elevision Age

advertisers are converting co-op money into national spot eyear of the '30': what it may mean to agencies and stations the commercials experts have to say about color video tape

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Sold Sight Unseen

irly this year Screen Gems released r-long color tape entertainment — "SCREEN GEMS PRESENTS" g such great headliners Fitzgerald and Duke Ellington, ondon, Jane Morgan and olletown Pipers, Gordon MacRae, Bassey and Polly Bergen.

To date these specials have been sold in more than 40 markets.

This kind of performance calls for an encore ... and that's just what we plan: six more great specials with another outstanding group of star performers.

As quick as you could say Jackie Barnett—he's our producer—WCBS-TV New York, WBBM-TV Chicago, KMOX-TV St. Louis, WCAU-TV Philadelphia and KTLA Los Angeles, which were among the very first to license our initial group of specials, have already bought our second group—sight unseen! Obviously, one good turn deserves another.

Screen Gems 4

EVERYTHING'S THE SAMU

Same executives

M. J. "Bud" Rifkin President

Harvey Bernhard Executive V. P. & Treas.

Walter Kingsley Executive V. P.

Jerome M. Zeitman Executive V. P.

Wynn Nathan V. P., Syndication

Same creative film makers

Alan Landsburg Executive V. P.

Jack Haley, Jr. Executive V. P.

Warren Bush
Wally Green
Jack Kaufman
Jeff Myrow
Larry Neiman
Larry Savadove
David Seltzer
Bud Wiser

Same award winning past

Movin' with Nancy/Emmy
China: Roots of Madness/Emmy

National Geographic Series/ George Foster Peabody Hidden World/Ohio State Alaska/Cine Golden Eagle Award

The Making of the President '64/ Thomas Alva Edison, Saturday Review

Let My People Go/Oscar Nomination, Monte Carlo TV Festival

A Thousand Days/San Francisco International Film Festival

Hollywood and the Stars/ Venice Film Festival

Biography Series/ George Foster Peabody And more than 60 other awards.

BUTTHE NAME.

ame network lans

hales (Jacques Cousteau)/ by. 15, 1968/ABC/ Sonsor: B.F. Goodrich

Eptiles (National Geographic)/ I.c. 3, 1968/CBS

Sonsor: Encyclopaedia Britannica **HamiltonWatch**

I: Superman" (Jean-Claude Killy)/

Jn. 13, 1969/ABC Sonsor: Chevrolet

E Capades '69/Feb. 16, 1969/ BC/Sponsor: American Gas

asociation

ustralia (National Geographic)/ l:b. 18, 1969/CBS/

onsor: Encyclopaedia Britannica

Hamilton Watch

dventures in the Jade Sea/(William lolden)/Mar. 26, 1969/CBS/

bonsor: Westinghouse

Same network successes

World of Horses/NBC

Jacques Cousteau Series/ABC National Geographic Series/CBS Ice Capades/NBC Rise and Fall of the Third Reich/ABC Herb Alpert: Tijuana Brass/CBS Certain Honorable Men (Drama)/NBC Big Cats, Little Cats/NBC World of Dogs/NBC

Same addresses & phones

New York: 485 Lexington Ave. (212)682-9100

Los Angeles: 8544 Sunset Blvd. (213) 652-7075

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Indiana University



(Formerly: Wolper Productions, Inc.)

GROWTH

Through Performance

140% Increase in Television Station Representation During 1968

WLTV-TV

Bowling Green, Kentucky

WHIZ-TV

Zanesville, Ohio

WTVK-TV

Knoxville, Tennessee

WOAY-TV

Oak Hill/Beckley, W. Virginia

WTAP-TV

Parkersburg, West Virginia

*WOWL-TV

Florence, Alabama

*KGTO-TV

Fayetteville, Arkansas

*KLXA-TV

Los Angeles, California

*WWOM-TV

New Orleans, Louisiana

*WXON-TV

Detroit, Michigan

*WABG-TV

Greenwood/Greenville, Miss.

*WNJU-TV

New York, N.Y.

*Representation acquired in 1968

Represented nationally by:

Savalli/Gates

INCORPORATED

509 Madison Avenue New York, N.Y.

New York • Chicago • Atlanta Dallas • Los Angeles San Francisco NOVEMBER 4, 1968

Television Age

19 OUTFLANKING CO-OP

Efforts are underway to parlay advertisers' disenchantment with co-op into new dollars for spot.

22 THE YEAR OF THE 30

As the independent 30-second commercial becomes a basic unit, agencies worry about rates and stations about piggy-backed 15s.

24 TAPE WITHOUT TEARS

The State-of-the-Art is improving as new technology, new techniques add dimension, flexibility to the video tape medium.

26 THE WORLD'S THEIR OYSTER

New agency title: 'Worldwide Creative Director.' Function: to help the agency compete better by communicating better.

28 THE CURIOUS VIEWER

Research indicates high interest in to news and in time periods where news could expand.

DEPARTMENTS

- 8 Publisher's Letter
 Report to the readers
- 10 Letters to the Editor
 The customers always write
- 13 Tele-scope
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- 15 Business Barometer

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- 63 In the Picture

 A man in the news
- 64 In Camera
 The lighter side

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Donald's got'em!

The biggest and best 29 markets in America: 49% of America's TV homes.

Source: SRDS 1968

WNEW KNEW WTTG KPLR KDTV KMBC KGW WFLA **KBTV** MOME WATU **WBJA** КРНО

New York Los Angeles Philadelphia Boston Detroit San Francisco Cleveland Washington, D.C. Pittsburgh St. Louis **Dallas Indianapolis** Seattle **Houston Atlanta** Hartford Miami Sacramento **Kansas City** Portland Ore. Tampa Denver Albany San Diego Augusta, Ga. Dayton-Springfield Binghamton Phoenix

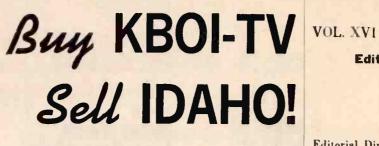
(And that's for openers!)

52 weeks with 46 weeks of 1st run-only 6 weeks of repeat.
90 minutes or 60 minutes! Never loses momentum!
More entertainment and more involvement!



Connor Show

MPC METROMEDIA PRODUCERS CORPORATION (Formerly Wolper TV Sales)
485 Lexington Avenue, New York, N.Y. 10017, 682-9100



KBOI-TV Boise serves Idaho's

capital . . . the state's key

retail and distribution center. Boise's influence extends to every part of Idaho **KBOI-TV** reaches more homes, men and women from 7:00AM to 1:00AM than any other Idaho television station.

NSI & ARB February-March '68. Audience measurements are estimates only, based on data supplied by indicated sources and subject to the strengths and limitations thereof.

EVISION

Channel 2 CBS BOISE

THE KATZ AGENCY, INC. National Representatives

Television Age

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COLORFUL



San Diego's Sports Station

- * San Diego Chargers Professional Football
 - Notre Dame Football
- * AFL Highlights
- * San Diego State College Aztecs Football
 - ★ Auto Racing ★ Golf ★ Boxing ★ Skiing

- ★ San Diego's Most Comprehensive Sports Coverage

COMPLETE COLOR PRODUCTION FACILITIES

KCST 39 TV

San Diego BASS BROADCASTING DIVISION

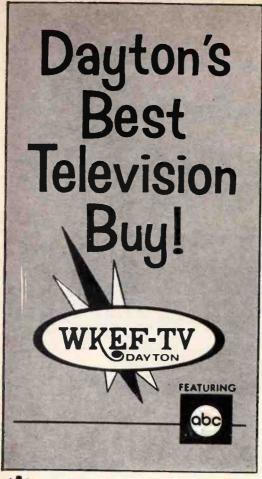
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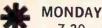


The

Hollinabery

KFDA-TV, Amarillo, Texas ● KFDW-TV, Clovis, New Mexico ● KFDO-TV, Sayre, Oklahoma ● KAUZ-TV Wichita Falls, Texas





7:30 The Avengers

8:30 Peyton Place

9:00 Monday Night Movie

TUESDAY

7:30 Jerry Lewis

8:30 Takes a Thief

9:30 N.Y.P.D.

10:00 That's Life

WEDNESDAY

7:30 Here Come Brides

8:30 Peyton Place

9:00 ABC Wednesday Movie

THURSDAY

7:30 Ugliest Girl

8:00 Rat Patrol

8:30 Suspense Theatre

9:30 Journey to Unknown

10:30 T.H.E. Cat

FRIDAY

7:30 Operation:

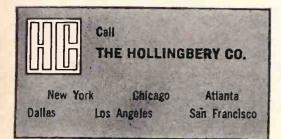
Entertainment

8:30 Felony Squad

9:00 Don Rickles

9:30 Will Sonnett

10:00 The Outcasts



Letter from the Publisher

Gold, silver and bronze medals

There are simply not enough words of praise in W. ster's to describe the ABC-TV presentation of the Sumry Olympic games from Mexico City. The camera work superb, the commentary was professional on all the ever Most of all, the remote pick-ups were engineering achie ments of genius proportions. For example, shots of marathon were shown in action by a remote mobile up moving in front of the runners, transmitting a signal to helicopter, thence to the production center and from the over land lines to Dallas and on to the network. All 1 trials, the triumphs and the tears were transmitted in the living rooms across the nation. The ABC camera cre captured the excitement and drama of the games again the colorful back-drop of the Mexico City arenas a stadiums. Roone Arledge, Chris Schenkel, Howard Cose Bill Flemming, Keith Jackson, Jim McKay and all of t hundreds of persons involved deserve gold, silver as bronze medals for outstanding performance.

Tilted lancer

The Man from LaMancha from upper Fifth Avent The Metropolitan Museum's Don Quixote, Thomas P. Hoving, has jumped on his horse again and ridden off all directions. Following his initial blast at commerciatelevision, he has now re-named his committee, calling the National Citizens Committee for Broadcasting. He ready to do battle with commercial television and his broadened the base of his operations so that he will go more publicity than heretofore. The serious aspect of M Hoving's activity is that he seems to be able to get unsuppecting individuals to serve on his committee. His statements also seem to be unilateral ones without consulting committee members who are acting as a prop for his continuing attacks on commercial television.

Hoving has accused the broadcasters and AT&T of "col lusion." This is a reflection of his naivete, since anybod who knows anything about the broadcast business know that there is a perennial behind-the-scenes battle going or between broadcasters and AT&T, particularly with respect to rates.

CBS president Frank Stanton wrote Hoving that "mis chievous conduct and careless imputations for the sake of publicity in print are a disservice to both commercial and non-commercial broadcasters."

Cordially,

Sg. Paul

"MURL DEUSING SAFARI... wonder how this program happened ... 4 those who brought such splendor into our home, we wish the best."

**DATELINE WISCONSIN . 4-mat's perfect . . . in 4-mative, 4-ceful, un-4-gettable yet in-4-mal, too."

"MURL DEUSING SAFARI . . . 4-ceful photography . . . 4-eign environments . . . 4-ged into documentary 4-m . . . 4 acquainting one with the world we live in."

U.S. MAIL

TVADERS ... 4-thright, 4-ceful ... if you tonce, you must watch it again."

cheers 4 4-ward 4's DATELINE WISCONSIN . . . 4-goes 4-mality without 4-saking taste."

r new fall programmin s them watching... d writing, too!

Fun with 4 Fall Programming Contest. Entrants found a lot of ment in our fall lineup. And they let us know it!

t excitement can work for you ... because each program is exlin a different way. And each can effectively carry your message to
keeans ... who Look Forward to WTMJ-TV for interesting, stimuprogramming. For details contact our representatives: Harrington,
The Parsons—New York • Chicago • San Francisco • Boston • Atlanta
touis • Los Angeles.

LOOK FORWARD TO WTMJ-TV
The Milwaukee Journal Station • NBC

WTMJ-TV





Topeka and Kansas City Merger is Called Off!

Topeka can't be covered from Kansas City. Topeka is a separate market located 70 miles to the west—the nerve center of Kansas news, finance, politics, industry and agriculture.

ARB and NSI surveys show that WIBW-TV delivers more sales impressions in Eastern Kansas than all three Kansas City stations combined. WIBW-TV dominates this competitive market area as the only commercial VHF station.

Advertisers who buy three or four commercials on WIBW-TV, for the price of only one spot in Kansas

City, are reaching the populous area where two-thirds of the state's people live and work.

WIBW-TV is CBS plus the best of ABC programming. WIBW-TV is community involved and people endorsed. WIBW-TV is marketing oriented to food and drug sundry products through the giant Fleming Company, the nation's largest voluntary independent grocery group, with headquarters in Topeka.

If you try to cover Eastern Kansas without WIBW-TV, you get one thing:

Fuzzy results.



TV - RADIO - FM
Topeka, Kansas
Broadcast Services of Stauffer Publications
Represented nationally by Avery-Knodel



Re Needham, Harper & Steers

I've read your excellent story our agency (From Michigan Ave. Madison Ave., TELEVISION AGE, Stember 9, 1968, page 24), and want to express the appreciation all of us here at NH&S for the tir you spent in the development of that article.

I feel that above the facts e pressed in the story, you also ca tured the spirit that runs througho our operation.

PAUL C. HARPER, J Chairman of the Boan Needham, Harper & Steers, In New Yor

Down with daylight saving

In a recent Program man's view points column in Television Ac entitled "The depths of Summer, you discussed Summer primetim programming, its weaknesses an some needed improvements. How ever, you failed to bring to light on important point that probably doe more to drop Summer ratings that any other single factor. I mean day light saving time.

With scheduling the way it is in most areas, primetime programmin, and primetime viewing do not all ways coincide. In fact, primetime programs are over and into news and the late show almost before dark it a season when much of the audience is outside trying to take advantage of as much sun as possible.

If networks and local stations would delay their nighttime properamming one, or even two hours (or until dark)—to where families start coming indoors—the programs would be where the people are, and vice versa.

This, with the changes and additions to Summer programs that you suggest, could conceivably make the Summer season one of the strongest quarters of the year.

KENT L. COLBY KRTV

Great Falls, Mont.

so where the action is.



you're shooting life, it's for keeps.

Just don't get raw, gutsy footage on a

And you don't get street-talking selics in a studio.

Yiget it with the new electric eye Beauu.6mm (R16B Auto) and Uher 1000 one tape recorder.

Tether they give you the lightness and ersatility to film the action while letente tape run. You don't miss a thing.

Panew Beaulieu is the first 16mm multilearners with fully automatic exposure not. A mere 6 lbs. including a 200 ft. existing it features the Beaulieu patented reglomatic concept and a choice of Angenieux "automatic diaphragm" zoom lenses. You never worry about changing light conditions.

Its new transistorized electronic speed control is calibrated by a tachometer for 24 fps sound and for all filming speeds from 2 to 64 fps. You can reverse drive at all speeds.

Remote control can be handled by radio or photocell. The unique mirror shutter system provides 100% of light to the film and the viewfinder.

The 60 cycle sync generator is customcalibrated to the Uher Pilotone.

This professional, solid state tape recorder has a built-in sound synchronization for motion picture cameras.

It has an interruptable automatic photo

electric level control...interruptable overload filter...test button for pilotone level... test button for battery condition...monitoring both straight and off tape...continuous stroboscopic speed control...built-in monitoring speaker...and adjustable playback and record equalization (CCIR or NARTB).

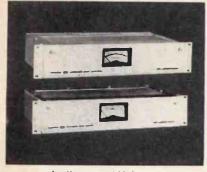
Together, you have an ultimate weapon against staid and still photography. It offers you matchless maneuverability and versatility in sight and sound.

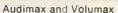
For complete information on the Cinema Beaulieu R16B Auto Electric Eye Camera and Uher 1000 Pilotone recorder, write to Cinema Beaulieu, 921 Westwood Blvd., Los Angeles, California 90024.

CINEMA D / Uher Beaulieu D / by Martel

The ones the professionals talk about.

Comes the Evolution







Television Mobile Vans

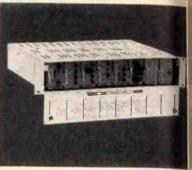


Image Enhancer

...and now the Minicam VI



The new Minicam VI is just one more innovation from CBS Laboratories—the organization which has researched, developed, produced and marketed such remarkable advances in the science of sight and sound as the Audimax and Volumax, Mobile Television Vans, and the Image Enhancer. The organization with vision on the move. Now the new Minicam is free to go anywhere: land, sea or air—riding easily on the shoul-

der of a single cameraman. And brings you studio-quality color pictures live right from the scene of action! Look to CBS Laboratories for tomorrow's electronics today.



LABORATORIES

Stamford, Connecticut. A Division of Columbia Broadcasting System, Inc.

Tele-scope

As on middlemen: let each agency decide

The 4As study on barter and brokerage, which the asciation at one point had questioned the advisability of ablishing, has been released. It's presented without commendations, leaving each agency to decide whether use outside services.

The report does not estimate how much time is sold rough barter and brokerage, but says, "It is surely the rate of millions of dollars per year." The study und agency experience with outside services ranging om excellent to bad. Both barter and time buying serves it was said, "will not or cannot offer to perform for ladvertisers."

Said the report: "Most agencies have also come to reize that success or failure of the outside service's permance is purely comparative—in comparison with e agency's own performance. This is causing some gencies to take a hard look at the caliber of their wn timebuying staffs."

Listing the pros and cons of timebuying services, the port cited these "possible advantages": (1) relieve the order of the agency staff, (2) broker "claims to be ore expert," (3) broker has inventory not available agencies, (4) broker will frequently "sweeten schedes." The "possible disadvantages": (1) terms of unit uys are not disclosed, (2) brokering is not available all accounts, (3) agency does not have full knowledge f broker's "deportment," (4) agency staff must direct ad screen schedule.

ispute about 'commercials rating'

One subject calculated to start a rousing argument at ny time is agency efforts to pin down actual commercial sposure figures, as opposed to overall program audience vels. One area of dispute between agencies and broadasters is Simmons' "attentiveness" measure, now being sed for the second year. It flared up recently at an IRTS dvanced Media Concepts Seminar in New York, adressed by Ed Papazian, a BBDO vice president and disctor of media planning.

Papazian said that research available, some of it adbittedly questionable, plus Simmons data indicated that, erhaps, eight out of 10 program viewers are exposed to the average commercial. And that ratio might be "genrous." Station and rep salesmen attending the seminar uestioned Papazian sharply in a question-and-answer eriod that ran about an hour. One key point: viewers re not an objective source of information about their win behavior.

While conceding Simmons may not provide the final nswers, Papazian retorted that some basis for judgment tust be used. He said BBDO was "noodling" over the dea of applying commercial exposure factors to ratings.

Jutlook for brokers on tv

The outlook for more brokerage advertising on tv is uite good, according to Alec Benn, president of Benn & MacDonough, Inc., New York. Benn, a creative man, who

was last at Bozell & Jacobs and set up his agency last year with William A. MacDonough, once chief executive at Kudner, sees two requirements needed, however, before ty makes sense.

One is enough money to make an impact. This should be no problem. Benn sees more multi-million dollar ad budgets in the future with more big investment firms and fewer small firms.

The second is a policy of going after people new to investing. If a brokerage house wants to lure customers from the competition, it would be better off with print, Benn believes.

People new to investing fall in two categories, he explained. One covers those who had looked askance at the stock market, but are now changing their minds. This is a declining breed. More important are those coming up in the world who are or will soon be ready to invest. What brokers can do, says Benn, is hit heavily in nighttime tv so that when the potential investor is ready, he will think of the broker's name.

Benn sees some sense in broker sponsorship of news shows, but feels ad frequency often suffers because of the program's expense. He believes in saturating one time period, then hopping on to another.

Easy days over for movies?

Primetime movies are anything but a source of tranquility this season for network television executives. So far this season the movies haven't been drawing the consistantly large audiences one would expect in the Fall. Secondly, competition against movies is getting stronger.

