5	43
WABC	T	4.1	3.9	3.6

BIRC	H QUAI		ILIE	S
	FORMAT	J M	AJ	JS
WOR	T	81	60	
WKIU FM	В	57	65	60
WPLJ FM	R	5.4	6.0	56
WAPP FM	A	34	42	53
WRKS FM	В	50	48	48
WBLS FM	В	5?	4.5	43
WINS	N	5.8	51	43
WABC	T	38	35	38
WCBS	N	38	4	3.5

% CHANGE INDEX					
0.0	J A 83	A S83	% CHANGE		
6. 3	72.0	20	- 17.9		
WEKS E.	4. 3	43	- 11		
WBLS-FW	13	13	0.00		
WKIL-FN.	€3	6 1	- 3.5		
WAPP-FU	5,5	#I5	- 17		
WOR	6.5	6.1	- 62		
WARC		#6	= 7.7		
WCBS	34	31	- 88		
THE STATE OF THE S	3.5	3.3	=118		
WPL J-FIM	63	73	15 9		

Philadelphia

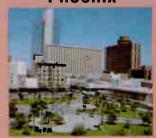


BIRCH MUNITILY				
	FORMAT	J/J	J/A	A/S
WCAU-FM	R	9.1	88	85
KYW	N	7.3	78	82
WUSL FM	В	9.5	81	7.6
WCAU	NT	69	80	69
WEAZ FM	BM	7.8	7.9	69
WDAS-FM	8	6.1	6.9	59
WMMR-FM	A	5.3	5.3	53
WPEN	BB	46	46	5.3
WYSP FM	A	56	5.0	5.3

BING	n uua	MIE	11-11	.9
	FORMAT	J/ M	A/J	J/S
WCAU-FM	_ R	59	78	86
WUSL FM	В	66	82	82
KYW	N	108	80	80
WCAU	NT	42	53	75
WEAZ FM	BM	72	88	71
WDAS FM	В	43	50	61
WMMR FM	A	69	54	56
WYSP FM	Α	5.8	69	53
WWDB FM	T	53	41	52
WMGK-FM	AC	6.4	5.8	51

% CH	ANG	EINC	EX
	J A 83	A S 83	% CHANGE
WNGK-FM	48	5 1	- 62
WYSP-FM	5.0	53	- 60
KYW.	78	82	5 1
WMMR FM	5.3	5.3	- 00
A JAU-FM	c 8	85	_ 34
WWDB FM	154	5 1	= 56
.vuSL-FV	8.1	7 c	- 61
WEAZ-FM	79	69	-127
WCAU	8.0	6.9	_131
VDAS-FM	69	59	145

Phoenix



DINCH MUNTHLY				
	FORMAT	J/J	J/A	A/S
KNIX-FM	C	9.5	12.1	110
KDKB-FM	A	9.7	9.4	103
KTAR	N/T	7.0	9.2	96
KUPD-FM	A	8.3	9.2	71
KZZP-FM	R	8.0	7.5	69
KKLT-FM	AC	6.7	5.5	6.7
KOPA FM	R	82	7.6	6.5
KQYT FM	BM	5.4	5.1	6.1
KMEO FM	BM	5 5	49	55
KOOL-FM	AC	4.3	4.1	4.0

BIRC	H QUA	RTEF	RLIE	S
	FORMAT	J/M	AJ	JS
KNIX-FM	C	99	90	11.4
KDKB-FM	117	11.3	9.7	
KTAR	NT	5.3	75	91
KUPD-FM	Α	83	82	8 1
KZZP FM	R	54_	59	7.3
KOPA-FM	R	34	7 4	72
KKLT-FM	AC	5 1	8 1	63
KQYT-FM	BM	38	5.7	6.0
KMEO-FM	BM	6 4	58	52
KOOL-FM	AC	43	37	4 1

% CHANGE INDEX					
	J A 83	A S 83	% CHANGE		
KKLT-FM	5.5	6 7	- 21 0		
KQYT-FM	5 1	61	-196		
KOOL FN	41	48	+171		
KMEO-FM	49	5 5	+ 122		
KDKB-F	94	103	- 96		
KTAR	92	96	- 43		
KZZP-FM	75	69	- 80		
KNIX-FM	121	110	- 41		
KOPA-FM	76	6.5	- 14.5		
KUPD-FV	9.7	30	-226		