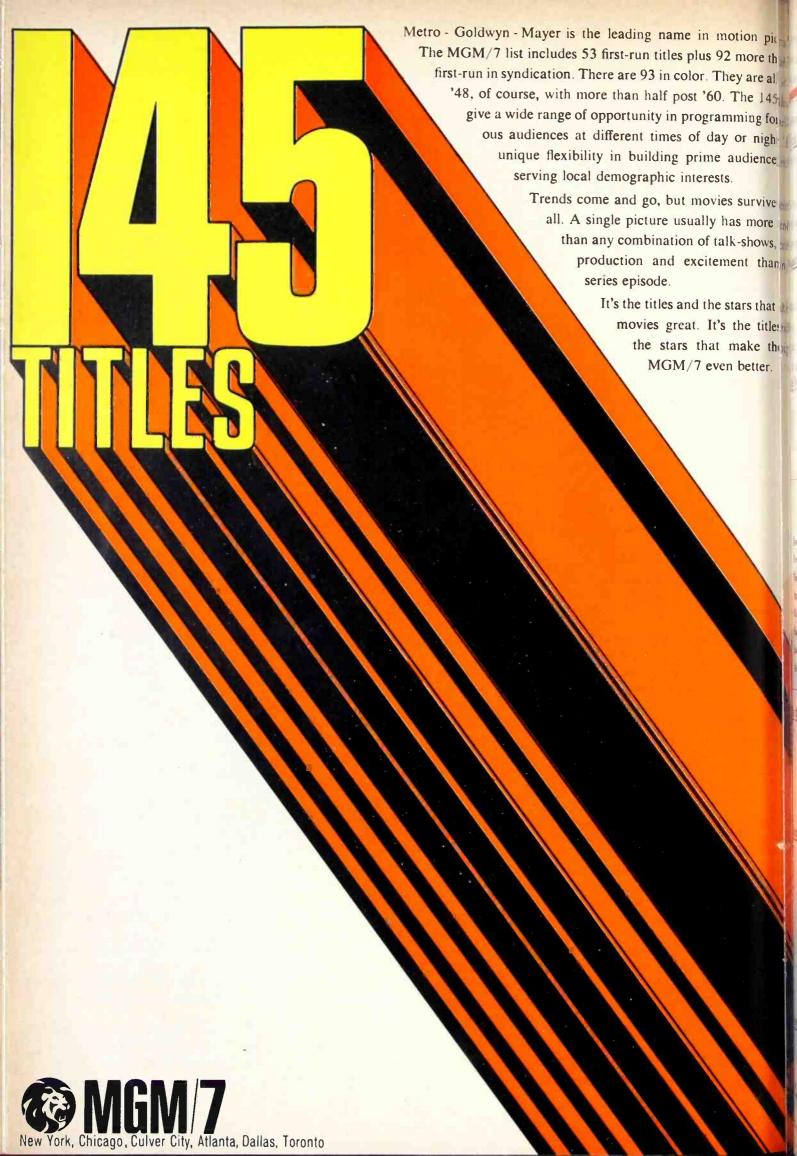
NBC-TV program head Mort Werner told a meeting of the International Radio and Television Society recently: "Viewers are tuning in on a selective basis and the competition against movies is getting tougher." CBS-TV program boss Mike Dann attributes this in part to the fact that people no longer respond to movies just because they are movies.

The kind of situation they're talking about is shown in the II September Nielsen report. It shows that on two succeeding weeks ABC-TV's Cat Ballou drew a 48 share while Dr. Strangelove in the same slot had only a 30. The ABC-TV movie Do Not Disturb drew a 28 share while Suddenly Last Summer pulled a 35.

However, part of this irregularity, according to Len Goldberg, ABC-TV program chief, can be explained by the networks' policy of saving some good features for showing later in the season, rather than bulking them in the Fall.

The decline in situation comedies has resulted in a tougher battle for the movies. Now such programs as Dean Martin, The name of the Game, Mission Impossible, and the Smothers Brothers form the bulk of the opposition.

None of these shows have such intrinsic strength that they can buck features willy nilly while, at the same time, program chiefs are finding out that movies can no longer get a rating without even trying.



Business barometer

- <u>rises in spot and local revenues this year</u> obviously have not been evenly distributed across-the-board. Past history reveals varied patterns both by market size and station size. Figures recently released by the FCC, which provided a tally of revenues on spot, local and network compensation for the top 50 markets in 1967 (with detailed data on 46), showed great variations in the various categories when '67 revenues were compared with '66.
- per cent (Charleston-Huntington, W. Va.-Ashland, Ky.) to plus 19.4 per cent (Greenville-Spartanburg, S.C.-Asheville, N.C.). This compared with an average for 46 markets of 1.3 per cent. Interestingly, and as a good indication of the variations in revenue, both these markets were among the six which showed increases in total revenue, the former being up because of a major hike in local business.
- bigger markets fared best in spot. Eight of the top 10 were up; only four of the bottom 10 were. Of the top 25, 11 were up; of the remaining 21, only six showed increases. In local billings, however, the goodies were spread more evenly. Twenty of the top 25 were up as well as 17 of the remaining 21.

1967 vs. 1966 revenue changes—spot, local, network compensation

	National Spot			Local			Network Compensation		
	Under \$1 mil.	\$1-3 mil.	Over \$3 mil.	Under \$1 mil.	\$1-3 mil.	Over \$3 mil.	Under \$1 mil.	\$1-3 mil.	Over \$3 mil.
January	-1.1%	+1.2%	-3.0%	+3.2%	+7.2%	-0.2%	-4.6%	+2.1%	-1.2%
February	-2.8	+11.6	$+4.1^{'}$	+12.4	+12.5	+12.7	+6.0	+8.9	+6.6
March	+1.0	+1.6	+3.7	+10.1	+12.0	+9.0	+4.3	+4.1	-2.0
April	+15.4	+14.4	+13.3	+10.2	+17.2	+24.3	+9.4	+0.3	-0.2
May	+25.3	+19.6	+14.1	+14.5	+19.3	+23.4	+12.1	+0.8	+1.6
June	+9.8	+21.1	+17.5	-2.9	+12.0	+12.4	+12.2	+0.8	+5.0
July	+25.1	+20.0	+14.3	+9.6	+20.3	+25.9	-0.03	+1.1	-0.6
August	+0.8	+9.2	+5.0	+8.5	+23.4	+17.8	-3.6	-12.9	-8.2

- some indication of the variations is shown by "Business barometer" figures on station-size trends. In national spot for example, it appears that the medium size stations (those with revenues between \$1-3 million annually) are ahead of the two other revenue classifications—those below \$1 million and those above \$3 million.
- onthly increases by medium size stations through August have averaged 12.3 per cent. This compares with 8.6 per cent for the larger stations and 9.2 per cent for the smaller stations. As for the local picture, the average monthly increase has been about the same for the medium and larger stations with the smaller stations about half their level. Specifically, the average increase for the larger station was 15.7 per cent, for the medium station, 15.5 per cent and the smaller station, 8.2 per cent. Note that these are unweighted averages—i.e., not adjusted by monthly revenue levels—since "Business barometer" does not make revenue estimates by station size. Also, it must be kept in mind, station size data come from sub-samples, so that estimates are not as precise as for all stations in the sample.

evenue figures for the eight months, by source, are \$592.4 million in '68 vs. \$538.9 million in '67 for spot, \$260.1 million vs. \$225.5 million for local and \$161.0 vs. \$160.4 for network compensation.

copyrighted feature of TELEVISION AGE, Business Barometer is based on a cross-section of stations in all income and geographical categories.

Normation is tabulated by Dun & Bradstreet.)

RKO TELEVISION REPRESENTATIVES INC.

SELLING NATIONALLY FOR

WNAC-TV Boston WHBQ-TV Memphis

WHCT-TV Hartford KHJ-TV Los Angeles

WOR-TV New York CKLW Detroit

Effective October, 1968



"SPOT TELEVISION'S MOST DYNAMIC SELLING FORCE"
NewYork, Chicago, San Francisco, Los Angeles, Atlanta, Toronto

Newsfront

rom Russia with relief

he day begins with a trip to the ee pot and the search for a sector to do some typing. Then come phone calls and the meetings, and budgets and more meetings. Persulation with a client is on the indar, or maybe a quick sandth is all anyone has time for.

ife at a Russian advertising acy, it first appears, is not much rent from the United States.

udy West, media director at Wyse ertising New York, has just reled from a month-long exchange to the Soviet Union where she able to visit and explore the ld of Russian advertising. The t was arranged by the Citizen hange Corp., and was designed help her meet her counterpart in Soviet Union.

liss West's counterpart was a Mr. yenko who is vice president of keting and media of Vnyeshtorg lama, the international agency ch handles all foreign advertising and all Russian advertising out of the Soviet Union.

vernment controlled. This agenas all others in the country, is ernment controlled and run under strict eyes of the division of eign trade.

Russian advertising is still in its incy," explained Miss West. "It only been since the 1965 Liberareforms that the Soviet Union begun to institute techniques we in the United States and other nations."

Intil those reforms, she was told, saia was on the quota system as apared with our profit system. A ling of stagnancy was developing ong the workers, however. They no pride in their work, and the ds they manufactured were often ddy.

viss West went on to report that order to correct this situation a fit system was developed. The ernment no longer subsidizes busises but rather offers them 3% g term loans.

n addition, under this new system, ective goods may be returned to manufacturer. If the complaint

is serious, the manufacturer may be socked with a severe fine.

The Russians felt that business would be stimulated faster through competition. The government now allows many foreign products to be sold in Russian stores. This influx of well-made products, it is felt, will stimulate business even more.

The advertising agencies in Russia play an important part in this new plan, although Miss West reports that the advertising in television hasn't yet reached 1946 American standards.

The decadent profession. The reason for this, she believes, is that until now, Russians have looked at advertising as a decadent American profession. It is not taught in the universities, and much of the creative work is done on a free-lance basis.

Film commercial production is still in the stage where the advertisement is nothing more than a live spot which has been preserved on film. There is no attempt to use any technique for added impact.

"In addition to all this," adds Miss West, "the announcers play it straight. They are conservative in both their dress and delivery.

"Timebuying is not at all like it is back home. In Russia there are no station reps, no audience reports, and no ratings.

"If you were an advertiser who wanted to promote your product on a national basis you would not find it as easy to do as in the U.S.

"Since the government owns all the advertising agencies, you'd go to the one in your city (there is only one per city) and it would plan your advertising. To place your ad, the agency would contact an agency in another city. Acting as a rep the agency checks availabilities and places the spot. You cannot buy time on a station directly."

Very often on Soviet television, news featurettes or public service shorts are run. To a U.S. television manager, these would be recognized as commercial messages distributed by business and industrial firms. They are sent by the public relations department in the hope of getting

free time. The only missing element is the hard sell.

These "public service shorts" are often used on Soviet television.

The Soviet government is trying to make foreign commercials the rule rather than the exception on the Russian airwaves. The Soviets hope that by allowing foreign manufacturers to advertise, business and competition will be stimulated.

The shoe situation. An example of how advertising is used to bolster the Russian economy is shown in an example related by Miss West.

"The quality of shoes in Russia is quite poor. In addition, they are lacking style and quite expensive. In order to stimulate competition, the department of foreign trade made arrangements with Clarke of England, a major shoe manufacturer, to import the product. The Russian government now buys them and resells them at lower cost than domestic-made shoes. The Russian shoe manufacturers are beginning to learn that they must either change their ways or go out of business."

This is not only being done with shoes, but many other products as well. Fiat, Olivetti, Revlon, American Airlines, watch companies, and perfume manufacturers are all advertising in Russia.

One of the things that interested Miss West was Russian programming. News, movies, operas, ballets, and interviews make up the bulk of Russian programming. In some programs, standard minute spots are inserted at regular intervals. In other programs, the spots were bunched together at the end for as long as 10 minutes.

Color television is only in the experimental stages in Russia. Nevertheless, the government is encouraging its citizens to buy color receivers even though they may not be able to use them before 1975.

Judy West returned home to Wyse Advertising in late August. She came back to a desk cluttered with rate books, audience surveys, and messages from harried station reps.

She was glad to be back at her "decadent bourgeois" profession.

EQUATION FOR TIMEBUYERS

ONE BUY

X

DOMINANCE*

CHANNEL 5 -TV- MOBILE ALABAMA

*PICK A SURVEY - - - ANY SURVEY



Represented by H-R Television, Inc. or call C. P. PERSONS, Jr., General Manager



Television Age

NOVEMBER 4, 1968

Efforts are underway to parlay advertisers' disenchantment with co-op into new dollars for spot



Outflanking co-op

f anyone tried to tell you that all retailers and manufacturers will one day voluntarily relinquish cooperative advertising, the friendliest thing to do would be to stake him to a sanity and/or sobriety test.

With a minor exception or two (mostly direct mail, regional magazine ads and radio time), co-op advertising means newspaper linage at least 50 per cent paid for by the manufacturer or, as in the case of fiber producers, by the basic material source. And co-op has become so much a fact of retail life that prying a merchant away from it is in the same league as separating Siamese twins.

There's strong evidence, however, that national spot is beginning to enter the retail advertising picture—supplanting co-op in one or two cases, but most often supplementing it. The leaders in this revolutionary, and as yet experimental movement are television station representatives, a few agencies, and a handful of manufacturers.

Among outstanding examples of advertiser use of store-tagged national spot are these:

• Owens-Corning Fiberglas, with a new and different method of creating highly personalized commercials for retailers, and a novel non-co-op newspaper tie-in;

• Hickok Manufacturing Co., with a 150-market national spot program as an answer to the hit-or-miss shotgunning of co-op;

 Black & Decker, with a strong infusion of national spot to give cohesion and control to advertising.

Reps are pushing national spot as a retail advertising vehicle because the time is placed through them (not that they don't have plenty of talking points in favor of the medium per se).

Agencies are no fans of co-op because, with rare exceptions, it's not commissionable. But more important, no agency wants to see its clients spend money in unproductive ways—partly because it's just plain lousy business, and partly because this sort of thing has a way of ending up on the agency's doorstep.



Fraudulent double-billing sometimes enters through the co-op door (one bill for the retailer, a higher one for the advertiser).

Of the many manufacturers who distrust co-op because it gives them little or no control over how their ad money is spent, a few are strong enough and gutsy enough to try to kick the co-op habit. And if national spot plays a part in their withdrawal process, it's just possible that Nathan Lanning and the Station Representatives Association may have had something to do with it.

Lanning, manager of the spot de-



Among national spot's prime selling points: when an advertiser sinks money into co-op, he is unable to police its use by retailers.

velopment division of SRA, is a canny veteran of the other side of the desk (10 years as ad director of Burlington Industries, working closely with department stores).

Lanning takes a dim view of co-op ("Handing your advertising money to your customers to spend never was the soundest business practice in the world"). His avowed objective is to induce advertisers to spin at least some of their budgets off into national spot instead. The 16 tv and radio rep firms that belong to SRA would have it so.

The SRA presentation

To this end, Lanning has built a formal presentation which he calls "ALP" ("Advertise Locally Productively"). He spends a good percentage of his time on the road, flipping his flip-charts for advertisers and agencies, trying to make them see the light of national spot ty as an alternative to co-op.

On advertiser calls, he targets in on the marketing manager, advertising director, sales promotion manager and sales manager. At agencies, he hits management supervisors and account executives, since any decision to alter the media mix must be made at the policy level.

Lanning launches his presentation by ticking off the four principal reasons for the birth of cooperative advertising, which took place in the 20's.

The reasons: to provide a manufacturer with advertising which

would tell consumers where products could be purchased; to able the manufacturer to seen newspaper space through the retailer's local rate; to get more milea out of ad money by charging a petion of it back to the retailer; and create buying inducements for deale in the hard-to-resist form of advettising subsidies.

Next, Lanning points out the changing times have changed the far of co-op, invalidating each of the above reasons wholly or in parthrough the broadcast media, hadds, "both the direct and indires supplier are offered the unique of portunity to extricate themselves from the quagmire of co-op, to improve their brand positions, and successfully cope with current FTC requirements."

Lanning bids advertisers to "tak direct control of co-op expense wit manufacturer-placed store-tagged t and radio . . . in place of co-op subsidies."

Then, in quick succession, the presentation strikes these blows for spot:

- Commercials are exactly wha the advertiser orders, and they're "more effective" because an agency creates them;
- The same theme is carried through all local and national advertising, giving the advertiser continuity and impact;
- Store-tagged spots run on stations and in time slots selected by the client's agency;

 The broadcast media carry speic messages to the advertiser's get audiences;

The client's agency protects his erests in spot buying ("Your inests in selection of programs and tions cannot be subordinated to stores' multiple projects and proportions.");

• The client gains strategic conl over advertising dates and pe-

Next, Lanning rips into composite wspaper ads in which competitive oducts are illustrated and copyched side-by-side—and hastens to int out that "every broadcast ad a full page" ("Whether you use an



Composite ads—or commercials—are a calculated risk in the co-op biz.

or a 60-second commercial, noody is on stage with you, and the nsumer's attention is all yours.") Lanning calls the roll of several big ague advertisers that "have already ken the store-tagged broadcast inte with success": Supp-Hose, Du ont carpet fibers, Manhattan shirts, urlington Industries and Celanese.

Then he takes a few swipes at ewspapers (they're "overcrowded," teir "climate has deteriorated," their tirculation has not kept pace with tanch store additions or suburban opulation increase" and this, acording to Lanning, "necessitates to adcast advertising to support the



It's no secret that some 95 per cent of co-op funds goes to newspapers.

new department store branches.")

With Lanning, it's not a case of tv right or wrong. He assails storeproduced spots as spawning "quickiemade," inferior commercials, production charges from every store involved, and as many versions of the advertiser's theme as there are stores.

No amateur buying

Next, the presentation counsels against letting the store buy time for commercials furnished by the agency, since it removes choice of station and time slot from the advertiser's control, can result in inefficient buys because the buying leverage in any given market is not exploited, and prevents the manufacturer from allotting tags to other stores within reach of the station.

Comparative dollar value comes into the presentation, as a 733-line

ad in the Philadelphia Sunday Inquirer for \$1,000 (279,700 homes) is contrasted to a pair of full-color, daytime tv spots with store tags for \$850 in the same market (672,000 home impressions).

Lanning's presentation winds up with a "typical" 12-market tv spot campaign, showing costs and rating points per market.

He admits that his missionary work is no snap, and points out, surprisingly enough, that the greatest resistance to national spot comes not from retailers but from manufacturers' sales managers, whose battle cry is, "Build that volume!"

"They've been using co-op as a crutch and a dealer-loading device for so long that they're slow to cool it," he remarks. "But a lot of the department store ad directors I've talked to say they'd be willing to relinquish some ad control in order to get good commercials that would build volume for the store."

What Lanning and the SRA are pushing, then, is national spot tv 100 per cent paid for by the advertiser—in effect, an advertising service for the retailer.

If and when Lanning's pitch begins to look like a winner, you can bet that the individual SRA rep firms, which are behind him 100 per cent, will merchandise the idea.

Television Advertising Representatives is already doing just that. TvAR studied the success story that is being written by fiber producers in their use of store-tagged national spot, saw (Continued on page 49)



Champions of national spot vs. co-op tv point out commercials in slots bought by stores sometimes get strange bedfellows.

Now that the independent (nonpiggyback) 30-second spot is well on its way toward becoming the base unit of station sale, the industry is busy evaluating the consequences of so fundamental a shift.

Advertisers and their agencies are wondering whether the emergence of the independent 30 will lead to a restructuring of station charges for spot, what it will do to tv efficiency and whether it will not eventually lead to greater clutter and less product protection. Stations are wondering whether the independent 30 will not, in turn, lead to 15-second piggybacks.

The dimension of the break-through scored by the independent 30 in 1968 is considerable. According to the research department of TvB, by this past July 17.3 per cent of all non-network commercials were independent 30s; a year earlier the figure was 2.9 per cent. It's estimated that by September, 1968, the independent 30 was about 20 per cent of non-network commercials, and that by the end of the year about 25 per cent of all tv announcements will be independent half-minutes.

In certain markets, about onequarter of all spot sales are already independent 30s. A study made by the Katz Agency shows that in July 26.6 per cent of the spots in Seattle were independent half-minutes, and in August the same percentage was being purchased in Cedar Rapids.

The great increase in independent 30s has come primarily at the expense of 60-second spots, down in use 10.2 per cent to 45.7 per cent over the period July, 1967, to July, 1968. Also losing ground, but at a much slower rate, according to the same TvB study, are 10- and 20-second spots, each of which dropped about two per cent over the same year.

In what time periods are independent 30s being bought? Station representatives say they are being purchased in local news, in prime syndicated shows and local movies as well as in fringe time periods. The best availabilities are in daytime and fringe periods. The TvB report points out that, between January and July, 1968, independent 30s increased 1,285 per cent in the 5-7:30 p.m. period and 1,336 per cent from 11-11:30 p.m. Between 9 a.m. and 5 p.m. and 7:30-11 p.m., gains of above 900 per cent were made.

Welcomes a basic 30

At an ANA Advertiser Workshop last May, Thomas Dawson, president of CBS-TV, said that he expects the 30 to be "the basic unit of sale," adding, "I'll be the first to welcome it, since I see this as a turning point for the networks in their battle to make a profit." Dawson explained that the independent 30 is keyed to the marketing needs of most advertisers.

Clients are using them in increasing numbers on the networks. The independent 30s can be bought by purchasing a minute, and splitting it between two brands, one 30-second spot positioned early in the program, the other at the end. Or it can be done by cross-piggybacking—that is, by sharing a minute with another advertiser and exchanging positions. So far, the networks have not accepted orders for 30-second spots only.

But why have they not made greater inroads as vehicles for spot campaigns? Both station representatives and agencies have long expected the independent 30 to become the standard.

Pricing was a major barrier. However, in September, 1966, National Television Sales, Inc., stated that its stations "have agreed to sell 30second announcements in all time classifications at 50 per cent of the 60-second rate." Subsequently, Blair, Katz, and Peters, Griffin & Woodward, among others, proposed in dividual 30-second plans on a some what different—and higher—base.

The piggyback announcement dates back to 1956, and began to flourish later as a response by the advertiser to rising rates. As the years passed and brands multiplied, the piggyback provided a less satisfactory answer for many advertisers as servicing costs, paperwork, and media planning problems increased.

In a study made this past August, Ted Bates said of piggybacks, "One of the most significant problems was that the advertiser often had to subordinate individual brand needs to accommodate corporate piggyback requirements. Start dates were moved, rating pressures adjusted and occasionally marriages of convenience were imposed on incompatible brand partners.

"In addition to this," the report went on, "piggybacks were not always practical. For a manufacturer who had but a single product to advertise, or who marketed a related line of products that were essentially competitive to each other (such as cigarettes, for example), piggybacks could not be considered. Even those advertisers who did have partnerable brands experienced situations where all planned piggyback activity could not be accommodated within the corporate scheduling framework."

The wondrous answer

Yet another note was struck by Sam Vitt, senior vice president and executive director of the media-program department at Bates. In a speech to an ANA Advertiser Workshop in 1967 he said, "The singly-sold 30 provides a stunningly brilliant solution to the mountainous detail snarl which broadcast buying and selling now require. . . For advertisers and agencies it would mean eliminating the piggybacking problems of matching, splicing, coordi-

ting and all the rest of the counts details."

With so much going for it, why d the independent 30 take until 68 to score a breakthrough? For te thing, 1967 was a bad year for ot. Stations were unwilling to ddle themselves with pricing polies for independent 30s during a yer's market.

Hence, there were strong disagreeents between stations and adversers over the price of the indeindent 30s. The large majority of ations are now charging about 60 er cent of the minute rate for single Islaminutes. Most agencies seem illing to pay this price on behalf their clients, though they stress at efficiency is the prime consideraon when purchasing this type of ot.

Pricing is a problem

Last year, advertisers sought to ail down a 50 per cent rate for the dependent 30. The chief spokesman r this viewpoint was Vitt, reprenting the most powerful agency in ot tv. In the speech referred to trlier, he noted, "Even at 50 per ent of the minute rate, stations ould, in fact, make increased profits. hey would do so because: (a) they ould have more and better time to il, and (b) they would operate more ficiently in the areas of selling, affic and accounting, and the savigs would be considerable."

But last year the trend among staons was to flexible pricing of indeendent 30s. Stations were using neir grid cards to allow them a reater variety of premium sales (see ew trend: flexible pricing for 30s, ELEVISION AGE, October 9, 1967, age 24). While advertisers still naintain their resistance to large remium rates for independent 30s, ney seem more willing to pay a caled down premium if cost-per-,000 is satisfactory. Vitt recently

said, however, "While the 60 per cent price seems to be firm, the Ted Bates Agency, acting for its clients, now owns many positions for which it pays 50 per cent."

The chief bone of contention between client and station seems to be the 42-second station break in primetime, which can be converted to a 30- and 10-second to make for a semi-isolated independent 30. Since the 20s in primetime are priced at 100 per cent of the minute, most national advertisers refuse to pay that price for a semi-independent 30. They are accustomed to a 50 per cent rate

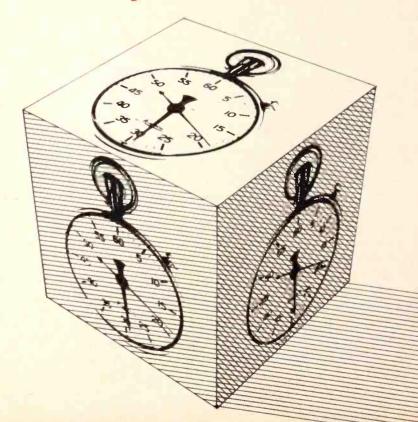
when they piggyback and get primetime exposure via network buys. Semi-independent 30s are being bought by regional and local advertisers who want primetime exposure adjacent to network shows.

The advertiser's resistance to premiums for independent 30s is based on a fear of what a complete restructuring of spot rates will mean when independent 30s take over as the workhorse. "It's inevitable," says William White, senior vice president and director of media services for Cunningham & Walsh. "A funda-

(Continued on page 58)

As the independent, 30-second commercial becomes a basic unit, agencies worry about rates and stations about piggyback 15s

The year of the 30



There seems to be spreading realization throughout the advertising business that tape, as a result of recent technological innovations, is not only a very versatile medium, but that perhaps more than any other, "tape is what you make of it."

There's not much mystery to tape, any more than there is to film, despite the efforts of some to turn the cinematographic process into something mystifying. Some admen new to tape have been a mite intimidated by the immense and impressive array of machinery used in video tape recording.

Much of this superficial mystery was dispelled recently, during an intensive two-day workshop in the latest video tape production techniques. The crash-course, was sponsored by six companies active in the video tape industry: Ampex, Memorex, Philips, RCA, and Reeves Video Services, which coordinated the course.

A lot of small details that one might tend to overlook in going into tape production were presented as critical to the overall success of the production. For example, one expert noted that "no makeup is better than too much makeup" in video tape. An agency production executive told the workshop that "less, not more light is needed for tape than for film." And so on.

Before the marathon sessions were over, there was no aspect of tape production that had not been covered, from the peculiarities of video tape production in Europe, as experienced by independent producer Roger Gimbel, to the editing of helical scan material, as expounded by Richard S. Marcus, vice president for engineering of Actron Corp.

Although some of the fervor and enthusiasm of an old-time revival meeting was in evidence at the workshop, the matters under consideration remained down-to-earth.

Taking tape apart—showing how it works and what can be done with it—were a number of top agency producers, production studio directors, producers, lighting specialists.

Leading off with a look at the capabilities of the tv camera was Manning Rubin, vice president and

creative director, Grey Advertising.

Rubin told the workshop that with video tape now "there are virtually no boundaries when it comes to special effects. In fact, video opens up dazzling possibilities you would be hard put to originate on film."

He added that while lighting for tv "is a great art in itself, you actually need less, not more, light to capture the perfect color picture. In tv, you have great tolerance for variations in lighting. On remotes, for example, by simple adjustments, you still get superb pictures after lighting has become totally inadequate for film."

At its best, Rubin remarked, "color video produces tv pictures superior to any other medium at its best."

Rubin also addressed himself to the problem of mobility. Noting that today's portable video cameras make location shooting feasible, the Grey executive said that the new wave of cameras now in development would enable video cameramen "to go pretty nearly anywhere they can take an Arriflex."

Mobility on the way

Once current experimental models, like the six-pound Plumbicon camera unveiled at the last NAB Convention, become production models, Rubin said, "Our discussion of tv camera mobility will become totally old-fashioned."

Speaking of color camera capabilities, Rubin said, "Because of the inherent separation of the three colors, special effects are easily accomplished. Left-to-right reversal of a single color is a simple feat in an electronic camera. Suppression of one or more colors for effects is possible without the use of optical filters, and with smooth transition of action."

He went on to note that "modulation of the entire picture for mood effects or dream sequence may be done electronically. All of the film techniques—masking, travelling mattes, background projection, miniatures, composites, wipes, infra-red and animation—can be applied to tv and picture quality and be evaluated instantly. In short, the use of color tv generally reduces the chance

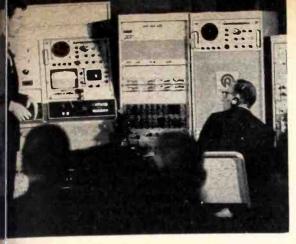
of error in production while also citing down the time between shooti and release."

Rehearsals, Rubin pointed of have far more impact in tv, since poor camera angle is observable if mediately on tape playback, and combe integrated into a sequence with out the need for costly addition shooting at a later date. He almosted rehearsals may be recorded for final production changes, or lact as a back-up to the release tap

Also stressing the importance rehearsals, Nat Eisenberg recalle that rehearsal was critical to the sucess of "Down by the Riverside," prize-winning commercial directe by him for the Foundation for Commercial Banks and its agency Dance Fitzgerald-Sample. Eisenberg to the workshop that the 90-secon video tape commercial, budgeted a \$26,000, came in at \$31,000. "Pooscheduling? No! A more excitinand polished commercial? Yes!"

Originally, Eisenberg related, the production schedule called for one dry-run day in a rehearsal hall, on pre-light and staging day in the studio without cameras, and two eight-hour days of video taping with two cameras. A Houston crane and a Movieola crab dolly were ordered to offer a variety of movement and an assortment of angles.



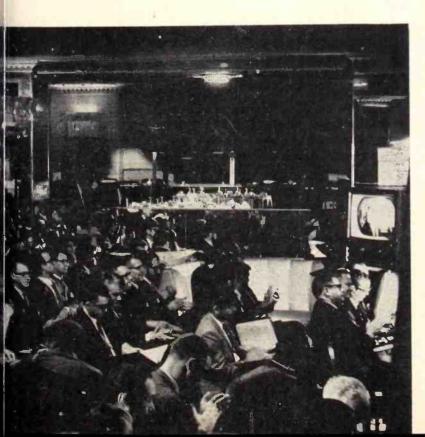


Phases in the marathon two-day workshop in video tape techniques organized in New York under the auspices of six tape companies. John Shultis of Reeves explains electronic editing (1.); colleague Bill Edwards talks about "A & B" rolls (below); educators monitor speakers and visuals (bottom).



Sape without tears

he State-of-the-Art is improving s new technology, new techniques dd dimensions, flexibility to ie video tape medium



Before the commercial was completed, Eisenberg recounted, "there were two additional dry-run rehearsal days—an additional four hours of video tape facilities-and one of the cameras was taken off the dolly for more varied staging of particular dance routines."

This, it is clear, was hardly a typical video tape commercial. It was more like a big-time Broadway musical comedy crammed into 90seconds.

The "musical" was designed as an "entertainment relief spot" to fit into tv specials with Andy Williams and Fred Astaire.

The "musical" involved extensive choreography. Ralph Beaumont, choreographer of the New York City Center, was brought in to work out dance steps and to direct the two comediennes, Charlotte Rae and Alice Beardsley, in their "Mutt and Jeff" cleaning-lady routines.

Dance to the music

Before blocking out the dance steps, the musical score was recorded by a group of 30 musicians and singers assembled by Dancer-Fitzgerald-Sample's music director, Arnold Brown, and conducted by Ralph Byrnes.

"Then," Eisenberg said, "armed with a lead sheet, a seven-and-a-half ips tape and some 12-inch discs, we were off to dry-run rehearsal land. Early sessions found Ralph Beaumont setting the steps, the leaps, the kicks, easing the long and short gals into shape.

"Each actress took home a disc to practice lip synching, and I began to play it on my own home tape machine with an eye to staging. I knew we had a winner from the enthusiastic reactions of my three gals -ages 8, 12 and 16. You'd be surprised what keen insight kids have for storyboards, scripts, etc., especially when their house is full of them. In this case there were no end to volunteers for preliminary home staging. I have long been an advocate of directorial preparation well before the day of shooting, but my best results have always been commensurate with the amount of preWelling up out of the welter of advertising agency organizational structures comes a new title and a new function that is a sign and a token of the growing internationalization and homogenization of the business. In some degree, it's also a response to the creative revolution that has overtaken advertising in the past few years.

At Batten, Barton, Durstine & Osborn, James J. Jordan has been promoted from creative director of the New York office to a new post, that of worldwide creative director.

At Ted Bates & Co., Jeremy Gury has gone up from senior vice president and creative director in New York to deputy chairman of the board in charge of creative services, supervising creative work in Bates' 28 offices around the world as well as in the New York headquarters.

At Norman, Craig & Kummel, Solita Arbib has been promoted from creative director in the New York office to director of worldwide creative services.

The revolution has been characterized by the swift rise of agencies run by creative people. The most rapid, and of course the most publicized, of these meteoric ascensions has been that of Mary Wells and Wells, Rich, Greene, but the line begins with David Ogilvy and Ogilvy & Mather, and William Bernbach and Doyle Dane Bernbach.

The rest of the litany is also familiar: Papert, Koenig, Lois; Carl Ally, Inc.; Jack Tinker & Partners. And from these a wide new wave of spin-off agencies, among them Scali, McCabe & Sloves and Lois, Holland, Callaway.

Beyond the spin-offs, almost all the small "hot shops"—the likes of Daniel & Charles; Delehanty, Kurnit & Geller; DeGarmo and Caffrey—are partnerships of creative types. And in many of the big, older agencies, the creative people have in large measure taken over.

For example the presidents of both

Young & Rubicam and Batten, Barton, Durstine & Osborn are creative types, although BBDO's Tom Dillon has long since completed the transition from creative to executive and no longer indulges in writing ads. Y&R's Steve Frankfurt, on the other hand, doubles as creative director of Y&R in the United States while heading the agency.

Gossett moves up

And only last month, at Compton Advertising, co-creative director Milton Gossett was elected president and at the same time was put in charge of all of the agency's creative services.

Of the choice, Compton's board chairman and chief executive officer Barton Cummings said, "There are many people who can handle the details of running an agency, but there are few people in the entire advertising industry who can lead a good creative operation. Gossett is one of them."

Cummings remarked that Gossett's election is a recognition of "the importance Compton places on the

agency's creative product." What more, he said, it "gives him merited stature and authority to with his responsibility in the creat area."

To a large extent, the "creat revolution" has resulted in a n emphasis put upon selling ideas af a decade or so in which quantificati threatened to become cock of twalk on Madison Avenue (a time which such notions as "total marking" nearly became acceptable jugon, and agencies competed a through cogency or brilliance ideas but through volume of resear services and such.)

One by-product of the creati revolution has been a revolution rising expectations among cop writers and art directors and tv pr ducers of all manner of rank, statu stature, and pay-bracket. It could I said that now even a cub copywrite expects, however vaguely, someday i be a part of agency management. What existing managements have twork on is whether the management will be that of their own agency of

The world's their oyster

New agency title
'Worldwide Creative Director
Function:

to help the agency compete better
by communicating better



Jeremy Gury, deputy chairman in charge of creative services at Ted Bates.



James J.
Jordan,
worldwide
creative director at
BBDO.



Solita Arbib, director of worldwide services at Norman, Craig & Kummel.



Milton Gossett, president and creative director of Compton.

that of another agency.

The prevalence of rising expectation coupled with the need to raise the level of the creative output has spurred many agency managements to promote copywriters and art directors and sometimes producers not only to creative director posts but to positions in the senior management echelons.

The creation of worldwide creative director posts at BBDO, Bates, and NC&K falls somewhere between the two poles.

A senior job

In varying degree (at the three agencies), the post of worldwide creative director, or more precisely as far as NC&K is concerned, director of worldwide creative services, is a senior management job. But its hierarchical relation to the flow of creative work varies from one agency to the other.

It's commonly observed in the advertising business that creative people are often bored when promoted to a job that is purely administrative, managerial, in nature.

Creative directorships, and now worldwide creative directorships, are hardly so one-dimensional; creative action is the essence of the work of a creative director as it is of a group head or a copy chief or whatever. But inescapably a certain amount of administrative chores fall under the purview of the creative director. Hiring and firing, primarily, are major functions of the creative director.

Client contact is another important function, but whether this is "administrative" or "creative" in nature probably depends on the nature of both men in each such relationship.

Increasingly, "client contact," when it is between a high-ranking advertiser executive and a creative director or creative executive, is "creative" in nature.

Steve Frankfurt mentioned that, shortly after becoming president of Y&R, he met with the president of General Foods, an important Y&R client, and was surprised to discover that this client had not been aware that Frankfurt had earlier been working on GF campaigns.

Jeremy Gury mentioned that nowadays—in fact, ever since the late '50s, "when the balance tipped toward the creative man—the creative man has been the agency person the client most wanted to talk to."

Even the most crusty advertisers discovered that the well-schooled creative man could talk marketing, research, demographics, all the facets of the business, as well as anyone.

"There's no such thing as brilliant copy unless it's rooted in the marketing situation of the product," Gury remarked.

"The game took another serious turn," he said, "when Jack Tinker found he could hire an accountant to run the agency-business part of the operation. Then Papert, Koenig, Lois found they too could get sharppencil boys to do the routine chores of running the business. Earlier David Ogilvy, Bill Bernbach, made the same discovery, and many more have since then."

Gury cited an analogy made by the late Nicholas Samstag, who divided admen into two species: "tediophobes and mammonophiles."

"The tediophobe," said Samstag, "is the creative guy who is bored by routine, repetitive chores. The mammonophile is a guy to whom money is an end in itself, while for the tediophobe money is only a means to an end."

Continued Gury, "The advertising business discovered that it pays to hire mammonophiles to handle business chores in order to free the tediophobes to pursue the real work of advertising, which is selling the client's goods."

Gury said he did not depreciate the vital role of the skilled marketing man. "As marketing becomes more sophisticated, the highly-trained business administrator has an increasing-

(Continued on page 56)



The curious viewer

Research indicates
high interest in tv news
and in time periods
where news could expand

The appeal of tv news is not one that lends itself readily to conventional analysis. When asked to isolate viewing habits to news in marketing terms, the rating services find that consistent patterns are elusive, that too many variations intrude and they suspect that even exhaustive analysis might not result in any facts worth spending a lot of money on.

That the growing volume of tv news is, at least in part, related to viewer appeal is obvious, but there are no sensational rises in audience apparent.

There is certainly a greater reliance on tv news by viewers and the impact is unquestionably greater than in the past as the medium learns to grapple competently with complex and dramatic events.

At the least, news audiences seem to be increasing at about the same rate as tv audiences in general.

For example, a Television Information Office analysis of Nielsen audience data comparing the 1962-63 with the 1967-68 seasons (October through April average) in "news strip" time periods shows an 11 per cent rise in the 6:30-7 p.m. span and an eight per cent rise in the 7-7:30 p.m. period. There are other programs besides news in these

periods, of course, but they are commonly used for network news slotting as well as the early evening local news shows.

The five-year span measured begins with the season before CBS-TV and NBC-TV expanded their news strips from 15 minutes to a half hour. Owing to the wide variety of slotting times for network news, as well as other factors, it would be hasty to assume that the increase shown was solely due to the Huntley-Brinkley and Cronkite spreads, though they no doubt contributed to the increase.

The rise in early evening viewing is also probably connected with the overall rise in viewing shown by Nielsen during the 60s.

During the same five years, daily viewing per home (November through April average) rose from five hours and 41 minutes in 1962-63 to six hours and 18 minutes in 1967-68. This represents an increase of 10.9 per cent.

It is interesting to note, however, that a day-part analysis reveals that the increases were greater outside of primetime. In short, tv is growing where its potential is greatest and where, not so incidentally, there is the greatest opportunity for expansion of news.

Late fringe up 15.4%

The late fringe period (11 p.m. to 1 a.m.) rose from an average of 26 minutes to 30 minutes daily per home. Though four minutes doesn't sound like much, it represents a rise of 15.4 per cent.

Weekday daytime (10 a.m. to 5 p.m.) registered an increase of 13.5 per cent, rising from an hour and 29 minutes at the beginning of the five-year period to an hour and 41 minutes at the end.

Early fringe (5 to 7:30 p.m.) went up from 54 to 59 minutes daily, representing a jump of 9.3 per cent. Note that this is close to the average for the two fringe half hours analyzed by the TIO.

Primetime (7:30 to 11 p.m.) inched up only 1.8 per cent or from an hour and 54 minutes to an hour and 56 minutes.

All other times, mainly weeker daytime, jumped from 22 minutes, a increase of 27.3 per cent.

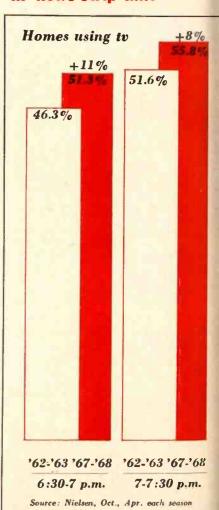
Audience figures, as indicated are only part of the story. Amon the more meaningful data relating to the appeal of two news are the national studies of public attitude commissioned by the TIO and gathered by Roper Research Associates.

In a series of five studies over th 1959-67 period, Roper asked a number of identical questions.

The first question in each stud was: "First, I'd like to ask you wher you usually get most of your new about what's going on in the work today—from the newspapers, o radio or television or magazines, o talking to people, or where?"

In 1959, more people picker (Continued on page 55

Increased audience in 'news strip time'



Viewpoin

CBS has fewest problems

ccording to the early returns, and allowing for late starts and emergency problems that may be cleared later, ABC appears to be the winner of the booby te in the new season lineup with 12 problems, while

C has four, and CBS has only two.

his reckoning, of course, includes all shows-not just ones since, in renewing a show for the new season, management must be held responsible for that deon. The list of problems also takes into consideration ers like news shows or defensive shows, which are expected to get an average share of audience. These programs which should be replaced.

n evaluating the new shows on CBS, it must be noted It this network did not have all of the problems of I others, and they had a little help from outside

Take Mayberry RFD. This show is another clever n-off of a long line of successes in the rural field inded by Andy Griffith. The technique of countertting a character in a successful show is sure-fire. Vien the dominant chap moves out to better things, the dominant guy moves up, over a period of time. le same brains run the show backstage, and away we And Mayberry RFD's time period doesn't exactly dicap it either, with a good inheritance and minor inpetition.