Pittsburgh

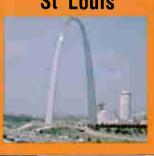


DINCH MUNITER					
	FORMAT	J/J	J/A	A/S	
KDKA	AC	20.2	211	21.2	
WDVE FM	Α	9.7	8.0	8.4	
WBZZ-FM	R	8.4	8.1	7.5	
WTAE	AC	2.9	4.2	63	
WAMO FM	В	84	82	59	
WHTX FM	R	51	47	5.4	
WJAS	BB	43	49	4.8	
WDSY FM	C	3 4	3.4	4.4	
WHYW-FM	AC	6.0	53	41	
WQED FM	BM	1.5	14	1.2	

BINGH QUANTENLIES				
	FORMAT	JM	ΑJ	JS
KDKA	AC	23 2	209	202
WDVE-FM	Α	94	97	8 4
AN J-FM	В	71	51	76
WBZZ-FM	R	66	100	7 5
ATAE	AC	51	50	54
WJAS	BB	47	39	5 1
V HTX-F v.	R	38	60	50
WHYW-FM	AC	54	4.0	50
WSHH-FM	BN	46	8	39
WDSY-FM	С	23	39	38

% CHANGE INDEX				
	J A 83	A S 83	% CHANGE	
MTAE	42	6.1	· 50 C	
WDSY FM	3.4	44	- 29 4	
ViliaTX Hivi	4.7	5.4	- 149	
WDVE-FM	8.0	8 1	- 50	
1.5HH F	3.9	40	- DE	
KDKA	2111	217	- 05	
V-3-45	49	4	- 2%	
WBZZ TV	8 1	77.5	7.4	
Married 435	53	4.1	'n	
MANORAL	8.2	55	- 80	

St Louis

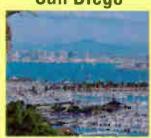


BIRCH MUNIALY				
FORMAT	J/J	J/A	A/S	
N/T	24.6	23.2	24.6	
R	12.3	12.0	10.8	
A	8.5	10.3	9.0	
Α	5.1	7.1	8.7	
С	6.0	5.3	6.1	
BM	4.4	4.9	5.6	
В	8.2	7.3	5.3	
AC	5.1	5.7	5.3	
С	3.1	3.5	5.0	
AC	3.6	3.2	30	
	FORMAT N/T R A A C BM B AC C	FORMAT J/J N/T 24.6 R 12.3 A 8.5 A 5.1 C 6.0 BM 4.4 B 8.2 AC 5.1 C 3.1	FORMAT J/J J/A N/T 24.6 23.2 R 12.3 12.0 A 8.5 10.3 A 5.1 7.1 C 6.0 5.3 BM 4.4 4.9 B 8.2 7.3 AC 5.1 5.7 C 3.1 3.5	

BIRC	H QUA	RTE	RLIE	S
_	FORMAT	J/M	A/J	JIS
KMOX	NT	20.3	243	24.7
KHTR-FM	R	12.6	12.7	11.1
KSHE-FM	Α	76	72	94
KWK-A-F	A	53	6.8	8 1
KMJM-FM	В	7.3	7.4	6.4
WIL-FM	С	6.8	7.1	6.0
KEZK-FM	BM	45	4.5	53
KSD-FM	AC	6.2	4.7	5.3
KSD-AM	R	4.0	38	3.9
WRTH	BB		32	3.1

%CH	IANG	EINE	EX
	J A83	A/S 83	% CHANGE
KSD	3.5	5.0	+ 42.9
WIL-FM	5 3	61	+ 15 1
KEZK-FM	4.9	5 6	÷ 14.3
KMOX	23.2	24.6	- 60
KYKY-FM_	32	3 0	63
KSD-FM	5.7	5.3	- 70
KWK-A'F	8.6	7.8	93
KHTR-FM	12.0	10.8	10.0
KSHE-FM	10.3	9.0	12.6
KMJM-FM	7 3	53	27 4

San Diego



BIRCH MONTHLY				
	FORMAT	J/J	J/A	A/S
KGB-FM	TA.	10.3	8.5	8.6
KJQY-FM	BM	5.9	9.0	8.3
KPRI-FM	Α	6.7	7.7	7.2
KFMB	AC	7.6	8.4	6.4
XTRA-FM	Α	6.4	5.8	6.4
XHRM-FM	В	2.2	3.3	5.8
KFMB-FM	AC	3.6	4.9	5.4
KSD0	N/T	3.5	4.6	5.2
KBZT-FM	AC	4.6	3.3	3.8