The sincerest form of flattery?

It's often clever to imitate. On Tuesday at 7:30-30 p.m., CBS discovered Lancer which bears a reirkable resemblance to Bonanza, and a favorable one. e characters are vivid and believable. There is plenty action without violence—that is excessive violence, ich is the thin line all producers must define. This e, plus Mod Squad, will drive Jerry Lewis back to movie business.

Then there is The Doris Day Show, which also came with a little help from outside sources. With a cleverly vious format, which aids the Day image and borrows a necessary ingredients like children and suburbs, this

ow looks like a hit.

The time period (Tuesday 9:30-10 p.m.) is receptive this kind of show, and there is no doubt that Doris ly is a BIG star. Her movies have appealed to a broad ction of the U.S., and her television show merely has wider base to select the same audiences from. The mbination of a star and a pleasant vehicle is good for mmercial ty-no violence, no problems with morals, ce environment for commercials. Just dull, but so what it works.

Now, on the surface, the next CBS venture, The Good uys, Wednesday, 8:30-9 p.m., is an early hit, at least om a rating point of view. But the critics and the trend ratings indicate some future problems.

As assets, the show has two comedians who work ell together, have fine timing, and are likeable. The roducer, who did Get Smart, is top-drawer. The belly ughs are right out of the best of the old burlesque routines, but something isn't quite right.

For one thing, the program seems to be shot like a vaudeville show. The one dimensional restrictions of the fixed multi-camera technique sort of stifle it. The sets look like flats, which is what they are. Is it possible that realism in the movies and in television is ultimately going to move all shows outdoors or into real rooms with real ceilings?

The other problem with The Good Guys is the wife who isn't really a part of the trio. She seems to be a nag because she is sensible, while in reality she should be an anchor and a comfort. The situations start out real enough, but often end in a farcical frustration which is too far out for the empathetic response necessary to make a hit show. Lucy, in contrast, can take a ridiculous situation and make you believe it's real. Until The Good Guys gets that feeling, the show has bigger problems than the plot says.

The next contribution of CBS to culture is Blondie Thursday, 7:30-8:30 p.m. Here we have a farcical interpretation of a comic strip, done as literally as it is possible to translate. What it really demonstrates is that a comic strip is unique, and real live people don't look like the artist's concepts. The result is that the real people look like asses. The first ratings indicate big



"Mayberry RFD": Exit Griffith, enter Berry (above).

problems coming up, although the show is benefitted by an ABC weakness.

Right after Blondie comes Hawaii Five-O, which is a well-mounted cop and robber show with good actors, good production and normal plot-meaning that while it strains credibility you can't really write it off as

godawful.

Despite the usual acceptability of this kind of show, there seems an early indifference on the part of the audiences to it. The professional programmer, then, must ask certain basic questions. Are the police becoming anti-heros because of their actions in real life? Is Hawaii as a setting too foreign for the average home? Are there too many cops and robbers shows on now?

If the answers to those questions are yes, then this show and others like it are in trouble, despite the production values.

All in all, CBS has done a good job, considering the odds, and it just could be that, barring an unfriendly act of God, no substitute will be needed at halftime (if indeed there are any waiting in the locker room at the network) .- J. B.

Ages to The Carolingian Renaissance); The Great Thaw (the 12th century, the Crusades, and Chartres); Romance and Reality; Man: the Measure of All Things (the Florentine Renaissance); The Hero as Artist (Michelangelo, Leonardo, and Raphael).

Then, Protest and Communication (Gutenberg, humanism, Luther, and Shakespeare); Grandeur and Obedience (St. Peter's and the Baroque).

Next, The Light of Reason (how the thought of Descartes, Spinoza, Galileo and Newton was reflected in Dutch painting); The Pursuit of Happiness (Enlightenment and rococo); The Enlightenment (art subordinate to philosophy); The Worship of Nature (the Romantic response to the Enlightenment), and The Great Adventure (the 19th century and after). The culminating special, now in production, is The Awakened Consciousness (what's happening in the U.S. today).

NEW MEDIUM?

Meanwhile, back in Britain, a display outfit called Maurice Grosse Display has manufactured a point-of-sale display unit that shows up to 40 standard posters at chosen intervals, from three to 60 seconds each. Commercials makers, watch out?

With the three-second interval, that's 40 scenes in two-minutes. After this mutoscope or nickolodeon, what next?

ONE IF BY LAND

A note of British cheer was struck along Madison Avenue last month as a skirmishing party of flamboyant Britons invaded advertising agencies up and down the avenue. It was not a warlike landing party: The Britons—eight of them—were here to trumpet the splendors of British graphics and design, and drum up a bit more transatlantic trade.

The eight represented DADA, the Designers and Art Directors Association of London, Ltd., and their mission to America was called "The British Are Coming—Design and Art Direction '68."

Last year, many will recall, another party from DADA hit New York and set up a show called "It's Great! Britain." This time the trade mission jumped New York and went straight to the West Coast, there to set up an exhibit at the Jeffrey's Banknote Company. But on the way home the team stopped off in Chicago for a few days, in Washington, and in New York to spend a week visiting agencies. They also made side trips to San Francisco, Detroit and Philadelphia.

The mission was led by Edward Booth-Clibborn, DADA vice president who set up the New York show last year. With him were Jim Baker, commercials director and producer and Len Fulford, photographer, both of Brooks, Baker and Fulford; special effects expert Roy Pace; Derek Younghusband of MRM Produc-

tions; Michael Wolff, designer is partner and creative directo Wolff Olins and Partners, Ltd.; win Copplestone, publishing direction of the Hamlyn group; and arrepresentative Stephen Vercoe.

The members of the mission is feted before leaving New York a sundowner ritual at the Brit American Chamber of Commerce

HERE COMES ZAIBATSU!

One of the zaibatsu, the huge anese industrial empires elaborathrough long vertical and horizointegration (Nippon Kokkan, Mibishi, are two of them) has acquian interest in Jacom, Ken Fuji company.

Fujita is well known to the U. tv industry; for the past six years has been co-producing cartoons a mated in Japan and distributed in U. S.

The zaibatsu in question is Mits which manufactures goods in or 5,000 product categories and gros some six billion a year. Mitsui v now handle distribution of Fujit product abroad.

SALOON CASTING

A commercials studio in New Yor Drew Lawrence Productions, is holding casting sessions in a saloon, Yorkville snug called The Rig Place. The reasons for holding cattle calls in a bistrot, according Arnold Stone, studio president there's more room than in office and since talent is more relax through the waits with refreshmen at hand, "they can present themselves more realistically." Only trouble says Stone, is cost, but he think good casting worth it.

LANCER SPREAD

Eighteen overseas sales were chalked up for Lancer by 20th Century Fox Tv.

Taking the series, which started this season on CBS-TV, are Argentina, Chile, Colombia, Costa Rica Dominican Republic, El Salvador Guatemala, Honduras, Hong Kong Japan, Mexico, Nicaragua, Panama the Philippines, Puerto Rico, Thai land, Uruguay and Venezuela.

Meanwhile, 20th Fox Tv reports it's completely sold out on new-season product in Chile. Chileton Television of Santiago bought all six of

Artemis Films made two films this year.

The first won a Bronze Medal and the second won a Silver Medal in the International Film and TV Festival of New York..... And that's a good beginning.

799 - 7790



The Ghost and Mrs. Muir, ney to the Unknown, Fantastic age and Land of the Giants.

the states, ABC-TV ordered more episodes of Land of the ts; with 17 episodes already in an, a full season of 26 is now ed.

JOURS GUY

r the fourth year in a row, ABC is is syndicating a 90-minute feed New Year's Eve with Guy bardo. It will be circulated across country from 11:30 p.m. to 1:00 EST on New Year's Eve.

in the past, stations in the Cen-Mountain, and Pacific time will tape the live feed for edcast one, two, three hours later, midnight on the button.

DOTTED LINE

ponsorship in 40 markets of color rage of the Stardust Grand Prix a been sold to the Union Oil Comby Triangle Stations. The ram, covering the climactic event access is being filmed this

th in Las Vegas.

ne deal with Union Oil was made bugh Smock-Waddell, agency for on's western outlets. The program first-run syndication and availto markets not covered in the

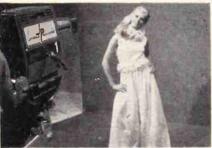
on buy.

idependent Tv. Corp. sold its light on Stars series of nine speto Pacific Power & Light Co. sponsorship in 11 markets in the hwest. The specials are now sold il markets, with recent sales to L-Tv Philadelphia and wsb-Tv

be Mandell, president of ITC, the series was inevitably comly sold out wherever it had been ght. Among the national sponhere and there are RCA, Procter amble, Pabst, Chevrolet, Folgers ee, Coca-Cola, Schick's Men's vers, Toyota, MJB Coffee, Serta tress, Bonded Oil, Toni, Sears buck, MacLean's Tooth Paste. mong the local or regional sponare Alabama Gas, Kroger Food es, and in Las Vegas, The Showt Hotel, which bought the nine ials for broadcast on KORK-TV Vegas. ITC made the shows with Bernard Productions, Holly-

Advertising Directory of SELLING COMMERCIALS

Atlantic Richfield . N. W. Ayer



JEFFERSON PRODUCTIONS, Charlotte

Falstaff Brewing Corp. • FC&B



N. LEE LACY/ASSOCIATES, LTD., Hollywood

Benjamin Moore Paints . Dreher Adv.



ELEKTRA FILM PRODUCTIONS, INC., N.Y.

Fidelity Capital Fund • Harold Cabot



PAUL KIM & LEW GIFFORD, New York

Chevrolet • Campbell-Ewald



GERALD SCHNITZER PRODS., Hollywood

Goodyear Tires . Young & Rubicam



FILMFAIR, HOLLYWOOD

Execedrin "Silhouette" • Young & Rubicam



PGL PRODUCTIONS, INC., New York

Gulf • Young & Rubicam



FILMFAIR, New York

AD MAKERS

At Norman, Craig & Kummel, M. JAY BROTHERS was named creative director of the agency, succeeding



BROTHERS

SOLITA ARBIB (see The world's their oyster, page 26), who has been promoted to director of worldwide creative services.

Brothers, a vice president of the agency, was earlier at Grey Advertising as vice president and associate creative director. Prior to that, he was a group head at Benton & Bowles, and for six years before that, a copywriter and copy group head at McCann-Erickson.

At Compton Advertising, co-creative director MILTON GOSSETT was elected president. He was also placed in charge of creative services, and given a seat on the agency's board of directors.

Commenting on the move, Barton A. Cummings, chairman and chief executive officer of Compton, said it "recognizes the importance Compton places on the agency's creative product. Gossett's election gives him the merited stature and authority to go with his responsibility in the creative area."

Gossett started out in advertising with Compton in 1949. After two years in the traffic department, he moved into copywriting and advanced to copy group head, division supervisor and associate creative director. Since early '67, Gossett has been co-creative director and chairman of the creative review board. and since early '66 he has been a senior vice president.

At BBDO, LAWRENCE BERGER, vice president and head of tv production, has been promoted to a new post, that of director of commercial design. Succeeding Berger as head of tv production is KARL M. FISCHER, vice president and executive producer.

Berger joined BBDO in 1947 as an assistant art director; earlier he had been a designer of theatrical pro-





ductions. He became head of tv art in '50, vice president in '59, an executive film producer in '62, and senior executive producer of tv production and art in '65.

Fischer joined BBDO in 1950 as a tv producer. Earlier he was an assistant producer at X. F. Sutton Associates. At BBDO, he became an executive tv producer four years ago, and a vice president in '65.

At Smith/Greenland, MURRAY L. KLEIN was elevated to the post of executive vice president in chariof all creative operations. Klein h been with the agency since it bega first as copywriter, then as cor chief, creative director and senio vice president.

At Compton Advertising, CHAUNG SKILLING, an executive producer, wa



SKILLING

elected a vice president of the agency Skilling joined Compton in '66 Earlier, he was with Grey Advertising and before that, for five years was associate producer and director of NBC-TV's The Children's Houn

At Compton, he supervises production of commercials for Liggett & Myers and Procter & Gamble.

At J. Walter Thompson Co., executive tv producer JOHN G. NICHOLAS



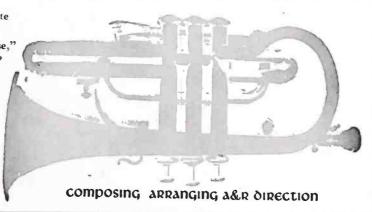
NICHOLAS

was elected a vice president. He joined the agency in '62, after seven years as a writer and producer with another New York agency. Earlier, Nicholas was a copywriter at Remington Rand.

At Grev Advertising, STEPHEN A. NOVICK, creative supervisor, was elected a vice president. Novick joined Grey two years ago as a producer. He is a member of the Governor's Arts Council for the State of Maine, a director of the Harvard. Brandeis Theatre Group, and an arranger-conductor for the New York Chorale Association.

david lucas associates 7 west 46th.st. lt 1-3970

Pall Mall 7-minute cigarette TWA "The Chase," "Foreign Accent" Fresca Cherry Kijafa Lark Cigarettes Volkswagen Clairol Ballantine (rock)



Canoe

(ARLES S. ADORNEY joined Ross of New York as vice president creative director. He was a credirector at McCann-Erickson on able Oil, Esso, E. F. Hutton, Laboratories, International Programization, and The Mead oration.

rlier, Adorney was a partner kyline Films, making commer-For eight years before that, he with Cunningham & Walsh, culting as vice president and execuart director.

Lennen & Newell, LOUIS Z. KAPwas named senior vice president. an joined the agency four years as a copywriter, and then bevice president and creative p director. Earlier, he was with ann-Erickson, Richard K. Man-Lawrence C. Gumbinner, and

president and creative group at Gumbinner-North. Rosent joined the agency two years ago. had been an art director with the International, and before that art instructor.

enland as creative director and president of its new design ap. For the past four years, he headed his own design firm. He signed The New York Sunday Vald-Tribune during that time.

rt directors CHARLES ROSNER and RY ENGEL, along with copywriter L BECKER, also joined Smith/ enland. Helen Nolan and Ira koff, co-creative directors, have gned.

n Chicago, ROBERT WOODRUFF red Gerson, Howe & Johnson as ative director and vice president. Todruff was associate creative ditor at Campbell-Ewald, and earlier a group copy head at McCannckson, a senior writer and proter at BBDO, and a print and live writer for Leo Burnett.

OOTING SET-UP

n Los Angeles, Western Video lustries, parent company of Holly-od Video Center, set up a production subsidiary called Western Video oductions to make tv series and

Heading the subsidiary as execue producers will be Richard M. ttlieb, HVC executive vice presint, and Dick Ward, HVC vice esident in charge of production.

Advertising Directory of

SELLING COMMERCIALS

IGA Stores . The Biddle Co.



WGN CONTINENTAL PRODUCTIONS, Chicago

Sunbeam Corp. . Perrin & Associates



SARRA, INC.

Robert Hall . Arkwright Adv.



PELICAN PRODUCTIONS, INC., New York

Toledo Edison Company . Bonsib, Inc.



JAMIESON FILM COMPANY, Dallas

Southern California Edison · Grey Advertising



PANTOMIME PICTURES, Hollywood

United Crusade · Grey Advertising



SANDLER FILMS, INC., Hollywood

Standard Oil Company . D'Arcy



Fred A. Niles - Chicago, Hollywood, N.Y.

Volkswagen of America, Inc. . DDB



VIDEOTAPE CENTER, New York

Wall Street Report

Decisions, decisions. Procter & Gamble shareholders will soon have to make a decision: whether to hold their P&G shares or swap all or some of them for Clorox.

The situation arises out of a Supreme Court decision ordering P&G to divest itself of Clorox. Last Spring, P&G sold 1.2 million shares of Clorox common at \$27.50 a share. To complete the divestiture, it now proposes to give P&G holders the opportunity of trading their P&G common for the remaining 6.8 million Clorox outstanding.

The deal, of course, is voluntary; nobody can make the shareholders swap. What will happen if all of the offer is not taken up? "I don't know," a P&G representative said. "I guess we'll have to think of something else."

Whether or not the swap plan comes off depends entirely on what kind of inducement P&G is prepared to offer. The company has said that the exchange would be tax free, and that "we expect to announce the exact time and terms of the exchange offer sometime between now and May 15, 1969."

How sweet the ratio? While P&G so far has not said what the exchange ratio will be, Howard J. Morgens, president, indicated management is aware it will have to be sweet enough to make shareholders want to swap stock in a solidly established and highly regarded company for a piece of Clorox, which is still something of an unknown quantity.

Morgens noted, "Exchange offers of this kind usually carry with them a premium which makes them attractive. Procter & Gamble shareholders, therefore, can anticipate being offered Clorox shares with a somewhat greater total market value than the market value of the Procter & Gamble shares they may wish to exchange."

Recently, P&G has been selling around 88, well off its 1968 high of 100½. Clorox, on the other hand, has been selling at 29, above the original spin-off price of 27.

It is to P&G's advantage, in this context, if Clorox goes up and P&G dips a little. It would be easier to offer the premium that Morgens

spoke about, since the deal will be based on current market prices rather than any predetermined value.

The common knowledge that P&G will have to sweeten the pot to effect the swap obviously has some relation to P&G's currently rather depressed price and Clorox's slight "premium" over its original market evaluation.

P&G, after all, was described by Standard & Poor's as a "well-regarded conservative holding" at 94½. Without the Clorox distortion, it would seem to be a good buy at 88, particularly in view of the fact that good earnings gains (above the \$4.30 a share of 1967-68) are expected for the fiscal year ending June 30, 1969.

What about Clorox? How it will affect Clorox is another matter. There is no question that Clorox had certain advantages while operating within the protective shadow of P&G.

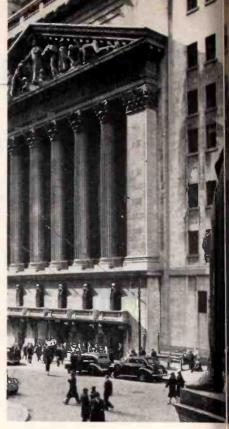
From an advertising viewpoint, it is likely that Clorox will have to increase its billings to establish its own new corporate identity as well as that of its products.

So far, there has been no discernible change in expenditures. Clorox spent \$3,202,000 in the first half of this year in spot television—its major outlet— against about \$6 million for all of last year, according to figures released by the Television Bureau of Advertising.

Just to put things in perspective, P&G's spot billings were \$78,878,000 last year and its network was \$113,173,000 (see *Procter & Gamble, marketing's number one practitioner*, Television Age, July 29, 1968, pages 37-50).

There is a consensus that Clorox will have to stage an intensified ad campaign not only because of its new status but also because of competitive pressures. The chlorine bleaches are beginning to feel the effects of the enzyme-active, stain-removing laundry products. Procter & Gamble itself has recently moved into this area with Biz, a pre-soaking enzyme product, and Tide XK and Gain, which are detergents containing enzymes.

However, P&G had an encouraging word for Clorox on this: "Despite



our high expectations for the success of these products, we do not believe that under American washing conditions they will replace any important volume of liquid hypochlorite bleach."

People from P&G. Clorox management has a strong contingent of P&G men who were on loan to Clorox and who have decided to stay on.

This group, combined with the old hands, gives Clorox good management depth.

The "team", headed by Robert B. Shetterly, president, already has taken steps to reduce the company's dependence on chlorine bleach, through introduction of new products and through acquisition of other companies.

Meanwhile, for the latest fiscal quarter, Clorox chalked up a 17.5 per cent increase in net before taxes, bearing out to some extent a Street report of "spectacular" earnings.

However, net after taxes was less spectacular—a rise of 6.6 per cent to 42 cents a share. This was for the first quarter (ended September) in Clorox's fiscal year. For the whole of 1967-68, Clorox earned \$1.43, continuing a sharp uptrend.

The same Street source that predicted spectacular earnings gains also forecast that the P&G swap deal would be three Clorox for each P&G share, which doesn't give shareholders much of a premium, on current prices.

TELEVISION AGE SPOT REPORT



a review of current activity in national spot tv

onglomerate mergers of large companies often have far reacheffects. Many of these are obvibut others are not so clear. In e cases, for example, mergers may responsible for changes in media tegy.

rior to its acquisition a year and alf ago by the SCM Corp., the Itland Co. was doing its own ig. Although they had national ribution, they relied on dealer ps, point-of-purchase displays and et mail to sell their product.

hings changed however when I took over the Salem, Mass.,

CM had already acquired the cter-Silex Co. and their experience spot ty told them that Shetland's of floor care products might do ally as well.

ast Fall, Shetland made the jump a big way. They opened with a to 13-week buy in the top 19 rkets. For their Spring 1968 push, y expanded their campaign into markets.

This Fall, the top 40 markets will seeing the commercials in the gest push to date.

The company is buying 100 grps week in each market.

Max Tendrich of Shetland's agen-Weiss and Greller, Inc. reported, e are buying spots in all time lods all during the week." He said many of the spots are running in Mery Griffin and Mike Douglas type programs, but that fringe and primetime are being used as well.

The reason for this, Tendrich explains, is that many women are not daytime watchers. In addition, the evening spots are better for merchandising purposes.

A large cross-section of the population is what the company is after. They hope to reach not only the woman who might buy the appliance for herself, but her husband who will buy it for a Christmas gift, or teenage girls who will soon be planning marriage and will probably fill out a bridal registry in a department

Product awareness is an important



Rose Sardo buys for The Borden Co.'s Instant Kava at Ross Roy of New York, Inc.

part of this campaign. The company feels that with their type of product they must plan for the future and look at tomorrow's sales. Not everyone needs a sweeper-vac or a floor polisher now. They feel that greater sales growth is yet to come.

In the plans now is a Spring campaign which will begin running as early as February.

Shetland commercials are produced in 10, 30, and minute lengths and rely on a heavy use of graphics to underscore the major selling points. Bill Shipley is spokesman in the latest series of ads, which stresses value-prices. Each spot ends with a dealer tag:

Among current and upcoming spot campaigns from advertisers and agencies across the country are the following:

Best Foods Div. Corn Products Co.

(Dancer-Fitzgerald-Sample, Inc., New York)

A buy for HELLMANN'S REAL MAYONNAISE will begin November 18 and run until December 21. Atlanta, Washington, Tampa-St. Petersburg, Orlando, and Jacksonville are the markets involved. Prime and fringe 20s, 30s, and minutes will be used. Patrick Tighe did the buying.

KOVR-13 GREAT EARLY EVENING FALL SHOWS

Cap'n Delta's Comedy Hour

- 4:30 Gilligan's Island
- 5:00 I Love Lucy

KOVR EVENING NEWS

- 5:30 ABC News with Frank Reynolds
- 6:00 KOVR Evening News

Followed by the highly successful PERRY MASON at 6:30.

Get your message on KOVR-13, the station that is growing in California's 3rd TV Market*

— a \$5.5 billion market**.

*SRDS Sept. '68 Areas of Dominant Influence **Sls. Mgmt., '68 Copyrighted Survey (Effective Buying Income.)

> McCLATCHY BROADCASTING



BASIC ABC AFFILIATE -REPRESENTED NATIONALLY BY KATZ TELEVISION

Agency Appointments

DAVID L. MCDONALD has joined Campbell-Ewald as vice president and account supervisor on the Admiral account. McDonald comes to the Detroit agency from the Westinghouse Sales and Service Co., where he was vice president of merchandising.

JOHN PAVASARS and CAROL CUT-SHALL have been promoted at the Needham, Harper & Steers' Chicago Division. Pavasars will become a market research supervisor, and Miss Cutshall a research assistant.

JAMES D. CAMERON, JR. and WILLIAM D. LANE have been named senior vice presidents at Young & Rubicam, Inc., New York. Cameron has been with the agency since 1951. Lane joined Y&R in 1952.

JOHN CHARLES FERRIES has been made a vice president at Benton &



FERRIES

Bowles, Inc., New York. Ferries, who has been with the agency since 1960, is an account executive.

HARRY D. LEHEW has joined Needham, Harper & Steers' Chicago Division as an account executive. He was previously with Foote, Cone & Belding.

BARRY J. Nova has been named senior vice president of Lennen & Newell, Inc., New York. Nova joined the agency in 1959 as a member of the merchandising department and was a management account supervisor prior to his appointment.

MONIE VANDERVORT has been promoted to brand supervisor at Leo Burnett Co., Chicago. Vandervort has been with the agency since 1961. Previously he was with General Mills for 12 years. STEPHEN NIENABER has been appointed eastern area account executive on the

Schlitz Beer account. Nienaber has been with the agency since 1965 working as a media analyst, media buyer and Schlitz timebuyer.

DONNA TIERNEY has been elected a vice president of Sullivan, Stauffer, Colwell & Bayles Inc., New York. Miss Tierney joined SSC&B in 1965. She is account executive for various Breck hair products.

GARY L. KNEISLEY has joined Nelson Stern & Associates, Cleveland, as an account executive. Kneisley will assist on accounts in the electronics field. He was formerly program director of WPVL Painesville, Ohio.

KENNETH E. CAFFREY, JOSEPH E. CAMPION, and ROBERT E. LETHBRIDGE have been elected vice presidents of Ogilvy & Mather Inc., New York. Caffrey joined the agency in 1963 as an associate media director. Previously he had been senior media buyer at Ted Bates & Co. Since 1964, Campion has been an associate media director at the agency. Prior to his coming to Ogilvy & Mather he had been a media supervisor with Dancer-Fitzgerald-Sample. Lethbridge has been associate director of account coordination since 1964.

JOSEPH A. ALBANESE and JOSEPH A. SCUTERO have been appointed vice presidents of Dancer-Fitzgerald-Sample, Inc., New York. Albanese is an account supervisor on the Best Foods account. Before he joined the agency last year he was a product manager at R. J. Reynolds Tobacco Co. Scutero joined D-F-S in 1960 as a project director in the research department. He became an account executive in 1966.

william w. Mulvey has been named chairman of the executive policy committee of McCann-Erickson, Inc. Mulvey has been an executive vice president at the agency since 1961. He was previously an executive vice president at Cunningham & Walsh.

HAROLD A. BRAUN and JORDAN I. ROSUCK, account supervisors at Grey Advertising Inc., have been elected vice presidents of the agency. Braun, who joined Grey in 1966, had previously been with McCann-Erickson as an account supervisor. Rosuck has been with Grey since 1959. He has worked in media and market research, and since 1964 has been in account work.

One Seller's Opinion . . .

THE OUTSIDE MEDIA BUYER

Lately, a great deal of attention has been focused toward outside nedia buying services. Agency people are not only doubting the value of hese services, but seriously questioning the possible methods used by hem to obtain "superior" buys.

Question after question is directed toward the every-day mechanics involved in making better buys. Just how buying services make their money is a question being asked by almost everyone on Madison Aveaue. Is it by a flat fee, or 15% of 15%, or by other methods entirely? No one seems to know for sure. The controversy and inquiry go on.

As a rep who calls on a number of these outside buying services, as well as major advertising agencies, I see certain comparisons. Although normal curiosity demands answers to the "hows" and "whys" of outside media buying service operations, I am more concerned with why they are presently successful. I think they provide a unique and beneficial service. Let me tell you why.

A simple comparison of buyer experience, knowledge and forcefulness shows the advantage of media service buyers over agency buyers. The reason for this, better compensation, is another topic of discussion.

However, because media services do remunerate their buyers better than agencies do their buyers, media services attract better talent. The question to be asked is this: Can the buyers at these media services actually make that much better a buy, so that advertisers would wish to avail themselves of media service abilities? Personally, I think so.

Buyers at media services not only know more about the markets to be bought, but are actually on a first-name basis with most of the station men in these markets. Does this really help? Unquestionably!

Buyers at media services are not afraid to ask for something they want or think necessary in order to complete a buy on a particular station; all completely within station rate card outlines. Occasionally, areas of value are not offered for purchase for a variety of reasons. The media service buyer will ask if that spot can be obtained, and most often will insist that it be made available. How many agency buyers do this?

Buyers at media services usually control more of the dollars going into a market because, unlike agency brand buyers, their buying is done on a market specialist setup. More money means more leverage. However, you have to know how to use this leverage to get what you want. Big budgets don't always insure good buys. Media service buyers are adept at handling reps and station people. Many agency buyers are not.

There are many, many ways to make one buy superior to another. And these methods are legitimate manipulations of existing station rates and availabilities. My experience has demonstrated that media service buyers have a better facility for getting what they want than do most agency buyers.

The only problem I see with media service agencies is that they will grow too big. If this happens they won't be able to keep up the quality of the buyers they've been retaining up to now. They will become limited as many agencies do because they have to hire people just to get a seat filled.

Perhaps one of the solutions to this situation is being undertaken right now. Young & Rubicam has taken the lead among advertising agencies and is installing market specialists. They presumably hope that this will put them on an even basis with the media buying services.

KMJ-TV HAS 1,345 FEATURE FILMS FOR FRESNO VIEWERS

KMJ-TV presents the finest motion pictures from its fabulous library of 1,345 movies from 28 film packages that includes:

PARAMOUNT —
Portfolios I & II

MGM 4, 5 & 6

MCA—UA—SCREEN GEMS
— and many others.

Put your message where the Fresno Movie audience is . . . at these times:

- 2:30 PM Nancy Allan's Movie Matinee
- 7:00 PM Monday Night At The Movies
 BIG DOUBLE FEATURES
- 4:30 PM Saturday Cinema
- 5:30 PM Sunday Cinema

Plus NBC Monday, Tuesday and Saturday Night Movies.

Smart advertisers know KMJ-TV produces sales results in the \$1.98 billion Fresno Market*.

*Sls. Mgmt., '68 Copyrighted Survey (Effective Buying Income).

> McCLATCHY BROADCASTING



BASIC NBC AFFILIATE REPRESENTED NATIONALLY BY KATZ TELEVISION

THINK

POWER...

Texas' highest maximum rated power . . . full color . . .

THINK POTENTIAL . . .

Greater buying opportunity reaches total market . . . not available on any other station in area . . .

THINK

PROGRAMMING...

Stock Market . . . Business and World News . . . Children's Programs . . . Spanish Programming . . . Bullfights . . . Variety Shows . . . Movies . . .

THINK

BIG...

Covering Houston-Galveston . . . Texas' richest market.



Full Color and Texas' highest maximum rated power.

KVVV-TV

CHANNEL 16 / KVVV-TV

Executive Sales Offices at 1217 Prairie
Houston, Texas 77002
Represented by the Hollingbery Co.

Spot (From page 41)

The Borden Co.

(Young & Rubicam Inc., New York)
A quarter buy for BORDEN'S YOGURT
is already underway in about 12 markets.
Fringe 30s are being used.
Frank Becker did the buying.

Burlington Industries, Inc. (Doyle Dane Bernbach Inc., New York)

A two week flight for BURLINGTON panty hosiery takes off November 4 in about a dozen markets. Day and fringe 30s and minutes will be used. Larry Fried is the contact.

Chesebrough-Pond's, Inc. (Papert, Koenig, Lois, Inc., New York)

A pre-Christmas push for PRINCE MATCHABELLI BLACK WATCH men's cologne will begin November 24 and run through December 21. Prime 30s and IDs will be used in about 20 markets. Betty Sue Garner made the buy.

Chesebrough-Pond's, Inc.
(J. Walter Thompson Co. New York)
A play for POND'S cold cream begins
November 10 in 20 markets. Primetime
IDs will be used during the four week
flight. Dorothy Thornton is the buyer.

The Colgate Palmolive Co. (Ted Bates & Co., Inc., New York)
A four week flight for various
COLGATE products began November 3.
A minimum of 21 markets are involved.
Day and early fringe minutes will be used to reach women. Monique
Stephans worked on the buy.

Coty
(Delehanty, Kurnit & Geller, New
York)

A four week flight for EMERAUD, ELAN, and IMPREVU breaks November 23 in (Continued on page 45)



Richard Rawls was named general manager of Channel 53, Pittsburgh, which goes on the air in December. Channel 53 will be the fourth U.S. Communications station. Others: WPHL-TV Philadelphia, KEMO-TV San Francisco, WXIX-TV Cincinnati.

Media Personals

RICHARD WEINSTEIN has rejoined Dancer-Fitzgerald-Sample, Inc., a manager of the media research section. Weinstein replaces Anthony J. Aurichio, who has resigned to form his own research firm. Weinstein, who was with D-F-S in 1964 and 1965, has more recently been a media analyst for Sullivan, Stauffer, Colwell & Bayles.

WARREN HALPERN has joined Carson/Roberts, Los Angeles, as an associate media director. His former position had been marketing services director of the recently formed Chait/Day. Before that he was media director for Faust/Day, both of Los Angeles.

MRS. MICHAEL M. HOLLAND has joined Kal & Merrick Advertising, Washington, as a media buyer. She



HOLLAND

was previously with J. Walter Thompson, New York, in a similar position.

ROBERT ADLER has joined Sullivan, Stauffer, Colwell & Bayles, New York, as an assistant media director. He was formerly a planner/supervisor at Norman, Craig & Kummel, New York.

introducing... minihints*

*subliminal broadcast publicity
(at way below time buy costs.)

Thread a joke or public service message with a subtle link to your product, hem it with our exclusive national disc jockey contacts, and behold . . . an astounding new concept in modern subliminal advertising. Serving the record industry 11 years. mini-hints-

1650 B'way . N.Y., N.Y. 10019 (212) 247-2160

obert Adler, assistant media director at Sullivan, Stauffer, Coll & Bayles, is a young man who media as the way to the top entered media because he felt at a strong knowledge of the area important as a foundation for vancement in advertising.

But Adler didn't enter media just the future. The young bachelor, tose interests include sailing, sking and camping, says he happens enjoy what he is doing very much. ior to joining SSC&B, he was a edia planner for Norman, Craig & ummel for three years.

During that time, the City Colge of New York graduate learned o things about buying by the numbers: first, don't do it; second, all often you have to.

"At many agencies the buyer is r removed from the planning and erall strategies of the brand. The tyers are given only numerical tidelines such as overall efficiency

audience reach."
Adler feels it is important to get



buyers involved in product planning and strategy. He feels that instead of waiting for a spot buy to occur, he should be continually involved with the brand.

"This will serve to give the buyer a better feeling for the brand and a better incentive to be more careful in his buying."

Adler, who works on Johnson & Johnson's Micrin and Baby Shampoo and Lipton Main Dishes, sees media planning and buying becoming more sophisticated.

"The future has several things in store for buyers," he predicts. "They can look forward to statistics that will get into the areas of attitudes, psychology, and motivation.

"Anyone who is buying will have so much information to work with that he'll have to set priorities as to what to use.

"I look for the day," envisions the young planner, "when you won't

see homes in a rating book. Some of this is already being done, but basically agencies now use homes."

Computers play a key roll in Adler's future picture of media planning. Computers, he says, will enable planners to assimilate much of the information they will have at their disposal.

"Human judgement must still play an important part, however. If we just throw all our information into a computer and let the machine do the analysis and, through other computers, place the buy, then all we've done is go the full circle back to buying by the numbers."

pot (From page 44)

e top 30 markets. IDs and chainbreaked ll be used in primetime. In addition ots for EMERAUD will be seen in an iditional 10 markets beginning December Jerry Gelinas placed the buy.

he Dow Chemical Co.

MacManus, John & Adams, Inc., New York)

push for DOW LIQUID TIRE CHAIN already underway in some areas. hortly before issue date a four week ght began in 21 heavy snow areas. ollowing a two week hiatus the immercials will run for two additional eeks. Beginning November 6 in 45 ght snow areas the commercials will esseen in three two week campaigns two week hiatus will separate those ampaigns. The prime and fringe are directed to men. Stuart Lima placed the buy.

ndicott-Johnson Corp.

Hicks & Greist, Inc., New York)
bout eight markets are carrying
mmercials for ENDICOTT-JOHNSON
ather goods. The fringe minutes hit
te air shortly before issue date and
ill run for ten weeks. Irene
elicki is the buyer.

eneral Foods Corp.

Young & Rubicam Inc., New York)
seven to ten week buy in generally the
p 30 markets will begin in late January

for JELL-O instant puddings. Day and fringe 30s equally divided will make up the bulk of the spot buy. Pat Kane and Bob Glass will probably do the buying.

General Foods Corp.

(Young & Rubicam Inc., New York)
A buy for SANKA COFFEE began shortly before issue date and will continue through the end of November. Fringe 30s and piggybacks are being used in about 40 markets. Mike Jarmolowsky engineered the buy.

H. J. Heinz Co.

(Doyle Dane Bernbach Inc., New York)

A play for various HEINZ products will begin November 4 and continue until January 5. Day and fringe piggybacks will be used in 25 markets. Mike Gottisman made the buy.

Humble Oil & Refining Co. (McCann-Erickson, Inc., New York)
A four week flight for HUMBLE products will begin November 18 in 50 markets.
Primetime IDs will be used to reach men. Annette Mendola placed the buy.

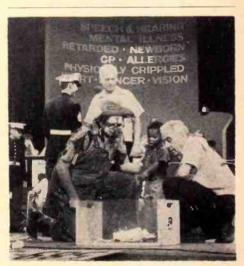
The National Biscuit Co. (McCann-Erickson, Inc., New York)
A four-week flight for NABISCO
CHIPSTERS will begin November 22
in 32 markets. Fringe and prime
minutes will be used to reach women.
Andy Grant is the buyer.
Commercials for NABISCO SNACKS will

break in 50 markets November 25. The four week flight will feature prime and fringe 30s in an attempt to reach women. Lee Ansell did the buying.

Noxell Corp.

(Sullivan, Stauffer, Colwell & Bayles, Inc., New York)

(Continued on page 46



Looking at contributions coming in to the WHAS stations Crusade for Children, Louisville, are president Victor Sholis (r.) and air personality "Cactus" Tom Brooks. Station musician Carl "Tiny" Thomale looks over Brooks' shoulder.

Buyer's Checklist

New Representatives

KMST Monterey-Salinas, Calif., has appointed Avery-Knodel as national representative. The station is scheduled to go on the air in mid-December.

wsun-tv St. Petersburg - Tampa has appointed Avery-Knodel as national representative effective immediately.

KTNT-TV Seattle-Tacoma has appointed Tele-Rep, Inc., its national sales representative effective January 1, 1969.

Station Changes

KMST Monterey-Salinas has been named the primary outlet for the CBS Television Network in the central coast counties. The scheduled air date is mid-December.

WBKB-TV Chicago has changed its call letters to WLS-TV effective October 7, 1968.

Who's Who

Des Moines TV?



COLOR 13
DES MOINES, IOWA

Spot (From page 45)

A bid for COVER GIRL PLUS 3 began shortly before issue date and will continue until December 16. Fringe 30s in 25 markets are being used. John Keigley is the buyer.

Pillsbury Company
(BBDO, Inc., New York)

Pillsbury introduced FRENCH FRAUDS in five test markets shortly before issue date. Topeka, Kansas City, Green Bay. Madison, and Milwaukee are the cities involved. Most markets will see the 10s, 30s, and minutes through December 22. Day, fringe and r.o.s time is being used. Jeri Keeley did the buying.

The Quaker Oats Co.
(LaRoche, McCaffrey & McCall, Inc.,
New York)

Buys of various lengths have been made for SNACKS. Some commercials hit the air prior to issue date, others will begin November 4. In all nine markets will be seeing the 30s and minutes through February. Day, prime and fringe time have been bought. Joan Barron is the contact.

Revlon, Inc.

(Leber, Katz, Piccione, New York)
Commercials for REVLON INTIMATE
take to the air December 11 in the top
12 markets. Fringe and primetime
60s will be used during the two week
flight. Diana Bird assisted on the buy.

Roux Laboratories, Inc.
(Dundes & Frank, Inc., New York)
A four week flight for ROUX hair colorings will begin shortly in
174 markete. Daytime minutes will be used to reach women. Harold Dundes placed the buy.

Salada Foods

(Norman, Craig & Kummel, Inc., New York)

(Continued on page 47)



At contract signing making KMST Monterey-Salinas a CBS-TV affiliate are (l. to r.): Gordon Hayes, national manager, CBS-TV affiliate relations; Stoddard Johnson, president, Monterey-Salinas, Inc.; Carl Ward, vice president, affiliate relations, CBS-TV; William Schuyler, vice president, general manager, Monterey-Salinas, Inc.

'Laffiti' winners

William M. Wood, Jr., account director at McCann-Erickson, Houston, has been named grand prize winner in WBAL-TV's "Laffiti" contest.

The Baltimore station held the contest for agency media people. They were invited to be creative and display their artistic prowess by applying choice witticisms, a la body painting style, to an oversize drawing of a bikinied lass.

The term "Laffiti" comes from the venerable art of graffiti and the iconoclastic humor of Rowan and Martin's Laugh-In.

Wood took home \$500 grand prize money. Second place went to Virginia Russet of Post-Keyes-Gardner, Chicago who collected \$200. The \$100 third prize went to Rick Busciglio of Cunningham & Walsh, New York.

Other agencies with winners included Young & Rubicam, Dancer - Fitzgerald - Sample, Richard K. Manoff, Inc., and MacManus, John & Adams.