BIRCI	H QUAI	RTEF	RLIE	S
	FORMAT	J/M	A/J	J/S
KGB-FM	Α	6.5	7.2	9.5
KJQY-FM	BM	7.6	6.7	8.1
KFMB	AC	5.7	7.1	7.8
KPRI-FM	Α	5.4	5.6	6.9
XTRA-FM	Α	7.3	8.2	6.0
KFMB-FM	AC	4.7	5.3	4.8
XHRM-FM	В	2.8	4.6	4.7
KSD0	N/T	48	4.5	46
XTRA	R	4.2	5.0	3.9
KCBQ-FM	С	2.7	49	36

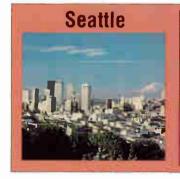
%CH	IANG	EIN	DEX
	J A 83	A \$ 83	% CHANGE
KSDO	4.6	5.2	13.0
XTRA-FM	5.8	6.4	+10.3
KFMB-FM	49	5 4	+102
KGB-FM	8.5	8.6	+ 1.2
KPRI-FM	77	7.2	- 65
KJQY-FM	9.0	8.3	— 7.8
XTRA	3.9	3.4	-12.8
KMLO	43	3 4	-20 9
KFMB	8 4	64	-23 8

San Francisco

	FORMAT	JJ	JΑ	AS
	سائيد		100	
			-86	2
		_42	ш.	4
127-11		43		33
KECKHE			10	Ш
UTE_	1	A =		
KIOLEM	AD	10.0	22	
00 - sid.	_ A		Ber.	
	18%	21		
OF STATE	4	- 16	-111	11

100	FORMAT	JM	AJ	15
1795				
SHO	FF.			
AMELICAN		4.53		
ESANIM				П
BUH		37	115	17
KRCHIN	A			
STATE		-16		-1
ALTER .				

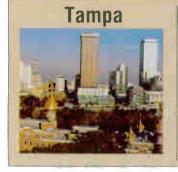
% CHANGE INDEX					
July Vale	3 A 65	4.5%	CHANGE		
No. By	4				
	41				
	增	#			
FISH	75	75			



BIF	ICH MC)NTH	ILY	
	FORMAT	JJ	JA	AS
KISWIE I	A	85	2.5	<u>8.4</u> 9
KNBO FM	R	5.9	77	72
KZUF FM	A	62	5.0	5.8
KOTY	AC	59	50	47
KBRD F /	BM	3 1	23	4.0
C.	MT	5.61	10	37

BIRC	H QUA	RTEF	RLIE	S
u 1025	FORMAT	JM	AJ	JS
A.S.V. FM	A	6.9	43	7.8
KNBQ-FM	R	43	54	71
AUDE FIA	R	11.6	0.4	30
K 104 PHA	A	64	10	51
#DMO	AIC	6.3	11	18
rivity	- GL	2.7	3.4	38
KLAPSEM	0	39	3€	37
KSEL FW	81	5.3	25	31

% CHANGE INDEX					
	J A 83	A 583	CHANGE		
MIREEN	:50	20.8	+2X 0		
SCIM3	- 0	7. 0	- 1014		
FAAXLIA	3.7	14.5	10 8		
KING	91	3,4	- 37		
FLE LIFE FINE	56	5.6	- 01)		
E772	- ÷ u	37	- 5 ⁴		
KAROFM	7.7	7.2	- 6 ⁻		
KISW-FW	8.5	77.9	= 73		
ATTOSTE!	37	34	= 81		
KRUSEM	1802	35	-30.6		



MANUAL TAR	FORMAT	J/J	J/A	A/S
WYNE-FM	Α	3	120	12
WEED FIVE	Fi	051	117	1753
WILLIAM	BM	10	126	11
WOVE EM	C	13	60	67
WE FM	R	6/	() h	7
WDJE	15.	147	1.4	5.5
WEN HM	41,	b4	1,6	50
ALC: FL	.2	()	5.4	4
WOJO FM	C	13	27/	33
WTMP	В	26	33	2

	FORMAT	JM	AJ	JS
AFFORM.	_(B'	15.1	15.1	131
WARAFM	BM	110	135	12:1
WILL CA	THE .	77	31	115
MOYKEM	10	93	37	- Ex
ALC: TH	Tiff:	56	62	F) T
MULEN	ACT	(4.1	(1)	33
M. 33 FM	I	54	150	30
MOAE	88	1.64	168	43
WSUN	10	159	719	43

% CH	ANG	EIN	DEX
	J A 83	A \$ 83	* CHANGE
ALLE THE	110	-5-	- P
DATE:	13	11/	't.
WINE	33	37	112.1
AR BUT	326	15.9	- 66
AVQUEM.	21	31	三年
win Fil	147	121	- 177
MESTRE	53	3.1	-341
195UN	3.0	26	_Dep;