WDTV COVERING A

VITAL area of

Central W. Virginia

WDTV

FAIRMONT, CLARKSBURG, WESTON, WEST VIRGINIA

John North . Vice Pres. & Gen. Mgr.



Represented by Avery-Knodel

Rep Report

HARRY APPEL has joined Avery-Knodel, Inc., New York, as sales promotion manager. He was previously a senior research analyst for the ABC-TV network.

named television account executive at Peters, Griffin, Woodward, Inc., New York. He had been an account executive at the Hollinghery Co. prior to his appointment.

Rep. Inc. as sales manager of the Chicago office. He has been in sales at ABC for the past three years.

CERARD J. SPERRY has been appointed assistant creative director of Blair Television's market division, New York. Sperry had been assistant sales promotion manager at Metromedia.

PIERCE FOSTER has joined the sales staff of Metro Tv Sales, New York. He has been an account executive at Edward Petry & Co. for the past seven years.

charles W. conrad has been named account executive at Storer Television Sales. Chicago. He comes to Storer after two years as a sales representative for the Katz Agency.

JAMES A. SOWARDS has been appointed account executive at CBS Television National Sales, New York. He was previously in a similar position at the San Francisco office.

GERALD S. SCHREINER has been appointed manager of special projects at Television Advertising Representatives, Inc., New York. He has been with the Curtis Publishing Co. as sales manager of Holiday magazine.

JOSEPH NIEDZWECKI has been named to the sales staff of Edward Petry & Co.'s tv division, New York. He had been with Ogilvy & Mather, Inc., as a media buyer for one year. Prior to that, he was with WNYSTV Syracuse as sales service director.

Pot (From page 46)

seven to ten week bid is already iderway for SALADA TEA. Fringe is are being used in about 20 arkets. John Kelly and Pam edsworth did the buying.

Sauter Labs., Inc.

(McCann-Erickson, Inc., New York)
Commercials for ZESTABS began shortly
before issue date in Houston, Kansas
City, and Dallas. Daytime 30s will be
used until December 15 in an attempt
to reach women. Abbey Lester
did the buying.

Swank, Inc.

(Shaller-Rubin Co., Inc., New York)
A two-week bid for JADE EAST begins
December 10 in 43 markets. The minute
spots will run until Christmas generally
during the news. Irene Rivera and
Marjorie Abrams worked together
on this buy.

Warner-Lambert
Pharmaceutical Co.

(Papert, Koenig, Lois, Inc., New York)

A five week push for CORN HUSKERS lotion will begin November 4 in 20 markets. Fringe 30s will be used. Linda Dwortz is the buyer.

Wool Bureau

(A. C. & R., Inc., New York)

A four week flight for men's sweaters will be undertaken by the WOOL BUREAU beginning November 18. Prime and fringe 20s and minutes will be used in 16 markets for the pre-Christmas push. Sheldon Marks is the contact.



NEWSWATCH



A new "look" - and a new "sound"!

A television news leader for two decades, WMAR-TV is still ahead of the field with Maryland's only full color news report and Maryland's only television colorfilm laboratory. An augmented staff this season expands and intensifies Channel 2 news coverage of the Maryland scene.

No Wonder.... In Maryland
Most People Watch COLOR-FULL

WMAR-TV

CHANNEL 2, SUNPAPERS TELEVISION
TELEVISION PARK, BALTIMORE, MD. 21212
Represented Nationally by KATZ TELEVISION

In the above photograph (left to right):

Dave Stickle, Commentator; Perry Andrews, Weather Man; Ron Meroney, Weather Man; Lowell James, News Reporter; George Rogers, News Director; Jack Bowden, News Reporter; Chuck Richards, News Reporter; Jack Dawson, Sports Director; Bill Burton, Outdoors Reporter; Susan White, Special Feature Reporter.

the FTC is breathing down the k of the whole concept of co-op—put two and two together.

We were intrigued by the unbed potential," says Ham Andon, president of marketing and rech at TvAR, "particularly in the us of apparel, furniture and home hishings, and we decided to go after it."

vAR is pitching manufacturers way: "You, as a national advert, can score if you'll go into a ket with a well planned, well ght spot campaign which you consimply say to your retailers in market, "I'm coming in here for eeks to spend x dollars to push ands. I'll make commercials, tag n with your name and buy the e. Here's how I'd like you to supt me. . . . "

Co-existence policy

'reading lightly at the start, TvAR tout to cold-cock co-op. "There's hiddle ground," says Andon, "in ch the manufacturer can offer the ler co-op money with the 'sugion' that the dealer use it to tie the television promotion."

Why not hand the retailer finished mercials and let him place them ally? "Spot is tricky," says Andon. all media expertise is required handle it right. Sure, the store's manager may be buddy-buddy he the station manager, but this sn't mean the 'deal' he gets will the one he needs to meet his adtising objectives.

'You need an agency and a rep the picture," Andon adds, "and ile even that doesn't guarantee a mer, it sure narrows the odds. Rember, the agency guy may be buya lot of time in that same market other clients, and this means that knows the various stations' capaities for different situations. And at the timebuyer doesn't know, the does."

Andon feels it won't be long bee the really big retail chains and
ne manufacturers begin setting up
tional timebuying offices and workthrough reps. "Overlapping covge will almost make this happen."
Does TvAR hard-sell its prospects?
wouldn't work," Andon remarks.
The never ask an advertiser to stop
the stoping of the stoping of

to check out tv, to evaluate the potential. We tell him, 'We'll compete for the bucks later. Right now, we just want to see you get your feet wet in spot.'"

Some advertisers have gotten a lot more than their feet wet. Take Owens-Corning Fiberglas, from whose yarn manufacturers make finished products for retail. Owens-Corning was very big in national spot last year, will be even bigger this year.

Through 1967, the company's retail advertising had been all newspaper, no national spot. Last Spring, Owens-Corning ran a test to determine whether its program should be broadened to include national spot.

The test focussed on several leading independent department stores and a major chain outlet in each of six cities.

The control stores in two of the cities used only newspaper advertising; those in two more used only tv; and those in the remaining two used both.

An analysis of consumer awareness and intent to buy showed that the cities using both media were strongest, and relative sales followed a similar pattern. Accordingly, Owens-Corning decided to take the combination ty-newspaper route.

Dealer can write scripts

For Fall, '68, the company and Mc-Cann-Erickson turned out nine 60-second generic commercials in color with sound tracks. With Owens-Corning paying 100 per cent of the time and audio alteration charges, participating dealers (77 independent department stores in 34 markets) were invited to select a commercial, and to personalize it by having closing tags affixed at Owens-Corning's expense, or by using one of several new scripts supplied to them, or by writing their own.

Store-written scripts were cleared by the company, then passed along to McCann-Erickson to be recorded by a professional announcer. The finished commercial was shipped directly to the station, ready to roll. (Station and time slot were designated by the agency, based on gross rating points for a given city).

This was backed up at the network level by two generic Fiberglas commercials run in 208 Today Show and Tonight Show markets, with five-second cutins for dealer tags.

For Spring, '69, Owens-Corning is fine-tuning its tv advertising into a truly unique program that incorporates a novel newspaper twist.

To begin with, the company is taking 30-second lifts from each of its nine generic curtain and drapery commercials of this year. The vacant half-minute will be filled by each dealer's choice of three 10-second color segments, each featuring a specific curtain or drapery style or function. Dealers will be able to select any three segments from a library of over 100 of the 10-second sections that will be filmed for Owens-Corning.

In addition, the retailer will be able to use prepared scripts for each of the sections he selects, or to write his own scripts. He'll make his merchandise and script selections from a kit furnished by Owens-Corning and McCann-Erickson. The kit will also include a form on which the dealer will specify the station and time slot he prefers for his commercials.

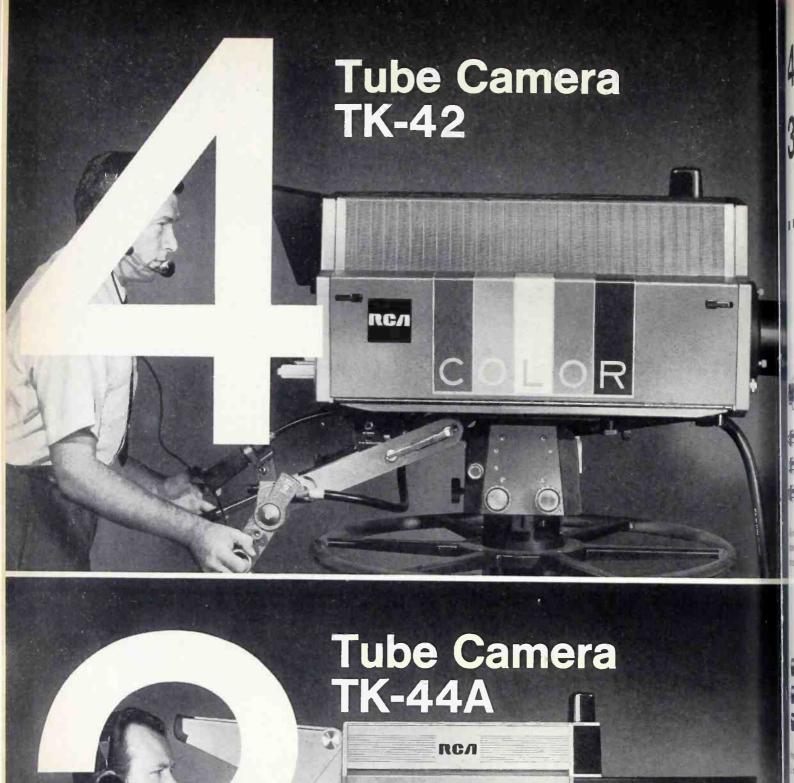
From these pieces—the original 30-second canned video segment, the three 10-second sections and the custom-written script—a single 60-second commercial is built, personalized in both audio and video (the store logo is burned into the film as a closing tag).

Audio is recorded, again by a pro announcer, and the package is sent to the station (whenever possible, the one requested by the dealer) to be run in or near the desired slot.

Owens-Corning will be back on

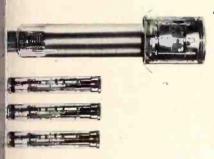


Cecil M. Sansbury has been appointed executive vice president, Barcroft Advertising, Columbus, Ohio. He will continue to operate his own broadcast management consultant organization.

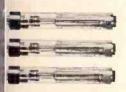




4-Tube Color or 3-Tube Color? ...at RCA You Choose



/2-inch I.O. in luminance hannel; three vidicons in hrominance channels



nree lead oxide tubes n color channels

The TK-42 "Best of the 4-Tube Cameras"

The TK-42 is the 4-tube design, and the only one employing a 4½-inch image orthicon for resolution unequalled by any 4-tube camera... and sharpest color pictures. With a high degree of technical sophistication, the TK-42 has earned the reputation for producing the very finest of color pictures.

The TK-44A "Best of the 3-Tube Cameras"

The TK-44A is the latest in 3-tube design employing lead oxide tubes. It's especially useful where a lightweight, easy-to-handle camera with high color performance is required. With its many engineering innovations, it produces pictures that are sharper and more detailed than those of any other 3-tube camera.

These RCA cameras can easily be color matched to work together in color productions. Furthermore, they will function beautifully in a total system of RCA broadcast equipment that is matched in design and performance to create an image of highest quality for broadcast stations.

For further information on these cameras, contact your RCA Broadcast Representative or write: RCA Broadcast Equipment, Bldg. 15-5, Camden, N.J. 08102.



Today and Tonight with a total of more than 3,000 minutes for the three months, March-May.

It seems like a lot to get for nothing, and it is. In order to qualify for the spot, a retailer must pay for newspaper space in an amount that matches the dollars that Owens-Corning has paid for his tv time, plus production costs of the commercial (pro-rated over some 34 markets) and 100 per cent of the cost of the customized audio.

Does the company consider its '68-'69 advertising program a radical new departure?

"Not really," says Frank Winnert, vice president and general manager of Owens-Corning Fiberglas. "We've had co-op advertising promotions with stores for years, and as far as we're concerned this is still co-op. We're just combining two media."

Will department store ad directors bellow like wounded water buffalo at the newspaper hook-in?

"They shouldn't," Winnert says.
"They've always told us that newspapers are their forte, and that they can handle them better than we can—so we're letting them."

Hickok Manufacturing Co., which offers newspaper co-op to promote its men's accessory lines in all markets, is now using national spot in 150.

Why spot? "As an alternative to the terrible abuses of newspaper advertising," says David Bernard, account supervisor on Hickok at Altman-Stoller-Chalk, New York.

Three years ago, Hickok came to the conclusion that its initialled merchandise should be advertised in a complete, integrated program, rather than by the fragmentary shotgunning of co-opped newspaper ads.

"We produced 60-second commercials," says Bernard, "putting in them exactly what we wanted. We hooked each participating store into a commercial by recording a personalized voice-over and superimposing eight-second opening and closing slides on the film. To be credited on a spot, dealers bought any of the five or six merchandise packages we worked up."

All the time is paid for by Hickok and placed by Altman-Stoller-Chalk. Spot money does not come out of the co-op pot. Has newspaper co-op diminished since the spot plan got going? "Yes indeed," says Bernard.

At Black & Decker, where the advertising effort has been largely twin-engined—network tv and newspaper and radio co-op—national spot has recently entered the picture.

Says a company spokesman, "When budget increases came through for '68, we put that money into national spot to help strengthen our brand in key markets which weren't getting enough network weight."

Black & Decker's agency, VanSant Dugdale, was behind the move, since the addition of spot was another step in the direction of client/agency control of advertising.

VanSant Dugdale makes the commercials, and 11-second store tags are applied as closings. About half of the company's spot tv is placed by the agency (at the national rate, of course), and paid for 100 per cent by Black & Decker.

Some spot is co-opped

The rest of the spot is under the control of Black & Decker's regional managers, who offer it directly to dealers on a co-op basis. With the regional managers serving as advisors, the dealers place their own co-opped to at local rates.

The company will continue to use newspaper co-op, but to a lesser extent than before. Dealers will be encouraged to go the spot ty route.

Another manufacturer which figures to sink a sizeable percentage of its ad money into spot next year is Gravely Tractor Co. This firm brought spot into the picture for the first time during the first six months of this year, by offering dealers a choice of newspapers or tv. When the half-year ended, Gravely did a little scorekeeping and found that purchases from the factory by dealers who had used spot increased 52.7 per cent over the comparable period of 1967, while dealers who stuck to newspapers exclusively showed an average increase of 10.6 per cent.

Other key advertisers will come into the national spot fold next year, among them the Alexander Smith division of Mohasco Industries, American Cyanamid (blankets), Field-crest Mills and Stride-Rite. Celanese is already there. More are almost certain to follow. Spot television appears to have a bright future in the big and growing realm of retail advertising.

'Television News'

Television News, by Irving E. Fang, Hastings House, New York, 285 pp., \$8.95.

"At seven o'clock each weekday morning, the dayside editor at one of our large city television stations arrives at work."

From this beginning, Dr. Irving E. Fang unfolds the process and philosophy of digging, coverage, preparation and presentation of television news.

An assistant manager for the ABC News political unit, Dr. Fang, who earned his doctorate in speech, has 17 years of experience in journalism and television to his credit.

A comprehensive book, Television News covers the entire subject of tv news coverage from writing through filming and editing to the final broadcast.

For a basic text, the book goes into considerable depth. Each chapter covers not only the fundamentals but the more advanced aspects of a particular topic. This makes it both a practical text for students and a useful refresher for professionals.

The chapter on "The Television News Day" begins with a discussion of how news is assembled, telling how an editor keeps abreast of breaking and developing stories, and how the program is put on the air.

The chapter on filming spot news supplies a shooting script for the nine most common occurrences a tv cameraman will come up against.

Chapters on "Television News Reporting" and "Television News as News" explore the problems and techniques of tw news and how these differ from other media.

One valuable characteristic of the book is its extensive use of examples and illustrations. Also in the book is an appendix containing samples of newscasts from the three networks and a sample of wirecopy.

ESTABLISHED NAMES ARE THE KEY TO HIGH RATINGS FOR SPECIALS

Vhat makes a popular special? Fre is no formula, of course, but eview of last season's ratings of netime entertainment and draric shows in the one-time categy (see list below) reveals some terns.

he listing, compiled by Warwick egler (see "The special way to ertise," Television Age, Octoer 21, 1968) ranks these shows b average audience ratings.

)ne readily apparent factor is wat might be called the "familiarity

quotient." The top 10 shows either aired an established name or character or an established event. Nobody took a chance here.

This play-it-safe syndrome is still apparent as one goes down the line of listed shows. The indestructible Bob Hope appears again and again. Ditto Charlie Brown. Other names everyone knows include Jack Benny, Andy Williams, Clark Gable, Bill Cosby, Herb Alpert.

Down around the second and third group of 10 shows a little adventuresomeness is apparent, a la How the Grinch Stole Christmas and Hawaii-Ho with Don Ho, the latter a big name on the islands but not too well known stateside.

It should be pointed out, however, that the Cousteau underwater series and the National Geographic specials, which did pretty well, are not included here, since documentary-type programs were excluded from the W&L listing. The two series provided an important lift to last season's schedule.

Rtg.

Share

Prime-

time*

Day

RATINGS OF PRIMETIME ENTERTAINMENT AND DRAMATIC SPECIALS

Ranked By AA Rating 1967-1968 Season*

Date

Net.

gram	Net.	Date	Day	time	Rig.	Share
Hope Christmas Show	NBC	Jan. 18	Thurs.	8:30-10	36.3	52
demy Awards	ABC	Apr. 10	Wed.	10-11	35.6	59
rlie Brown's Christmas	CBS	Dec. 10	Sun.	7:30-8	34.3	51
nessee Ernie Ford	CBS	Dec. 3	Sun.	9-10	32.5	46
s Your Dog—Charlie Brown	CBS	Feb. 14	Wed.	8:30-9	32.3	47
b Alpert Tijuana Brass	CBS	Apr. 22	Mon.	9-10	31.4	49
Hope Hope	NBC	Mar. 20	Wed.	9-10	30.0	48
my Awards	. NBC	May 19	Sun.	10-11	29.9	49
Capades	NBC	Mar. 24	Sun.	9-10	29.2	44
vin' With Nancy (Rpt)	NBC	Apr. 15	Mon.	9-10	28.5	43
A Great Pumpkin—Charlie Brown	CBS	Oct. 26	Thurs.	7:30-8	28.1	48
Hope—USO Show	NBC	Feb. 12	Mon.	9-10	28.1	40
k Benny Special	NBC	Mar. 20	Wed.	10-11	27.9	51
Hope	NBC	Nov. 8	Wed.	9-10	27.3	43
w The Grinch Stole Christmas	CBS	Dec. 17	Sun.	7-7:30	27.8	47
Aly Williams Christmas Show	NBC	Dec. 13	Wed.	10-11	27.2	49
r Mr. Gable	NBC	Mar. 5	Tues.	8-9	27.0	38
Cosby Special	NBC	Mar. 18	Mon.	8-9	26.8	38
oulous Funnies	NBC	Feb. 11	Sun.	9-10	26.7	39
trlie Brown's All-Stars (Rpt)	CBS	Apr. 6	Sat.	8:30-9	26.7	41
Hope	NBC	Dec. 14	Thurs.	8:30-9:30	26.1	41
waii-Ho	NBC	May 27	Mon.	9-10	26.0	40
lolph The Red Nosed Reindeer	NBC	Dec. 8	Fri.	7:30-8:30	26.0	44
Sullivan Special	CBS	May 5	Sun.	7:30-9	25.3	45
s Universe Pageant	CBS	July 13	Sat.	10-11	24.8	49
King And I	ABC	Oct. 25	Wed.	7:30-10	24.7	39
Hope	NBC	Nov. 29	Wed.	9-10	24.3	37
ry Como Holiday Special	NBC	Nov. 30	Thurs.	7:30-8:30	24.1	37
vin' With Nancy	NBC	Dec. 11	Mon.	8-9	23.9	36
dio City At Christmas Time	NBC	Dec. 10	Sun.	9-10	23.7	34
d Astaire Show	NBC	Feb. 7	Wed.	9-10	23.7	34
h Knotts Album	CBS	Oct. 26	Thurs.	8-9	23.7	37
u're In Love Charlie Brown (Rpt)	CBS	June 10	Mon.	8:30-9	23.6	46
ss USA Beauty Pageant	CBS	May 18	Sat.	10-11	23.6	41
b Hope	NBC	Sept. 20	Wed.	9-10	23.5	37
derella	CBS	Feb. 22	Thurs.	7:30-9	23.4	35
jula Clark	NBC	Apr. 2	Tues.	8-9	23.3	36
drew Williams Kaleidoscope	NBC	Apr. 28	Sun.	10-11	23.3	40
k Paar/Funny Thing Everywhere	NBC	Dec. 6	Wed.	9-10	23.0	37
tiny On The Bounty	ABC	Sept. 24	Sun.	8-11	23.0	37
k & The Beanstalk (Rpt)	NBC	Jan. 16	Tues.	8-9	22.9	33
Playhouse-Dear Friends	CBS	Dec. 6	Wed.	9-11	22.6	36
k Van Dyke Special	CBS	Apr. 7	Sun.	8-9	22.3	34
on Record	NBC	May 8	Wed.	9-10	22.2	37
rb Alpert Tijuana Brass (Rpt)	NBC	Nov. 24	Fri.	8:30-9:30	22.0	37
b Hope	NBC	Oct. 16	Mon.	9-10	21.8	33
d Debbie Makes Six	ABC	Mar. 7	Thurs.	8-9	21.7	33
					(Continued of	n page 54)

Pagaram				Prime-		
Program Miss Teenage America	Net.	Date	Day	Time**	Rtg.	Shar
It's A Hard Day's Night	CBS NBC	Nov. 11	Sat.	10-11	21.7	39
The Robe (Rpt)	ABC	Oct. 24 Apr. 7	Tues. Sun.	7:30-9	21.6	35
Ice Follies				8-10:30	21.4	37
Where The Girls Are	NBC NBC	Nov. 13	Mon.	8-9	21.1	31
The Wizard Of Oz (Rpt)	NBC	Apr. 23 Apr. 20	Tues. Sat.	8-9	21.0	34
Golden Globe Awards	NBC	Feb. 12	Mon.	7:30-9 10-11	20.9	37
In Concert/Herman's Hermits	NBC	Jan. 9	Tues.	7:30-8	20.5	35
Ringling Brothers Circus	NBC	Mar. 22	Fri.	8:30-9:30	20.3	30
Mr. Magoo's Christmus Carol	NBC	Dec. 16	Sat.	7:30-8:30	20.2	32
One More Time	ABC	Apr. 10	Wed.	9-10	20.2	34
Frank Sinatra, A Man & His Music	NBC	Nov. 13	Mon.	9-10	20.1	31
CBS Playhouse—My Father & My Mother	CBS	Feb. 13	Tues.	9:30-11	20.1	34
Johnny Belinda	ABC	Dec. 22	Sun.	7-11	19.9	33
Bob Hope Show	NBC	Apr. 11	Thurs.	8:30-9:30	19.8	33
Carol Channing and 101 Men	ABC	Feb. 29	Thurs.	9-10	19.6	30
The Tony Awards	NBC	Apr. 21	Sun.	10-11	19.3	38
Christmas With Lorne Greene (Rpt)	NBC	Dec. 16	Sat.	8:30-9	19.3	29
Dial M For Murder	ABC	Nov. 15	Wed.	9-11	19.1	33
Danny Thomas—Burlesque Holiday On Ice	NBC	Sept. 11	Mon.	9-11	19.1	30
World Of Horses	ABC NBC	Sept. 24	Sun.	7:30-8	19.1	35
Alice In Wonderland (Rpt)	ABC	Jan. 19 Nov. 19	Fri.	7:30-8:30	18.9	31
Love Andy	NBC	Nov. 6	Sun. Mon.	8-9 10-11	18.9 18.7	28
Travels With Charley	NBC	Mar. 17	Sun.	10-11	18.5	33 32
Danny Thomas—Royal Follies of 1933	NBC	Dec. 11	Mon.	9-10	17.8	27
Big Cats Little Cats	NBC	May 14				
Hollywood Stars Of Tomorrow	ABC	Jan. 27	Tues. Sat.	8-9 9:30-10:30	17.8 17.6	34
Comedy Is King	NBC	Apr. 11	Thurs.	7:30-8:30	17.0	33
Frank Sinatra, A Man & His Music (Rpt)	NBC	Apr. 21	Sun.	9-10	17.2	27
Popendippity	ABC	Nov. 16	Thurs.	9-10	16.9	27
Legend Of Robin Hood	NBC	Feb. 18	Sun.	7:30-9	17.2	26
CBS Playhouse—Do Not Go Gentle Into						
That Good Night	CBS	Oct. 17	Tues.	9:30-11	17.1	30
Miss Teen International CBS Playhouse—Secrets	ABC	Apr. 13	Sat.	9:30-10:30	16.7	29
	CBS	May 15	Wed.	9:30-11	16.6	31
With Love Sophia	ABC	Oct. 25	Wed.	10-11	16.3	32
Danny Thomas—Sea World Aladdin	NBC	Oct. 23	Mon.	9-10	16.5	26
Hallmark: Elizabeth The Queen	CBS	Dec. 6	Wed.	7:30-8:30	16.2	26
Belle of 14th Street	NBC CBS	Jan. 31 Oct. 11	Wed.	7:30-9	16.2	25
Comedy of Ernie Kovacs	ABC	Apr. 9	Wed. Tues.	10-11 10-11	15.4 14.8	27
Desperate Hours	ABC	Dec. 13	Wed.	9-11	15.8	27
Danny Thomas-It's All Greek To Me	NBC	Oct. 2	Mon.	9-10	14.7	24
Atmstrong Circle Th.—Kiss Me Kate	ABC	Mar. 25	Mon.	9:30-11	14.5	26
Androcles	NBC	Nov. 15	Wed.	7:30-9	14.5	23
Children's Th.—Reluctant Dragon	NBC	Mar. 21	Thurs.	7:30-8:30	14.2	22
Orange Bowl Parade	NBC	Dec. 30	Sat.	7:30-8:30	14.2	22
Kismet	ABC	Oct. 24	Tues.	9:30-11	14.0	26
Bell For Adano	NBC	Nov. 11	Sat.	7:30-9	13.9	23
America's Junior Miss Pageant	NBC	Mar. 15	Fri.	10-11	13.2	23
Xerox Sp. Among The Paths To Eden St. Joan	ABC	Dec. 17	Sun.	8-9	13.2	20
Flesh And Blood	NBC	Dec. 4	Mon.	9-11	13.0	22
National College Queen Pageant	NBC NBC	Jan. 26 June 17	Fri.	8:30-10:30	13.0	22 23
It's A Dog's World (Rpt)	NBC	June 4	Mon. Tues.	9-10 8-9	13.0 12.9	30
Hallelujah Leslie						
Diary Of Ann Frank	ABC ABC	May 1 Nov. 26	Wed.	8:30-9:30	12.4	23 21
Hallmark: Admirable Crichton	NBC	May 2	Sun. Thurs.	9-11	12.4 12.2	22
Xerox Sp. Paths Of Glory	ABC	May 1	Wed.	8:30-10 9:30-11	11.7	22
Hallmark: Give Us Barabbas (Rpt)	NBC	Mar. 29	Fri.	9:30-11	11.4	21
John Davidson At Notre Dame	ABC	Oct. 27	Fri.	10-11	11.3	22
Xerox Sp. Luther	ABC	Jan. 29	Mon.	8:30-10	10.5	15
Pursuit of Excellence-Vienna Boy's-Choir	ABC	Feb. 24	Sat.	7:30-8:30	9.5	17
Sol Hurok Presents	CBS	Mar. 5	Tues.	9:30-11	8.1	14
Source: NTI * Through May 31 1069 ** Drim						

Source: NTI * Through May 31, 1968 ** Primetime portion only

spapers than any other medium, television second; 57 per cent newspapers and 51 per cent, tv. the third study, in 1963, teleon moved into the lead and has vained there. Last year, the rewere television, 64 per cent; spapers, 55; radio, 28; magas, seven; other answers, six.

his rising reliance on tv was as of upper-income and college cated groups as the public as

he proportion of the former who they got most of their news n tv rose from 48 per cent in 19 to 62 per cent last year. As the college-educated, the inuse went from 39 to 56 per cent. se figures were used by the TIO counter attacks on tv, attacks that intained the medium has been lnating the upper socio-economic

Tv most credible

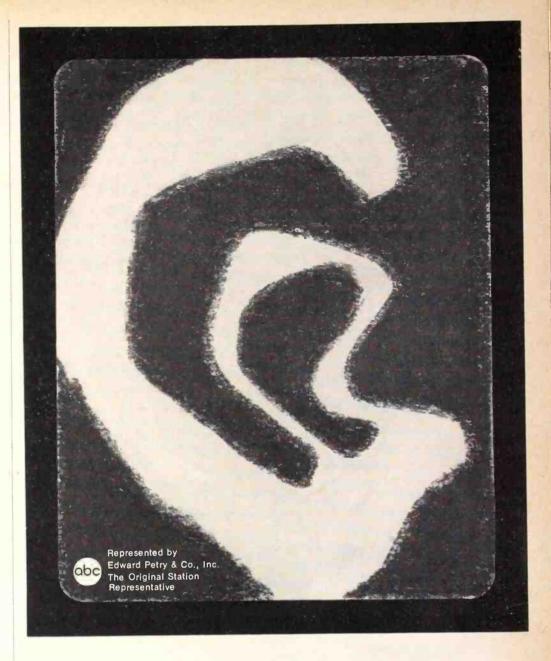
nother dimension of the imtance tv news plays in the pubefforts to keep up with what's pening was in the answers to per's question on which of the media the respondent would bee if four conflicting versions of same news were put out.

n 1959, newspapers had the highbelievability figure with 32 per t of respondents choosing that dium, while tv, in second place, red with 29 per cent. But in the ond study, positions were resed, and ty has remained the most evable of the news media.

n the last two of the five studies, plateau seems to have been ched in the believability quesn. The figures in 1967, quite close those of 1964, were: television, 41 cent; newspapers, 24; magaes, eight; radio, seven; no wer or don't know, 20.

From a practical point of view, news has been assured a firm the by the value placed on it by vertisers. Its appeal on adults is questioned. Last season, the ratio adults viewing network news ws, for example, during Novemr-December, ranged from 68 to per cent.

In many of the major markets, s share is even higher. To some tent, this depends on the time riods in which network news is



Secret weapon.

Channel 40's ear-to-the-ground NEWSbeat team has made it southern New England's favorite news medium. No less than 22 local NEWSbeat reports each week keep over 1,000,000 New Englanders (\$2 billion worth!) turned on. And on. And on.

Which means that at least 22 times each week, Channel 40 isn't Channel 40 at all. It's Channel 1. Do you hear that, all you advertisers out there?



WHYN TELEVISION/SPRINGFIELD, MASS. 01101

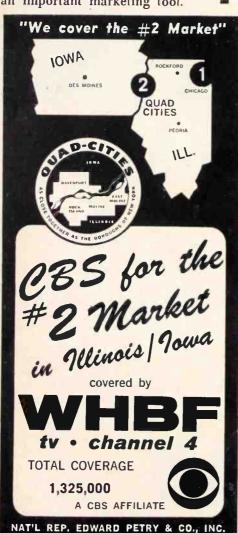
slotted. Though this does not always hold true, in general the closer the news to network time, the higher the share of adults.

On the NBC-TV news, an average of three major eastern time zone markets, where the news was slotted between 6:30 and 7:30, showed a 94 per cent share of adults (Nielsen, March, 1968). In the case of two important mountain time zone markets, where Huntley-Brinkley was placed in the 5:30 to 6:30 span, the share was about 90 per cent.

Similarly, the CBS-TV news, when run in the same eastern zone markets between 6:30 and 7:30, averaged a 93 per cent share of adults. In the two mountain zone markets, the news between 5 and 6 p.m. averaged an 84 per cent share.

A comparison of the network news shows' national audiences in November-December, 1966 and 1967, reveals not only the percentage of children and teenagers down but the actual number dropping, despite an overall increase in homes viewing the three programs.

With news important to both adult viewers and advertisers, it will remain an important marketing tool.



Creativity (From page 27)

ly important role to play."

Unfortunately, Gury remarked, most of the well-trained MBA's go into big corporations, not into the agency business.

The selective affinity of advertiser for creative executive has accelerated the obsolescence of the old fashioned kind of account executive, Gury indicated—the man whose skills were purely social, the personality guy who believed it more important to know the right people than to know the right things.

Anyway, Gury said, "a creative guy would rather talk to the skillful marketing executive; they have a good relationship."

Gury cited Ted Bates, who once had told him, "Jerry, if we haven't got great selling copy, everybody else can go home."

A danger to the good young copywriter, Gury remarked, is that he may become impressed with the status that some attach to administrative duties. "As Rosser Reeves said, 'the best title in the business is copywriter,' "Gury remarked. "Titles can get in the way of creative work, can cause people to lose sight of the objectives."

As for himself, Gury said that in his function as worldwide creative director he will continue on a wider scale what he had long been doing as creative topper in the New York office: "Find the best people, and develop techniques to liberate creativity." The basic approaches that work in America work worldwide.

Bates has 28 offices around the world. As he moves on the global plane, some of Gury's New York duties have been delegated to Barry J. Ballister and Erwin A. Levine, both creative directors and senior vice presidents. Gury's official title now is deputy chairman of the board in charge of creative services.

Gury called the change "a step away from bigness; a step toward closer, more productive relationships. It recognizes that the individual spirit and productivity of the creative person is the most important element in the organization."

Over at BBDO, James J. Jordan's new job as worldwide creative director is rather less globe-girdling—at least in the foreseeable future—than the jet-age assignments of Gury.

A large part of Jordan's job is in-

volvement in the creative output BBDO's dozen branch offices in the U.S. and Canada, which account for more than a third of BBDO's billing (so far, BBDO International—London, Paris, Milan, Vienna, and Frankfurt—only accounts for some five per cent).

Jordan sees the job as continuin to improve the creative output of th BBDO offices, and the key to this is again, finding good men and firin the poorer performers.

In three years as creative director of the New York office preceding his recent elevation to worldwide creative director, Jordan has continued to in volve himself directly in the creation of ads, and he's been able to do this while supervising the whole creative output by working ever longer hours.

He doesn't plan to retrench, now that his responsibilities have been extended, and it's probable that not a little future BBDO copy will be written at altitudes above 10,000 feet as Jordan goes from office to office.

Creativity is chronic

The transition to higher administrative posts has always been problematic and a matter even of some discussion by onlookers in the business

You can even find people who wonder how a creative man can be creative if his range of involvement is wide. To this, Jeremy Gury replies that unlike other men, the creative man is creative 24 hours a day, working every waking hour and probably even in his sleep.

"What distinguishes the creative guy is that he's in continual touch with his own consciousness and his own subconscious, while the administrative type is interested only in what is already known. But the creative man can't shut the door and walk out on his own ideas. That's why howorks 24 hours a day."

Talking about his own transition years ago from the creative side to management, Tom Dillon, president of BBDO, said that for the first year or so in the new job "you continue out of habit to do your old job. We're all creatures of habit; it's a carryover. But in the meantime you grow into your new job, and you grow with it.

"There are always some people in any field who are not suited one way or another to administrative jobs," Dillon remarked. "The best salesman"

Sírvanse notar: La Categoría de Televisión No. 7 ha sido agregada a los Premios de este año de Comunicaciones Internacionales. Estos están limitados a los avisos comerciales producidos en idiomas extranjeros, excluyendo el inglés. IBA espera con esto despertar el interés para que haya mas participaciones en esta categoría, particularmente de aquellas areas donde el aviso comercial es nuevo.

Bitte notieren Sie: Category Nr. 7 wurde dieses Jahr in die International Broadcasting zugelassen. Es koennen aber nur Werbungen gemacht wer eine Ausnahme ist die Englische Sprache. Wir hoffen durch diesen Schritt mehr Geschaeftsverbindungen auf diesem Gebiete zu erhalten, besonders in den Gebieten wo Werbungen am Fernsehen neu sind.

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Prière de noter: Cette année nous a ns ajouté au vision No. 7. Ceci est limité aux recl nes faites da courager de nouvelles entrées par ce e catégorie, télévision est encore une nouveauté.

Nota: A televisão categoria No. 7 Está limitada em anúncios feitos en entradas nesta categoria principalia

Please Note: Television Category Nature
It is limited to commercials made and the second seco

注: IBAのテレビ部内に本² たCFに限定されます。IB 特に新しくCFを開発された

電視目録第七号自今年起己

際廣播獎賞會(IBA)希望

注: IBAのテレビ部内に本2 - 87項目を3

World Honors From Hollywood

The world's finest radio and television commercials are honored each year by the International Broadcasting Awards, established to promote broadcast advertising and international business cooperation. In the 1967-68 competition, 31 nations took part with more than 3000 commercials entered in 11 television and eight radio categories. Trophy winners in each category and grand sweepstakes winners for television and radio are presented. For full information on the IBA "Spike" Awards, write to:

Hollywood Radio and Television Society 1717 N. Highland Avenue Hollywood, California 90028 (213) 465-1183

國際廣播獎賞會。這只限於在宣傳廣告上能使用各種語言。國勵如今能增加些節目。特別是來自各地正在播的播送。商業廣

Kérjuk gjegyezni: Ebben az évben a 7 es számu televizios kategoria hozá lett adva a Nemzetkozi Kozvetitési Dij oz. Korlátozva van kereskedelmi reklamirozásra minden nyelvben angolon kivul. Az N.K.D. (Nemzetkozi vetitesi Dijak) reméli hogy serkenteni fog további beiratkozásokat ebbe a kategoriaba kulonosen olyan teruletekrol, ahol a kereske delmi reklám kozvetités még uj.

may not make the best sales manager. Writers may not make good editors; authors may not make good publishers."

How to stay young

Solita Arbib's ascension to director of worldwide creative services is as much a liberation of energy as it is extension of responsibility.

"You reach an age in advertising when you've pretty much made your creative contribution. The way to stay contemporary then is to go into the strategic planning, and not lose yourself in the youth cult. Give your younger colleagues their head, and you stay young."

Miss Arbib said her successor as creative director of Norman, Craig & Kummel in New York, M. Jay Brothers, was brought into the agency by her to succeed her. "I hired Jay to take my job." She will continue to work closely with him.

In her new worldwide job, Miss Arbib said she will be applying the basic methodology developed at Norman, Craig & Kummel in New York to the problems of clients abroad.

"There's a need to maintain a standard around the world." Increasingly, European campaigns will be based on U.S. campaigns and U.S. techniques, she said, whereas the reverse used to be true.

She added that she will do much more than merely review campaigns abroad, and will work on exploratory campaigns for clients abroad. Miss Arbib will also hold creative seminars abroad, show affiliates how earlier problems were resolved, expose to them the latest techniques in television.

Talent-scouting, that is, finding creative people for affiliates abroad, will also be an important part of her work.

Referring to the transition from creative to executive, Miss Arbib mentioned that if a person is creative, he can be creative in all areas. "The basic thing is the ability to work with people; this is what you do when you're writing copy. The important thing is to be yourself, not play roles.

"If you're a good creative person," she added, "you want to grow into new areas."

tele torint

We make life a little easier.

The most reliable post-production services in North America.

Offices in: New York, 630 Ninth Avenue, N.Y. 10036 / Chicago, 18 East Erie St., Illinois 60611

Los Angeles, 6043 Hollywood Blvd., Calif. 90028

The 30 (From page 23)

mental restructuring of the media will take place, built around the in dependent 30-second spot."

Many agencies are afraid that when this occurs, some kind of pre mium price will be charged for minutes, particularly piggybacks. I the stations can get 60 per cent of the minute rate for single 30s, it's said they will naturally wish to conver minutes into two 30s at that rate Thus, agencies foresee a time when those who wish to purchase piggy backs may have to pay something additional. This kind of restructuring already seems to be taking place in network movie over-runs. Stations have these minutes to sell, and some will sell only independent 30s, not full minutes, in these over-run feature films.

The restructuring, therefore, could lead to an erosion of the piggyback. It will also have consequences for 20s and 10s. Many media specialists believe the primetime 20 is now overpriced. Their opinion is that fewer 20s will be made available in the future, and that if 30s and 60s advance in price, 20s will not. Many station representatives, too, believe that the time is not far away when networks will give their affiliates a 63-second station break (ABC-TV not long ago offered its affiliates this length primetime break, but retreated from the proposal).

Some like it piggyback

Not all advertisers, of course, are solidly behind the independent 30. There are some companies which have so many non-competitive brands that the piggyback works well for them. Procter & Gamble is a prime example—though for new products it has, on occasion, paid 55 per cent of the minute for an independent 30. There are also those agencies, J. Walter Thompson among them, who feel that the piggyback permits them to select a mate from among brands they service, and thus offers better product protection than the independent 30.

Naturally, advertisers and their agencies are concerned about the problems of product protection and clutter during the age of the independent 30. The new NAB Code rules now allow four contigous ads per program interruption, which makes possible a cluster of four con-

The biggest bargain in media selling costs \$45,000 per thousand contacts!

It has been reliably estimated that the *real* cost per face-to-face media sales call averages \$45. That's figuring *all* the costs of keeping a man in the field and is based on the fact that only 41% of his time is spent in actual selling (some media say only 25%).

But it's still a bargain because without that sales expense you wouldn't sell much advertising!

The second biggest bargain in media sales communication costs \$40 per thousand!

There's another effective media sales tool called "selling-in-print."

It averages about \$40 per 1,000 contacts.