	FORMAT	J/J	JA	A/S
Arr FM		1.	- jang) 1
WHILL FIV	R	9.0	10.1	9 (
WMA	AL	- 5 11	F 1	0.1
WHATV	A.	67	E 3	1
WILLY FM	BN	11	5 E	€:
WWW FA	A	64	9.1	, I
WHOR EM	В	6.6	5.2	3 1
WEXX PM	F	1.2	3.5	4.5
WHE	301	76	E4	48
WITTE	14	2 1	4 1	4

BIRCH QUARTERLIES					
(Apr. 11)	FORMAT	JM	AJ	JS	
WROX FM	10	34	2.1	D	
MMAL	- 14	1	318	- 61	
WAVETA.	16	_1 -8	6	6	
MARKAN	RM.	51	4.7		
VW =V	- 4		1	45	
WHILLIA	P	777	1,	T ₂	
AFTER FILE		38	- 1 - 1	4	
VI U:	N	3.4	34	1	
N	1847	4.1	31		

% CHANGE INDEX				
200	J ≜ 83	∆ \$83	CHANGE	
AGAY.FM			11, 1	
MAN HIT	6.1		= 45	
ANY DEM	25	4	- 21	
7,0	80		31	
IKISHI.				

COMING NEXT MONTH

DECEMBER 1983

Pros and Cons of Changing Call Letters

Almost every time a station changes format it thinks about changing call letters. But do new call letters help or hurt?

Sure-Fire Closing Techniques

It's back to the basics at most radio stations these days. Here are a few ways for even inexperienced salespeople to increase their chances of closing.

■ The Changing Retail Market

Phenomenal changes are underway in retailing, one of radio's richest sources of local advertising. Here's how to cash in on this growth market.

Researching Your Advertisers

Once radio stations hired research companies to learn about their listeners. Now stations are researching advertisers to increase sales.

■ How to Hire a Competent Sales Manager

The second in a series on executive hiring. It takes more than past sales records to isolate a potentially good sales manager. The guidelines are included.

Saving on Conventions

Almost everyone attends conventions. Some helpful hints on how to keep down the high cost of attending conventions.

What to Do When You're Number Two

There's a very special relationship that has been discovered between the second, third and fourth stations in the market and the leader. Here are the results of that special report.

■ Surviving the First Quarter of 1984

A first-time special feature! Practical sales ideas and methods for helping a radio station out of the financial doldrums. Successful sales consultants and executives contribute their ideas.

■ 1984—The Station of the Future

Orwell's 1984 is here and radio has been making advances in programming, management and technology. What radio executives should know to become more effective in 1984.

Radio People

A close-up glimpse of several of this month's newsmakers.

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What's Ahead for Radio in the Weeks and Months to Come

PROGRAMMING

NEW MUSIC IS FADING as a stand-alone format.

Programmers once willing to heavy up on punk or unfamiliar rock music are now moving back to the Top 40 philosophy of the past: Play the hits and add several new hits every week. The new music craze helped rock radio kick its oldies habit, but research shows audiences will not sustain it as a lone format or as the majority of a station's format.

COMMERCIAL-FREE HYPES are on the way out as researchers are convincing programmers to concentrate on the positive instead.

The new approach is to sell the audience on what your station has—not on what it doesn't have. Ironic note: It wasn't advertisers' unwillingness to support stations which touted commercial-free that did it in. It was radio audiences who remained skeptical or became bored with the ploy. Smart programmers are abandoning this tactic.

ROCK IS ON A ROLL in the form of Top 40 or "Hot Hits" imitations.

Album rock stations are bracing for tough times in 1984, even as numerous album rock stations have already dumped their formats for more mainstream offerings. Unlike beautiful music stations which dumped the format when they lost ratings shares, album rock stations will probably remain rockers, but opt for tighter playlists, more commercial sounds.

TECHNOLOGY

SATELLITE NETWORKS EXPECT A BIG 1984 due to improved programming, widespread availability of dishes, increased knowledge of satellite technology and an awareness of the real needs of stations.

The leaders, Satellite Music Network and Transtar, are launching additional formats in January and early response has been surprisingly brisk.

RESEARCH

RADIO RESEARCH IS READY TO BOOM.