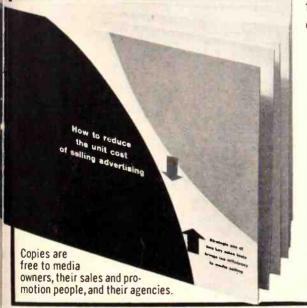
Used right it can help make the salesman's contacts far more productive. They will have more time to make more calls on worthwhile prospects, more time to make more proposals, close more contracts, upgrade and renew more running accounts.

New booklet illustrates this sound principle of cost efficiency in media selling

For years media have used this basic approach in helping manufacturers of nationally distributed products understand how advertising helps build sales and at the same time reduce sales cost as a percent of sales volume.

Now we have translated these time-tested procedures into media selling

terms; documented by actual media selling experience.



SRDS

In SRDS YOU ARE THERE selling by helping people buy STANDARD RATE & DATA SERVICE, Inc. 5201 Old Orchard Road Skokie, Illinois 60076

TANDARD F	RATE & DATA	SERVICE, Ir	nc., 5201	Old Orchard	Road
	is 60076 - Ph				

Please send me my free copy of "How to reduce the unit cost of selling advertising."

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TITLE

COMPANY

ADDRESS

secutive independent 30s in the movies, for example. Some observers feel it will not be long before this cluster is extended to five and even six consecutive 30s and U.S. tv begins to resemble European tv in featuring commercial intermissions.

Opinions are divided as to whether the present 10-15 minutes of product protection can be maintained by stations. The problem has been complicated by the proliferation of new products created to reach segments of the same market—for example, cigarettes. The problem increases, moreover, to a considerable degree by the use of the shorter form of announcement. There are many in agency circles who seem to feel hopeless about product protection and are almost resigned to a loss of it when 30s become the dominant length.

How to cut out clutter

Clutter is also being given a great deal of thought by agencies. The new Code now permits two interruptions per half hour and four interruptions per hour in primetime. The networks interpret these interruptions to be within the main body of the program material. They position a 30-second spot before the program proper and a 30 second spot after the program proper, in addition to the two 60s in the main body of the material. These 30 second adjacencies to credits, billboards, station IDs and station breaks only create the "spectre of increased clutter," according to a spokesman at Ted Bates.

The NAB Code, it seems obvious, is not looked upon as an adequate solution to clutter by many agencies.





Newly elected vice presidents at Avco Broadcasting Corp. are John R. Vrba (l.) and William E. Wuerch. Vrba joined Avco Broadcasting in June as director of television sales. Wuerch spent 16 years with Westinghouse Broadcasting before joining Avco in March as general manager of WLWI, Indianapolis.

The greatest concern by agencies is that the clustering of four commercials may detract from effectiveness. Dick Newnham, associate media director of Needham, Harper & Steers, maintains, along with many others, that the clustering of four commercials will lead to loss of recall for some of these spots. "It's obvious that you're better off being one of two spots than one of four."

Little research has been done in this area. Two recent studies, however, have been conducted on three commercials in a two-minute break. One by Gallup-Robinson suggests that the third position produces the best results and the second (or middle) position the poorest results. A study conducted in Canada on the same question indicated that the first position produced the best recall results and the third position the poorest. There are, nevertheless, unanswered questions about the methods used in both studies.

It is believed that the rotation of spots within the four commercial positions might be beneficial to all purchasers. As yet, this suggestion has not been considered seriously by stations, and, in all likelihood, will not be until advertisers can present definitive evidence that recall is damaged by the clustering of four spots. Since it would entail large administrative costs, stations would obviously prefer not to go into rotation, unless there were no alternative.

The one real fear of stations is that the independent 30-second commercial may itself be piggybacked. In his speech to the ANA's Advertiser's Workshop last year, Bates' Vitt dealt with this question. His conclusion: "I suspect we can forget it and put it down as a mental exercise. . . Nothing available in copy or media experience currently reveals any meaningful evidence that a 15-second piggyback would survive."

Won't sell 15/15

Yet reports are that Bristol-Myers recently tried to secure piggyback 15s, only to be told by stations that they would not accept them. Many stations now have a statement in their rate cards which says they will not accept more than two advertisements in a minute. In spite of that statement, the fear persists among station representatives that the piggy-

backed 30 is a real possibility. To look for it to appear first as an tegrated commercial with seven products included.

At present, most of the independer 30s are being bought by packar goods clients, particularly those such whom piggybacks are difficult to use the time to build a mood or tell involved product story, even so of them are using independent 30 Airlines are an example.

The 30s are effective

At the same time, the agencies a still busy researching the effective ness of the 30-second commercial compared to the minute. According to Bates, it has been widely established that the "relative effectivenes of a 30-second commercial in a island or piggyback environment more than half that of an entire minute."

Daniel Yankelovich for the Corinth an stations found that the effective ness of the 30-second commercial a compared to the 60-second is much more than 50 per cent. Researd done for CBS-TV by the late Di Gary Steiner states, "The piggybad analysis suggests that in attention value a 30-second commercial carscore as high as a 60-second one." However, issue is taken with both the Steiner and Yankelovich studies of the grounds that the methodology is faulty.

In the event that the independent 30 should begin to make inroads into the piggyback and replace it to a great degree, what then of the master control agency? How will its position be affected if this aspect of the servicing function it provides for clients is ended?

Most agency executives expect the master control agency to continue as in the past. Newnham says, "Its function is to consolidate buying in general. It will continue to buy the best spots in the market and run the brands through, among other functions." Another agency executive says, "It will continue to provide a point of overview so that the purchasing of clients with multi-brands can be effectively coordinated."

But if the independent 30 does not have much impact in this area, it certainly will in others.

pe (From page 25)

duction invested in advance of outcome."

loting that the week before the loting was taken up by final warde selection and color coordinate and "myriad other details that bede a project of this scope," enberg added that he still had to go off to Nova Scotia on a aution assignment.

lack in New York the actual tapty, Eisenberg continued, was preed by the setting up of the Reeves Mobile equipment at the West le Studio where, earlier, a \$6,000 ank interior" set had been conucted in four building days.

Pre-edited a la kine

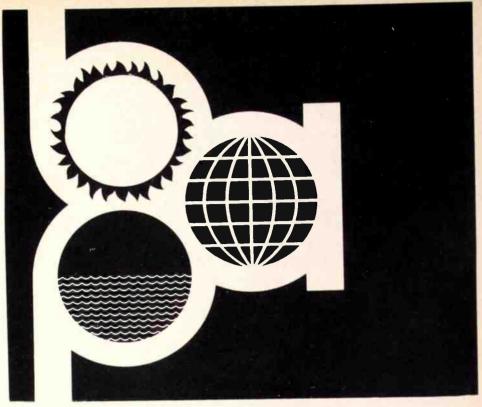
"I shot the commercial in eight uences, using two cameras in st of them," Eisenberg related. Then it was finished, as preinned, we went the kine pre-editing te prior to final electronic editing d mix at Reeves. When the kine was 16 mm; today we try to use ly 35 mm, it's much easier on the itors) was roughcut to everyone's isfaction, down it went to Reeves th Street where the final transition video tape and final audio and leo mixes were done. A color film ansfer was then made at Technilor on the Coast."

It's worth remarking, as evidence ere's nothing arcane about the deo taping process, that "Down the Riverside" was the first tape bever for Eisenberg's cameraman, mesto Caparros. Of Caparros, isenberg said, "Here is an artist ith a great eye. Like others of his reed, he can paint a set with light and with no need of a monitor. Yet us pro spent one week on his own advance of the taping, nosing round CBS and around Reeves, oberving and questioning."

During the first rehearsals, Ernesto aid little heed to the monitor, but s the taping got going full blast he ecame more and more intrigued with the elements of video shading and editing controls.

nd editing controls.

Norman H. Grant, director of olor coordination and administraion at ABC-TV, talked of three basic lements in color videotape producion—the first being the contrast ange, the second being the control lecessary through careful pre-planing of design, lighting, wardrobe, makeup, graphics, programming and



the many worlds of promotion

How many hats do you wear as a promotion man?

If you're like most broadcast promoters, you are a publicist, an advertising tycoon, a production specialist, a researcher, a merchandising expert, an innovator of sales tools, a public relations man, an exploiter, as well as the guy who gets to answer all the mail nobody else in the station wants.

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video areas, and the third, "what the home viewer sees," and what colors he remembers seeing.

Grant feels that "the home viewer has a limited color memory," remembering only "flesh tones, commercial products, his country's flag, exterior blues and greens" and such.

Talking about the new color tv cameras, he noted that "less makeup is required than was true with the old image orthicon cameras. The secret to good color makeup is in the application and not in the amount used. If the subject is to look natural on color tv, the makeup must be applied with subtlety, allowing some of the subject's natural coloring to snow through. I would rather see no makeup on the talent than too much."

Grant added that depending on the color imagery of the various color tv systems, some will require a warmer makeup than others. He found that the Phillips PC 70 camera requires a warmer makeup than the GE and RCA camera systems.

John C. Shultis, supervisor of electronic editing at Reeves, pointed out that the way to save time and money in electronic editing is through efficient preplanning both before taping and before post-production.

"Just as a director can prevent problems by conferring with his cameramen, script writers and technicians before shooting, he can save post-production time by conferring with the electronic editor prior to production. The editor can advise how many cameras will be needed to achieve certain effects, and provide general guidance on shooting



James Conley has joined the Meredith Corp. as vice president-operations of the broadcasting division. Conley, a veteran in the broadcasting field, will establish an office in New York.

techniques which will minimize editing time."

Shultis offered the following tips as ways to save money:

 Put 60 seconds of color bars at the head of each roll of tape to simplify machine preparation.

· Don't add music or sound effects to the original track if the audio correction is going to be done later. The editor can work faster if he only has to work with dialogue. If the background music and sound effects are recorded with the picture, it's impossible to separate them from the dialogue during post-production.

• If the plan is to correct the audio after editing, it's advisable not to over-equalize during recording.

 Record at a constant volume, as necessary variations can be adjusted in post-production.

• If the director views each take right after he makes it, continuity can be easily maintained.

Always take 'insurance' shots.

· Before an editing session, tell the post-production service the number of titles to be used and what transitions or special effects are desired. The editor will advise whether artwork or slides are needed. Artwork as a rule is easier to handle. All artwork should be prepared with white letters, adequately separated, on a matte black background.

 Bring a storyboard to an editing session. It will help the editor visualize the effects desired.

What to look out for when producing abroad was pointed out by Roger Gimbel. "Go European! Make it a co-production," advised Gimbel. "Otherwise, you as an innocent Yank abroad are likely to be fleeced."

Gimbel, the head of Roger Gimbel Enterprises, has become something of a specialist in European production in the past couple of years, what with Monaco-C'Est La Rose; and a special set in Rome with Sophia Loren, what Gimbel calls "actuality musicals" since they're set in real locations and feature "real" events.

To commercials producers, Gimbel said, "Since you've got to save money simply to justify your own hotel bill-which after all, is the real reason you go foreign in the first place, isn't it-you need help, a lot of it. So, work through a single European-based facility, and with a team made up of Europeans.

"These Europeans don't go shopping wearing a big American dollar sign on their foreheads. They ki the real prices: they've bought h before. Whereas we America Why, every farmer, flower girl taxi driver is used to the avalan of dollars they can expect whene an American job is in the offing.

But European film makers, G bel said, are not accustomed largesse from Americans-yet. G bel mentioned that in his first l ropean work, Continental Showed a series for CBS-TV, he decided use Bavaria Studios in Munich a to use Bavaria's people all down line, camera crews, secretaries, p duction assistants. The only Am icans were Gimbel and his two pa ners, Frank Peppiatt and Jo Aylesworth, who wrote the show

Here come the Americans'

What to avoid, Gimbel said is t "ugly American" syndrome: "He comes the morning plane, with Am ican executives and production pe ple aboard, and American dolls too. They only have a few hours b time for dinner at the best resta rant, the sights, and after sobering up the next morning, they latch on that special friend of a friend-th one who speaks English.

"Anybody over there who ca speak English is often regarded

an enlightened source."

"It's been my experience th those folks who hang around an tell you where the best labs are, an who the best director is, and spea beautiful English, are often the sam types who hung around street co ners during the war, telling America GIs in perfect English where th best girls were."

In the more far-out areas, the was talk about tape being, in som ways, the possible successor of th tv medium.

By the end of the 30 hours of work shops, it could be assumed that th 300-odd participants knew their wa

around video tape.

Many of the pundits of media among them Marshall McLuhan' boss, Rev. John Culkin, S. J., heat of the Communications Departmen at Fordham University, who spoke at the Production '69 workshop maintain that tv as we know it now will be surviving only marginally some 10 years hence, and that home cartridge tape will be the dominant "mass medium." There are, of course, many who question this.

In the picture

s not often that someone starts off to be a museum director and s up as a media director. Erwin hron, as a matter of fact, may be only such case in advertising an-

le that as it may, after a thorough unding in the history of art and ouple of career zig-zags, he took his present line of work like the verbial duck. Last month, he was ned to head up the media departant at Papert, Koenig, Lois, Inc., w York. A vice president, Ephron I been director of media planning I research. He replaces Michael J. novan, now with CBS-TV in Chi-

What turns a budding curator into nedia expert? A friend who has own him for about a dozen years d: "Erwin's got a restless, analytimind. He's not content with the vious answers; he's inclined to disst them and to look underneath surface. He enjoys talking about truse concepts and he plunges into ts and figures as if they were some-

ng good to eat."

Ephron says he was driven away m art as a career by the inbred, real atmosphere of the field. He ended Swarthmore College, just tside of Philadelphia, where he rned an AB with honors in art hisv and then went on to the Harvard aduate School of Fine Arts. After e semester (with an "A" average), had had it.

hat was 1955. In shucking his cultural training, Ephron headed t the West Coast and spent about year there, first working as a pagey for NBC and then switching to BC for \$6 more a week. Then back New York, where he worked in oduction for the late Sponsor magine for two years and six years for felsen as director of press relations. Thus, his career in the agency field dn't start until four years ago, hen he went to BBDO as media rearch manager. In 1966, he transrred to PKL as director of media search. In the interim, he had cked up an MBA in economics at ew York University.

A few weeks ago, with new responbilities, he assembled some thoughts what is probably the issue of the

moment, the middleman timebuying service.

"I don't think this kind of operation can last. It's inherently unstable, having a two-price system. It's true there has always been some degree of price-cutting-harter, distress rates and so forth-but there were drawbacks in buying such time. Schedules were uncertain and the quality wasn't good.

"Now, however, the two-price system appears to have spread and more business that was bought on the card is diverted to discount buys. Stations must eventually conclude long range they'll get more revenue with a somewhat lower but firm rate card and a modest level of unsold inventory."

n the meantime, Ephron said, agencies should take fullest advantage of the situation. PKL hasn't used a timebuying service yet, he maintained, but "we're looking."

The outside services, said the new media director, "may or may not be able to deliver better buys, depending on the situation. To the degree they can, they should be supported."

Addressing himself to the inevitable question of why agencies haven't done what the timebuying services are presumably able to do, Ephron analyzes the situation as follows:

"Most major agencies serve blue chip clients and can't afford the reputation of being chiselers on media prices. We have felt this a matter of integrity.

"That was yesterday. The buying services have shown that printed station rate cards do not mean a firm price structure, so hard rate negotiation is no longer 'chiseling,' it's become common sense.

"I think this is the major contribution of the buying services. They have focused industry attention back on price where it evidently belongs right now.

"Another thing is we've been too busy concentrating on other spot problems-internal control, reducing paper work and holding down the cost of handling spot. We've been trying to 'idiot proof' the buying system so that the risk of using relatively inexperienced people can be minimized. This has changed the role



Erwin Ephron Sees dim future for middleman

of the buyer. Under the current system he is more of an accountant than a negotiator.

"When you come down to it, the whole agency buying system is designed badly. Agencies have lacked the motivation needed for hard negotiation. And this is the key difference between a buying service operation and a media buying department. Only the buying service makes a direct profit by buying better."

So much for the analysis. Will the agencies do anything about the situation?

Ephron feels the agencies may be pushed into upgrading the buyer.

"But that isn't the whole answer. Agencies are in a profit squeeze and if they are to spend more on buying, they will have to recover the dollars somewhere else, either through direct compensation or by cutting down on other services."

If Ephron's right, a change in the role of the buyer on top of the supposedly self-correcting features of the two-price system make the middleman's future look pretty dim.

Outside of agency work, Ephron has been particularly active in the International Radio and Television Society. He is the founder and current chairman of the IRTS' Advanced Media Concepts Seminar and was the founding chairman of the organization's Timebuying and Selling Seminar. He lives in New York City (Riverdale) with his wife, Ellen, and three children.

Irene Ryan, co-star of The Beverly Hillbillies, said recently, "Audiences were really tough when I broke into show business at age 11. Those were the days when, if you weren't good, a giant hook came out of the wings and dragged you off the stage."

You were young, Irene, so it only seemed that way.

A contest about promises made in courtship days in connection with the musical *Promises*, *Promises*, staged at a local theatre, brought Ed Miller of WNAC-TV Boston's *Dialing 2 O'clock Movie* some interesting responses.

One woman viewer wrote: "He promised me before we were married that I would always be everything to him—and if he hasn't kept his promise, at least he's tried. I've been his cook, cleaner, laundress, nurse, gardener, accountant, chauffeur, errand boy, official hostess, housekeeper, etc., etc."

As everybody knows, eight out of 10 new products fail in the market place and we recently found out the real reason why. It's games marketers play.

Management consultant Dana Weithers expressed it pithily last month at an American Management Association seminar:

"Bringing creative, intuitive, scientific and management-oriented people together in the stress of new product development sometimes produces a type of activity or game which the player feels is more secure than carrying out his job."

Among the games cited by Weithers, who heads a Chicago-based marketing management consulting firm:

"What was the size of your sample?" This is not a request for methodological information but a meeting gambit which questions the validity of the research.

"What do they (i.e., the consumers) know?" This is typically played by the creative type who finds the research at odds with his "gut" feeling.

"Go do six group interviews!"
This game is played by the product manager who can't verbalize or or-

ganize his objective, so he orders a technique instead. A variation of this is, "Remember the study you did last year?"

"Look at Hershey." Here the player takes exception to a rule, such as the need for advertising, and notes Hershey's former success without advertising. This game is frequently played by product managers short on advertising funds.

"We're loyal to you, Hudson High!" Symbolically stated, this game is frequently played at the end of a disappointing research presentation and suggests that loyalty, company spirit and the will to win can achieve marketing success even if the consumer doesn't like the product. The objective of this game is to reassure management you're with them.

"Now I've got you!" This is a game played by the researcher, who leads the product manager out on a technical limb and then saws it off.

"How long have you had that feeling?" Another game played by the researcher, who suggests to the executive that the latter may, in fact, be more influenced by a "problem" than by his analysis of the situation.

Arch Oboler, one of radio's top dramatists in the medium's heyday, is going to write his first novel. He's not talking much about it, but if you want a hint, he signed a contract with Bartholomew House Ltd., publishers of *The Cannibals*.

Oboler did say, however, that the book "may shatter some of the foundations of motherhood and love."

We didn't know there were any left.

In trying to explain to its apparently affluent audience how big \$1 billion really is, a tv station pointed out that if someone were to give his wife that much money with instructions to go out and spend it at the rate of \$1,000 a day, he wouldn't see her for 2,739 years.

We'd hate to lose all that dough, but the peace would be welcome.

We understand the following actually took place on WTOP-TV

Washington.

A razor manufacturing commiflew in a barber from Seville, Sill (calling him "The Barber of ville," of course) for a promon He got on the station's locally duced Cadence show and detail strated the attributes of a razolal shaving host Lee Shephard for benefit of the viewing audience.

The barber started with a strain edge razor and separated a squainch of skin from Shepard's facin color, yet. Obviously embarrasd the barber finished the shave with safety razor.

It would have to happen in Weington. We hope that's not convered violence on tv.

A new show on WOR-TV New Ye is called *The Weaker (?) Sex* and hostessed by Pamela Mason. Its billed as "an arena in the eterm battle of the sexes."

But, don't forget, you can't he a battle of the sexes unless you tell which is which.

This editorial was aired recent by wtvn Columbus:

"The outstanding thing about the race for President is that none the candidates are (sic) saying and thing very original, or, for that maker, very meaningful. As a matter of fact, Hubert Humphrey and Richar Nixon—judging from their speeched—are nearly as much alike as two peas in a pod. George Wallace, it true, has won a certain distinction His rabble-rousing technique is stirring up waves of ill-will from coast to coast.

"What all America is looking to is a candidate who—just for once-will forget the polls, forget the double talk and seize the challenges of the times by the scruff of the neck. In stead, we hear daily the same care fully shaded phrases, intended not to express anything real, but to conjure up illusions and vague assurances. The public is getting wise to this stuff. The man who starts talking straight from the shoulder will be the man this country really needs."

Don't hold your breath.



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