Stations caught in competitive battles need help in defining their positions in the audiences' minds. Already the number of companies specializing in radio research are increasing as of the past six months, with more entries expected in the months ahead. The five or six really good research companies will be committed to major markets. Many executives are concerned about who will be left if they don't sign with one soon.

FINANCIAL

EMPLOYEE BENEFITS is the surprise usurper of station profits as the cost of running radio stations continues to spiral.

Even shortcuts in automation, syndication, staff sharing and computerization are not enough to deliver the type of profits owners are looking for. Smart managers are concentrating on how to bring this financial aspect under control.

LEGAL

CONFUSION OVER 2,000 NEW STATIONS is causing many radio executives to avoid thinking about what may be their biggest challenge between now and 1988, when the new stations are all expected to be operational.

The FCC is vague about the possibilities but virtually all knowledgeable observers predict that radio will have up to 25 percent more competition in the years ahead.

BROKERAGE

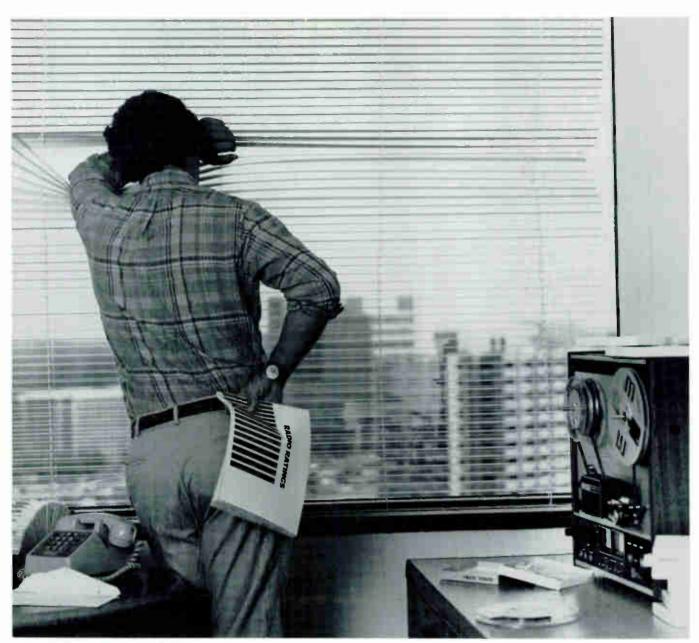
STATION SALES ARE BRISK with at least nine major or large medium-market station acquisitions announced or completed within the five-week period between the NAB and NRBA conventions this fall.

Some brokers expect the pace to continue but not for long, since there is uncertainty about whether the present recovery will be of long duration. Buying and selling like this will continue until interest rates begin to go up, which may be as soon as 1984.

REPS

BONNEVILLE'S SALE OF TORBET TO SELCOM may be premature because some experts think the rep industry will once again become a growth business.

Reps are adapting to tough times by merging for strength, creating networks with which to offer better sales packages to advertisers, and concentrating on the needs of the future, such as co-op and new business development. If the FCC eliminates the 7-7-7 rule and starts phasing in some of the potential 2,000 new stations expected by 1988, rep firms may have just the excuse they need for a renaissance.—By Jerry Del Colliano



You're looking at a man who could use some good news. The new AP Network News.

As Program Director, your job is to get and keep listeners. To do that you need good strategy, determination and the best tools to work with.

At AP Network News, we want to help. That's why we're generating an additional 24 dynamic, drivetime news updates each day. All free of commercial clearances.

A two-minute NewsWatch highlights breaking news at the bottom of the hour. Our 60 second NewsMinute features the top stories at two minutes before the hour.

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And AP Network News actually helps you keep listeners tuned to your station while keeping them tuned-in to the world.

There's more. AP Network

News has expanded its feature programming, from consumer affairs to computer news. It's information programming you and your audience will enjoy.

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So, if you can use some good news in your ratings battle, call Glenn Serafin at (212) 621-1511 for more information and our latest demo tape. He'll explain how AP means good news for your lis-

teners—and good news for you at ratings time.

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SRP's **Totally Researched Music** is proving to be a powerful way to attract new listeners.

We knew that our exclusive agreement with The Research Group was just the beginning. Using their patented Comprehensive Music Test, 93% of

SRP's subscribers in the top fifty markets went up in AQH, 80% in Share and 93% in Cume.

People who listen to SRP stations like what they hear. So will you.

Find out the facts and you'll start playing the winners.

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A DIVISION OF COX COMMUNICATIONS, INC.

Source: Spring '82 – Spring '83 Arbitron, broadcast week, Persons 12+ MSA. Top fifty MSAs, pop. 12+.